

## 2 Presentation of officer reports

### 2.1 2022-23 Amended Budget

#### Executive Summary

##### Purpose

This report recommends Council adopt the 2022-23 Amended Budget, including the final list of forward commitments in priority projects and capital works to form an Amended Budget for management reporting purposes.

##### Background

The proposed amendments to the 2022-23 Budget are based on sound principles which seek to enhance transparency and accountability of the financial operations of Council. The Amended Budget is for internal management reporting purposes and there are no specific *Local Government Act 2020* requirements within this internal budget process.

The primary aim of the Amended Budget is to identify forward commitments from the prior financial year not stated in the Adopted Budget. The 2022-23 Amended Budget provides opportunity to review the external impacts on the Budget and make amendments where required.

##### Key Issues

The 2022-23 Adopted Budget was largely based on a post COVID-19 recovery return to normal activity levels and that Council would largely see a return to 'business as normal' in 2022-23, with the impacts of the pandemic lessening.

The 2022-23 Amended Budget includes estimated financial impacts on Council's financial performance due to the ongoing COVID-19 pandemic as well as impacts to the 2022-23 Capital Works program regarding unprecedented building cost escalations.

On Thursday 20 October 2022, a section of the roof structure at the Kew Recreation Centre construction site collapsed. Investigations are currently underway to determine the cause. Construction works are expected to be limited in the 2022-23 year with funding required to be carried forward to the 2023-24 financial year. This has been reflected in the 2022-23 Amended Budget.

Once the full financial implications are known these will be incorporated into the development of the 2022-23 Full Year Forecast and the 2023-24 Annual Budget.

The overall budgeted surplus has decreased by \$4.33 million to a surplus of \$2.28 million.

The major movements in operating income are a net decrease in recurrent income of \$5.56 million primarily due to the ongoing impacts of COVID-19 at Boroondara Leisure and Aquatic Facilities of \$4.22 million and \$3.10 million due to transition of Commonwealth Home Support Services to an external provider at the end of July 2022.

This is partially offset by an increase in statutory fees of \$1.27 million primarily due to an increase in parking infringement income and from the introduction of new Building Services statutory fees as well as an increase in managed interest on investments income of \$1.15 million based on forecast investment rates as a result of current market conditions.

Recurrent operating expenditure is expected to increase by a net amount of \$149,000, primarily due to an increase in borrowing costs of \$1.17 million, which is offset by a reduction in employee costs of \$1.48 million due to the transition of Commonwealth Home Support Services to an external provider at the end of July 2022.

Full explanations of the changes to the Income Statement are provided in **Attachment 1**.

Income and expenditure adjustments required for both the Priority Projects and Capital Works Programs have been incorporated into the Amended Budget. Refer **Attachment 2** and **3** respectively.

Amendments to the adopted fees and charges are provided in **Attachment 4** and a change to one of Council's adopted major initiatives, is proposed in **Attachment 5**.

## Officers' recommendation

That Council resolve to:

1. Adopt the 2022-23 Amended Budget as identified in **Attachments 1, 2 and 3** (as annexed to the minutes) which will be used for management reporting purposes.
2. Note the Forward Capital Works program to be included as part of the review of Council's Long Term Financial Plan for allocation in 2023-24, 2024-25 and 2025-26 included in **Attachment 3** (as annexed to the minutes).
3. Adopt the amendments to the fees and charges included in **Attachment 4** (as annexed to the minutes).
4. Adopt the amendment to the 2022-23 Major initiative included in **Attachment 5** (as annexed to the minutes).

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**Responsible director:**     **Phillip Storer, Chief Executive Officer**

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## **1. Purpose**

This report recommends Council adopt the 2022-23 Amended Budget including the final list of forward commitments in priority projects and capital works to form an Amended Budget for management reporting purposes.

## **2. Policy implications and relevance to community plan and council plan**

This report is consistent with the Boroondara Community Plan 2021-31, incorporating the 10-year Community Vision, Council Plan 2021-25 and Municipal Public Health and Wellbeing Plan 2021-25 (MPHWP). In particular, the Council Plan theme of Leadership & Governance and the strategy “Resources are responsibly allocated and used through sound financial and asset planning, procurement and risk management practices”.

## **3. Background**

The proposed amendments to the 2022-23 Budget are based on sound principles which seek to enhance transparency and accountability of the financial operations of Council. The 2022-23 Amended Budget is for internal management reporting purposes and there are no specific *Local Government Act 2020 requirements* within this internal budget process.

The primary aim of the Amended Budget is to identify forward commitments from the prior financial year not stated in the Adopted Budget. The 2022-23 Amended Budget provides opportunity to review the external impacts on the Budget and make amendments where required.

The 2022-23 Amended Budget includes estimated financial impacts on Council’s financial performance due to the ongoing COVID-19 pandemic as well as impacts to the 2022-23 Capital Works program regarding unprecedented building cost escalations.

In accordance with the Council’s Financial Strategy Principles amendments to the adopted Budget are considered where:

- Additional income has been received.
- There is a reduction in income due to identified reasons.
- Transactions have been required subsequent to the finalisation of the end of year accounts.
- Expenditure increases match additional income.
- Additional non-discretionary expenses have been identified.
- There is deferred expenditure.
- Sound accounting processes to meet audit requirements.

Income and expenditure adjustments required for both the Priority Projects and Capital Works Programs have been incorporated into the Amended Budget. Refer **Attachment 2** and **3** respectively.

Amendments to the adopted fees and charges are provided in **Attachment 4** and a change to one of Council's adopted major initiatives, is proposed in **Attachment 5**.

#### **4. Outline of key issues/options**

##### **Financial**

As noted in the June 2022 Quarterly Financial Report the outcome for 2021-22 financial year is reflected in the opening financial position of Council for 2022-23 and included in the 2022-23 Amended Budget.

**Attachments 1, 2 and 3** provide a summary of the 2022-23 Amended Budget outcomes.

The overall budgeted surplus has decreased by \$4.33 million to a surplus result of \$2.28 million (refer **Attachment 1** and **2** for explanation).

##### **COVID-19 and construction cost escalations**

The 2022-23 Amended Budget has estimated a further \$4.22 million loss of revenue associated with COVID-19 relating to Boroondara Leisure and Aquatic Facilities.

An outcome of the pandemic has seen a new risk emerge in the construction industry with market forces outside of Council's control leading to unprecedented building cost escalations. The context of these issues primarily affects Council's building renewal program where a current practice of assessment and mitigation is undertaken.

The construction industry in Victoria (and more broadly across the country) is experiencing intense and rapid cost escalation for materials and freight, material shortages and delay, restricted and competitive labour, injection of significant government projects both directly and indirectly through grants as well as credit/cash flow risks with construction companies liquidating. These factors, outside of Council control, significantly impact Council's delivery of individual capital works projects within the adopted and foreshadowed budget.

Council remains in a sound financial position but in setting the budget for future years, further adjustments will be required to the capital works program to recognise any impacts of COVID-19 and construction cost escalations on Council's revenue and expenditure.

The major operating movements are as follows:

##### ***Recurrent income***

A decrease in recurrent income of \$5.56 million primarily due to the following:

- Reduction in user fees income of \$4.86 million primarily due to the ongoing impacts of COVID-19 at Boroondara Leisure and Aquatic Facilities.
- Reduction in grants of \$3.16 million due to transition of Commonwealth Home Support Services to external provider at the end of July 2022.

Partially offset by increases to:

- Increase in statutory fees of \$1.27 million, primarily due to an increase in parking infringement income and from the introduction of new Building Services statutory fees (refer to Attachment 4).

- Increase in managed interest on investments income based on forecast investment rates as a result of current market conditions \$1.15 million.

***Recurrent expenditure***

Recurrent operating expenditure is expected to increase by a net amount of \$149,000 primarily due to the following:

- Borrowing costs \$1.17 million due to the timing of taking out loan borrowings and movements in interest rates.
- Bad and doubtful debts – increase of \$322,000 anticipated for parking management. An allowance for doubtful debts in parking management receivables has been provided for and included in Council's financial accounts at 30 June 2022.

Partially offset by a decrease to:

- A net reduction in employee costs of \$1.48 million primarily due to the transition of Commonwealth Home Support Services to an external provider at the end of July 2022.

***Non-recurrent income and expenditure***

Total proposed net priority projects in 2022-23 is predicted to be \$31.83 million, an increase of \$10.01 million from the 2022-23 Adopted Budget of \$21.81 million primarily due to an additional \$9.06 million final net forward expenditure commitments to the 2022-23 year has been identified, as adopted in the June 2022 Quarterly Financial Report. This also includes an additional \$326,214 in response to the COVID-19 pandemic for continuation of the Pandemic Preparedness project.

Further detail and explanation of priority projects is provided in **Table 2 and 3 of Attachment 2**.

Total proposed capital works expenditure in 2022-23 is predicted to be \$73.70 million, a decrease of \$5.19 million from the 2022-23 Adopted Budget of \$78.89 million (refer **Attachment 3**). An additional \$5.02 million in net final forward expenditure commitments to the 2022-23 year has been recognised. In addition to this, a net decrease of \$20.37 million relating to expenditure additions and proposed forward commitments to 2023-24.

On Thursday 20 October 2022, a section of the roof structure at the Kew Recreation Centre construction site collapsed. Investigations are currently underway to determine the cause. Construction works are expected to be limited in the 2022-23 year with funding required to be carried forward to the 2023-24 financial year. This has been reflected in the 2022-23 Amended Budget.

Once the full financial implications are known these will be incorporated into the development of the 2022-23 Full Year Forecast and the 2023-24 Annual Budget.

Further detail and explanation of the above is provided in **Table 5 and 6 of Attachment 3**.

***Forward Capital Works Program***

The following adjustments are proposed to be included as part of the review of Council's Long Term Financial Plan for allocation in 2023-24:

A total of \$20.37 million is proposed to be carried forward from 2022-23 for allocation in 2023-24. The following are some of the significant projects to be carried forward:

- Kew Recreation Centre \$12.45 million.
- Canterbury Sportsground \$2.28 million.
- Willsmere Park Pavilion \$2.20 million.
- Frog Hollow Pavilion \$1.20 million.

A total of \$2.13 million is proposed to be carried forward from 2022-23 for allocation in 2024-25. The following are some of the significant projects to be carried forward:

- Canterbury Sportsground \$1.65 million.
- Greythorn Park Pavilion \$300,000.

A total of \$1.52 million is proposed to be carried forward from 2022-23 for allocation in 2025-26 with \$1.00 million for Greythorn Park Pavilion being the most significant project.

Please refer to **Attachment 3** for a detailed explanation of the Capital Works adjustments.

After taking into consideration the 2022-23 Amended Budget adjustments, the predicted end of year cash holdings are forecast to increase by \$28.49 million to \$115.1 million refer **Attachment 1**, which provides a working capital ratio of 1.86 to 1. This projected working capital exceeds VAGO's Financial Sustainability risk assessment criteria of more than 1.0 (low risk).

### ***Reserves and cash contingency***

The adjusted working capital ratio is 1.53 to 1 after excluding the following reserve funds/contingencies totalling \$26.42 million:

- Open space development fund (\$15.63 million).
- Defined Benefits Superannuation call up fund (\$9.50 million).
- Cash contingency for emergency response works (0.5% of rates income or \$850,000).
- Strategic Acquisition Fund (\$434,000).

### **Non-financial**

The 2022-23 Amended Budget includes:

- Adjustments to Council's adopted fees and charges which are proposed in **Attachment 4**.
- A change to one of Council's adopted major initiatives, which is proposed in **Attachment 5**.

## **5. Consultation/communication**

The Executive Leadership Team has reviewed and approved the report.

## 6. Financial and resource implications

The 2022-23 Adopted Budget was largely based on a post COVID-19 recovery return to normal activity levels and that Council would largely see a return to 'business as normal' in 2022-23, with the impacts of the pandemic lessening.

The 2022-23 Amended Budget includes estimated financial impacts on Council's financial performance due to the ongoing COVID-19 pandemic as well as impacts to the 2022-23 Capital Works program regarding unprecedented building cost escalations.

Once the full financial implications are known from the roof collapse at Kew Recreation Centre, these will be incorporated into the development of the 2022-23 Full Year Forecast and the 2023-24 Annual Budget.

Predicted cash and investments at 30 June 2023 are forecast to increase by \$28.49 million (refer **Attachment 1**), which provides a working capital ratio of 1.86 to 1. This projected working capital exceeds VAGO's Financial Sustainability risk assessment criteria of more than 1.0 (low risk).

As part of its financial management principles Council also measures an adjusted working capital ratio which removes the value of Council reserve funds from current assets and includes a contingent amount. Under this approach the working capital ratio falls to 1.53 to 1 which is an increase from Council's 2022-23 Adopted Budget working capital ratio of 1.29 to 1.

Considering these changes, Council's operating and cash flow position is sound and the Budget and Long Term Financial Plan remain low risk when measured against the financial indicators used by the office of Victorian Auditor General.

## 7. Governance issues

The implications of this report have been assessed in accordance with the requirements of the Victorian Charter of Human Rights and Responsibilities.

## 8. Social and environmental issues

There are no direct impacts resulting from this report.

**Manager:** Amy Montalti, Chief Financial Officer

**Report officer:** Sapphire Allan, Coordinator Management Accounting

## 2022-23 Amended Budget

## Attachment 1

CITY OF BOROONDARA BUDGETED INCOME STATEMENT		2022-23 Adopted Budget \$'000	2022-23 Amended Budget \$'000	Variance \$'000	Variance %
	Note				
<b>Recurrent income</b>					
Rates and charges	1	203,580	203,627	47	0.0%
Statutory fees and fines	2	13,035	14,302	1,267	9.7%
User fees	3	17,938	13,079	(4,859)	-27.1%
Grants - operating	4	10,257	7,093	(3,164)	-30.8%
Contributions - monetary		5,079	5,079	-	0.0%
Rental income		2,430	2,430	-	0.0%
Other income		2,508	2,508	-	0.0%
Interest	5	350	1,500	1,150	328.6%
<b>Total recurrent income</b>		<b>255,177</b>	<b>249,618</b>	<b>(5,559)</b>	<b>-2.2%</b>
<b>Recurrent expenditure</b>					
Employee costs	6	97,599	96,119	(1,480)	-1.5%
Materials and services	7	73,556	73,655	99	0.1%
Bad and doubtful debts	8	1,818	2,140	322	17.7%
Depreciation and amortisation		38,454	38,454	-	0.0%
Amortisation - right of use assets		4,331	4,331	-	0.0%
Borrowing Costs	9	2,781	3,952	1,171	42.1%
Finance costs		322	322	-	0.0%
Other expenses	10	7,747	7,784	37	0.5%
<b>Total recurrent expenditure</b>		<b>226,608</b>	<b>226,757</b>	<b>149</b>	<b>0.1%</b>
<b>Net recurrent operating surplus</b>		<b>28,569</b>	<b>22,861</b>	<b>(5,708)</b>	<b>-20%</b>
<b>Non-recurrent income</b>					
Priority projects income*		1,333	2,970	1,637	122.8%
Capital works income**		2,616	14,011	11,395	435.6%
<b>Total non-recurrent income</b>		<b>3,949</b>	<b>16,981</b>	<b>13,032</b>	<b>330.0%</b>
<b>Non-recurrent expenditure</b>					
Priority projects*		23,148	34,799	11,651	50.3%
<b>Total non-recurrent expenditure</b>		<b>23,148</b>	<b>34,799</b>	<b>11,651</b>	<b>50.3%</b>
<b>Net non-recurrent operating surplus/(deficit)</b>		<b>(19,199)</b>	<b>(17,818)</b>	<b>1,381</b>	<b>-7%</b>
<b>Net loss on disposal of property, infrastructure, plant and equipment</b>		<b>(2,763)</b>	<b>(2,763)</b>	<b>-</b>	<b>0.0%</b>
<b>Surplus/(Deficit) for the year</b>		<b>6,607</b>	<b>2,280</b>	<b>(4,327)</b>	<b>-65%</b>

\* Refer Attachment 2 for detail

\*\* Refer Attachment 3 for detail

"+" = Increase in income and expenditure.

"(-)" = Decrease in income and expenditure.



## 2022-23 Amended Budget

## Attachment 1

### 2022-23 AMENDED BUDGET OPERATING ADJUSTMENTS INCOME STATEMENT

NOTE	RECURRENT INCOME	\$'000
<b>1</b>	<b>RATES AND CHARGES</b>	
	<u><b>Income above budget in the following areas:</b></u>	
	Special rates and charges adjustments - fully offset by a decrease in matching income noted under "other expenses".	47
	<b>Total rates and charges</b>	<b>47</b>
<b>2</b>	<b>STATUTORY FEES AND FINES</b>	
	<u><b>Income above budget in the following areas:</b></u>	
	Parking infringements revised based on post COVID-19 restrictions and parking activity across the municipality.	1,422
	Building Services infringements income resulting from the introduction of new statutory fees.	94
	<u><b>Income below budget in the following areas:</b></u>	
	Reduction of anticipated swimming pool/spa registrations from 11,500 to approximately 9,500 confirmed known pools to date.	(249)
	<b>Total statutory fees and fines</b>	<b>1,267</b>
<b>3</b>	<b>USER FEES</b>	
	<u><b>Income below budget in the following areas:</b></u>	
	Transitioned delivery of Commonwealth Home Support Programme Services to external provider as per Council meeting 30 May 2022.	(465)
	Reduction to leisure facilities guaranteed return due to COVID-19 restrictions.	(4,216)
	Reduction in the lodgement of Forms 23 and 24 Certificates of Compliance and Non Compliance due to the reduction in known pools noted above and change in legislation which gives the owners 60 days to comply.	(177)
	<b>Total user fees</b>	<b>(4,859)</b>
<b>4</b>	<b>GRANTS - OPERATING</b>	
	<u><b>Income above budget in the following areas:</b></u>	
	Regional Assessment Services 2021-22 once off additional funding received in 2022-23.	34
	<u><b>Income below budget in the following areas:</b></u>	
	Financial Assistance Grants - 75% paid in 2021-22 and adjusted for final allocation.	(97)
	Transitioned delivery of Commonwealth Home Support Programme Services to external provider as per Council meeting 30 May 2022.	(3,102)
	<b>Total grants - operating</b>	<b>(3,164)</b>
<b>5</b>	<b>INTEREST</b>	
	Revised forecast for managed interest income due to current market conditions.	1,150
	<b>Total interest income</b>	<b>1,150</b>
	<b>Total decrease to recurrent income</b>	<b>(5,559)</b>

## 2022-23 Amended Budget

## Attachment 1

### 2022-23 AMENDED BUDGET OPERATING ADJUSTMENTS INCOME STATEMENT

NOTE	RECURRENT EXPENDITURE	\$'000
<b>6</b>	<b>EMPLOYEE COSTS</b>	
	<u><b>Additional expenses:</b></u>	
	Maternal Child Health (MCH) - balance of grant funding from 2021-22.	18
	Maternal child health supported playground funding - balance of grant funding from 2021-22.	27
	Transitioned delivery of Commonwealth Home Support Programme Services to external provider as per Council meeting 30 May 2022.	1,987
	Cyber Security Analyst - to assist with the monitoring of increased detection of threats and attempted attacks on the organisation.	72
	<u><b>Expenditure below budget</b></u>	
	Overtime - Arbor Tree Services - works performed by contractor as part of tree services contract.	(25)
	Workcover Premium lower than estimated.	(164)
	Transitioned delivery of Commonwealth Home Support Programme Services to external provider as per Council meeting 30 May 2022.	(3,396)
	<b>Net employee cost adjustments before transfers</b>	<b>(1,480)</b>
	<b>Total employee costs</b>	<b>(1,480)</b>
<b>7</b>	<b>MATERIALS AND SERVICES</b>	
	<u><b>Additional expenses</b></u>	
	Specialist Tree works - General Tree Services Contract.	254
	Landfill Management Fritsch Holzer Reserve - on-going ex landfill site management expenditure.	297
	<u><b>Expenditure below budget</b></u>	
	Insurance premium - decreases to Council's public liability, building and fleet premium cost has been influenced by movements in the insurance markets.	(173)
	Transitioned delivery of Commonwealth Home Support Programme Services to external provider as per Council meeting 30 May 2022.	(278)
	<b>Total materials and services</b>	<b>99</b>
<b>8</b>	<b>BAD AND DOUBTFUL DEBTS</b>	
	<u><b>Expenditure above budget</b></u>	
	Bad debts anticipated for parking management. An allowance for doubtful debts for parking management receivables has been provided for and included in Council's financial accounts at 30 June 2022.	322
	<b>Total bad and doubtful debts</b>	<b>322</b>
<b>9</b>	<b>BORROWING COSTS</b>	
	Revised borrowing costs reflecting changes in interest rates on loan borrowings taken out during 2021-22 financial year.	1,171
	<b>Total borrowing costs</b>	<b>1,171</b>
<b>10</b>	<b>OTHER EXPENSES</b>	
	<u><b>Additional expenses</b></u>	
	Special rates and charges adjustments - fully offset by a decrease in matching income noted under "rates and charges".	47
	<u><b>Expenditure below budget</b></u>	
	Transitioned delivery of Commonwealth Home Support Programme Services to external provider as per Council meeting 30 May 2022.	(10)
	<b>Total other expenses</b>	<b>37</b>
	<b>Total increase to recurrent expenditure</b>	<b>149</b>
	<b>NET IMPACT ON THE INCOME STATEMENT IS A DECREASE IN THE SURPLUS RESULT</b>	<b>(5,708)</b>

"+" = Increase in income and expenditure.

"(-)" = Decrease in income and expenditure.

## 2022-23 Amended Budget

## Attachment 1

CITY OF BOROONDARA BUDGETED BALANCE SHEET	Note	2022-23 Adopted Budget \$'000	2022-23 Amended Budget \$'000	Variance \$'000
<b>Current assets</b>				
Cash and cash equivalents		87,121	115,612	28,491
Trade and other receivables		25,747	28,631	2,884
Other assets		2,283	2,345	62
<b>Total current assets</b>	<b>11</b>	<b>115,151</b>	<b>146,588</b>	<b>31,437</b>
<b>Non-current assets</b>				
Other financial assets		4	4	-
Property, plant and equipment, infrastructure		4,112,986	4,433,347	320,361
Investment property		8,745	8,756	11
Right-of-use assets		7,599	7,423	(176)
Intangible assets		584	269	(315)
<b>Total non-current assets</b>	<b>12</b>	<b>4,129,918</b>	<b>4,449,799</b>	<b>319,881</b>
<b>Total assets</b>		<b>4,245,069</b>	<b>4,596,387</b>	<b>351,318</b>
<b>Current liabilities</b>				
Trade and other payables		21,621	29,165	7,544
Trust funds and deposits		9,542	13,511	3,969
Unearned income		1,731	2,497	766
Provisions		22,207	20,573	(1,634)
Interest-bearing liabilities		8,564	8,037	(527)
Lease liabilities		4,933	4,933	-
<b>Total current liabilities</b>		<b>68,598</b>	<b>78,716</b>	<b>10,118</b>
<b>Non-current liabilities</b>				
Provisions		2,170	2,212	42
Provision for investments in joint ventures		6,727	6,040	(687)
Interest-bearing liabilities		76,314	77,296	982
Lease liabilities		4,539	4,539	-
<b>Total non-current liabilities</b>		<b>89,750</b>	<b>90,087</b>	<b>337</b>
<b>Total liabilities</b>	<b>13</b>	<b>158,348</b>	<b>168,803</b>	<b>10,455</b>
<b>Net assets</b>		<b>4,086,721</b>	<b>4,427,584</b>	<b>340,863</b>
<b>Equity</b>				
Accumulated surplus		935,376	935,522	146
Asset revaluation reserve		3,125,778	3,466,495	340,717
Other reserves		25,567	25,567	-
<b>Total equity</b>	<b>14</b>	<b>4,086,721</b>	<b>4,427,584</b>	<b>340,863</b>

"+" = Increase in income and expenditure.

## 2022-23 Amended Budget

## Attachment 1

## 2022-23 AMENDED BUDGET ADJUSTMENTS BALANCE SHEET

Note	BALANCE SHEET ITEM	\$'000
<b>11</b>	<b>Current assets</b>	
	Balance sheet items have been revised to reflect the final 2021-22 financial year result.	31,437
<b>12</b>	<b>Non-current assets</b>	
	Movement in non-current assets primarily due to a revision of budget assumptions to reflect the final 2021-22 financial year result, which includes an indexed based revaluation of land undertaken in 2021-22.	319,881
<b>13</b>	<b>Total liabilities (current and non-current)</b>	
	Increase in total liabilities represents the final 2021-22 financial year result, coupled with a revision of budget assumptions in the movement of liabilities forecast for 2022-23 financial year, primarily in trade and other payables and trust funds and deposits.	10,455
<b>14</b>	<b>Equity</b>	
	Movement in equity represents the difference in total assets and total liabilities. It is Council's net worth to the City's ratepayers.	340,863

## 2022-23 Amended Budget

## Attachment 1

CITY OF BOROONDARA BUDGETED CASH FLOW STATEMENT	2022-23 Adopted Budget \$'000	2022-23 Amended Budget \$'000	Variance \$'000
<b>Cash flows from operating activities</b>			
Rates and charges	205,981	201,537	(4,444)
Statutory fees and fines	11,757	12,852	1,095
User charges and other fines	18,401	13,056	(5,345)
Grants - operating	12,618	4,911	(7,707)
Grants - capital	2,616	13,836	11,220
Contributions - monetary	5,079	5,254	175
Interest received	350	1,500	1,150
Trust fund and deposits taken	20,875	20,775	(100)
Other receipts	5,432	5,432	-
Net GST refund	14,221	16,203	1,982
Employee costs	(103,667)	(105,691)	(2,024)
Materials and services	(101,138)	(112,405)	(11,267)
Short term, low value and variable lease payments	(596)	(596)	-
Trust fund and deposits repaid	(20,775)	(20,675)	100
Other payments	(8,002)	(8,112)	(110)
<b>Net cash provided by operating activities</b>	<b>63,152</b>	<b>47,877</b>	<b>(15,275)</b>
<b>Cash flows from investing activities</b>			
Payments for property, plant and equipment	(78,889)	(73,702)	5,187
Proceeds from sale of property, plant and equipment	4,720	4,720	-
Proceeds (payments) for investments <sup>1</sup>	-	79,000	79,000
<b>Net cash used in investing activities</b>	<b>(74,169)</b>	<b>10,018</b>	<b>84,187</b>
<b>Cash flows from financing activities</b>			
Finance costs	(2,859)	(4,272)	(1,413)
Proceeds from borrowings	19,700	19,700	-
Repayment of borrowings	(26,362)	(25,907)	455
Interest paid - lease liability	(323)	(323)	-
Repayment of lease liabilities	(3,733)	(2,819)	914
<b>Net cash used in financing activities</b>	<b>(13,577)</b>	<b>(13,621)</b>	<b>(44)</b>
Net increase in cash	(24,594)	44,274	68,868
Cash and cash equivalents at the beginning of the year	111,715	71,342	(40,373)
<b>Cash and cash equivalents at the end of the year <sup>1,2</sup></b>	<b>87,121</b>	<b>115,616</b>	<b>28,495</b>

<sup>1</sup> Cash and cash equivalents held by Council are restricted in part and not fully available for Council's operations. Please refer below for details of funds that are set aside for specific purposes. The remaining balance represents funds available to meet daily cash flow requirements and unexpected short term needs.

<sup>2</sup> Ongoing review of Council's expected full year cash position in 2022-23 will be undertaken.

Reserve funds	2022-23 Adopted Budget \$'000	2022-23 Amended Budget \$'000	Variance \$'000
Strategic acquisition fund	434	434	-
Open space development fund	15,633	15,633	-
Defined benefits superannuation future call up fund	9,500	9,500	-
<b>Total reserve funds</b>	<b>25,567</b>	<b>25,567</b>	<b>-</b>
Cash contingency - emergency response works	850	850	-
<b>Total reserve funds after cash contingency</b>	<b>26,417</b>	<b>26,417</b>	<b>-</b>

## 2022-23 Amended Budget

## Attachment 1

CITY OF BOROONDARA BUDGETED CAPITAL WORKS STATEMENT	2022-23 Adopted Budget \$'000	2022-23 Amended Budget \$'000	Variance \$'000	Variance %
<b>Property</b>				
Building	44,376	29,971	(14,405)	-32.5%
Building improvements	58	58	-	0.0%
<b>Total property</b>	<b>44,434</b>	<b>30,029</b>	<b>(14,405)</b>	<b>-32.4%</b>
<b>Plant and equipment</b>				
Plant machinery and equipment	1,363	1,654	291	21.3%
Fixtures, fittings and furniture	1,655	2,208	553	33.4%
Computers and telecommunications	1,062	2,123	1,061	99.9%
Library books	995	995	-	0.0%
<b>Total plant and equipment</b>	<b>5,075</b>	<b>6,980</b>	<b>1,905</b>	<b>37.5%</b>
<b>Infrastructure</b>				
Roads	12,551	13,446	895	7.1%
Bridges	1,459	2,265	806	55.2%
Footpaths and cycleways	2,100	2,481	381	18.1%
Drainage	4,218	5,443	1,225	29.0%
Recreational, leisure & community facilities	3,639	5,878	2,239	61.5%
Parks, open space and streetscapes	4,693	6,509	1,816	38.7%
Off street carparks	721	671	(50)	-6.9%
<b>Total infrastructure</b>	<b>29,381</b>	<b>36,693</b>	<b>7,312</b>	<b>24.9%</b>
<b>Total capital works expenditure</b>	<b>78,890</b>	<b>73,702</b>	<b>(5,188)</b>	<b>-6.6%</b>
<b>Represented by:</b>				
Asset renewal expenditure	53,595	53,849	254	0.5%
Asset upgrade expenditure	2,315	4,419	2,104	90.9%
New asset expenditure	16,946	12,915	(4,031)	-23.8%
Asset expansion expenditure	6,034	2,519	(3,515)	-58.3%
<b>Total capital works expenditure</b>	<b>78,890</b>	<b>73,702</b>	<b>(5,188)</b>	<b>-6.6%</b>

"+" = Increase in income and expenditure.

"(-)" = Decrease in income and expenditure.

## 2022-23 Amended Budget

## Attachment 2

Table 1 - Summary Priority Projects Budget Amendments			
	Ref	\$'000	\$'000
Net priority projects budget (Adopted Budget)			21,814
Net proposed forward commitments from 2021-22	Table 3	9,056	
<b>Total income and expenditure adjustments</b>	<b>Table 2 &amp; 3</b>		
Income and expenditure (net) adjustments	1	884	
Proposed additional projects (net of grants)	2	75	
<b>Total adjustments (net)</b>		<b>958</b>	
<b>Total net impact 2022-23 priority projects budget is an increase</b>		<b>10,014</b>	<b>10,014</b>
<b>Total net Priority Projects 2022-23 Amended Budget</b>			<b>31,828</b>

## 2022-23 Amended Budget

## Attachment 2

Table 2 - Priority Projects New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
Original 2022-23 priority projects budget	Table 3	1,333	23,148	21,814	Refer Table 3 forward commitments from 2021-22.
Forward commitments from 2021-22		700	9,756	9,056	
Total net priority projects budget 2022-23		2,034	32,904	30,870	
Income and expenditure adjustments					
81047. TAC L2P Program		68	68	0	Department of Transport Year 3 funding received for L2P program.
81129. Engage 2022-2024		45	45	0	Balance of grant funding to be recognised in 2022-23
81131. DET Kindergarten planning grant 2021		20	20	0	Balance of grant funding to be recognised in 2022-23
80628. Project Management staff for delivery of Major Projects		0	240	240	Due to an extended construction program until mid 2023, consultant and internal support staff for major projects is required until mid 2023.
81032. Customer Service Officers		0	317	317	Limited tenure staff are an important component of the customer service workforce as they enable a response to unexpected demand or to assist manage unplanned leave. These funds will be allocated to the recruitment of temporary staff to assist manage through this demand and enable quality service delivery for the community.
81063. Pandemic Preparedness Project		0	326	326	Continuation of COVID-19 pandemic response activities across the municipality to maintain the health and wellbeing of the community.
Total income and expenditure adjustments 2022-23	1	133	1,017	884	
Proposed additional projects for 2022-23					
81143. Dept Treasury and Finance Account Login for Permit Applications		355	355	0	Department of Treasury and Finance Grant received to deliver service improvements to Council's skip bin permit applications process.
81144. DET Kinder Planning Grant 2022		122	122	0	Department of Education and Training grant received.
81145. Emerging Stronger - Volunteering grant		60	60	0	Department of Families, Fairness and Housing Victorian Volunteer Strategy grant received.
81045. Project support for delivery of Major projects		0	75	75	Project management resource to support Kew Library Redevelopment renewal works.
81141. Worksafe Wearable Technology		39	39	0	Grant funding received from Worksafe Victoria - Supply of wearable technology to provide insights into manual handling processes and implementation and monitoring of effectiveness of measures to reduce hazardous movements and reduction in workforce injuries.
81142. Digitising Planning Files		228	228	0	Department of Treasury and Finance Grant received to support the digitising of planning files.
Total proposed additional projects for 2022-23	2	804	878	75	
2022-23 Amended Priority Projects net budget		2,970	34,798	31,828	

+ = Increase in income and expenditure.

"(-)" = Decrease in income and expenditure.



TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS</b>				
<b>Places &amp; Spaces</b>				
<b>Environmental Sustainability &amp; Open Spaces</b>				
80953. Parks and Infrastructure Asset Data Capture	\$0	\$20,537	\$20,537	The delay in this project is attributed to recruitment for specialised roles taking longer than anticipated to undertake this project, which has resulted in an altered timeframe for delivery. It is now anticipated that works will be completed by November 2022.
80955. Tree Strategy Action Plan Implementation	\$694,468	\$22,688	\$717,156	Tree renewal projects have undergone a more extensive consultation program than originally anticipated, delaying their implementation. This is a multi-year project for various tree renewals in parks and streets, with Doonkuna and Morotai Avenue, Lemon Road and Mont Albert Road to be completed by June 2023. Further street tree renewals will be carried out in the 2023-24 financial year.
81004. Sustainable Living Festival	\$42,550	(\$925)	\$41,625	The Sustainable Living Festival was postponed to reduce the impacts of ongoing COVID-19 restrictions. As a result the festival will now be held in September 2022.
81021. Occupational Health and Safety (OHS) - Department Safety Plans	\$0	\$10,698	\$10,698	The delay in this project is attributed to recruitment for specialised roles taking longer than anticipated to undertake this project, which has resulted in an altered timeframe for delivery. It is now anticipated that works will be completed early 2022-23.
81033. Energy Safe Victoria (ESV) power line clearance program	\$316,650	\$899,784	\$1,216,434	The considerable underspend has been caused by a combination of factors including the off-cycle pruning program costing around half of what was forecasted due to lower numbers of trees requiring pruning, and engineering solutions being delayed due to lack of progress with powerline companies. The cyclic removals program has been delayed until 2022-23 due to the lack of contractor capacity and higher risk works taking priority. The Energy Safe Victoria audit has been delayed, and it is anticipated that compliance works will be completed in the 2022-23 financial year.
81104. Increased Street Tree Planting	\$168,722	\$71,278	\$240,000	Limited contractor availability for street tree planting has resulted in a slight delay to the original schedule. Planting will now be completed by December 2022.
81120. Climate Action Plan - Sustainability Office - Community Program	\$0	\$260,046	\$260,046	The recruitment processes took longer than anticipated causing associated delays in project delivery. Climate Action Plan projects identified for the 2021-22 year will be completed by October 2022. Staff roles will continue into the following financial year to deliver projects, as identified in year 2 of the Climate Action Plan Implementation Plan.
<b>Total Environmental Sustainability &amp; Open Spaces</b>	<b>\$1,222,390</b>	<b>\$1,284,106</b>	<b>\$2,506,496</b>	
<b>Traffic and Transport</b>				
80985. Dept of Transport- Community Road Safety - Safe to School	\$0	\$4,382	\$4,382	Council was successful in obtaining a grant for the Community Road Safety - Safe to School program. Program delivery is expected to be completed by June 2023.
81068. Removal of Union Rd Level Crossing - Advocacy to State Govt	\$0	\$34,848	\$34,848	The Union Road level crossing removal is a multi-year State Government major transport project to remove the level crossing at Union Road, Surrey Hills. Project is anticipated for completion by mid-late 2023.
81105. Box Hill to Hawthorn Strategic Cycling Corridor Investigation	\$40,000	\$97,314	\$137,314	Initial quotations for the project exceeded the allocated budget. As a result the project scope has been refined, new quotations sought and a consultant appointed, leading to some delays. Concept plans have been developed and are being reviewed before a stakeholder workshop. The investigations and feasibility study are likely to be completed by December 2022 subject to feedback from key stakeholders.
81106. Back Creek Bridge - Investigation, Design and Implementation	\$0	\$27,000	\$27,000	The scope of works has been refined and a consultant has been appointed to complete the investigation and design. Preliminary investigations including site assessment, full feature survey and a desktop review have been completed. The feasibility study is due to be finalised by end October
81107. Road Improvement Initiatives	\$0	\$10,448	\$10,448	A consultant has been appointed to complete a review of traffic flow and congestion along Auburn Road, between Barkers Road and Toorak Road (including the Monash Freeway intersection). COVID-19 lockdowns and traffic patterns led to delays to traffic surveys and investigations. The report is expected to be completed early 2022-23.
81111. Shared paths - pedestrian priority and accessibility	\$0	\$45,000	\$45,000	Preliminary investigations for an off-road link between Linda Crescent and L.E Bray Park and refinements to the feasibility study for the Mont Albert Road link to Anniversary Trail are underway. Community consultation is intended to occur following Council's consideration of the Bicycle Strategy in July 2022.
<b>Total Traffic and Transport</b>	<b>\$40,000</b>	<b>\$218,992</b>	<b>\$258,992</b>	

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Capital Projects</b>				
80628. Project Management staff for delivery of Major Projects	\$25,000	(\$117)	\$24,883	Funding for project management support is aligned with the multi-year construction program for Kew Recreational Centre, which is a multi-year project. The major project funding has been adjusted to reflect the works program and provide project management services until project completion. Project is now scheduled for completion by May 2023.
80886. Neighbourhood Shopping Centre Improvements Pilot	\$0	\$28,777	\$28,777	There have been external authority delays in design approvals to undertake works to complete the Neighbourhood Shopping Centre Improvement Pilot program. Works are anticipated for completion by December 2022.
80991. Delivery of Capital Projects Professional Services	\$0	\$9,080	\$9,080	There have been delays in completion of professional consultancy works due to the availability of consultants. Completion of services expected to be undertaken in early 2022-23.
<b>Total Capital Projects</b>	<b>\$25,000</b>	<b>\$37,740</b>	<b>\$62,740</b>	
<b>Facilities, Waste &amp; Infrastructure</b>				
81034. Graffiti Removal Pilot Program	\$0	\$156,098	\$156,098	Due to the delay of Council receiving grant funding from the State Government, the commencement of the graffiti removal pilot program has been delayed. It is now anticipated that the project will commence during 2022-23 with completion anticipated by June 2023.
81076. Fritsch Holzer Park Hydrogeological Assessment	\$0	\$15,164	\$15,164	The hydrogeological assessment for Fritsch Holzer Park has been completed, however a further detailed examination has now commenced and is anticipated for completion by November 2022.
<b>Total Facilities, Waste &amp; Infrastructure</b>	<b>\$0</b>	<b>\$171,262</b>	<b>\$171,262</b>	
<b>Asset &amp; Capital Planning</b>				
80855. Asset Management Plans	\$0	\$41,955	\$41,955	The delay in this project is attributed to recruitment for specialised roles taking longer than anticipated to undertake this project, which has resulted in a delay in the project delivery. Works are now anticipated to be completed by March 2023.
<b>Total Asset &amp; Capital Planning</b>	<b>\$0</b>	<b>\$41,955</b>	<b>\$41,955</b>	
<b>TOTAL PLACES &amp; SPACES</b>	<b>\$592,922</b>	<b>\$1,710,830</b>	<b>\$3,041,445</b>	
<b>URBAN LIVING</b>				
<b>Strategic &amp; Statutory Planning</b>				
80850. Municipal Wide Heritage Assessment	\$90,000	\$77,679	\$167,679	Community nominations have resulted in further places requiring detailed assessments as part of the Municipal Wide Heritage Gap Study. The continued involvement from heritage consultants is therefore required for various implementation processes in the 2022-23 financial year. It is anticipated the project will be completed by June 2023.
80908. Balwyn heritage study - Peer review	\$20,000	\$9,776	\$29,776	COVID-19 related lockdowns have limited heritage the consultants ability to complete the relevant heritage assessments within the original timeframes. Implementation of their recommendations will now extend into the 2022-23 financial year. It is anticipated the project will be completed by June 2023.
80940. Introduction of a Special Building Overlay	\$129,511	(\$129,511)	\$0	This project was initially for implementation of a special building overlay, which was to be coordinated and processed concurrently between Council and Melbourne Water. This project will no longer proceed as a result of changes to flood modelling methodologies now required by Melbourne Water.
81026. Placemaking Implementation	\$162,366	\$208,726	\$371,092	Placemaking coordination and implementation for Camberwell Junction, Glenferrie and Maling Road placemaking projects have experienced notable delays, resulting from the Federal Government decision to withdraw funding for commuter parking projects. Revisions are being made in regard to the vision for Camberwell Junction, the draft place plan for Glenferrie and key projects within the adopted Maling Road place plan, and this work will continue into the 2022-23 financial year.
81028. Statutory Planning Paper Files Scan on Demand	\$234,600	\$0	\$234,600	Work has now commenced for the safe collection of files from Council offices by the contractor. Initial work was delayed due to the ongoing COVID-19 restrictions. Council will receive funding from the Victorian Government Regulation Reform Incentive Fund to continue this. It is anticipated the project will be completed by June 2023.
<b>Total Strategic &amp; Statutory Planning</b>	<b>\$636,477</b>	<b>\$166,670</b>	<b>\$803,147</b>	
<b>TOTAL URBAN LIVING</b>	<b>\$636,477</b>	<b>\$166,670</b>	<b>\$803,147</b>	

2022-23 Amended Budget

Attachment 2

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>COMMUNITY SUPPORT</b>				
<b>Community Planning and Development</b>				
80853. Boroondara Community Plan	\$5,000	\$2,726	\$7,726	Printing of the Boroondara Community Plan (BCP) 2021-2031 has been delayed to the 2022-23 financial year to coincide with the anticipated adoption of Council's 2022-23 Annual Budget. Project expected to be fully concluded in early 2022-23.
80936. Access & Inclusion Plan Project Imp - Disability Programming	\$0	\$18,824	\$18,824	The project has been rescheduled to coincide with the refresh of the Disability Action Plan, which will be undertaken in the second half of 2022. The project will now be completed by February 2023.
81096. VSO Funding - Volunteering Learning Hub	\$0	\$893	\$893	This project has been rescheduled to coincide with the refresh of the Disability Action Plan, which will need to consider impending legislation changes by the State Government.
<b>Total Community Planning and Development</b>	<b>\$5,000</b>	<b>\$22,443</b>	<b>\$27,443</b>	
<b>Library Services</b>				
81027. Investigate Library Service Measures	\$0	\$50,000	\$50,000	This project was placed on hold as the community's use and contact with Library services has changed since the COVID-19 pandemic. As a result these funds will be used to review and update current technology used in libraries to respond to some of these changed needs, including the customer return chutes and access to Council meeting rooms. The project is expected be delivered by June 2023.
<b>Total Library Services</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	
<b>Liveable Communities</b>				
80691. Christmas in Boroondara Program	\$80,520	(\$20,517)	\$60,003	Council has introduced new decorations to the Christmas decoration suite to replace those that have been in circulation for more than six years. This are being rolled out over Christmas during 2021 and 2022 in major shopping centres across the municipality. Due to COVID-19 related supply chain issues, their replacement was required to span over two financial years. Council now expects to receive all new decorations by November 2022.
80879. Active Ageing Hub	\$10,543	\$4,963	\$15,506	The Active Ageing Hub was reduced in its capacity to offer information on activities in the community due to COVID-19 restrictions. Council is currently working on the website content to plan and develop features that will attract further engagement from community members. Project is anticipated for completion by June 2023.
80950. Community Service Partnership	\$0	\$87,571	\$87,571	The scheduling of the activities associated with the community service partnership were delayed due to COVID-19 restrictions throughout the 2021-22 year. Project is expected to be fully concluded by June 2023.
81010. Support for Residents of Canterbury Memorial Home Units	\$0	\$49,673	\$49,673	This project is required to provide support for the residents of Canterbury Memorial Home Units and to ensure Council's compliance with the Retirement Villages Act. Project delivery will provide additional support to residents of Canterbury Memorial Home Units with expenditure occurring as required to meet the needs of residents.
81048. Seniors Participation Grant	\$26,453	\$8,078	\$34,531	Due to COVID-19 restrictions in place during the 2021-2 year, this has meant that it is unlikely all face-to-face aspects of the program will be delivered in the current financial year. Program is anticipated to be completed early 2022-23.
81087. Outdoor Dining - COVID-19	\$0	\$43,253	\$43,253	Following additional grant funding from the Victorian Government, the current outdoor trade and activation program has been extended until end January 2023. Public consultation on a new Outdoor Trading Policy and associated guidelines has concluded, with the outcome of the consultation and the finalised policy and guidelines to be presented to Council for adoption in November 2022. Subject to Council adoption, the new policy and guidelines will support a range of outdoor trade and activation options for businesses into the future.
81110. Local economy recovery from impacts of COVID-19	\$0	\$53,500	\$53,500	Local economy recovery impacts from COVID-19 was reduced in its capacity to delivery projects for economic recovery due to extended lockdowns. Council is currently working on developing further programs and projects that will facilitate economic recovery within 2022-23. Project is anticipated for completion by June 2023.
81115. Business Concierge and Hospitality Support Program	\$0	\$66,587	\$66,587	This initiative was expanded due to the Victorian Government providing additional funding for the Business Concierge and Hospitality Support Program in April 2022. The project will now continue into the first quarter of the 2022-23 financial year.
81116. Community Engagement - COVID-19 Vaccination Program	\$0	\$24,501	\$24,501	This initiative was funded by the Victorian Government with program delivery delayed due COVID-19 related impacts on resourcing and program lead times. The project will now continue into the first quarter of the 2022-23 financial year.
81130. Outdoor Dining - Council Parklet Program	\$130,000	\$120,000	\$250,000	Following additional grant funding from the Victorian Government, the current outdoor trade and activation program has been extended until end January 2023. Public consultation on a new Outdoor Trading Policy and associated guidelines has concluded, with the outcome of the consultation and the finalised policy and guidelines to be presented to Council for adoption in November 2022. Subject to Council adoption, the new policy and guidelines will support a range of outdoor trade and activation options for businesses into the future.
<b>Total Liveable Communities</b>	<b>\$247,516</b>	<b>\$437,609</b>	<b>\$685,125</b>	

2022-23 Amended Budget

Attachment 2

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Health and Wellbeing Services</b>				
81016. Individual Grants Program - Low Income Earners or Other Disabilities	\$2,462	(\$62)	\$2,400	As a result of COVID-19 restrictions, organised sport was heavily reduced during the year, resulting in some delays in program delivery. It is anticipated the project will be delivered early 2022-23.
81019. Digital Early Years Hub	\$81,000	\$18,696	\$99,696	This is a multi-year project which supports the implementation of the Boroondara Digital Early Years hub. The impact of COVID-19 on face-to-face services not occurring for community events and activities, has limited community engagement opportunities. The project is scheduled for
81025. Analysis of Access to Sporting Fields for Participation	\$35,000	\$9,965	\$44,965	This project was delayed due to the COVID-19 pandemic, however all audits have now been completed and officers are developing a series of recommendations for further consideration.
81044. Project Support for delivery of Major Projects - FAMS	\$0	\$19,605	\$19,605	This project supports delivery of major projects that have a multi-year delivery phase, some of which were delayed in 2021-22. This funding will be used to continue to provide project support to help deliver various projects over a number of future
81085. DET Kindergarten Infrastructure & Service Plans	\$0	\$1,809	\$1,809	This is a multi-year project which is funded by the Victorian Government. This funding enables Boroondara to assess the impact of state-wide changes to three year old kindergarten. Project is anticipated for completion early 2022-23.
81102. Develop Boroondara community-wide mental health and wellbeing	\$40,000	(\$8,172)	\$31,828	A number of health and wellbeing initiatives to address mental health and wellbeing were scheduled for the 2021-22 financial year. COVID-19 restrictions had significant implications on initiatives that were unable to be delivered online, and as a result these initiatives were put on hold. There is significant need now that restrictions have eased to support young people's mental wellbeing and several programs are in development. The project is expected to be fully concluded by
81114. Community Activation and Social Isolation	\$0	\$5,265	\$5,265	Council was successful in obtaining a grant for the Community Activation and Social Isolation program. Program delivery is expected to be completed by December 2022.
81129. Engage 2022-2024	\$0	\$18,677	\$18,677	This is a multi-year project which delivers annual youth development programs and events including the youth awards, activities at the Boroondara Youth Hub, and a student leadership event. Funding for this project is from the Victorian Government. This project is scheduled for completion by December 2024.
81131. DET Kindergarten Planning Grant 2022	\$0	\$115,289	\$115,289	State Government Grant income has been received in advance. Activities relating to this funding will be delivered in full during 2022-23 financial year. Project is scheduled for completion by June 2023.
<b>Total Health and Wellbeing Services</b>	<b>\$158,462</b>	<b>\$181,072</b>	<b>\$339,534</b>	
<b>TOTAL COMMUNITY SUPPORT</b>	<b>\$410,978</b>	<b>\$691,124</b>	<b>\$1,102,102</b>	

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>People, Culture and Development</b>				
<b>People, Culture and Development</b>				
80844. Online OHS contractor management induction training	\$28,892	\$0	\$28,892	Occupational health and safety contractor management induction training was delayed and re-scheduled to follow the introduction of new procurement software to avoid unnecessary duplication. Following a further review of requirements, a software package will be procured to better serve the project outcomes and is anticipated it will be completed by 30 June 2023.
80861. People Culture and Development - Programs and Resources	\$0	\$94,209	\$94,209	Council's Capability Plan actions were delayed over the last 12 months as people were unable to attend workshop and training sessions due to COVID-19 restrictions. It is anticipated that the project will be completed by 30 June 2023.
81101. Health Safety and Wellbeing Specialist - Manual Handling	\$0	\$46,268	\$46,268	These funds are intended to be utilised for support in developing and delivering on the safety agenda and in particular Council's Workplace Health and Safety Strategy actions. This initiative was unable to be completed on time due to recruitment of resources taking longer than anticipated. It is anticipated that the project will be completed by 30 June 2023.
81112. Return to Workplace Support Post COVID-19	\$0	\$153,151	\$153,151	Due to the ongoing and unpredictable nature of the COVID-19 pandemic, the project has been delayed. Funds are required to ensure that workplace safety and effective workplace transition occurs as part of Council's commitment to return to the workplace. Plans are underway for the effective management of workplace transition. It is anticipated that the project will be completed by 30 June 2023.
81113. Diversity and Inclusion and Workforce Planning - Project Officer	\$79,602	(\$4,574)	\$75,028	These funds are intended to be utilised for support in developing and delivering on diversity and inclusion strategy actions, including those required as part of Council's Workforce Planning approach. This initiative was unable to be completed on time due to recruitment of resources taking longer than anticipated. It is expected that this initiative will be completed by June 2023.
<b>Total People, Culture and Development</b>	<b>\$108,494</b>	<b>\$289,054</b>	<b>\$397,548</b>	
<b>TOTAL PEOPLE, CULTURE AND DEVELOPMENT</b>	<b>\$108,494</b>	<b>\$289,054</b>	<b>\$397,548</b>	
<b>CUSTOMER AND TRANSFORMATION</b>				
<b>Transformation &amp; Technology</b>				
80954. Data Mobility Project	\$0	\$62,015	\$62,015	Project commencement was impacted by delays in the ability to recruit resources as a consequence of COVID-19 staff shortages. It is now anticipated that the project will be completed by November 2022.
81066. Applications Renewal and Upgrade Program	\$0	\$150,700	\$150,700	Project delivery was impacted by delays to the procurement process and recruitment of resources due to COVID-19 impacts. It is now anticipated that the project will be completed by December 2022.
81072. Adopt and implement Cloud Services Technology	\$0	\$36,605	\$36,605	Project delivery was impacted by delays to the procurement process and recruitment of resources due to COVID-19 impacts. It is now anticipated that the project will be completed by February 2023.
<b>Total Transformation &amp; Technology</b>	<b>\$0</b>	<b>\$249,320</b>	<b>\$249,320</b>	
<b>Customer and Communication</b>				
80947. Mobile Community Information	\$0	\$20,000	\$20,000	Ongoing COVID-19 restrictions throughout the year has limited the opportunities to undertake outdoor promotions and consultations, so mobile community information support was not required. As progress is made to a COVID-19 normal and outdoor events recommence, there will be opportunities to promote and consult through outdoor methods. The project is now scheduled to be completed by June 2023.
80964. Park Events management	\$0	\$35,900	\$35,900	Guidelines, conditions of use and policies are important for transparent decision-making for parks, gardens, pavilion and sports ground bookings. Several guidelines, conditions of use and policies need revisions to ensure they reflect the current usage requirements. Project is expected to be fully concluded by June 2023.
81029. Information Asset Audit	\$200,434	\$66,444	\$266,878	Implementation of the findings from the Information Asset Audit was limited by reduced access to stakeholders due to continuing work from home requirements and restrictions to on-site activities as a result of COVID-19. The remainder of the recommendations are scheduled to be concluded by June 2023.
81030. Think Customer Experience Employee Engagement program	\$30,000	\$20,000	\$50,000	Implementation of the Think Customer Experience program will align with the delivery of the Customer Service Charter to ensure staff adoption and compliance with customer commitments. This will be delivered by December 2022.
81032. Customer Services Officers	\$0	\$88,881	\$88,881	Limited tenure staff are an important component of the customer service workforce as they enable a response to unexpected demand or to assist manage unplanned leave. These funds will be allocated to the recruitment of temporary staff to assist manage through this demand and enable quality service delivery for the community. The project is now expected to be completed in June 2023.
<b>Total Customer and Communication</b>	<b>\$230,434</b>	<b>\$231,225</b>	<b>\$461,659</b>	

2022-23 Amended Budget

Attachment 2

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Boroondara Customer First Program</b>				
Boroondara Customer First Program	\$3,798,735	\$6,374,656	\$10,173,391	Due to the Core systems vendor not meeting key milestones several invoices were held for payment. With works having commenced and milestones expected to be met in the near term. The Transforming Boroondara Program requires the carry forward to meet commitments established under new and pre-existing contracts.
<b>Total Boroondara Customer First Program</b>	<b>\$3,798,735</b>	<b>\$6,374,656</b>	<b>\$10,173,391</b>	
<b>TOTAL CUSTOMER AND TRANSFORMATION</b>	<b>\$4,029,169</b>	<b>\$6,855,201</b>	<b>\$10,884,370</b>	
<b>TOTAL FORWARD COMMITMENTS TO 2022-23</b>	<b>\$6,472,508</b>	<b>\$9,756,104</b>	<b>\$16,228,612</b>	
<b>PRIORITY PROJECT INCOME - CARRIED FORWARD</b>				
80985. Dept of Transport- Community Road Safety - Safe to School	\$0	(\$4,382)	(\$4,382)	Balance of grant funding to be recognised in 2022-23.
81034. Graffiti Removal Pilot Program	\$0	(\$165,000)	(\$165,000)	Due to the delay of Council receiving grant funding from the State Government, the commencement of the graffiti removal pilot program has been delayed. It is now anticipated that the project will commence during 2022-23 with completion anticipated by June 2023.
81048. Seniors Participation Grant	\$0	(\$34,531)	(\$34,531)	Balance of grant funding to be recognised in 2022-23.
81068. Removal of Union Rd Level Crossing - Advocacy to State Govt	\$0	(\$220,000)	(\$220,000)	The Union Road level crossing removal is a multi-year State Government major transport project to remove the level crossing at Union Road, Surrey Hills. Project is anticipated for completion by mid-late 2023.
81085. DET Kindergarten Infrastructure & Service Plans	\$0	(\$1,810)	(\$1,810)	Balance of grant funding to be recognised in 2022-23.
81087. Outdoor Dining - COVID-19	\$0	(\$43,280)	(\$43,280)	Balance of grant funding to be recognised in 2022-23.
81096. VSO Funding - Volunteering Learning Hub	\$0	(\$893)	(\$893)	Balance of grant funding to be recognised in 2022-23.
81114. Community Activation and Social Isolation	\$0	(\$5,265)	(\$5,265)	Balance of grant funding to be recognised in 2022-23.
81115. Business Concierge and Hospitality Support Program	\$0	(\$66,629)	(\$66,629)	Balance of grant funding to be recognised in 2022-23.
81116. Community Engagement - COVID-19 Vaccination Program	\$0	(\$24,501)	(\$24,501)	Balance of grant funding to be received and recognised in 2022-23.
81129. Engage 2022-2024	\$0	(\$18,677)	(\$18,677)	Balance of grant funding to be recognised in 2022-23.
81131. DET Kindergarten Planning Grant 2022	\$0	(\$115,289)	(\$115,289)	State Government Grant income has been received in advance. Activities relating to this funding will be delivered in full during 2022-23 financial year. Project is scheduled for completion by June 2023.
<b>TOTAL INCOME CARRIED FORWARD TO 2022-23</b>	<b>\$0</b>	<b>(\$700,257)</b>	<b>(\$700,257)</b>	
<b>TOTAL NET FORWARD COMMITMENTS TO 2022-23</b>	<b>\$6,472,508</b>	<b>\$9,055,847</b>	<b>\$15,528,355</b>	

## 2022-23 Amended Budget

## Attachment 3

Table 4 - Summary Capital Works Budget Amendments			
	Ref	\$'000s	\$'000s
Net capital works budget (Adopted Budget)			76,273
Net proposed forward commitments from 2021-22	Table 6	5,023	
<b>Total income and expenditure adjustments</b>	<b>Table 5</b>		
Proposed net forward commitments to 2023-24	1	(20,368)	
Proposed net forward commitments to 2024-25	2	(2,125)	
Proposed net forward commitments to 2025-26	3	(1,519)	
Proposed net forward commitments from 2024-25	4	80	
Proposed additional projects (net movement)	5	150	
Income and expenditure adjustments (net movement)	6	2,178	
Transfers	7	0	
<b>Total income and expenditure adjustments (decrease)</b>		<b>(21,605)</b>	
<b>Total net impact 2022-23 capital budget is a decrease</b>		<b>(16,582)</b>	<b>(16,582)</b>
<b>Total net Capital Works Program 2022-23 Amended Budget</b>			<b>59,691</b>

## 2022-23 Amended Budget

## Attachment 3

Table 5 - Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	
<b>Original 2022-23 Capital Works Budget</b>		2,616	78,890	76,273	
<b>Forward commitments from 2021-22</b>	<b>Table 6</b>	9,344	14,367	5,023	Refer Table 6 forward commitments from 2021-22
		<b>11,961</b>	<b>93,257</b>	<b>81,296</b>	
<b>Proposed forward commitments to 2023-24</b>					
71866. Park Playground Replacement Program Implementation		0	(445)	(445)	This is a multi-year project for design and construction of Regional Playground for Hays Paddock Playground. Construction is slightly delayed until mid 2023 commencement. This is due to design changes to accurately reflect community feedback at key project milestones.
72686. Kew Recreation Centre (New)		0	(7,052)	(7,052)	Due to the roof collapse that occurred on the evening of Thursday 20 October 2022, funding is required to be carried forward to the 2023-24 year. The full financial impacts are still being determined and construction works are expected to be limited in the 2022-23 year.
72776. Kew Recreation Centre (Expansion)		0	(4,400)	(4,400)	
72607. Kew Recreation Centre (Renewal)		0	(1,000)	(1,000)	
72712. Willsmere Park Pavilion		0	(2,202)	(2,202)	This project is delayed to undertake several design options to meet site constraints. The design is being progressed and community consultation will commence late 2022, with construction anticipated to commence late 2023.
72922. Canterbury Sportsground		0	(2,280)	(2,280)	External funding has been received. The project is nearing design completion with construction due to commence in 2023.
72928. Anderson Road Family Centre		0	(682)	(682)	Due to consultants availability to complete documentation to accommodate feedback, construction is anticipated to commence mid 2023.
72935. Lynden Park		0	(400)	(400)	This is a multi-year project. The project has been slightly delayed to accommodate community consultation, grant applications and completion of tender documentation. Construction is anticipated to commence mid 2023.
72938. Highfield Park		0	(273)	(273)	Due to availability of suitable consultants, the project has been delayed in design schedule.
72911. Frog Hollow Pavilion		0	(1,203)	(1,203)	This is a multi-year design and construction project. Due to availability of suitable consultants, the project has been delayed in design. Community consultation will occur early 2023 with construction to commence mid-late 2023.
73039. Demolition of Ferguson Stand (Glenferrie Oval & Grace Park)		0	(431)	(431)	Due to the Ferguson Stand demolition occurring around March 2023, landscape works of site will now take place in 2023-24.
<b>Total forward commitments to 2023-24</b>	<b>1</b>	<b>0</b>	<b>(20,368)</b>	<b>(20,368)</b>	
<b>Proposed forward commitments to 2024-25</b>					
72712. Willsmere Park Pavilion		0	(100)	(100)	This project is delayed to undertake several design options to meet site constraints. The design is being progressed and community consultation will commence late 2022, with construction anticipated to commence mid 2023.
72713. Greythorn Park Pavilion		0	(300)	(300)	This is a multi-year design and construction project. Due to construction cost escalations, this project has been aligned to meet budgets. Consultation will occur in 2023-24 with construction to commence in 2024-25.
72922. Canterbury Sportsground		0	(1,645)	(1,645)	External funding has been received. The project is nearing design completion with construction due to commence in 2023.
72930. Summerhill Park Kindergarten		0	(80)	(80)	Due to the extent of works required and construction cost escalations, this project has been aligned to meet budgets.
<b>Total forward commitments to 2024-25</b>	<b>2</b>	<b>0</b>	<b>(2,125)</b>	<b>(2,125)</b>	



## 2022-23 Amended Budget

## Attachment 3

Table 5 - Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	
<b>Proposed forward commitments to 2025-26</b>					
72713. Greythorn Park Pavilion		0	(1,000)	(1,000)	This is a multi-year design and construction project. Due to construction cost escalations, this project has been aligned to meet budgets. Consultation will occur in 2023-24 with construction to commence in 2024-25.
72937. Hartwell South Reserve		0	(322)	(322)	Due to availability of suitable consultants, the project has been delayed in design schedule.
72924. Maranoa Gardens Groundskeeper building		0	(197)	(197)	Due to availability of suitable consultants, the project has been delayed in design schedule.
<b>Total proposed forward commitments to 2025-26</b>	<b>3</b>	<b>0</b>	<b>(1,519)</b>	<b>(1,519)</b>	
<b>Proposed projects brought forward from 2024-25</b>					
72931. JJ McMahon Kindergarten		0	80	80	Proposed to undertake design works for JJ McMahon Kindergarten in 2022-23 financial year originally scheduled to commence in 2023-24.
<b>Total proposed projects brought forward from 2024-25</b>	<b>4</b>	<b>0</b>	<b>80</b>	<b>80</b>	
<b>Proposed additional projects for 2022-23</b>					
73031. Deepdene Kindergarten		0	30	30	Proposed to undertake design works for Deepdene Kindergarten in 2022-23 financial year originally scheduled to commence in 2024-25.
73053. Patterson Reserve Pavilion Structural Wall rectification works		0	120	120	Emergency works required for structural crack (reports identify cause due to nearby trees and soil moisture change).
<b>Total proposed additional projects</b>	<b>5</b>	<b>0</b>	<b>150</b>	<b>150</b>	
<b>Income and expenditure adjustments to 2022-23 projects</b>					
72248. North Balwyn Tennis Club		0	198	198	This is an unplanned project to address safety items. Project works under construction for completion by late 2022.
72607. Kew Recreation Centre (Renewal)		0	(31)	(31)	Project expenditure occurred ahead of schedule during 2021-22 financial year.
72686. Kew Recreation Centre (New)		0	(383)	(383)	Project expenditure occurred ahead of schedule during 2021-22 financial year.
72698. Park Playground Replacement Program - Investigation & Design		0	20	20	Additional fees for consultants associated with regional playground Hays Paddock.
72769. Canterbury Precinct (Renewal)		0	520	520	Due to site and supply chain issues requiring design changes, contract variations require additional funds to increase project contingency to complete stage 1 and 2 works.
72798. Lewin Reserve		800	1,177	377	Grant funding of \$800,000 (\$640,000 received in 2021-22 and \$160,000 still to be received) and associated project expenditure. Shortfall in funding of \$377,478 included as per Contract 2022_53 Lewin Reserve Tender Evaluation Report.
72852. Camberwell Community Centre (Expansion)		0	30	30	Design change request to accommodate feedback received from film society at Camberwell Community Centre for sound insulation and improved audio visual equipment.
72864. Through Road Childcare Centre		0	100	100	Additional project contingency is required due to design changes to footings to accommodate tree roots and latent conditions.

## 2022-23 Amended Budget

## Attachment 3

Table 5 - Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	
<b>Income and expenditure adjustments to 2022-23 projects continued</b>					
72865. Y Street Ashburton - Community Services Building		0	148	148	Due to market rises in construction cost escalation, additional funding is required to reflect market rises.
72922. Canterbury Sportsground		1,250	1,943	693	External funding has been received. The project is nearing design completion with construction due to commence in 2023. Also due to rapid construction cost escalation, additional funding is required to reflect market rises.
72925. Rowen Street Kindergarten		0	200	200	Due to rapid construction cost escalation, additional funding is required to reflect market rises.
72926. North Balwyn Senior Citizens Centre		0	305	305	Due to rapid construction cost escalation, additional funding is required to reflect market rises.
<b>Total income and expenditure adjustments to 2022-23 projects</b>	<b>6</b>	<b>2,050</b>	<b>4,228</b>	<b>2,178</b>	
<b>Transfers (nil impact)</b>					
71636. Road Re-sheeting		0	(250)	(250)	Reduction in programmed expenditure to offset shortfall in funding under project 72798. Lewin Reserve as per Contract 2022_53 Lewin Reserve Tender evaluation report.
71728. Footpath Renewal		0	(100)	(100)	Reduction in programmed expenditure to offset shortfall in funding under project 72798. Lewin Reserve as per Contract 2022_53 Lewin Reserve Tender evaluation report.
71755. Car Park Renewal		0	(50)	(50)	Reduction in programmed expenditure to offset shortfall in funding under project 72798. Lewin Reserve as per Contract 2022_53 Lewin Reserve Tender evaluation report.
72798. Lewin Reserve		0	500	500	Reallocation of programmed expenditure from various projects to part offset shortfall in funding under project 72798. Lewin Reserve.
72927. Auburn South Preschool (Anderson Road)		0	(60)	(60)	Reallocation of programmed expenditure to 72928. Anderson Road Family Centre. Works for the Preschool and Family Centre are at the same location and occurring at the same time.
72928. Anderson Road Family Centre		0	60	60	Reallocation of programmed expenditure from 72927. Auburn South Preschool (Anderson Road). Works for the Preschool and Family Centre are at the same location and occurring at the same time.
72960. Hazel Street Drain		0	(100)	(100)	Reduction in programmed expenditure to offset shortfall in funding under project 72798. Lewin Reserve as per Contract 2022_53 Lewin Reserve Tender evaluation report.
<b>Total transfers between projects</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>2022-23 Amended Capital Works net budget</b>		<b>14,011</b>	<b>73,702</b>	<b>59,691</b>	

+ = Increase in income and expenditure.

"(-)" = Decrease in income and expenditure.

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>CAPITAL WORKS EXPENDITURE - PROPOSED FORWARD COMMITMENTS</b>				
<b>PLACES and SPACES</b>				
<b>Capital Projects</b>				
71491. Traffic Management Devices	\$0	\$151,830	\$151,830	Design has been delayed due to the Department of Transport response to approve the works and due to further consultation required with residents. Design approval has now been received and works are to be completed by December 2022.
71493. Road Safety Strategy Implementation	\$0	\$16,090	\$16,090	Various road safety improvements have been implemented including a yellow coloured walk safe treatment at the school crossing in Chatfield Avenue, wheel stops in an off-street car park and pavement decals for the 'Safe Route to Schools' program in Balwyn North. Other initiatives under investigation include a kerb outstand in Derby Street near Coles loading dock, speed humps in the laneway behind the Doncaster Road shops in Balwyn North and access improvements at disabled parking bays. These works are due to be completed by November 2022.
71636. Roads Resheeting	\$0	\$579,960	\$579,960	Road resheeting works are behind schedule due to an industry shortage of available contract crews and weather conditions. It is now anticipated that the overall program will be completed by late November 2022.
71818. Kew Croquet Club Pavilion	\$174,105	\$72,643	\$246,748	Completion of this project has been delayed due to extended scope consultation with key stakeholder groups. Practical completion obtained in August 2022.
71866. Park Playground Replacement Program Implementation	\$0	\$173,649	\$173,649	There are delays in project delivery due to lengthened community consultation and delivery of playground components. Project is anticipated for completion by December 2022.
72099. Bicycle & Pedestrian Trails - Implementation of Safety Audit	\$0	\$71,683	\$71,683	This project was delayed pending the endorsement of Council's Bicycle strategy. The strategy has now been approved with works planned to be completed by December 2022.
72116. Crossing Facilities	\$0	\$95,742	\$95,742	This project has been delayed due to the requirement to gain approval from the Department of Transport. It is scheduled to be completed by the end of December 2022.
72248. North Balwyn Tennis	\$0	\$80,100	\$80,100	This project has been delayed due to Melbourne Water and Building Surveyor approvals. Works were completed in September 2022.
72255. Shopping Centre Footpath works	\$0	\$81,261	\$81,261	Extensive consultation with shop keepers has resulted in a delay in delivering this project. Works were completed in September 2022.
72375. Condition 4 safety treatments	\$0	\$30,045	\$30,045	This project was delayed pending the endorsement of Council's Bicycle strategy. This has now been approved with works planned to be completed by the end of November 2022.
72585. Walmer Street bridge	\$0	\$806,357	\$806,357	Walmer Street Bridge has been delayed due to external statutory approvals to ensure heritage and environmental values are protected. Works commenced August 2022 with completion in May 2023. The carry forward amount will be expended by late December 2022.

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Capital Projects continued</b>				
72674. Shade Policy Implementation	\$0	\$42,185	\$42,185	Delays in completion of playgrounds has delayed the shade implementation works. Shade works were completed September 2022.
72684. New Public Toilets	\$119,947	\$150,000	\$269,947	This project will involve the upgrade of toilet facilities at Camberwell Fresh Food Market, supporting other site infrastructure improvements. Delivery of the toilet works has been delayed due to design and procurement process requirements. Works are anticipated to be delivered by December 2022.
72693. Hawthorn Rowing Ramp	\$0	\$819,304	\$819,304	This is a multi-year project. Government mandated construction restrictions and previous state border closures delayed the implementation of the works earlier in 2021-22. In consultation with key user groups, it was agreed to defer the works to minimise the disruptive impact to the scheduled rowing season and events. Construction has been delayed due to rock being struck during piling. This has required design modification. Works are now due for completion late 2022.
72699. Shopping Centre Improvement Plan - Investigation and Design	\$20,000	\$71,633	\$91,633	The design of Dickens Corner Shopping Centre is at 80% detailed design. Due to COVID-19 impacts the consultation and completion of design has been forecast for completion in 2022-23.
72712. Willsmere Park pavilion	\$1,117,000	\$45,228	\$1,162,228	This is a multi-year project. Design and broader consultation has been delayed due to site constraint challenges and market conditions resulting in higher than anticipated costs. Adjustment of the project scope, redesign and community consultation will extend the design program into 2023, with procurement and delivery of works to follow with completion scheduled for the 2023-24 year.
72713. Greythorn Park pavilion	\$0	\$9,942	\$9,942	This is a multi-year project. Design of the proposed pavilion renewal works is underway and will continue into 2022-23. The construction is budgeted to be completed in 2023-24.
72757. Dog Off Leash Park	\$20,000	\$62,046	\$82,046	The delivery of the project was delayed due to lack of contractor availability due to COVID-19. Works are scheduled for completion in 2022-23.
72768. Diversity Inclusion and Participation (DIP) Pavilion program	\$0	\$243,633	\$243,633	Delivery of minor pavilion upgrade works under the Diversity, Inclusion and Participation Program (DIPP) has been largely completed with some smaller projects deferred to manage budget risks. A further minor project will be confirmed and delivered by February 2023.
72797. Rathmines Reserve	\$0	\$15,000	\$15,000	The building project has been successfully completed. Some additional minor landscape and maintenance works were identified and delivered in August 2022.
72798. Lewin Reserve	\$200,000	(\$42,331)	\$157,669	Due to an extended consultation period, construction is now scheduled to commence in 2022-23.
72836. Victoria Park Regional Playground	\$0	\$618,915	\$618,915	This is a multi-year project and construction is well advanced. The project is tracking slightly behind forecast due to weather and delays in supply of equipment. Project completion is now scheduled for completion November 2022.
72848. Neighbourhood Shopping Centre Improvements Pilot - Mailing Road	\$246,555	\$267,637	\$514,192	The laneway projects have been delayed due to challenges in obtaining external authority approvals from VicTrack and CitiPower to enable construction to commence. Construction is anticipated to be completed by late March 2023.

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Capital Projects continued</b>				
72863. Fordham Avenue Kindergarten	\$850,000	\$39,995	\$889,995	Works have been delayed to accommodate the kindergartens requirements for staged works to be delivered over multiple term holidays over 12 months. This staged approach minimises disruption to the kindergartens program. The final packaged works will be completed in the summer holidays in late 2022 to early 2023 with completion anticipated by February 2023.
72864. Through Road Childcare Centre	\$206,599	\$539,678	\$746,277	This project has been delayed due to latent structural conditions encountered on site and consultation required with Council's arborists. This project is scheduled for completion November 2022.
72865. Y Street Ashburton - Community Services Building	\$8,768	(\$7,054)	\$1,714	This is a multi-year project. The fee for contract administration service will occur in the 2022-23 financial year. The project is anticipated for completion by June 2023.
72866. Camberwell Market (North west wall repair)	\$0	\$4,800	\$4,800	Construction works have been completed. Some additional specialist structural engineering inspections are required throughout the twelve month defect liability period, which ends by December 2022.
72888. West Hawthorn Kindergarten Hawthorn - 67 Church St to Smart	\$0	\$80,000	\$80,000	Delays in obtaining approval from Department of Transport to work near tram lines delayed the commencement of this project. The works were completed in September 2022.
72911. Frog Hollow Pavilion	\$155,000	(\$12,324)	\$142,676	This is a multi-year project. Project has been delayed due to clarification of scope and engagement of the design consultant team. Construction will commence in 2022-23 with completion expected during the 2023-24 financial year.
72921. Ferndale Park	\$135,000	\$45,047	\$180,047	This is a multi-year project. Extensive consultation with internal and external stakeholders was required in order to establish the scope of works. The project is now in the schematic design stage. The design works are scheduled for completion by end of 2022 ready for tendering early 2023. This project is expected to be completed in 2024-25.
72922. Canterbury Sportsground	\$900,000	\$39,461	\$939,461	The Canterbury Sportsground pavilion project has received a significant grant contribution from the Victorian State Government which allows reconsideration of the project scope to accommodate sports club priorities. Due to the restricted nature of the site, re-design is required to achieve a suitable outcome which meets both sports club and broader community objectives. The re-design and consultation process will result in program delivery, and is now anticipated in late 2023.
72924. Maranoa Gardens Groundskeeper building	\$25,000	\$22,130	\$47,130	Due to amendments to the project budget, the original project has been put on hold until a report is taken to Council to confirm the revised project scope. Project is anticipated for completion by June 2023.

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Capital Projects continued</b>				
72925. Rowen Street Kindergarten	\$9,159	\$34,041	\$43,200	This project has been delayed due to finalisation of the scope of works and review of design solutions within budget. Design of the proposed works is underway and will continue into 2022-23. Works are planned for completion by June 2023.
72926. North Balwyn Senior Citizens Centre - Marwal Avenue	\$60,000	(\$4,545)	\$55,455	This is a multi-year project. Extensive consultation with internal stakeholders was required in order to establish the scope of works. The consultancy contract was awarded following clarification of scope of works to ensure all elements are captured. Construction works are scheduled to commence in 2022-23 with completion by June 2023.
72927. Auburn South Preschool (Anderson Park)	\$60,000	\$0	\$60,000	This is a multi-year project. The project is in the concept design phase and has been delayed due to an extended period in establishing the scope of works. This project is scheduled for construction to commence in 2022-23 with completion by June 2023.
72928. Anderson Road Family Centre	\$42,350	\$0	\$42,350	This is a multi-year project. The project is in the concept design phase and has been delayed due to an extended period in establishing the scope of works. This project is scheduled for construction to commence in 2022-23 with completion by June 2023.
72929. Estrella Preschool	\$15,000	\$15,000	\$30,000	The project has been delayed to enable confirmation of the strategic direction for the service. Feasibility investigations and concept design is now planned for completion by December 2022.
72930. Summerhill Park Kindergarten	\$0	\$11,650	\$11,650	Due to the extent of works required and construction cost escalations, this project has been aligned to meet budgets.
72934. Building Condition Audit works	\$0	\$25,726	\$25,726	The remaining funds for this project will continue to be used in 2022-23 for minor building works which are scheduled for completion by June 2023.
72935. Lynden Park	\$90,000	\$24,686	\$114,686	This is a multi-year project and was delayed due to further consultation being required with the project stakeholder groups. This project is anticipated to be completed in 2023-24.
72937. Hartwell South Reserve	\$20,000	\$2,248	\$22,248	This is a multi year project. The establishment of the project's scope of works and the review of multiple concept designs to ensure they align with the project budget resulted in a delay. The design programme has commenced and will continue into 2022-23. Construction is programmed to commence in 2023-24 with completion expected in 2024-25.
72938. Highfield Park	\$20,000	(\$20,000)	\$0	This is a multi year project. The design programme has commenced and will continue into 2022-23 with expenditure back in line with the programmed budget allocation. Construction is programmed to commence in 2023-24 with completion expected in 2024-25.
72939. Concrete drain relining	\$0	\$938,226	\$938,226	Concrete drain relining was impacted with COVID-19 related delays in shipping of materials. With supply chain issues continuing, along with authority approval for works near tram lines, the program is now anticipated for completion March 2023.

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Capital Projects continued</b>				
72949. Kew Neighbourhood Learning Centre - Feasibility Study	\$0	\$18,100	\$18,100	A building condition audit and physical feasibility report has been completed in 2021-22. The next phase of the project is to progress with multiple concept design solutions, to inform a future budget submission. The concept designs will be delivered by November 2022.
72951. Hawthorn Community House - Minor works	\$40,000	\$0	\$40,000	The scope of works to improve the functionality of the centre is still under review. The appointed architect has started the schematic design and the building surveyor will provide direction to establish the scope of works. The projects is scheduled to be delivered in 2022-23.
72952. Ashburton Community Centre - Minor Works	\$20,000	\$83,657	\$103,657	Works were initially delayed due to scope and design reviews. The building works contract has now been awarded. Works are scheduled for completion by December 2022.
72954. Surrey Hills Neighbourhood House - Feasibility Study	\$0	\$5,000	\$5,000	Feasibility investigations for future building development was completed in July 2022.
72958. Fintonia Street, Balwyn North Drainage Works	\$0	\$41,773	\$41,773	This project was delayed due to rock encountered during excavation. Works are continuing with completion scheduled for the end of October 2022.
72959. Gladstone Street, Kew Drainage works	\$0	\$104,854	\$104,854	Project works have been delayed due to long lead time to obtain concrete pipes. Works are planned to be completed by end of November 2022.
72960. Hazel Street, Camberwell Drainage works	\$0	\$160,000	\$160,000	
72964. Playgrounds in Community Hubs, Neighbourhood Houses and Maternal Child Health Centres	\$0	\$166,000	\$166,000	Project works were delayed due to the need to consult with a number of other Council departments to ensure end users requirements were met. Quotes have now been obtained for the works with completion anticipated in December 2022.
72972. Victoria Road Reserve - Diversity Inclusion and Participation	\$0	\$88,408	\$88,408	The project was originally scheduled to be completed by June 2022 however was delayed due to a number of client initiated variations. The project was completed in July 2022.
72976. Outdoor exercise equipment in parks	\$0	\$270,798	\$270,798	The project has been delayed due to the price of steel quoting and manufacturing of the equipment due to COVID-19. Works are anticipated to be completed in December 2022.
72977. Solar lighting in parks	\$60,000	\$0	\$60,000	Most of the projects have been completed with an additional park to be completed in 2022-23 to improve safety in open space.
72978. South Camberwell Tennis Club accessibility upgrade	\$4,350	\$5,155	\$9,505	Design of the access improvements to South Camberwell Tennis Club is significantly advanced and will be finalised by November 2022. Delivery of the works will be subject to a future funding allocation.
72982. Camberwell Fresh Food Market improvements	\$192,346	\$198,508	\$390,854	Delivery of this project has been delayed due to procurement and Building Surveyor reviews. Shop 13 works are planned for completion by November 2022 and toilet and seating pod area to be completed by December 2022.
72985. Fenced Dog Play Area - Design and Delivery Program	\$0	\$27,333	\$27,333	Council officers have been reviewing the Fenced Dog Play Area facility since its opening in November 2021. During the review it was determined that a forward commitment is required to continue with minor works including upgrades to the central hardstand area. It is anticipated that these works will be completed by end of December 2022.

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Capital Projects continued</b>				
73004. Victoria Park South - DIPP	\$0	\$8,478	\$8,478	Additional maintenance rectification works, which were not part of the original scope, were identified to be carried out. Works were completed in September 2022.
73006. St James Park - DIPP	\$0	\$11,263	\$11,263	The construction was delayed due to latent structural conditions. The final certificate was issued in August 2022.
73009. Victoria Park North - DIPP	\$0	\$88,477	\$88,477	The construction was delayed due to material lead time and labour interruptions due to COVID-19. Works were completed in August 2022.
<b>Total Capital Projects</b>	<b>\$4,811,179</b>	<b>\$7,708,621</b>	<b>\$12,519,800</b>	
<b>Environmental Sustainability and Open Space</b>				
71624. Sportsground Training Lights renewal program	\$430,665	(\$29,184)	\$401,481	The sportsground lights installation at Rathmines Reserve and Warner Reserve have been delayed due to the availability of the required materials as a direct result of the COVID-19 pandemic. Works are scheduled to be completed by March 2023.
71777. Freeway Golf Course - Green, Bunker & tee renewal	\$0	\$49,028	\$49,028	This project has been delayed due to Manningham Council's planning permit process and is due to be completed in November 2022.
71868. Oval Fences Renewal Program	\$130,000	\$0	\$130,000	The oval fence renewal at Victoria Park South has been delayed due to club funded works of the ground extension on the same oval. Both the fence and ground works are scheduled to be completed by December 2022.
72754. Field Sports Strategy Implementation	\$0	\$231,615	\$231,615	The project has been delayed due to consultation on the safety netting for Burwood Reserve and St James Park, with the majority of these works yet to be quoted. The Gordon Barnard Reserve safety fence is awaiting a building permit approval. Works on all projects are scheduled to be completed by March 2023.
72901. Climate Action Plan - emissions reduction work	\$0	\$443,671	\$443,671	This is a multi-year project. A variety of projects are scheduled in accordance with the Climate Action Plan Implementation and were due to be delivered in the 2021-22 financial year. Key projects include further solar panel installations on Council facilities and electric charging stations in Council owned public car parks for community use. However, some of these initiatives have now been delayed due to impacts of COVID-19 and contractor availability. It is anticipated that all projects to be completed early in the 2022-23 financial year.
72915. Freeway Golf Course reconfiguration works	\$0	\$691,951	\$691,951	Works are slightly behind schedule due to delays in relocation of the Yarra East Main Sewer due to limited access to the site and obtaining planning permits from Manningham Council. Majority of the physical works have been completed to enable grass to establish prior to reopening the golf course in late 2022.
72979. Sportsground lighting for Nettleton Park Oval	\$0	\$20,000	\$20,000	The quotes for the site review have been received and the contractor has commenced the review. This project is scheduled to be completed November 2022.



## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Environmental Sustainability and Open Space continued</b>				
72980. Eric Raven Reserve - Pavilion improvement - weather protection	\$0	\$10,000	\$10,000	Design is nearing completion and works tender documents are advanced. The works are scheduled to be completed by March 2023.
73048. Golf Course additional works North East Link	\$0	\$139,748	\$139,748	The delay in the delivery of this project is associated with obtaining Manningham Council planning permits for the Yarra East mains sewer site and weather related conditions. The project is underway and is expected to be fully concluded by November 2022.
<b>Total Environmental Sustainability and Open Space</b>	<b>\$560,665</b>	<b>\$1,556,829</b>	<b>\$2,117,494</b>	
<b>Asset Management and Capital Planning</b>				
73000. LRCI - Car Park lighting upgrade Power St Car Park Hawthorn	\$0	\$32,869	\$32,869	New lighting has been installed. Completion has been delayed due to issues with CitiPower providing a new power supply connection. The project works are scheduled to be completed November 2022.
<b>Total Asset Management and Capital Planning</b>	<b>\$0</b>	<b>\$32,869</b>	<b>\$32,869</b>	
<b>Facilities, Waste &amp; Infrastructure</b>				
72840. Implementation of Public Safety Security Measures	\$0	\$299,772	\$299,772	Design options for security measures are still being considered and involve multiple stakeholders to ensure the best design outcome. This project is now anticipated to be completed by June 2023.
72890. Hawthorn Aquatic Centre and Leisure Centre - Water Harvesting	\$0	\$141,040	\$141,040	Due to COVID-19, there have been delays in sourcing materials, contractor availability and recruitment of staff. Project completed September 2022.
72902. Riversdale Depot Masterplan	\$0	\$50,000	\$50,000	The Master plan will commence after 1 July 2022. Council staff have visited Kingston City Council depot to consider design options and now the design scope has commenced. This project is now anticipated to be completed by March 2023.
<b>Total Facilities, Waste &amp; Infrastructure</b>	<b>\$0</b>	<b>\$490,812</b>	<b>\$490,812</b>	
<b>Traffic and Transport</b>				
72763. Shared Path and Park Lighting	\$0	\$155,152	\$155,152	The Grace Park shared path lighting works were completed in August 2022. Lighting of the Gardiners Creek Trail underpass at Toorak Road is currently being investigated and in-principle support has been received from the Department of Transport, awaiting approval from Melbourne Water with works anticipated to be completed by November 2022. Lighting design for the Anniversary Trail between Whitehorse Rd and Canterbury Rd has been finalised and part installation will be completed by January 2023.
72918. Balwyn Pedestrian operated signals	\$400,000	\$271,563	\$671,563	The project required various preliminary assessments for Road Safety, Movement, Place and Safe System Assessments including concept and detailed designs to the satisfaction of the Department of Transport. The detailed design is currently being amended to include improved drainage and access for pedestrians. This has resulted in service proving and design amendments, leading to delays. The detailed design was finalised in August and approval was received by Department of Transport in September 2022 with the project to be completed by June 2023.

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Traffic and Transport continued</b>				
72974. Wayfinding Strategy for Shared paths	\$0	\$76,160	\$76,160	The scope of works had to be revised and the project had to be split into two stages. Stage 1 of the revised scope has been completed involving an audit of existing signs and their locations. Officers are working to refine the data and will seek submissions from consultants to prepare the strategy. The strategy is expected to be completed by December 2022.
72983. Shared paths - pedestrian priority and accessibility	\$0	\$120,000	\$120,000	This project involved reconstruction of the existing north-south path along the east side of Hays Paddock and formalisation of an existing goat-track at the northern end, which was distributed for community consultation in late 2021. Several petitions and concerns were raised by the community on the proposal which were addressed through on-site community meetings, written responses and the matter was ultimately resolved at Council's Services Delegate Committee meeting on 11 July 2022 through adoption of the Bicycle Strategy. The proposal was finalised and issued for construction in September 2022. The works are anticipated to be completed December 2022.
72984. Bicycle Strategy Implementation - additional works	\$0	\$18,235	\$18,235	This project involved reconstruction of the existing north-south path along the east side of Hays Paddock and formalisation of an existing goat-track at the northern end, which was distributed for community consultation in late 2021. Several petitions and concerns were raised by the community on the proposal which were addressed through on-site community meetings, written responses and the matter was ultimately resolved at Council's Services Delegate Committee meeting on 11 July 2022 through adoption of the Bicycle Strategy. The proposal was finalised and issued for construction in September 2022. The works are anticipated to be completed December 2022.
<b>Total Traffic and Transport</b>	<b>\$400,000</b>	<b>\$641,110</b>	<b>\$1,041,110</b>	
<b>TOTAL PLACES AND SPACES</b>	<b>\$5,771,844</b>	<b>\$10,430,241</b>	<b>\$16,202,085</b>	
<b>COMMUNITY SUPPORT</b>				
<b>Liveable Communities</b>				
71920. HACC - Minor Capital Grant	\$0	\$8,666	\$8,666	Funding was received from a Victorian Government grant for the purchase of minor capital associated with Council's aged care services. Minor capital works associated with the Active Ageing space are now complete. Remaining funds to be retained for use in 2022-23.
72326. 605-609 Glenferrie Road community facility	\$0	\$383,500	\$383,500	The phasing of the activities with the Glenferrie Road community facilities were delayed due to COVID-19 restrictions. Project is expected to be completed by June 2023.
73010. Outdoor Dining - Semi/Permanent Outdoor Precinct Establishment	\$0	\$274,050	\$274,050	Delivery of these works have been delayed due to external suppliers being unable to meet the lead times required by Council. As such, works have been delayed and are anticipated to be completed by September 2023.
<b>Total Liveable Communities</b>	<b>\$0</b>	<b>\$666,216</b>	<b>\$666,216</b>	

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>Library Services</b>				
71568. Library & Office Furniture	\$0	\$73,234	\$73,234	Orders for furniture and improvements to Wi-Fi access to support community access to outdoor areas around Camberwell library have been placed. Due to long lead times on delivery and access to required hardware these were unable to be delivered in 2021-22. Works are expected to be completed by end December 2022.
72665. Library IT Hardware Renewal	\$500,000	\$116,624	\$616,624	This is a multi-year project. The renewal project has been considerably delayed due to the impacts of COVID-19 associated with limited availability of products and equipment installation. As a result, with the project progressing slower than anticipated and it is likely to continue over the next couple of financial years.
72751. Library Shelving	\$0	\$63,645	\$63,645	Orders for a shelving prototype have been placed, however delivery (and access to hardware) has been delayed. The works are anticipated to be completed by December 2022.
<b>Total Library Services</b>	<b>\$500,000</b>	<b>\$253,503</b>	<b>\$753,503</b>	
<b>TOTAL COMMUNITY SUPPORT</b>	<b>\$500,000</b>	<b>\$919,719</b>	<b>\$1,419,719</b>	
<b>CUSTOMER and TRANSFORMATION</b>				
<b>Transformation &amp; Technology</b>				
71794. Future Information Technology Expenditure	\$0	\$603,224	\$603,224	Works have been delayed due to COVID-19 restrictions, which impacted on supply chains and has limited the availability of equipment, and therefore impacted on the progress of the program. This project involves many initiatives and it is anticipated that they will be completed by March 2023.
72756. Youth Services Case Management System	\$0	\$73,263	\$73,263	Phase 1 involving roll out of the platform for the Youth case management system is complete. Some functionalities are dependent on the enterprise booking tool and customer portal, which will be planned and delivered in Phase 2. It is anticipated that Phase 2 of this project will be delivered by March 2023.
72761. Payroll System Upgrade	\$175,460	\$87,378	\$262,838	The delivery of this project has been delayed due to issues arising from the initial tender evaluation process. Project is now anticipated to be completed in the 2022-23 financial year.
72766. Information Security Roadmap	\$0	\$48,863	\$48,863	This project is behind schedule due to a delayed procurement process. The project was completed in September 2022.
72828. Audio-visual equipment replacement	\$0	\$166,288	\$166,288	Finalisation was delayed as a result of COVID-19 impacts. Funds are required to be carried forward to support completion of contract requirements. This project is scheduled for completion by February 2023.
72837. Records Management System Upgrade and Enhancements	\$0	\$73,700	\$73,700	The project is underway. It was delayed due to increased complexity and the last moment release of a new version of the product by the vendor, delaying the upgrade. The upgrade is now completed with follow-up activities to be undertaken in the following months. The project is anticipated to be completed November 2022.
<b>Total Transformation &amp; Technology</b>	<b>\$175,460</b>	<b>\$1,052,716</b>	<b>\$1,228,176</b>	

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>CUSTOMER and TRANSFORMATION</b>				
<b>Customer and Communication</b>				
72903. Smart Safe in Customer Service	\$0	\$20,000	\$20,000	This project will be carried forward into the 2022-23 financial year due to significantly reduced cash receipts as customers choose alternative payment methods in response to risks associated with the COVID-19 pandemic. Consideration on the requirement for a Smart Safe will be included in the requirements gathering process to be undertaken for the Core Systems build as part of the Transforming Boroondara program. The allocated budget is committed to the discovery work to re-evaluate the risk the smart safe was proposed to address and determine the Property and Rating solution to address the identified risk.
<b>Total Customer and Communication</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$20,000</b>	
<b>TOTAL CUSTOMER AND TRANSFORMATION</b>	<b>\$175,460</b>	<b>\$1,072,716</b>	<b>\$1,248,176</b>	
<b>MAJOR PROJECTS</b>				
<b>Major Projects</b>				
72769. Canterbury Precinct (Renewal)	\$2,000,000	(\$471,742)	\$1,528,258	This is a multi-year project. There have been a number of COVID-19 restrictions, including workforce reductions, construction industry shutdowns and supply chain delays that have resulted in the works program being slightly delayed. The delayed program will extend the work scheduled however the project is anticipated to remain on schedule for stage 1 works completion by late 2022, and stage 2 works extended to March 2023.
72770. Canterbury Precinct (Upgrade)	\$0	\$26,907	\$26,907	
72771. Canterbury Precinct (New)	\$0	\$136,242	\$136,242	
72772. Canterbury Precinct (Expansion)	\$0	\$558,315	\$558,315	
72852. Camberwell Community Centre (Expansion)	\$0	\$11,005	\$11,005	The Camberwell Community Centre building project has been successfully completed. Some additional minor landscape improvement works have been identified and will be delivered in October 2022.
72411. Greythorn Community Hub	\$0	\$7,473	\$7,473	The forward commitment is required to finalise the completion of minor works in 2022-23.
72776. Kew Recreation Centre (Expansion)	\$0	\$1,691,125	\$1,691,125	This project is a multi-year project that is under construction and scheduled to be completed in 2022-23. The progress of construction has been delayed due to supply chain issues particularly in relation to the arrival of structural steel on site.
72986. Tuck Stand Feasibility	\$60,000	(\$14,770)	\$45,230	This is a multi-year project. Feasibility investigations to determine the appropriate service and tenant mix to occupy a redeveloped Tuck Stand building are advanced and have considered spatial allocations, physical limitations and opportunities, cost planning, ancillary infrastructure upgrades and broader precinct impacts. The project is now well positioned to progress with consultation late 2022 and design and authority approvals into 2022-2023.
<b>TOTAL MAJOR PROJECTS</b>	<b>\$2,060,000</b>	<b>\$1,944,555</b>	<b>\$4,004,555</b>	
<b>Made up of:</b>				
<b>NEW CAPITAL - FORWARD COMMITMENTS TO 2022-23</b>	<b>\$572,103</b>	<b>\$3,835,832</b>	<b>\$4,407,935</b>	
<b>UPGRADE CAPITAL - FORWARD COMMITMENTS TO 2022-23</b>	<b>\$266,555</b>	<b>\$2,104,473</b>	<b>\$2,371,028</b>	
<b>EXPANSION CAPITAL - FORWARD COMMITMENTS TO 2022-23</b>	<b>\$1,095,000</b>	<b>\$2,837,186</b>	<b>\$3,932,186</b>	
<b>RENEWAL CAPITAL - FORWARD COMMITMENTS TO 2022-23</b>	<b>\$6,573,646</b>	<b>\$5,589,740</b>	<b>\$12,163,386</b>	
<b>GRAND TOTAL FORWARD EXPENDITURE COMMITMENTS TO 2022-23</b>	<b>\$8,507,304</b>	<b>\$14,367,231</b>	<b>\$22,874,535</b>	

## 2022-23 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23

Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
<b>CAPITAL WORKS INCOME</b>				
71637. Full Road Reconstruction & Kerb Replacements	\$0	(\$190,298)	(\$190,298)	Balance of grant funding to be received in 2022-23.
71728. Condition 4 Footpaths Renewal	\$0	(\$59,381)	(\$59,381)	Balance of grant funding to be received in 2022-23.
71824. Unscheduled Minor Buildings Works	\$0	(\$38,000)	(\$38,000)	Balance of grant funding to be received in 2022-23.
72012. Shopping Centre Improvement Plan - Implementation	\$0	(\$440,000)	(\$440,000)	Balance of grant funding to be received in 2022-23.
72436. Roof Replacement	\$0	(\$100,000)	(\$100,000)	Balance of grant funding to be received in 2022-23.
72575. Former Bowen Street MCHC	\$0	(\$50,000)	(\$50,000)	Balance of grant funding to be received in 2022-23.
72585. Walmer Street bridge	\$0	(\$1,500,000)	(\$1,500,000)	Balance of grant funding to be received and recognised in 2022-23.
72607. Kew Recreation Centre (renewal)	\$0	(\$200,000)	(\$200,000)	Balance of grant funding to be received and recognised in 2022-23.
72693. Hawthorn Rowing Ramp	\$0	(\$430,600)	(\$430,600)	Balance of grant funding and contribution to be received and recognised in 2022-23.
72708. Alamein Community Centre	\$0	(\$325,000)	(\$325,000)	Balance of grant funding to be received in 2022-23.
72771. Canterbury Precinct (New)	\$0	(\$800,000)	(\$800,000)	Balance of grant funding to be recognised in 2022-23.
72836. Victoria Park Regional Playground	\$0	(\$150,000)	(\$150,000)	Balance of grant funding to be received and recognised in 2022-23.
72863. Fordham Avenue Kindergarten	\$0	(\$270,000)	(\$270,000)	Balance of grant funding to be received in 2022-23.
72864. Through Road Childcare Centre	\$0	(\$270,000)	(\$270,000)	Balance of grant funding to be received and recognised in 2022-23.
72906. Gardiners Creek Litter Trap - Fed Govt Department Industry	\$0	(\$20,000)	(\$20,000)	Balance of grant funding to be recognised in 2022-23.
72911. Frog Hollow Pavilion	\$0	(\$30,000)	(\$30,000)	Balance of grant funding to be recognised in 2022-23.
72915. Freeway Golf Course reconfiguration works	\$0	(\$2,000,000)	(\$2,000,000)	Balance of grant funding to be recognised in 2022-23.
72916. Freeway Golf Course administration building	\$0	(\$500,000)	(\$500,000)	Balance of grant funding to be recognised in 2022-23.
72918. Balwyn Pedestrian operated signals	\$0	(\$700,000)	(\$700,000)	Balance of grant funding to be recognised in 2022-23.
72919. Doncaster Road 40km/h shopping centre speed limit	\$0	(\$240,000)	(\$240,000)	Balance of grant funding to be recognised in 2022-23.
72921. Ferndale Park	\$0	(\$50,000)	(\$50,000)	Balance of grant funding to be recognised in 2022-23.
72939. Concrete drain relining	\$0	(\$33,500)	(\$33,500)	Balance of grant funding to be received in 2022-23.
72982. Camberwell Fresh Food Market Improvements	\$0	(\$342,346)	(\$342,346)	Balance of grant funding to be received and recognised in 2022-23.
72999. LRCI - Car Park Lighting install-Iramoo St Car Park 2 Balwyn	\$0	(\$29,250)	(\$29,250)	Balance of grant funding to be received in 2022-23.
73000. LRCI - Car Park Lighting upgrade Power St Car Park Hawthorn	\$0	(\$101,250)	(\$101,250)	Balance of grant funding to be received and recognised in 2022-23.
73002. LRCI - Car Park Lighting install Evergreen Centre Balwyn	\$0	(\$7,500)	(\$7,500)	Balance of grant funding to be received in 2022-23.
73003. LRCI - Service Laneway Lighting installation Nelson Street	\$0	(\$5,500)	(\$5,500)	Balance of grant funding to be received in 2022-23.
73008. Balwyn Park - DIPP	\$0	(\$145,000)	(\$145,000)	Balance of grant funding to be recognised in 2022-23.
73009. Victoria Park North - DIPP	\$0	(\$41,760)	(\$41,760)	Balance of grant funding to be recognised in 2022-23.
73010. Outdoor Dining - Semi/Permanent Outdoor Precinct Establishment	\$0	(\$275,000)	(\$275,000)	Balance of grant funding to be recognised in 2022-23.
<b>TOTAL INCOME CARRIED FORWARD TO 2022-23</b>	<b>\$0</b>	<b>(\$9,344,385)</b>	<b>(\$9,344,385)</b>	
<b>TOTAL NET FORWARD COMMITMENTS TO 2022-23</b>	<b>\$8,507,304</b>	<b>\$5,022,846</b>	<b>\$13,530,150</b>	

## 2022-23 Amended Budget

## Attachment 3

Table 7 - 2023-24 Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
<b>Foreshadowed 2023-24 Capital Works Budget</b>		594	66,055	65,461	
Proposed forward commitments from 2022-23		0	20,368	20,368	Refer Table 5 for a detailed list of proposed forward commitments from 2022-23.
<b>Amended net movement foreshadowed 2023-24 Capital Works Budget</b>		<b>594</b>	<b>86,423</b>	<b>85,829</b>	

## 2022-23 Amended Budget

Attachment 3

Table 8 - 2024-25 Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
<b>Foreshadowed 2024-25 Capital Works Budget</b>		0	78,083	78,083	
Proposed forward commitments from 2022-23		0	2,125	2,125	Refer Table 5 for a detailed list of proposed forward commitments from 2022-23
<b>Amended net movement foreshadowed 2024-25 Capital Works Budget</b>		0	80,208	80,208	

## 2022-23 Amended Budget

Attachment 3

Table 9 - 2025-26 Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
<b>Foreshadowed 2025-26 Capital Works Budget</b>		0	61,145	61,145	
Proposed forward commitments from 2022-23		0	1,519	1,519	Refer Table 5 for a detailed list of proposed forward commitments from 2022-23.
<b>Amended net movement foreshadowed 2025-26 Capital Works Budget</b>		<b>0</b>	<b>62,664</b>	<b>62,664</b>	



## 2022-23 Amended Budget

## Attachment 4 - Non-statutory Fees

## 2022-23 FEES AND CHARGES SCHEDULE

Fees and charges to be changed	Statutory Fee	UNIT	PROPOSED GST inclusive 2022-23 fee \$	ADOPTED GST inclusive 2022-23 fee \$	Fee increase \$	Fee increase %	GST applied at 10%	Policy / Strategy Act / Regulation	Pricing Policy Category
<b>NEW FEE</b>									
<b>Urban Living - Building Services</b>									
Places of public entertainment applications for prescribed temporary structure	N	Per application	\$ 299.80	\$ -	\$ 299.80	0%	N	Pricing Policy	Market Pricing
<i><b>Commentary for fees:</b> Some marquees and temporary structures require permits or approval from Council. Council allows for one 3m by 3m shade structure to be erected at no cost. Additional marquees, or a marquee bigger than 3m by 3m, require Council approval and will incur a fee and a bond.</i>									
<b>Community Support - Health &amp; Wellbeing Services</b>									
School holiday activities	N	Per activity	Up to \$20 per activity	\$ -	\$ -	0%	Y	Boroondara Children and Young People's Strategy	Market Pricing
<i><b>Commentary for fees:</b> A new fee for school activities for children and young people, aged between 0 and 25.</i>									

## 2022-23 Amended Budget

## Attachment 4 - Statutory Fees

## 2022-23 FEES AND CHARGES SCHEDULE

Fees and charges to be changed	Statutory Fee	UNIT	PROPOSED GST inclusive 2022-23 fee \$	ADOPTED GST inclusive 2022-23 fee \$	Fee increase \$	Fee increase %	GST applied at 10%	Policy / Strategy Act / Regulation	Pricing Policy Category
<b>NEW FEES</b>									
<b>Urban Living - Building Services</b>									
Building infringement - applicable to building or structure	Y	Per fine	\$ 370.00	\$ -	\$ 370.00	0%	N	Pricing Policy	Statutory fee
Building infringement - applicable to places of public entertainment	Y	Per fine	\$ 925.00	\$ -	\$ 925.00	0%	N	Pricing Policy	Statutory fee
Penalty reminder notice fee for infringement - overdue for payment	Y	Per infringement	\$ 26.60	\$ -	\$ 26.60	0%	N	Pricing Policy	Statutory fee
<b>Commentary for fees:</b> New statutory fees have been implemented as per various legislation requirements. The infringement notices provide a method of enforcement resulting in a higher likelihood of compliance. Under the various legislative instruments and associated regulations, Council's Municipal Building Surveyor has an important responsibility and enforcement role to play in ensuring property owners meet compliance. The various legislative instruments and associated regulations include, Local Government Act 2020, Infringements Act 2006, Infringements Regulations 2016, Fines Reform Act 2014, Building Regulations 2018 and the Building Act 1993.									
<b>RENAMING OF FEE</b>									
Copies of building permits, occupancy permit, certificate of final inspections and certificates (no plans)	Y	Per request per permit (3.19 fee units)	\$ 48.80	\$ 48.80	\$ -	0%	N	Pricing Policy	Statutory fee
<b>Commentary for fees:</b> Renaming of fee from 'Details of any occupancy permit' to 'Copies of building permits, occupancy permit, certificate of final inspections and certificates (no plans)'. The name change better aligns with the application form and statutory fee name.									

**2022-23 Amended Budget****Attachment 5****2022-23 Major Initiatives - Amendment**

<b>2022-23 Adopted Budget Wording</b>	<b>2022-23 Amended Budget Updated Wording</b>
Major Initiative 2.3: Enhance recreational opportunities for children and families by commencing construction of the play space at Hays Paddock and completing construction of the play spaces at Grovedale and Kate Campbell.	Major Initiative 2.3: Enhance recreational opportunities for children and families by commencing construction of the play space at Hays Paddock and completing construction of the play spaces at Grovedale and Mary MacKillop.