# Other information For the four years ended 30 June 2026

# Summary of planned capital works expenditure

| Property              | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|-----------------------|-----------------|---------------|-------------------|-------------------|---------------------|
| Buildings             | 44,376          | 13,536        | 24,896            | 127               | 5,817               |
| Building improvements | 58              | -             | -                 | 58                | -                   |
| Total buildings       | 44,434          | 13,536        | 24,896            | 185               | 5,817               |
| Total property        | 44,434          | 13,536        | 24,896            | 185               | 5,817               |

| Plant and equipment              | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|----------------------------------|-----------------|---------------|-------------------|-------------------|---------------------|
| Plant, machinery and equipment   | 1,363           | -             | 1,303             | 60                | -                   |
| Fixtures, fittings and furniture | 1,655           | 235           | 1,420             | -                 | -                   |
| Computers and telecommunications | 1,062           | 176           | 886               | -                 | -                   |
| Library books                    | 995             | -             | 995               | -                 | -                   |
| Total plant and equipment        | 5,075           | 411           | 4,604             | 60                | -                   |

| Infrastructure                                 | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|--|-----------------|---------------|-------------------|-------------------|---------------------|
| Roads  | 12,551          | 288           | 12,237            | 26                | -                   |
| Bridges  | 1,459           | -             | 66                | 1,393             | -                   |
| Footpaths and cycleways                        | 2,100           | 290           | 1,810             | -                 | -                   |
| Drainage                                       | 4,218           | -             | 4,218             | -                 | -                   |
| Recreational, leisure and community facilities | 3,639           | 804           | 2,338             | 497               | -                   |
| Parks, open space and streetscapes             | 4,693           | 1,472         | 2,905             | 99                | 217                 |

| Infrastructure                  | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|---------------------------------|-----------------|---------------|-------------------|-------------------|---------------------|
| Off street car parks            | 721             | 200           | 521               | -                 | -                   |
| Total infrastructure            | 29,381          | 3,054         | 24,095            | 2,015             | 217                 |
| Total capital works expenditure | 78,890          | 17,001        | 53,595            | 2,260             | 6,034               |

# Funding sources 2023

| Property              | Total<br>\$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>\$'000 |
|-----------------------|-----------------|------------------|--------------------------|---------------------------|----------------------|
| Buildings             | 44,376          | 835              | 4,720                    | 19,121                    | 19,700               |
| Building improvements | 58              | -                | -                        | 58                        | -                    |
| Total buildings       | 44,434          | 835              | 4,720                    | 19,179                    |                      |
| Total property        | 44,434          | 835              | 4,720                    | 19,179                    | 19,700               |

| Plant and equipment              | Total<br>\$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>\$'000 |
|----------------------------------|-----------------|------------------|--------------------------|---------------------------|----------------------|
| Plant, machinery and equipment   | 1,363           | -                | -                        | 1,363                     | -                    |
| Fixtures, fittings and furniture | 1,655           | -                | -                        | 1,655                     | -                    |
| Computers and telecommunications | 1,062           | -                | -                        | 1,062                     | -                    |
| Library books                    | 995             | -                | -                        | 995                       | -                    |
| Total plant and equipment        | 5,075           | -                | -                        | 5,075                     | -                    |

| Infrastructure | Total<br>\$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>\$'000 |
|----------------|-----------------|------------------|--------------------------|---------------------------|----------------------|
| Roads          | 12,551          | 1,781            | -                        | 10,770                    | -                    |
| Bridges        | 1,459           | -                | -                        | 1,459                     | -                    |

| Infrastructure                                 | Total<br>\$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>\$'000 |
|--|-----------------|------------------|--------------------------|---------------------------|----------------------|
| Footpaths and cycleways                        | 2,100           | -                | -                        | 2,100                     | -                    |
| Drainage                                       | 4,218           | -                | -                        | 4,218                     | -                    |
| Recreational, leisure and community facilities | 3,639           | -                | -                        | 3,639                     | -                    |
| Parks, open space and streetscapes             | 4,693           | -                | -                        | 4,693                     | -                    |
| Off street car parks                           | 721             | -                | -                        | 721                       | -                    |
| Total infrastructure                           | 29,381          | 1,781            | -                        | 27,600                    | -                    |
| Total capital works expenditure                | 78,890          | 2,616            | 4,720                    | 51,854                    | 19,700               |

\* Council is reviewing its existing loan portfolio and looking at the opportunity to refinance its 2012-13 loan over 10 years commencing in 2022-23. It is expected that new loan borrowings of \$19.70 million will be taken up during the 2022-23 year to fund strategic capital works projects.

| Property              | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|-----------------------|-----------------|---------------|-------------------|-------------------|---------------------|
| Buildings             | 33,448          | 9,049         | 19,182            | 2,689             | 2,528               |
| Building improvements | 59              | -             | -                 | 59                | -                   |
| Total buildings       | 33,507          | 9,049         | 19,182            | 2,748             | 2,528               |
| Total property        | 33,507          | 9,049         | 19,182            | 2,748             | 2,528               |

| Plant and equipment              | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|----------------------------------|-----------------|---------------|-------------------|-------------------|---------------------|
| Plant, machinery and equipment   | 949             | -             | 949               | -                 | -                   |
| Fixtures, fittings and furniture | 925             | -             | 925               | -                 | -                   |
| Computers and telecommunications | 907             | -             | 907               | -                 | -                   |
| Library books                    | 1,000           | -             | 1,000             | -                 | -                   |
| Total plant and equipment        | 3,781           | -             | 3,781             | -                 | -                   |

| Infrastructure                                 | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|--|-----------------|---------------|-------------------|-------------------|---------------------|
| Roads  | 12,201          | 294           | 11,880            | 27                | -                   |
| Bridges  | 67              | -             | 67                | -                 | -                   |
| Footpaths and cycleways                        | 2,170           | 275           | 1,895             | -                 | -                   |
| Drainage                                       | 5,190           | -             | 5,190             | -                 | -                   |
| Recreational, leisure and community facilities | 3,347           | 1,126         | 2,221             | -                 | -                   |
| Parks, open space and streetscapes             | 4,940           | 1,530         | 3,122             | 66                | 222                 |
| Off street car parks                           | 852             | 320           | 532               | -                 | -                   |
| Total infrastructure                           | 28,767          | 3,545         | 24,907            | 93                | 222                 |
| Total capital works expenditure                | 66,055          | 12,594        | 47,870            | 2,841             | 2,750               |

## Funding sources 2024

| Property              | Total<br>\$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>* \$'000 |
|-----------------------|-----------------|------------------|--------------------------|---------------------------|------------------------|
| Buildings             | 33,448          | -                | -                        | 33,448                    | -                      |
| Building improvements | 59              | -                | -                        | 59                        | -                      |
| Total buildings       | 33,507          | -                | -                        | 33,507                    | -                      |
| Total property        | 33,507          | -                | -                        | 33,507                    | -                      |

| Plant and equipment              | Total \$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>* \$'000 |
|----------------------------------|--------------|------------------|--------------------------|---------------------------|------------------------|
| Plant, machinery and equipment   | 949          | -                | -                        | 949                       | -                      |
| Fixtures, fittings and furniture | 925          | -                | -                        | 925                       | -                      |
| Computers and telecommunications | 907          | -                | -                        | 907                       | -                      |
| Library books                    | 1,000        | -                | -                        | 1,000                     | -                      |
| Total plant and equipment        | 3,781        | -                | -                        | 3,781                     | -                      |

| Infrastructure                                 | Total \$'000 | Grants<br>\$'000 | Asset sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>* \$'000 |
|--|--------------|------------------|-----------------------|---------------------------|------------------------|
| Roads  | 12,201       | 594              | -                     | 11,607                    | -                      |
| Bridges  | 67           | -                | -                     | 67                        | -                      |
| Footpaths and cycleways                        | 2,170        | -                | -                     | 2,170                     | -                      |
| Drainage                                       | 5,190        | -                | -                     | 5,190                     | -                      |
| Recreational, leisure and community facilities | 3,347        | -                | -                     | 3,347                     | -                      |
| Parks, open space and streetscapes             | 4,940        | -                | -                     | 4,940                     | -                      |
| Off street car parks                           | 852          | -                | -                     | 852                       | -                      |

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| Infrastructure                  | Total \$'000 | Grants<br>\$'000 | Asset sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>* \$'000 |
|---------------------------------|--------------|------------------|-----------------------|---------------------------|------------------------|
| Total infrastructure            | 28,767       | 594              | -                     | 28,173                    | -                      |
| Total capital works expenditure | 66,055       | 594              | -                     | 65,461                    | -                      |

| Property              | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|-----------------------|-----------------|---------------|-------------------|-------------------|---------------------|
| Buildings             | 41,956          | 16,165        | 19,601            | 2,354             | 3,836               |
| Building improvements | 61              | -             | -                 | 61                | -                   |
| Total buildings       | 42,017          | 16,165        | 19,601            | 2,415             | 3,836               |
| Total property        | 42,017          | 16,165        | 19,601            | 2,415             | 3,836               |

| Plant and equipment              | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|----------------------------------|-----------------|---------------|-------------------|-------------------|---------------------|
| Plant, machinery and equipment   | 970             | -             | 970               | -                 | -                   |
| Fixtures, fittings and furniture | 944             | -             | 944               | -                 | -                   |
| Computers and telecommunications | 915             | -             | 915               | -                 | -                   |
| Library books                    | 1,050           | -             | 1,050             | -                 | -                   |
| Total plant and equipment        | 3,879           | -             | 3,879             | -                 | -                   |

| Infrastructure                                 | Total<br>\$'000 | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|--|-----------------|---------------|-------------------|-------------------|---------------------|
| Roads  | 12,458          | 299           | 12,132            | 27                | -                   |
| Bridges  | 69              | -             | 69                | -                 | -                   |
| Footpaths and cycleways                        | 2,240           | 275           | 1,965             | -                 | -                   |
| Drainage                                       | 5,946           | -             | 5,946             | -                 | -                   |
| Recreational, leisure and community facilities | 3,070           | 283           | 2,787             | -                 | -                   |
| Parks, open space and streetscapes             | 7,684           | 4,568         | 2,816             | 74                | 226                 |
| Off street car parks                           | 720             | 175           | 545               | -                 | -                   |
| Total infrastructure                           | 32,187          | 5,600         | 26,260            | 101               | 226                 |
| Total capital works<br>expenditure             | 78,083          | 21,765        | 49,740            | 2,516             | 4,062               |

## Funding sources 2025

| Property              | Total<br>\$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>* \$'000 |
|-----------------------|-----------------|------------------|--------------------------|---------------------------|------------------------|
| Buildings             | 41,956          | -                | -                        | 41,956                    | -                      |
| Building improvements | 61              | -                | -                        | 61                        | -                      |
| Total buildings       | 42,017          | -                | -                        | 42,017                    | -                      |
| Total property        | 42,017          | -                | -                        | 42,017                    | -                      |

| Plant and equipment              | Total<br>\$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>* \$'000 |
|----------------------------------|-----------------|------------------|--------------------------|---------------------------|------------------------|
| Plant, machinery and equipment   | 970             | -                | -                        | 970                       | -                      |
| Fixtures, fittings and furniture | 944             | -                | -                        | 944                       | -                      |
| Computers and telecommunications | 915             | -                | -                        | 915                       | -                      |
| Library books                    | 1,050           | -                | -                        | 1,050                     | -                      |
| Total plant and equipment        | 3,879           | -                | -                        | 3,879                     | -                      |

| Infrastructure                                 | Total<br>\$'000 | Grants<br>\$'000 | Asset<br>sales<br>\$'000 | Council<br>cash<br>\$'000 | Borrowings<br>* \$'000 |
|--|-----------------|------------------|--------------------------|---------------------------|------------------------|
| Roads  | 12,458          | -                | -                        | 12,458                    | -                      |
| Bridges  | 69              | -                | -                        | 69                        | -                      |
| Footpaths and cycleways                        | 2,240           | -                | -                        | 2,240                     | -                      |
| Drainage                                       | 5,946           | -                | -                        | 5,946                     | -                      |
| Recreational, leisure and community facilities | 3,070           | -                | -                        | 3,070                     | -                      |
| Parks, open space and streetscapes             | 7,684           | -                | -                        | 7,684                     | -                      |
| Off street car parks                           | 720             | -                | -                        | 720                       | -                      |

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| Infrastructure                  | Total<br>\$'000 | Grants<br>\$'000 |   | Council<br>cash<br>\$'000 | Borrowings<br>* \$'000 |
|---------------------------------|-----------------|------------------|---|---------------------------|------------------------|
| Total infrastructure            | 32,187          | -                | - | 32,187                    | -                      |
| Total capital works expenditure | 78,083          | -                | - | 78,083                    | -                      |

| Property              | Total \$'000 | New \$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|-----------------------|--------------|------------|-------------------|-------------------|---------------------|
| Buildings             | 28,503       | 9,300      | 16,378            | 93                | 2,732               |
| Building improvements | 63           | -          | -                 | 63                | -                   |
| Total buildings       | 28,566       | 9,300      | 16,378            | 156               | 2,732               |
| Total property        | 28,566       | 9,300      | 16,378            | 156               | 2,732               |

| Plant and equipment              | Total \$'000 | New \$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|----------------------------------|--------------|------------|-------------------|-------------------|---------------------|
| Plant, machinery and equipment   | 1,031        | -          | 1,031             | -                 | -                   |
| Fixtures, fittings and furniture | 735          | -          | 735               | -                 | -                   |
| Computers and telecommunications | 956          | -          | 956               | -                 | -                   |
| Library books                    | 1,070        | -          | 1,070             | -                 | -                   |
| Total plant and equipment        | 3,792        | -          | 3,792             | -                 | -                   |

| Infrastructure                                 | Total \$'000 | New \$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 |
|--|--------------|------------|-------------------|-------------------|---------------------|
| Roads  | 12,840       | -          | 12,840            | -                 | -                   |
| Bridges  | 70           | -          | 70                | -                 | -                   |
| Footpaths and cycleways                        | 2,085        | 100        | 1,985             | -                 | -                   |
| Drainage                                       | 6,201        | -          | 6,201             | -                 | -                   |
| Recreational, leisure and community facilities | 2,946        | 298        | 2,648             | -                 | -                   |
| Parks, open space and streetscapes             | 3,971        | 1,180      | 2,710             | 81                | -                   |
| Off street car parks                           | 674          | 115        | 559               | -                 | -                   |
| Total infrastructure                           | 28,787       | 1,693      | 27,013            | 81                | -                   |

| Infrastructure                  | Total \$'000 | New \$'000 | Renewal<br>\$'000 |     | Expansion<br>\$'000 |
|---------------------------------|--------------|------------|-------------------|-----|---------------------|
| Total capital works expenditure | 61,145       | 10,993     | 47,183            | 237 | 2,732               |

# Funding Sources 2026

| Property              | Total \$'000 |   | Grants<br>\$'000 | Asset sales<br>\$'000 | Council<br>cash \$'000 | Borrowings<br>* \$'000 |
|-----------------------|--------------|---|------------------|-----------------------|------------------------|------------------------|
| Buildings             | 28,503       | - | -                |                       | 28,503                 | -                      |
| Building improvements | 63           | - | -                |                       | 63                     | -                      |
| Total buildings       | 28,566       | - | -                |                       | 28,566                 | -                      |
| Total property        | 28,566       | - | -                |                       | 28,566                 | -                      |

| Plant and equipment              | Total \$'000 |   | Grants<br>\$'000 | Asset sales<br>\$'000 | Council<br>cash \$'000 | Borrowings<br>* \$'000 |
|----------------------------------|--------------|---|------------------|-----------------------|------------------------|------------------------|
| Plant, machinery and equipment   | 1,031        | - | -                |                       | 1,031                  | -                      |
| Fixtures, fittings and furniture | 735          | - | -                |                       | 735                    | -                      |
| Computers and telecommunications | 956          | - | -                |                       | 956                    | -                      |
| Library books                    | 1,070        | - | -                |                       | 1,070                  | -                      |
| Total plant and equipment        | 3,792        | - | -                |                       | 3,792                  | -                      |

| Infrastructure                                 | Total \$'000 |   | Grants<br>\$'000 | Asset sales<br>\$'000 | Council<br>cash \$'000 | Borrowings<br>* \$'000 |
|--|--------------|---|------------------|-----------------------|------------------------|------------------------|
| Roads  | 12,840       | - | -                |                       | 12,840                 | -                      |
| Bridges  | 70           | - | -                |                       | 70                     | -                      |
| Footpaths and cycleways                        | 2,085        | - | -                |                       | 2,085                  | -                      |
| Drainage                                       | 6,201        | - | -                |                       | 6,201                  | -                      |
| Recreational, leisure and community facilities | 2,946        | - | -                |                       | 2,946                  | -                      |

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| Infrastructure                     | Total \$'000 |   | Grants<br>\$'000 | Asset sales<br>\$'000 | Council<br>cash \$'000 | Borrowings<br>* \$'000 |
|------------------------------------|--------------|---|------------------|-----------------------|------------------------|------------------------|
| Parks, open space and streetscapes | 3,971        | - | -                |                       | 3,971                  | -                      |
| Off street car parks               | 674          | - | -                |                       | 674                    | -                      |
| Total infrastructure               | 28,787       | - | -                |                       | 28,787                 | -                      |
| Total capital works expenditure    | 61,145       | - | -                |                       | 61,145                 | -                      |

# A summary of planned human resources expenditure categorized according to the organisation structure is included below

|  | Budget<br>2022-23<br>\$'000 | Full Time<br>\$'000 | Part Time<br>\$'000 | Casual<br>\$'000 | Temporary<br>\$'000 |
|--|-----------------------------|---------------------|---------------------|------------------|---------------------|
| Chief Executive<br>Office*               | 2,007                       | 1,844               | 150                 | 7                | 6                   |
| Chief Financial<br>Office                | 4,239                       | 3,503               | 715                 | -                | 21                  |
| Community<br>Support                     | 28,611                      | 16,621              | 10,592              | 1,167            | 231                 |
| Customer and<br>Transformation           | 22,730                      | 20,645              | 1,627               | -                | 458                 |
| Places and<br>Spaces                     | 23,912                      | 22,220              | 1,023               | -                | 669                 |
| Urban Living                             | 19,334                      | 16,654              | 1,701               | 16               | 963                 |
| People Culture<br>and Development        | 3,390                       | 2,903               | 357                 | 26               | 104                 |
| Total Permanent<br>Staff Expenditure     | 104,223                     | 84,390              | 16,165              | 1,216            | 2,452               |
| Other employee<br>related<br>expenditure | 37                          | -                   | -                   | -                | -                   |
| Total staff<br>expenditure               | 104,260                     | -                   | -                   | -                | -                   |

# A summary of full time equivalent (FTE) Council staff in relation to the above expenditure is included below

|  | Budget<br>2022-23<br>FTE | Full Time<br>FTE | Part Time<br>FTE | Casual<br>FTE | Temporary<br>FTE |
|--|--------------------------|------------------|------------------|---------------|------------------|
| Chief Executive<br>Office*               | 12.8                     | 10.0             | 1.7              | 0.1           | 1.0              |
| Chief Financial<br>Office                | 34.0                     | 25.0             | 7.0              | -             | 2.0              |
| Community<br>Support                     | 257.7                    | 133.0            | 109.7            | 10.0          | 5.0              |
| Customer and<br>Transformation           | 178.9                    | 159.0            | 14.9             | -             | 5.0              |
| Places and<br>Spaces                     | 217.2                    | 200.0            | 10.2             | -             | 7.0              |
| Urban Living                             | 167.7                    | 147.0            | 15.5             | 0.2           | 5.0              |
| People Culture<br>and Development        | 25.0                     | 20.0             | 2.8              | 0.2           | 2.0              |
| Total Permanent<br>Staff Expenditure     | 893.4                    | 694.0            | 161.9            | 10.4          | 27.0             |
| Other employee<br>related<br>expenditure | -                        | -                | -                | -             | -                |
| Total staff<br>expenditure               | 893.4                    |                  |                  |               |                  |

\*Chief Executive Office includes Governance

## Summary of planned human resources expenditure

| Chief Executive Office*              | Forecast<br>Actual<br>2021-22<br>\$'000 | Budget<br>2022-23<br>\$'000 | Projections<br>2023-24<br>\$'000 | Projections<br>2024-25<br>\$'000 | Projections<br>2025-26<br>\$'000 |
|--------------------------------------|---|-----------------------------|----------------------------------|----------------------------------|----------------------------------|
| Permanent full time                  | 1,777                                   | 1,844                       | 1,894                            | 1,959                            | 2,026                            |
| Women                                | 782                                     | 811                         | 833                              | 861                              | 891                              |
| Men                                  | 995                                     | 1,033                       | 1,061                            | 1,097                            | 1,135                            |
| Persons of self-described gender     | -                                       | -                           | -                                | -                                | -                                |
| Permanent part time                  | 144                                     | 150                         | 154                              | 159                              | 164                              |
| Women                                | 144                                     | 150                         | 154                              | 159                              | 164                              |
| Men                                  | -                                       | -                           | -                                | -                                | -                                |
| Persons of self-described gender     | -                                       | -                           | -                                | -                                | -                                |
| Total Chief Executive and Governance | 1,921                                   | 1,994                       | 2,048                            | 2,118                            | 2,190                            |

| Urban Living                     | Forecast<br>Actual<br>2021-22<br>\$'000 | Budget<br>2022-23<br>\$'000 | Projections<br>2023-24<br>\$'000 | Projections<br>2024-25<br>\$'000 | Projections<br>2025-26<br>\$'000 |
|----------------------------------|---|-----------------------------|----------------------------------|----------------------------------|----------------------------------|
| Permanent full time              | 15,126                                  | 16,654                      | 17,110                           | 17,691                           | 18,297                           |
| Women                            | 7,561                                   | 8,325                       | 8,553                            | 8,843                            | 9,146                            |
| Men                              | 7,565                                   | 8,329                       | 8,557                            | 8,847                            | 9,150                            |
| Persons of self-described gender | -                                       | -                           | -                                | -                                | -                                |
| Permanent part time              | 1,677                                   | 1,701                       | 1,624                            | 1,648                            | 1,630                            |
| Women                            | 1,133                                   | 1,102                       | 1,052                            | 1,068                            | 1,056                            |
| Men                              | 544                                     | 599                         | 572                              | 580                              | 574                              |
| Persons of self-described gender | -                                       | -                           | -                                | -                                | -                                |
| Total Urban Living               | 16,803                                  | 18,355                      | 18,734                           | 19,339                           | 19,927                           |

| Places and Spaces                | Forecast<br>Actual<br>2021-22<br>\$'000 | Budget<br>2022-23<br>\$'000 | Projections<br>2023-24<br>\$'000 | Projections<br>2024-25<br>\$'000 | Projections<br>2025-26<br>\$'000 |
|----------------------------------|---|-----------------------------|----------------------------------|----------------------------------|----------------------------------|
| Permanent full time              | 21,466                                  | 22,220                      | 22,386                           | 22,862                           | 23,609                           |
| Women                            | 4,403                                   | 3,953                       | 3,701                            | 3,579                            | 3,696                            |
| Men                              | 17,063                                  | 18,266                      | 18,685                           | 19,284                           | 19,913                           |
| Persons of self-described gender | -                                       | -                           | -                                | -                                | -                                |
| Permanent part time              | 1,159                                   | 1,023                       | 885                              | 900                              | 895                              |
| Women                            | 1,069                                   | 926                         | 792                              | 805                              | 801                              |
| Men                              | 90                                      | 97                          | 93                               | 95                               | 94                               |
| Persons of self-described gender | -                                       | -                           | -                                | -                                | -                                |
| Total Places and Spaces          | 22,625                                  | 23,243                      | 23,271                           | 23,762                           | 24,504                           |

| Community Support                | Forecast<br>Actual<br>2021-22<br>\$'000 | Budget<br>2022-23<br>\$'000 | Projections<br>2023-24<br>\$'000 | Projections<br>2024-25<br>\$'000 | Projections<br>2025-26<br>\$'000 |
|----------------------------------|---|-----------------------------|----------------------------------|----------------------------------|----------------------------------|
| Permanent full time              | 16,200                                  | 16,621                      | 17,017                           | 17,579                           | 18,145                           |
| Women                            | 13,111                                  | 13,556                      | 13,879                           | 14,337                           | 14,798                           |
| Men                              | 3,089                                   | 3,065                       | 3,138                            | 3,242                            | 3,346                            |
| Persons of self-described gender | -                                       | -                           | -                                | -                                | -                                |
| Permanent part time              | 9,973                                   | 10,592                      | 10,776                           | 11,121                           | 11,453                           |
| Women                            | 9,050                                   | 9,585                       | 9,749                            | 10,061                           | 10,362                           |
| Men                              | 923                                     | 1,007                       | 1,027                            | 1,060                            | 1,091                            |
| Persons of self-described gender | -                                       | -                           | -                                | -                                | -                                |
| Total Community<br>Support       | 26,173                                  | 27,213                      | 27,793                           | 28,700                           | 29,598                           |

\*Chief Executive Office includes Governance.

| Customer and<br>Transformation       | Forecast<br>Actual<br>2021-22<br>\$'000 | Budget<br>2022-23<br>\$'000 | Projections<br>2023-24<br>\$'000 | Projections<br>2024-25<br>\$'000 | Projections<br>2025-26<br>\$'000 |
|--------------------------------------|---|-----------------------------|----------------------------------|----------------------------------|----------------------------------|
| Permanent full time                  | 21,105                                  | 20,645                      | 20,055                           | 16,388                           | 16,877                           |
| Women                                | 12,614                                  | 12,229                      | 11,811                           | 9,339                            | 9,618                            |
| Men                                  | 8,490                                   | 8,416                       | 8,244                            | 7,048                            | 7,259                            |
| Persons of self-described gender     | -                                       | -                           | -                                | -                                | -                                |
| Permanent part time                  | 1,858                                   | 1,627                       | 1,593                            | 1,628                            | 1,636                            |
| Women                                | 1,682                                   | 1,440                       | 1,411                            | 1,441                            | 1,448                            |
| Men                                  | 176                                     | 187                         | 183                              | 187                              | 188                              |
| Persons of self-described gender     | -                                       | -                           | -                                | -                                | -                                |
| Total Customer and<br>Transformation | 22,963                                  | 22,272                      | 21,648                           | 18,016                           | 18,513                           |

| Chief Financial Office           | Forecast<br>Actual<br>2021-22<br>\$'000 | Budget<br>2022-23<br>\$'000 | Projections<br>2023-24<br>\$'000 | Projections<br>2024-25<br>\$'000 | Projections<br>2025-26<br>\$'000 |
|----------------------------------|---|-----------------------------|----------------------------------|----------------------------------|----------------------------------|
| Permanent full time              | 2,992                                   | 3,503                       | 3,599                            | 3,721                            | 3,848                            |
| Women                            | 2,370                                   | 2,774                       | 2,850                            | 2,947                            | 3,048                            |
| Men                              | 622                                     | 729                         | 749                              | 774                              | 801                              |
| Persons of self-described gender | -                                       | -                           | -                                | -                                | -                                |
| Permanent part time              | 611                                     | 715                         | 734                              | 759                              | 785                              |
| Women                            | 548                                     | 641                         | 658                              | 681                              | 704                              |
| Men                              | 63                                      | 74                          | 76                               | 79                               | 81                               |
| Persons of self-described gender | -                                       | -                           | -                                | -                                | -                                |
| Total Chief Financial<br>Office  | 3,603                                   | 4,218                       | 4,333                            | 4,480                            | 4,633                            |

| People Culture and<br>Development             | Forecast<br>Actual<br>2021-22<br>\$'000 | Budget<br>2022-23<br>\$'000 | Projections<br>2023-24<br>\$'000 | Projections<br>2024-25<br>\$'000 | Projections<br>2025-26<br>\$'000 |
|---|---|-----------------------------|----------------------------------|----------------------------------|----------------------------------|
| Permanent full time                           | 3,025                                   | 2,903                       | 2,623                            | 2,712                            | 2,805                            |
| Women   | 2,214                                   | 2,317                       | 2,021                            | 2,089                            | 2,161                            |
| Men   | 811                                     | 586                         | 602                              | 623                              | 644                              |
| Persons of self-described gender              | -                                       | -                           | -                                | -                                | -                                |
| Permanent part time                           | 478                                     | 357                         | 218                              | 226                              | 233                              |
| Women   | 400                                     | 277                         | 218                              | 226                              | 233                              |
| Men   | 78                                      | 79                          | -                                | -                                | -                                |
| Persons of self-described gender              | -                                       | -                           | -                                | -                                | -                                |
| Total People Culture<br>and Development       | 3,503                                   | 3,260                       | 2,841                            | 2,938                            | 3,038                            |
| Total casuals temporary and other expenditure | 6,577                                   | 3,705                       | 3,464                            | 3,580                            | 3,703                            |
| Total staff expenditure                       | 104,168                                 | 104,260                     | 104,132                          | 102,933                          | 106,106                          |

# Summary of planned human resources full time equivalent (FTE)

| Chief Executive Office*              | Forecast<br>Actual<br>2021-22 | Budget<br>2022-23 | Projections<br>2023-24 | Projections<br>2024-25 | Projections<br>2025-26 |
|--------------------------------------|-------------------------------|-------------------|------------------------|------------------------|------------------------|
| Permanent full time                  | 10.0                          | 10.0              | 10.0                   | 10.0                   | 10.0                   |
| Women                                | 6.0                           | 6.0               | 6.0                    | 6.0                    | 6.0                    |
| Men                                  | 4.0                           | 4.0               | 4.0                    | 4.0                    | 4.0                    |
| Persons of self-described gender     | -                             | -                 | -                      | -                      | -                      |
| Permanent part time                  | 1.7                           | 1.7               | 1.7                    | 1.7                    | 1.7                    |
| Women                                | 1.7                           | 1.7               | 1.7                    | 1.7                    | 1.7                    |
| Men                                  | -                             | -                 | -                      | -                      | -                      |
| Persons of self-described gender     | -                             | -                 | -                      | -                      | -                      |
| Total Chief Executive and Governance | 11.7                          | 11.7              | 11.7                   | 11.7                   | 11.7                   |

| Urban Living                     | Forecast<br>Actual<br>2021-22 | Budget<br>2022-23 | Projections<br>2023-24 | Projections<br>2024-25 | Projections<br>2025-26 |
|----------------------------------|-------------------------------|-------------------|------------------------|------------------------|------------------------|
| Permanent full time              | 146.0                         | 147.0             | 147.0                  | 147.0                  | 147.0                  |
| Women                            | 82.0                          | 82.0              | 82.0                   | 82.0                   | 82.0                   |
| Men                              | 64.0                          | 65.0              | 65.0                   | 65.0                   | 65.0                   |
| Persons of self-described gender | -                             | -                 | -                      | -                      | -                      |
| Permanent part time              | 16.7                          | 15.5              | 13.5                   | 13.5                   | 13.5                   |
| Women                            | 10.5                          | 10.9              | 9.4                    | 9.4                    | 9.4                    |
| Men                              | 4.5                           | 4.7               | 4.1                    | 4.1                    | 4.1                    |
| Persons of self-described gender | -                             | -                 | -                      | -                      | -                      |
| Total Urban Living               | 162.7                         | 162.5             | 160.5                  | 160.5                  | 160.5                  |

| Places and Spaces                | Forecast<br>Actual<br>2021-22 | Budget<br>2022-23 | Projections<br>2023-24 | Projections<br>2024-25 | Projections<br>2025-26 |
|----------------------------------|-------------------------------|-------------------|------------------------|------------------------|------------------------|
| Permanent full time              | 203.0                         | 200.0             | 196.0                  | 194.0                  | 194.0                  |
| Women                            | 35.0                          | 34.0              | 31.0                   | 30.0                   | 30.0                   |
| Men                              | 168.0                         | 166.0             | 165.0                  | 164.0                  | 164.0                  |
| Persons of self-described gender | -                             | -                 | -                      | -                      | -                      |
| Permanent part time              | 12.1                          | 10.2              | 8.4                    | 8.4                    | 8.4                    |
| Women                            | 10.8                          | 8.9               | 7.2                    | 7.2                    | 7.2                    |
| Men                              | 1.3                           | 1.3               | 1.2                    | 1.2                    | 1.2                    |
| Persons of self-described gender | -                             | -                 | -                      | -                      | -                      |
| Total Places and Spaces          | 215.1                         | 210.2             | 204.4                  | 202.4                  | 202.4                  |

| Community Support                | Forecast<br>Actual<br>2021-22 | Budget<br>2022-23 | Projections<br>2023-24 | Projections<br>2024-25 | Projections<br>2025-26 |
|----------------------------------|-------------------------------|-------------------|------------------------|------------------------|------------------------|
| Permanent full time              | 138.0                         | 133.0             | 132.0                  | 132.0                  | 132.0                  |
| Women                            | 116.0                         | 111.0             | 110.0                  | 110.0                  | 110.0                  |
| Men                              | 22.0                          | 22.0              | 22.0                   | 22.0                   | 22.0                   |
| Persons of self-described gender | -                             | -                 | -                      | -                      | -                      |
| Permanent part time              | 112.1                         | 109.7             | 107.8                  | 107.8                  | 107.8                  |
| Women                            | 100.1                         | 97.7              | 95.9                   | 95.9                   | 95.9                   |
| Men                              | 12.0                          | 12.0              | 11.9                   | 11.9                   | 11.9                   |
| Persons of self-described gender | -                             | -                 | -                      | -                      | -                      |
| Total Community<br>Support       | 250.1                         | 242.7             | 239.8                  | 239.8                  | 239.8                  |

\*Chief Executive Office includes Governance.

| Customer and<br>Transformation       | Forecast<br>Actual<br>2021-22 | Budget<br>2022-23 | Projections<br>2023-24 | Projections<br>2024-25 | Projections<br>2025-26 |
|--------------------------------------|-------------------------------|-------------------|------------------------|------------------------|------------------------|
| Permanent full time                  | 182.0                         | 159.0             | 150.0                  | 123.0                  | 123.0                  |
| Women                                | 109.0                         | 94.0              | 88.0                   | 71.0                   | 71.0                   |
| Men                                  | 73.0                          | 65.0              | 62.0                   | 52.0                   | 52.0                   |
| Persons of self-described gender     | -                             | -                 | -                      | -                      | -                      |
| Permanent part time                  | 16.5                          | 14.9              | 13.6                   | 13.6                   | 13.6                   |
| Women                                | 14.9                          | 13.3              | 12.1                   | 12.1                   | 12.1                   |
| Men                                  | 1.6                           | 1.6               | 1.5                    | 1.5                    | 1.5                    |
| Persons of self-described gender     | -                             | -                 | -                      | -                      | -                      |
| Total Customer and<br>Transformation | 198.5                         | 173.9             | 163.6                  | 136.6                  | 136.6                  |

| Chief Financial Office           | Forecast<br>Actual<br>2021-22 | Budget<br>2022-23 | Projections<br>2023-24 | Projections<br>2024-25 | Projections<br>2025-26 |
|----------------------------------|-------------------------------|-------------------|------------------------|------------------------|------------------------|
| Permanent full time              | 25.0                          | 25.0              | 25.0                   | 25.0                   | 25.0                   |
| Women                            | 20.0                          | 20.0              | 20.0                   | 20.0                   | 20.0                   |
| Men                              | 5.0                           | 5.0               | 5.0                    | 5.0                    | 5.0                    |
| Persons of self-described gender | -                             | -                 | -                      | -                      | -                      |
| Permanent part time              | 7.0                           | 7.0               | 7.0                    | 7.0                    | 7.0                    |
| Women                            | 6.4                           | 6.4               | 6.4                    | 6.4                    | 6.4                    |
| Men                              | 0.6                           | 0.6               | 0.6                    | 0.6                    | 0.6                    |
| Persons of self-described gender | -                             | -                 | -                      | -                      | -                      |
| Total Chief Financial<br>Office  | 32.0                          | 32.0              | 32.0                   | 32.0                   | 32.0                   |

| People Culture and<br>Development                     | Forecast<br>Actual<br>2021-22 | Budget<br>2022-23 | Projections<br>2023-24 | Projections<br>2024-25 | Projections<br>2025-26 |
|---|-------------------------------|-------------------|------------------------|------------------------|------------------------|
| Permanent full time                                   | 34.0                          | 20.0              | 18.0                   | 18.0                   | 18.0                   |
| Women   | 23.0                          | 16.0              | 14.0                   | 14.0                   | 14.0                   |
| Men   | 11.0                          | 4.0               | 4.0                    | 4.0                    | 4.0                    |
| Persons of self-described gender                      | -                             | -                 | -                      | -                      | -                      |
| Permanent part time                                   | 10.9                          | 2.8               | 1.5                    | 1.5                    | 1.5                    |
| Women   | 10.2                          | 2.1               | 1.5                    | 1.5                    | 1.5                    |
| Men   | 0.7                           | 0.7               | -                      | -                      | -                      |
| Persons of self-described gender                      | -                             | -                 | -                      | -                      | -                      |
| Total People Culture<br>and Development               | 44.9                          | 22.8              | 19.5                   | 19.5                   | 19.5                   |
| Total casual and<br>temporary full time<br>equivalent | 28.3                          | 37.4              | 33.4                   | 33.4                   | 33.4                   |
| Total staff numbers                                   | 943.3                         | 893.4             | 865.0                  | 836.0                  | 836.0                  |