

7.10 June 2022 Quarterly Financial Report

Executive Summary

Purpose

The Quarterly Financial Report for June 2022 provides detailed reporting on financial performance against both the Budget and the Boroondara Community Plan 2021-31 for the year.

Background

The year to date and annual budget figures referred to in this report reflects the October 2021 Amended Budget, approved by Council on 25 October 2021 which includes the carry forward funding from 2020-21 priority projects and capital works forward commitments.

The 2021-22 Full Year Forecast reflects the final result of the full year review of the annual financials to be undertaken during the year.

Key Issues

Full year actual vs October Amended Budget

The full year net operating surplus of \$10.96 million is \$11.70 million favourable against the October Amended Budget deficit of (\$735,000). The favourable variance is attributable to a number of factors which are outlined in **Section 2 of Attachment 1 - Financial Overview**.

Full year actual vs. Full year forecast

The full year forecast was presented to Council on 6 June 2022. The full year net operating surplus of \$10.96 million is \$4.36 million favourable against the full year forecast surplus of \$6.60 million.

Capital works actual expenditure is \$76.92 million which is \$22.77 million below the October Amended Budget phasing of \$99.69 million. Priority projects expenditure of \$25.34 million is \$14.30 million below the October Amended Budget phasing of \$39.64 million.

The overall financial position at 30 June 2022 is satisfactory with a working capital ratio of 2.14 to 1 (includes reserve funds of \$23.47 million and 0.5% cash contingency for emergency response works).

Officers' recommendation

That Council resolve to:

1. Receive and note the Quarterly Financial Report for June 2022 and adopt the final forward commitment listing and amendments for capital works and priority projects as outlined in **(Attachment 1)**.
2. Receive and note the results of the Local Government Performance Reporting Framework (LGPRF) sustainable capacity and financial indicators **(Attachment 2)**.

Responsible director: Phillip Storer, Chief Executive Officer

1. Purpose

The purpose of this report is to provide Council the June 2022 Quarterly Financial Report for the period ended 30 June 2022 (refer **Attachment 1**). This report is designed to provide financial performance reporting on the Annual Budget 2021-22.

2. Policy implications and relevance to community plan and council plan

This report is consistent with the Boroondara Community Plan 2021-31, incorporating the 10-year Community Vision, Council Plan 2021-25 and Municipal Public Health and Wellbeing Plan 2021-25 (MPHWP). In particular, the Council Plan theme of Leadership & Governance and the strategy "Resources are responsibly allocated and used through sound financial and asset planning, procurement and risk management practices".

3. Background

The June 2022 Quarterly Financial Report provides detailed reporting on financial performance against both the Boroondara Community Plan 2021-31 and Budget for the year.

The year to date annual budget referred to in this report reflects the October 2021 Amended Budget, approved by Council on 25 October 2021 which includes the carry forward funding for 2020-21 priority projects and capital works forward commitments.

The 2021-22 Full Year Forecast reflects the final result of the full year review of the annual financials to be undertaken during the year.

Attachment 1: June 2022 Quarterly Financial Report (Incorporating financial performance which includes the final forward commitment listing for capital works and priority projects)

Attachment 2: Results of Local Government Performance Reporting Framework (LGPRF) sustainable capacity and financial indicators

4. Outline of key issues/options

Financial performance

Full year actual vs October Amended Budget

The full year net operating surplus of \$10.96 million is \$11.70 million favourable against the October Amended Budget deficit of (\$735,000). The favourable variance is attributable to a number of factors which are outlined in **Section 2 of Attachment 1 - Financial Overview**.

Full year actual vs. Full year forecast

The full year forecast was presented to Council on 6 June 2022. The full year net operating surplus of \$10.96 million is \$4.36 million favourable against the full year forecast surplus of \$6.60 million.

The 2021-22 full year forecast result estimated a further \$3.18 million of COVID-19 impacts by 30 June 2022 compared to the October 2021 Amended Budget, bringing the total COVID-19 net loss of revenue and expenditure impacts for the 2021-22 year to \$12.96 million.

Highlights of significant favourable variances across income and expenditure lines above the full year forecast include the following:

- Higher income of \$1.36 million for user fees, charges and fines.
- Employee costs expenditure lower than anticipated by \$1.10 million.
- Lower expenditure for borrowing costs of \$702,000.
- \$687,000 - Council's share (net gain) of the Joint Venture at the Regional Landfill Clayton South. This is an accounting policy entry only (non-cash) and the interim result is based on unaudited financial statements of Regional Landfill Clayton South.
- Interest on rates income higher by \$611,000.
- Bad and doubtful debts expenditure came in lower by \$522,000.
- Materials and services - favourable variance across a number of line items with the most significant being:
 - Waste recycling and disposal expenditure lower by \$939,000.
 - Lower licencing and maintenance contracts expense of \$719,000.
 - Lower professional services and advice of \$700,000.

This is partially offset by:

- Lower capital grants of \$11.17 million - mainly due to the implementation of accounting standard AASB15-Revenue from Contracts with Customers. The variance represents unspent grants where performance obligations have not been met at 30 June 2022 and have been transferred to unearned revenue in the balance sheet. The income will be recognised when the performance obligations have been satisfied in 2022-23.
- Lower operating grants \$358,000 - mainly due to the implementation of the new accounting standard AASB15 - Revenue from Contracts with Customers.
- Lower open space development contributions of \$978,000.
- \$445,000 - disposal of property, infrastructure, plant and equipment higher than anticipated.

Balance Sheet and Cash Flow Statement

Cash and investment holdings and financial assets are \$150.34 million as at 30 June 2022 which has increased by \$55.39 million from 30 June 2021.

The Balance Sheet as at 30 June 2022 indicates a satisfactory result with total current assets of \$178.81 million and total current liabilities of \$83.60 million.

Please refer to **pages 32 and 33 of Attachment 1** for further detail.

Capital works

Council's full year actual performance in gross Capital Works expenditure is \$76.92 million which is \$22.77 million below the October Amended Budget of \$99.69 million.

Priority projects

Council's full year actual performance in gross priority project expenditure is \$25.34 million which is \$14.30 million below the October Amended Budget of \$39.64 million.

Due to the impacts of COVID-19 restrictions and related supply chain issues during the 2021-22 year, some planned capital works and priority projects could not proceed or were delayed.

Refer to **Attachment 1 pages 4 and 5 Executive overview** for graphical representation of capital works and priority projects year to date budget, actual and committed expenditure. Further information is detailed on **pages 11-12 and 19-21 in Attachment 1.**

5. Consultation/communication

The Executive Leadership Team has reviewed and approved the report.

6. Financial and resource implications

Council's current operating and cash flow position is sound. Council continues to monitor and review the financial impacts of COVID-19 on Council's operating budget.

7. Governance issues

The implications of this report have been assessed in accordance with the requirements of the Victorian Charter of Human Rights and Responsibilities.

8. Social and environmental issues

There are no direct impacts resulting from this report.

Manager: Amy Montalti, Chief Financial Officer

Report officer: Sapphire Allan, Coordinator Management Accounting

Attachment 1

City of Boroondara

Quarterly Financial Report

June
2022



Table of Contents

1. Executive Overview.....	1
1.1 Introduction and overview.....	1
1.2 Key financial highlights and overview.....	1
2. Financial overview.....	6
2.1 Income Statement.....	6
2.2 Balance Sheet and Cash Flow Statement.....	10
2.3 Priority Projects.....	11
2.4 Capital Works.....	19
2.5 Major Projects Capital Works performance.....	29
3. Financial statements.....	30
3.1 Income Statement.....	30
3.2 Income Statement by Directorate.....	31
3.3 Balance Sheet.....	32
3.4 Statement of Cash Flows.....	33
3.5 Capital Works expenditure by asset group.....	34
3.6 Debtors.....	35
3.6.1 Rate debtors.....	35
3.6.2 Sundry debtors.....	35
3.6.3 Infringement debtors.....	36
4. Corporate governance.....	37
4.1 Publicly tendered contracts greater than \$500,000 for goods, services and works.....	37
4.2 Councillor expenses.....	39
4.3 Chief Executive Officer expenses.....	40
4.4 Citizen decision and process review.....	40
4.5 Excess annual leave analysis.....	40
4.6 Confidentiality Agreements.....	40
5. Grants progress.....	41
5.0 Grants progress report.....	41

1. Executive Overview

1.1 Introduction and overview

The June 2022 Quarterly Financial Report has been prepared in accordance with Australian Accounting Standards.

This June 2022 report is designed to identify major variations against the October Amended Budget at an organisational level.

The full year actual results and annual budget referred to in this report reflects the October 2021 Amended Budget approved by Council on 25 October 2021 which includes the carry forward funding for final 2020-21 priority projects and capital works forward commitments.

The 2021-22 Full Year Forecast reflects the final result of the full year review of the annual financials to be undertaken during the year.

1.2 Key financial highlights and overview

Key financial summary	ANNUAL ORIGINAL BUDGET	FULL YEAR ACTUAL (1) \$'000	OCTOBER AMENDED BUDGET (2) \$'000	FULL YEAR VARIANCE (1) - (2) \$'000	VARIANCE (1) / (2) %	STATUS YTD VARIANCE	FULL YEAR FORECAST (3) \$'000	FULL YEAR ACTUAL TO FORECAST VARIANCE (1) - (3) \$'000	STATUS FULL YEAR VARIANCE
Surplus/(Deficit) for the year	9,012	10,962	(735)	11,697	-1591%	✓	6,599	4,363	✓
Recurrent income	253,495	246,531	243,851	2,680	1%	✓	244,929	1,602	✓
Recurrent expenditure	219,827	214,157	221,267	7,110	3%	✓	219,276	5,119	✓
Capital works Expenditure *	101,586	76,924	99,690	22,766	23%	✓	91,841	14,917	✓
Priority projects Expenditure *	32,061	25,344	39,639	14,295	36%	✓	33,912	8,568	✓
Closing cash and investments **	65,194	71,342	100,065	(28,723)	-29%	✗	111,715	(40,373)	✗

* Please refer to page 11-12 and 18-20 for further explanation of variances.

** Please refer to page 10 for further details and explanation of closing cash and investments.

Status legend:

✓	Above budgeted revenue or under budgeted expenditure.
—	Below budgeted revenue or over budgeted expenditure by <10%.
✗	Below budgeted revenue or over budgeted expenditure by >10%.

Total cash and investment holdings are \$28.72 million lower than the October Amended Budget and primarily relates to the timing and classification of investments held at 30 June 2022 in accordance with accounting standards.

Closing cash and investments were forecast to be \$111.72 million. As at 30 June 2022, Council held \$150.34 million in cash and cash equivalents and other financial assets, however \$79.00 million was in investments that do not qualify as a cash equivalent because their maturity dates were greater than three months.

The overall financial position at 30 June 2022 is satisfactory with a working capital ratio of 2.14 to 1 (including cash contingency for emergency response works and reserve funds of \$23.47 million).

Surplus/(Deficit) Result

Full Year actual vs. October Amended Budget

The full year net operating surplus result of \$10.96 million is \$11.70 million favourable against the October Amended Budget deficit of (\$735,000) primarily due to a number of factors which are outlined in **Section 2 Financial Overview**.

Full year actual vs. Full year forecast

The full year net operating surplus of \$10.96 million is \$4.36 million favourable against the full year forecast surplus of \$6.60 million.

The 2021-22 full year forecast result estimated a further \$3.18 million of COVID-19 impacts by 30 June 2022 compared to the October 2021 Amended Budget, bringing the total COVID-19 net loss of revenue and expenditure impacts for the 2021-22 year to \$12.96 million.

Highlights of significant favourable variances across income and expenditure lines above the full year forecast include the following:

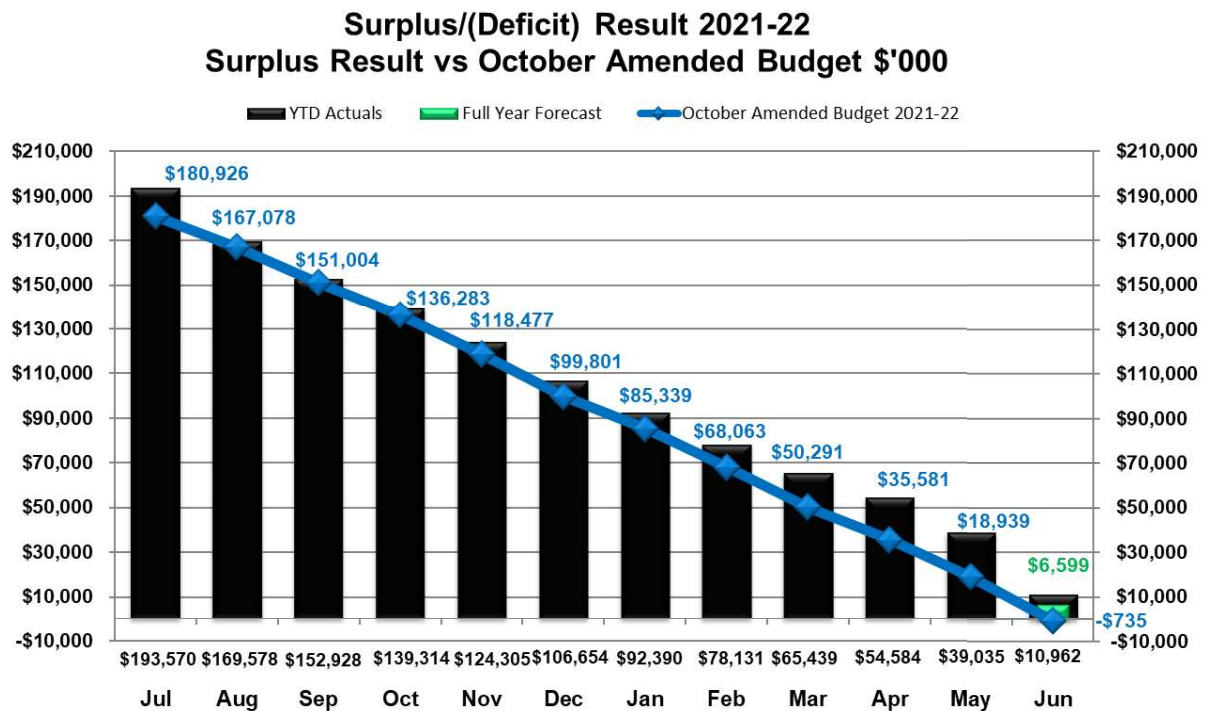
- Higher income of \$1.36 million for user fees, charges and fines.
- Employee costs expenditure lower than anticipated by \$1.10 million.
- Lower expenditure for borrowing costs of \$702,000.
- \$687,000 - Council's share (net gain) of the Joint Venture at the Regional Landfill Clayton South. This is an accounting policy entry only (non-cash) and the interim result is based on unaudited financial statements of Regional Landfill Clayton South.
- Interest on rates income higher by \$611,000.
- Bad and doubtful debts expenditure came in lower by \$522,000.
- Materials and services - favourable variance across a number of line items with the most significant being:
 - Waste recycling and disposal expenditure lower by \$939,000.
 - Lower licencing and maintenance contracts expense of \$719,000.
 - Lower professional services and advice of \$700,000.

This is partially offset by:

- Lower capital grants of \$11.17 million - mainly due to the implementation of accounting standard AASB15-Revenue from Contracts with Customers. The variance represents unspent grants where performance obligations have not been met at 30 June 2022 and have been transferred to unearned revenue in the balance sheet. The income will be recognised when the performance obligations have been satisfied in 2022-23.
- Lower operating grants of \$358,000 mainly due to the implementation of the new accounting standard AASB15 - Revenue from Contracts with Customers.
- Lower income for open space development contributions of \$978,000.
- \$445,000 - disposal of property, infrastructure, plant and equipment expenditure higher than anticipated.

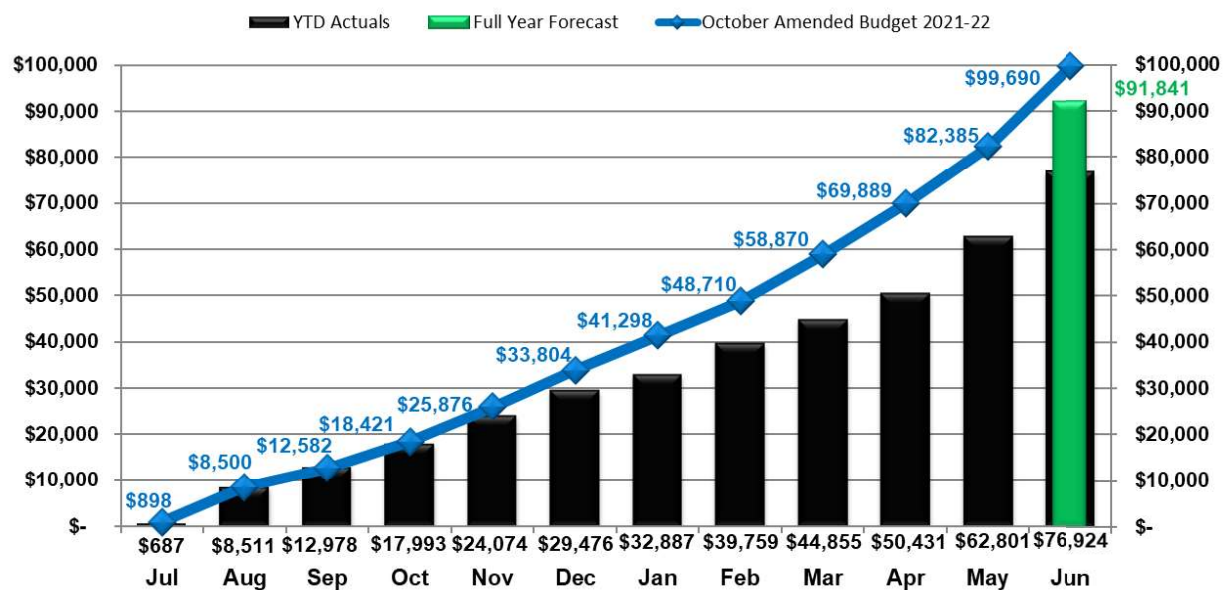
In addition to the above variances, a further \$9.06 million has been identified in net forward commitments for priority projects to be completed in 2022-23. Total forward commitments to 2022-23 is \$15.53 million.

Please refer to the graphical representation below of actual full year surplus result versus the October Amended Budget.



Capital Works

Capital Works Projects 2021-22 Cumulative Budget vs Actual Expenditure All Projects - \$'000



Council completed 78% of the October Amended Budget Capital Works expenditure. A total of 82% (or 377 of 462) of projects were completed during the financial year. The calculation for percentage completion is based on the most recent amended budget adjusted for deferred projects approved by Council.

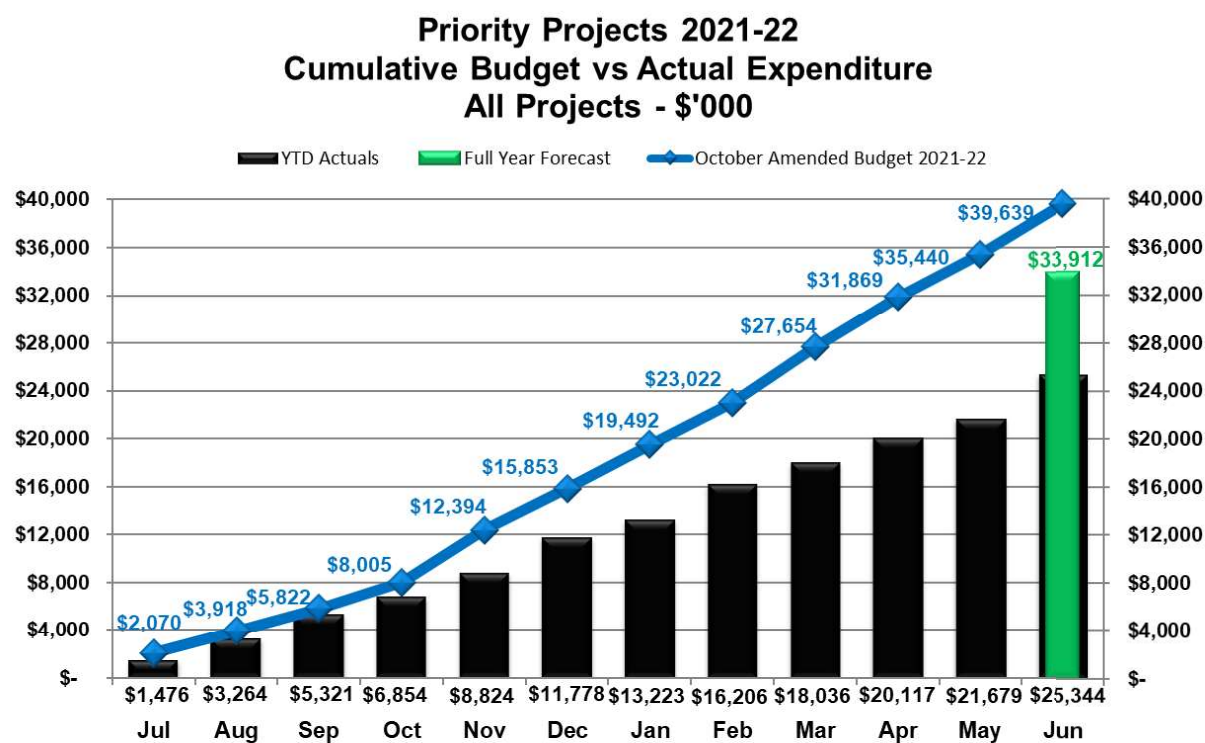
The Full Year Forecast was presented to Council on 6 June 2022. Council completed 84% of the Full Year Forecast capital works expenditure.

Council's full year actual performance in gross capital works expenditure is \$76.92 million which is \$22.77 million below the October Amended Budget of \$99.69 million. This is primarily due to expenditure delays related to supply chain issues and the impacts of COVID-19 restrictions during the 2021-22 year, resulting in planned capital works being delayed.

A total of \$8.51 million was identified and carried forward in the 2022-23 Adopted Budget with an additional \$5.02 (net) recognised as at 30 June 2022.

Please refer to **Section 2.4 Capital Works** for further explanation.

Priority Projects



Council's full year actual performance in gross priority project expenditure is \$25.34 million which is \$14.30 million below the full year budget of \$39.64 million, primarily due to expenditure delays. \$5.73 million of this variance was reflected in the Full Year Forecast.

Due to the impacts of COVID-19 restrictions and related supply chain issues, some planned priority projects could not proceed or were delayed. Please refer to **Section 2.3 Priority Projects** for further explanation.

2. Financial overview

2.1 Income Statement

This section details Council's financial performance for the period ended 30 June 2022.

While the annual budget referred to in this report reflects the October Amended Budget approved by Council on 25 October 2021, it should also be noted that the Full Year Forecast presented to Council on 6 June 2022 predicted a net operating surplus result of \$6.60 million.

Operating budget

The full year net operating surplus of \$10.96 million is \$11.70 million favourable against the October Amended Budget deficit of (\$735,000). The result against full year budget is due to a number of factors which are outlined below.

Full year recurrent and non-recurrent income is below budget by (\$9.01 million) comprising recurrent income of \$2.68 million and non-recurrent income of (\$11.69 million). The full year recurrent and non-recurrent expenditure is \$21.41 million (\$7.11 million + \$14.30 million) below budget.

The following table includes explanation on major income and expenditure line variances over \$75,000 against the year to date budget.

Full year actual vs. October Amended Budget variations

Income	
Income line	Explanation Full year actual vs October Amended Budget variations
Rates and charges (including waste) \$666,000	Higher than budgeted income: <ul style="list-style-type: none"> \$666,000 - rates and charges income, primarily in interest on rates.
Statutory fees and fines \$758,000	Higher than budgeted income: <ul style="list-style-type: none"> \$1.02 million - parking management income. \$301,000 - street furniture permits income. COVID-19 fee relief ended 31st March 2022 and decision was made to restart all existing permits on a new annual cycle. \$109,000 - tree control fines income. Partially offset by lower income: <ul style="list-style-type: none"> (\$326,000) - trade permits income. (\$300,000) - lodgement fee income, primarily in scheme control income. (\$120,000) - registrations income, primarily in swimming pool and spas.
Contributions - cash (\$956,000)	Lower than budgeted income: <ul style="list-style-type: none"> (\$978,000) - developers open space contributions.

Quarterly Financial Report – June 2022

Attachment 1

Income	
Income line	Explanation Full year actual vs October Amended Budget variations
User fees (\$1.87 million)	<p>Lower than budgeted income:</p> <ul style="list-style-type: none"> • (\$1.39 million) - other service fees and charges, primarily in Leisure and Aquatic Facilities due to lower contract payments and general waste due to reduced usage in the transfer station during COVID-19 restrictions. • (\$314,000) - lodgement fee income, primarily in swimming pool and spa registrations. • (\$280,000) - other fines income, primarily in revenue and property services and Asset protection services. • (\$125,000) - other charges income, primarily in green waste due to reduced usage in the transfer station during COVID-19 restrictions. <p>Partially offset by higher income:</p> <ul style="list-style-type: none"> • \$237,000 - parking meter charges. • \$83,000 - statutory siting and technical liaison fees.
Grants - operating \$3.70 million	<p>Higher than budgeted income:</p> <ul style="list-style-type: none"> • \$3.93 million - Victorian Local Government Grants Commission (VLGGC) - the Commonwealth advised in late May 2022 the amount of \$3.93 million or 75% of the 2022-23 allocation be brought forward and paid in May 2022. The allocation is based on the 2021-22 year, final allocation is not yet known. <p>Partially offset by lower than budgeted income:</p> <ul style="list-style-type: none"> • (\$226,000) - grant funding across a number of departments - primarily due to the implementation of the accounting standard AASB15 - Revenue from Contracts with Customers.
Other income \$147,000	<p>Higher than budgeted income:</p> <ul style="list-style-type: none"> • \$409,000 - other income, primarily in asset protection income. <p>Partially offset by lower income:</p> <ul style="list-style-type: none"> • (\$299,000) - fresh food market cost reimbursements.
Rental income \$187,000	<p>Higher than budgeted income:</p> <ul style="list-style-type: none"> • \$163,000 - leasing income, primarily in the Hawthorn Arts Centre.
Expenditure	
Expense line	Explanation Full year actual vs October Amended Budget variations
Other expenses (excluding low value or short term leases) \$502,000	<p>Lower than budgeted expenditure:</p> <ul style="list-style-type: none"> • \$315,000 - conferences and seminars across the organisation. • \$124,000 - grants and subsidies, primarily in Senior Citizen Centre grants.

Quarterly Financial Report – June 2022

Attachment 1

Expenditure	
Expense line	Explanation Full year actual vs October Amended Budget variations
Employee costs \$2.33 million	Lower than budgeted expenditure: <ul style="list-style-type: none"> \$1.06 million - net lower than budgeted salaries when offset with temporary, casual and overtime staffing costs. This is primarily in Liveable Communities as staff vacancies remained unfilled due to a reduced demand for services as a result of COVID-19 and clients transitioning to alternate service providers. \$556,000 - annual leave and long service leave - primarily due to utilisation of temporary and casual staff, which do not attract the associated on-costs.
Depreciation and amortisation \$212,000	Lower than budgeted expenditure: <ul style="list-style-type: none"> \$212,000 - variance is 1% of total depreciation and amortisation budget for Property, Infrastructure & Plant and Equipment.
Bad and Doubtful debts \$389,000	Lower than budgeted expenditure: <ul style="list-style-type: none"> \$389,000 - bad and doubtful debts expense primarily in parking management.
Amortisation - right of use assets \$502,000	<p>Implementation of the new Accounting standard, Australian Accounting Standards Board 16 Leases (AASB 16 Leases) has taken effect and requires Council to bring the majority of operating leases (primarily fleet charges and leased assets) on-balance sheet.</p> Lower than budgeted expenditure: <ul style="list-style-type: none"> \$502,000 - Amortisation - right of use assets represents the depreciation charge on all right of use assets recognised in the Balance Sheet and is primarily offset by an increase in other expenses as shown below.
Other expenses - low value or short term leases (\$277,000)	Partially offset by higher than budgeted expenditure: <ul style="list-style-type: none"> (\$277,000) - other expenses - low value and short term leases.
Borrowing costs \$702,000	Lower than budgeted expenditure: <ul style="list-style-type: none"> \$702,000 - loan interest expense - lower loan interest paid as a result of taking out the \$70 million loan later than anticipated.
Materials and services \$2.69 million	Lower than budgeted expenditure: <ul style="list-style-type: none"> \$939,000 - waste recycling disposal expense. \$719,000 - licencing and maintenance contracts expense. \$700,000 - professional services and advice expense. \$470,000 - application support expense. \$332,000 - tipping fees expense. \$263,000 - trade services expense across the organisation. \$193,000 - postage expense. \$186,000 - fleet excess claims expense.

Expenditure	
Expense line	Explanation Full year actual vs October Amended Budget variations
Materials and services \$2.69 million cont.	<p>Lower than budgeted expenditure:</p> <ul style="list-style-type: none"> • \$172,000 - legal fees expense. • \$169,000 - painting expense. • \$161,000 - consultants expense. • \$159,000 - electricity expense. • \$153,000 - carpentry expense. • \$147,000 - printing expense. • \$142,000 - stump removal expense. • \$139,000 - telephone, internet and data cards expense. • \$138,000 - line-marking expense. • \$137,000 - other rates and taxes expenses. • \$114,000 - non staff catering expenses. • \$108,000 - gas supply and maintenance expense. • \$96,000 - landscape contractor expense. • \$89,000 - petrol expense. • \$88,000 - photocopying expenses. • \$84,000 - mechanical equipment maintenance expense. • \$83,000 - catering expenses. • \$81,000 - catering - training courses and meetings expense. • \$76,000 - undersurfacing expense. <p>Offset by higher than budgeted expenditure:</p> <ul style="list-style-type: none"> • (\$1.20 million) - trade services - Boroondara's Leisure and Aquatic Facilities payments. • (\$586,000) - specialist tree work, high voltage works and block tree pruning in Environmental Sustainability and Open Space. • (\$510,000) - capital works in progress (items expensed due to not meeting the asset capitalisation criteria - this is a non-cash accounting entry). • (\$310,000) - plumbing services expense. • (\$296,000) - drainage cleaning and maintenance expense. • (\$242,000) - recruitment costs expense across the organisation. • (\$201,000) - building cleaning expense. • (\$109,000) - distillate expense. • (\$95,000) - security and cash collection expense. • (\$84,000) - infringements court filing fees. • (\$83,000) - hardware expense. • (\$77,000) - insurance premium expense. • (\$76,000) - spare parts expense.

2.2 Balance Sheet and Cash Flow Statement

Cash and investment holdings are \$150.34 million as at 30 June 2022 which has increased by \$55.39 million from 30 June 2021.

Total cash and investment holdings are \$28.72 million lower than the October Amended Budget and primarily relates to the timing and classification of investments held at 30 June 2022 in accordance with accounting standards.

The beginning and end of year cash and cash equivalents balances should be read in conjunction with the proceeds / (payments) for investments line item.

At balance date, Council held \$79.00 million in investments that did not qualify as a cash equivalent because their maturity dates were greater than three months and are represented in the net proceeds / (payments) for investments line item (\$12.01 million proceeds less payments of \$79.00 million = (\$66.99 million)).

The October Amended Budget classified all investments held by Council as cash equivalents as these are difficult to predict and for the purposes of management reporting is clearer and does not require a distinction to be made.

Factors contributing to the lower cash and investment holdings are as follows:

- Net proceeds / (payments) for investments represent term deposits redeemed during the year and/or invested for greater than three months at 30 June 2022. The term deposits at balance date will be redeemed during 2022-23 (primarily in July and August totalling \$79 million) and transferred to cash or term deposits with a shorter maturity than three months. The classification is in accordance with Australian Accounting Standards.
- Lower than budgeted capital grants received of (\$10.59 million) primarily due to the implementation of accounting standard AASB15-Revenue from Contracts with Customers. The variance represents unspent grants where performance obligations have not been met at 30 June 2022 and have been transferred to unearned revenue in the balance sheet. The income will be recognised when the performance obligations have been satisfied in 2022-23.
- Lower than budgeted user charges and other receipts from customers (\$3.31 million) due to timing and settlement of debtors.

Partially offset by:

- Materials and services are lower than budget by \$25.89 million due to timing of cash outflows, including proposed forward commitments for priority projects.
- Lower payments for property, infrastructure, plant and equipment of \$23.37 million due to timing of cash outflows relating to the capital works program and proposed forward commitment expenditure.
- Grants - operating higher than budget by \$12.25 million primarily due to the implementation of the accounting standard AASB15 - Revenue from Contracts with Customers requiring grant funding to be on-balance sheet until grant funding has been fully expended.

The Balance Sheet as at 30 June 2022 indicates a satisfactory result with total current assets of \$178.81 million and total current liabilities of \$83.60 million (working capital of 2.14 to 1) depicts a satisfactory financial position.

2.3 Priority Projects

Commentary (by exception)

Full year actual vs. year to date October Amended Budget

Full year actual performance in gross priority project expenditure is \$25.34 million which is \$14.30 million below the October Amended Budget. Due to expenditure delays and the COVID-19 restrictions in Victoria during 2021-22, some planned priority projects could not proceed or were partly delayed, the most significant being:

- **81084 - System Development and Implementation- \$7.00 million**
This is a multi-year project. This variance has arisen due to a delay completing negotiations for the core applications system implementation work that is part of the Transforming Boroondara program. While the contract has been signed, the vendor has experienced delays commencing work. Once commenced, works will be accelerated to bring delivery back on track. Total proposed forward commitment to 2022-23 is \$7.03 million.
- **81082 - BC1 Program Resources - \$3.13 million**
The current underspend is predominately attributed to recruitment for roles across the program taking longer in the COVID-19 environment. Alternative resourcing arrangements have been used to fill gaps where appropriate. In addition, some resourcing commitments have been deferred due to the later than expected start of the core systems implementation work. Total proposed forward commitment to 2022-23 is \$3.13 million.
- **81033 - Energy Safe Victoria (ESV) power line clearance program - \$1.22 million**
The considerable underspend has been caused by a combination of factors including the off-cycle pruning program costing around half of what was forecasted due to lower numbers of trees requiring pruning, and engineering solutions being delayed due to lack of progress with powerline companies. The cyclic removals program has been delayed until 2022-23 due to the lack of contractor capacity and higher risk works taking priority. The Energy Safe Victoria audit has been delayed, and it is anticipated that compliance works will be completed in the 2022-23 financial year. Total proposed forward commitment to 2022-23 is \$1.22 million.
- **80931 - North East Link - \$1.12 million**
The North East Link (NEL) is a multi-year project expected to be completed by 2028. The project has been delayed due to COVID-19 related shutdowns across the construction sector, as well as the North East Link Program amending the design and delivery program and schedule, which has resulted in less expenditure than anticipated.
- **80955. Tree Strategy Action Plan Implementation - \$744,000**
Tree renewal projects have undergone a more extensive consultation program than originally anticipated, delaying their implementation. This is a multi-year project for various tree renewals in parks and streets, with Doonkuna and Morotai Avenue, Lemon Road and Mont Albert Road to be completed by June 2023. Further street tree renewals will be carried out in the 2023-24 financial year. Total proposed forward commitment to 2022-23 is \$744,000.

- **80968 - Boroondara Customer First Delivery and project support- \$647,000**
This is a multi-year project. The current variance is a result of deferral of contract spending relating to the Transforming Boroondara program, although this has not impacted the project schedule. Total proposed forward commitment to 2022-23 is \$647,000.
- **81026 - Placemaking Implementation - \$419,000**
Placemaking coordination and implementation for Camberwell Junction, Glenferrie and Maling Road placemaking projects have experienced notable delays, resulting from the Federal Government decision to withdraw funding for commuter parking projects. Revisions are being made in regard to the vision for Camberwell Junction, the draft place plan for Glenferrie and key projects within the adopted Maling Road place plan, and this work will continue into the 2022-23 financial year. Total proposed forward commitment to 2022-23 is \$419,000.
- **80977 - Enterprise Change and Communications - \$388,000**
Project activity is currently on schedule. The variance is attributed to recruitment of roles in the program's change and governance teams through the year, and deferment of roles associated with the delayed core applications program of work. As a result, carry forward into the 2022-23 financial year is planned. Total proposed forward commitment to 2022-23 is \$87,000.

Priority Project income of \$2.27 million has been received which is \$858,000 below the October Amended Budget of \$3.13 million.

Total proposed forward commitments (net) \$15.53 million to 2022-23

An additional \$9.06 million (net) forward commitments have been identified to the amount foreshadowed in the 2022-23 Adopted Budget. The total net forward commitments to be completed in 2022-23 is \$15.53 million. The full listing is provided on the following pages.

Quarterly Financial Report – June 2022

Attachment 1

PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS				
Places & Spaces				
Environmental Sustainability & Open Spaces				
80953. Parks and Infrastructure Asset Data Capture	\$0	\$20,537	\$20,537	The delay in this project is attributed to recruitment for specialised roles taking longer than anticipated to undertake this project, which has resulted in an altered timeframe for delivery. It is now anticipated that works will be completed by November 2022.
80955. Tree Strategy Action Plan Implementation	\$694,468	\$22,688	\$717,156	Tree renewal projects have undergone a more extensive consultation program than originally anticipated, delaying their implementation. This is a multi-year project for various tree renewals in parks and streets, with Doonkuna and Morotai Avenue, Lemon Road and Mont Albert Road to be completed by June 2023. Further street tree renewals will be carried out in the 2023-24 financial year. Total committed expenditure is \$22,730.
81004. Sustainable Living Festival	\$42,550	(\$925)	\$41,625	The Sustainable Living Festival was postponed to reduce the impacts of ongoing COVID-19 restrictions. As a result the festival will now be held in September 2022. Total committed expenditure is \$925.
81021. Occupational Health and Safety (OHS) - Department Safety Plans	\$0	\$10,698	\$10,698	The delay in this project is attributed to recruitment for specialised roles taking longer than anticipated to undertake this project, which has resulted in an altered timeframe for delivery. It is now anticipated that works will be completed by September 2022.
81033. Energy Safe Victoria (ESV) power line clearance program	\$316,650	\$899,784	\$1,216,434	The considerable underspend has been caused by a combination of factors including the off-cycle pruning program costing around half of what was forecasted due to lower numbers of trees requiring pruning, and engineering solutions being delayed due to lack of progress with powerline companies. The cyclic removals program has been delayed until 2022-23 due to the lack of contractor capacity and higher risk works taking priority. The Energy Safe Victoria audit has been delayed, and it is anticipated that compliance works will be completed in the 2022-23 financial year. Total committed expenditure is \$22,219.
81104. Increased Street Tree Planting	\$168,722	\$71,278	\$240,000	Limited contractor availability for street tree planting has resulted in a slight delay to the original schedule. Planting will now be completed by December 2022.
81120. Climate Action Plan - Sustainability Office - Community Program	\$0	\$260,046	\$260,046	The recruitment processes took longer than anticipated causing associated delays in project delivery. Climate Action Plan projects identified for the 2021-22 year will be completed by October 2022. Staff roles will continue into the following financial year to deliver projects, as identified in year 2 of the Climate Action Plan Implementation Plan. Total committed expenditure is \$98,480.
Total Environmental Sustainability & Open Spaces	\$1,222,390	\$1,284,105	\$2,506,495	
Traffic and Transport				
80985. Dept of Transport- Community Road Safety - Safe to School	\$0	\$4,382	\$4,382	Council was successful in obtaining a grant for the Community Road Safety - Safe to School program. Program delivery is expected to be completed by June 2023.
81068. Removal of Union Rd Level Crossing - Advocacy to State Govt	\$0	\$34,848	\$34,848	The Union Road level crossing removal is a multi-year State Government major transport project to remove the level crossing at Union Road, Surrey Hills. Project is anticipated for completion by mid-late 2023. Total committed expenditure is \$31,112.
81105. Box Hill to Hawthorn Strategic Cycling Corridor Investigation	\$40,000	\$97,314	\$137,314	Initial quotations for the project exceeded the allocated budget. As a result the project scope has been refined, new quotations sought and a consultant appointed, leading to some delays. Concept plans have been developed and are being reviewed before a stakeholder workshop. The investigations and feasibility study are likely to be completed by December 2022 subject to feedback from key stakeholders. Total committed expenditure is \$137,314.
81106. Back Creek Bridge - Investigation, Design and Implementation	\$0	\$27,000	\$27,000	The scope of works has been refined and a consultant has been appointed to complete the investigation and design. Preliminary investigations including site assessment, full feature survey and a desktop review have been completed. The feasibility study is due to be finalised by end October 2022. Total committed expenditure is \$27,000.
81107. Road Improvement Initiatives	\$0	\$10,448	\$10,448	A consultant has been appointed to complete a review of traffic flow and congestion along Auburn Road, between Barkers Road and Toorak Road (including the Monash Freeway intersection). COVID-19 lockdowns and traffic patterns led to delays to traffic surveys and investigations. The report is expected to be completed by end of August 2022. Total committed expenditure is \$7,388.
81111. Shared paths - pedestrian priority and accessibility	\$0	\$45,000	\$45,000	Preliminary investigations for an off-road link between Linda Crescent and L.E Bray Park and refinements to the feasibility study for the Mont Albert Road link to Anniversary Trail are underway. Community consultation is intended to occur following Council's consideration of the Bicycle Strategy in July 2022. Total committed expenditure is \$8,300.
Total Traffic and Transport	\$40,000	\$218,991	\$258,991	

Quarterly Financial Report – June 2022

Attachment 1

PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS				
Capital Projects				
80628. Project Management staff for delivery of Major Projects	\$25,000	(\$117)	\$24,883	Funding for project management support is aligned with the multi-year construction program for Kew Recreational Centre, which is a multi-year project. The major project funding has been adjusted to reflect the works program and provide project management services until project completion. Project is now scheduled for completion by May 2023. Total committed expenditure is \$145,781.
80886. Neighbourhood Shopping Centre Improvements Pilot	\$0	\$28,777	\$28,777	There have been external authority delays in design approvals to undertake works to complete the Neighbourhood Shopping Centre Improvement Pilot program. Works are anticipated for completion by December 2022. Total committed expenditure is \$9,090.
80991. Delivery of Capital Projects Professional Services	\$0	\$9,080	\$9,080	There have been delays in completion of professional consultancy works due to the availability of consultants. Completion of services expected to be undertaken by September 2022.
Total Capital Projects	\$25,000	\$37,740	\$62,740	
Facilities, Waste & Infrastructure				
81034. Graffiti Removal Pilot Program	\$0	\$156,098	\$156,098	Due to the delay of Council receiving grant funding from the State Government, the commencement of the graffiti removal pilot program has been delayed. It is now anticipated that the project will commence during 2022-23 with completion anticipated by June 2023. Total committed expenditure is \$5,098.
81076. Fritsch Holzer Park Hydrogeological Assessment	\$0	\$15,164	\$15,164	The hydrogeological assessment for Fritsch Holzer Park has been completed, however a further detailed examination has now commenced and is anticipated for completion by November 2022. Total committed expenditure is \$3,013.
Total Facilities, Waste & Infrastructure	\$0	\$171,262	\$171,262	
Asset & Capital Planning				
80855. Asset Management Plans	\$0	\$41,955	\$41,955	The delay in this project is attributed to recruitment for specialised roles taking longer than anticipated to undertake this project, which has resulted in a delay in the project delivery. Works are now anticipated to be completed by March 2023.
Total Asset & Capital Planning	\$0	\$41,955	\$41,955	
TOTAL PLACES & SPACES	\$592,922	\$1,710,828	\$3,041,443	
URBAN LIVING				
Strategic & Statutory Planning				
80850. Municipal Wide Heritage Assessment	\$90,000	\$77,679	\$167,679	Community nominations have resulted in further places requiring detailed assessments as part of the Municipal Wide Heritage Gap Study. The continued involvement from heritage consultants is therefore required for various implementation processes in the 2022-23 financial year. It is anticipated the project will be completed by June 2023. Total committed expenditure is \$115,694.
80908. Balwyn heritage study - Peer review	\$20,000	\$9,776	\$29,776	COVID-19 related lockdowns have limited heritage consultants ability to complete the relevant heritage assessments within the original timeframes. Implementation of their recommendations will now extend into the 2022-23 financial year. It is anticipated the project will be completed by June 2023. Total committed expenditure is \$12,386.
80940. Introduction of a Special Building Overlay	\$129,511	(\$129,511)	\$0	This project was initially for implementation of a special building overlay, which was to be coordinated and processed concurrently between Council and Melbourne Water. This project will no longer proceed as a result of changes to flood modelling methodologies now required by Melbourne Water.
81026. Placemaking Implementation	\$162,366	\$208,726	\$371,092	Placemaking coordination and implementation for Camberwell Junction, Glenferrie and Maling Road placemaking projects have experienced notable delays, resulting from the Federal Government decision to withdraw funding for commuter parking projects. Revisions are being made in regard to the vision for Camberwell Junction, the draft place plan for Glenferrie and key projects within the adopted Maling Road place plan, and this work will continue into the 2022-23 financial year. Total committed expenditure is \$39,360.
81028. Statutory Planning Paper Files Scan on Demand	\$234,600	\$0	\$234,600	Work has now commenced for the safe collection of files from Council offices by the contractor. Initial work was delayed due to the ongoing COVID-19 restrictions. Council will receive funding from the Victorian Government Regulation Reform Incentive Fund to continue this. It is anticipated the project will be completed by June 2023.
Total Strategic & Statutory Planning	\$636,477	\$166,670	\$803,147	
TOTAL URBAN LIVING	\$636,477	\$166,670	\$803,147	

Quarterly Financial Report – June 2022

Attachment 1

PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2021-22	Movement	Total Proposed Forward Commitments to 2022-23	Commentary
PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS				
COMMUNITY SUPPORT				
Community Planning and Development				
80853. Boroondara Community Plan	\$5,000	\$2,726	\$7,726	Printing of the Boroondara Community Plan (BCP) 2021-2031 has been delayed to the 2022-23 financial year to coincide with the anticipated adoption of Council's 2022-23 Annual Budget. Project expected to be fully concluded by August 2022.
80936. Access & Inclusion Plan Project Imp - Disability Programming	\$0	\$18,824	\$18,824	The project has been rescheduled to coincide with the refresh of the Disability Action Plan, which will be undertaken in the second half of 2022. The project will now be completed by February 2023.
81096. VSO Funding - Volunteering Learning Hub	\$0	\$893	\$893	The BVRVC received funding from Volunteering Victoria to deliver the 'Volunteering Learning Hub' an online learning platform for the local volunteer sector to upskill through COVID-19. Volunteering Victoria granted an extension to the program through to December 2022.
Total Community Planning and Development	\$5,000	\$22,442	\$27,442	
Library Services				
81027. Investigate Library Service Measures	\$0	\$50,000	\$50,000	This project was placed on hold as the community's use and contact with Library services has changed since the COVID-19 pandemic. As a result these funds will be used to review and update current technology used in libraries to respond to some of these changed needs, including the customer return chutes and access to Council meeting rooms. The project is expected to be delivered by June 2023.
Total Library Services	\$0	\$50,000	\$50,000	
Liveable Communities				
80691. Christmas in Boroondara Program	\$80,520	(\$20,517)	\$60,003	Council has introduced new decorations to the Christmas decoration suite to replace those that have been in circulation for more than six years. This are being rolled out over Christmas during 2021 and 2022 in major shopping centres across the municipality. Due to COVID-19 related supply chain issues, their replacement was required to span over two financial years. Council now expects to receive all new decorations by November 2022.
80879. Active Ageing Hub	\$10,543	\$4,963	\$15,506	The Active Ageing Hub was reduced in its capacity to offer information on activities in the community due to COVID-19 restrictions. Council is currently working on the website content to plan and develop features that will attract further engagement from community members. Project is anticipated for completion by June 2023.
80950. Community Service Partnership	\$0	\$87,571	\$87,571	The scheduling of the activities associated with the community service partnership were delayed due to COVID-19 restrictions throughout the 2021-22 year. Project is expected to be fully concluded by June 2023.
81010. Support for Residents of Canterbury Memorial Home Units	\$0	\$49,673	\$49,673	This project is required to provide support for the residents of Canterbury Memorial Home Units and to ensure Council's compliance with the Retirement Villages Act. Project delivery will provide additional support to residents of Canterbury Memorial Home Units with expenditure occurring as required to meet the needs of residents. The project is scheduled for completion by June 2023.
81048. Seniors Participation Grant	\$26,453	\$8,078	\$34,531	Due to COVID-19 restrictions in place during the 2021-2 year, this has meant that it is unlikely all face-to-face aspects of the program will be delivered in the current financial year. Program is anticipated to be completed early 2022-23.
81087. Outdoor Dining - COVID-19	\$0	\$43,253	\$43,253	Following a reallocation of additional grant funding from the Victorian Government, the current outdoor trade and activation program has been extended until end September 2023. Total committed expenditure is \$1,771.
81110. Local economy recovery from impacts of COVID-19	\$0	\$53,500	\$53,500	Local economy recovery impacts from COVID-19 was reduced in its capacity to delivery projects for economic recovery due to extended lockdowns. Council is currently working on developing further programs and projects that will facilitate economic recovery within 2022-23. Project is anticipated for completion by June 2023. Total committed expenditure is \$500.
81115. Business Concierge and Hospitality Support Program	\$0	\$66,587	\$66,587	This initiative was expanded due to the Victorian Government providing additional funding for the Business Concierge and Hospitality Support Program in April 2022. The project will now continue into the first quarter of the 2022-23 financial year, with completion anticipated by July 2022.
81116. Community Engagement - COVID-19 Vaccination Program	\$0	\$24,501	\$24,501	This initiative was funded by the Victorian Government with program delivery delayed due COVID-19 related impacts on resourcing and program lead times. The project will now continue into the first quarter of the 2022-23 financial year, with completion expected by September 2022.
81130. Outdoor Dining - Council Parklet Program	\$130,000	\$120,000	\$250,000	This initiative was expanded due to the Victorian Government providing additional funding for the extension of the Outdoor Activation and Trade project in November 2021. The project will now continue into the 2022-23 year, with completion expected by December 2022.
Total Liveable Communities	\$247,516	\$437,610	\$685,126	

Quarterly Financial Report – June 2022

Attachment 1

PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS				
Health and Wellbeing Services				
81016. Individual Grants Program - Low Income Earners or Other Disabilities	\$2,462	(\$62)	\$2,400	As a result of COVID-19 restrictions, organised sport was heavily reduced during the year, resulting in some delays in program delivery. It is anticipated the project will be delivered by October 2022.
81019. Digital Early Years Hub	\$81,000	\$18,696	\$99,696	This is a multi-year project which supports the implementation of the Boroondara Digital Early Years hub. The impact of COVID-19 on face-to-face services not occurring for community events and activities, has limited community engagement opportunities. The project is scheduled for completion by April 2023. Total committed expenditure is \$772.
81025. Analysis of Access to Sporting Fields for Participation	\$35,000	\$9,965	\$44,965	The site auditing component of the project has been delayed due to COVID-19 restrictions reducing the winter 2021 season. The outcomes will be delivered in a number of stages with expected completion by December 2022.
81044. Project Support for delivery of Major Projects - FAMS	\$0	\$19,605	\$19,605	This project supports delivery of major projects that have a multi-year delivery phase, some of which were delayed in 2021-22. This funding will be used to continue to provide project support to help deliver various projects over a number of future years.
81085. DET Kindergarten Infrastructure & Service Plans	\$0	\$1,809	\$1,809	This is a multi-year project which is funded by the Victorian Government. This funding enables Boroondara to assess the impact of state-wide changes to three year old kindergarten. Project is anticipated for completion by August 2022.
81102. Develop Boroondara community-wide mental health and wellbeing	\$40,000	(\$8,172)	\$31,828	A number of health and wellbeing initiatives to address mental health and wellbeing were scheduled for the 2021-22 financial year. COVID-19 restrictions had significant implications on initiatives that were unable to be delivered online, and as a result these initiatives were put on hold. There is significant need now that restrictions have eased to support young people's mental wellbeing and several programs are in development. The project is expected to be fully concluded by June 2023. Total committed expenditure is \$2,205.
81114. Community Activation and Social Isolation	\$0	\$5,265	\$5,265	Council was successful in obtaining a grant for the Community Activation and Social Isolation program. Program delivery is expected to be completed by December 2022.
81129. Engage 2022-2024	\$0	\$18,677	\$18,677	This is a multi-year project which delivers annual youth development programs and events including the youth awards, activities at the Boroondara Youth Hub, and a student leadership event. Funding for this project is from the Victorian Government. This project is scheduled for completion by December 2024.
81131. DET Kindergarten Planning Grant 2022	\$0	\$115,289	\$115,289	State Government Grant income has been received in advance. Activities relating to this funding will be delivered in full during 2022-23 financial year. Project is scheduled for completion by June 2023.
Total Health and Wellbeing Services	\$158,462	\$181,072	\$339,534	
TOTAL COMMUNITY SUPPORT	\$410,978	\$691,123	\$1,102,101	
People, Culture and Development				
People, Culture and Development				
80844. Online OHS contractor management induction training	\$28,892	\$0	\$28,892	Occupational health and safety contractor management induction training was delayed and re-scheduled to follow the introduction of new procurement software to avoid unnecessary duplication. Following a further review of requirements, a software package will be procured to better serve the project outcomes and is anticipated it will be completed by 30 June 2023.
80861. People Culture and Development - Programs and Resources	\$0	\$94,209	\$94,209	Council's Capability Plan actions were delayed over the last 12 months as people were unable to attend workshop and training sessions due to COVID-19 restrictions. It is anticipated that the project will be completed by 30 June 2023.
81101. Health Safety and Wellbeing Specialist - Manual Handling	\$0	\$46,268	\$46,268	These funds are intended to be utilised for support in developing and delivering on the safety agenda and in particular Council's Workplace Health and Safety Strategy actions. This initiative was unable to be completed on time due to recruitment of resources taking longer than anticipated. It is anticipated that the project will be completed by 30 June 2023.
81112. Return to Workplace Support Post COVID-19	\$0	\$153,151	\$153,151	Due to the ongoing and unpredictable nature of the COVID-19 pandemic, the project has been delayed. Funds are required to ensure that workplace safety and effective workplace transition occurs as part of Council's commitment to return to the workplace. Plans are underway for the effective management of workplace transition. It is anticipated that the project will be completed by 30 June 2023. Total committed expenditure is \$25,806.
81113. Diversity and Inclusion and Workforce Planning - Project Officer	\$79,602	(\$4,574)	\$75,028	These funds are intended to be utilised for support in developing and delivering on diversity and inclusion strategy actions, including those required as part of Council's Workforce Planning approach. This initiative was unable to be completed on time due to recruitment of resources taking longer than anticipated. It is expected that this initiative will be completed by June 2023.
Total People, Culture and Development	\$108,494	\$289,053	\$397,547	
TOTAL PEOPLE, CULTURE AND DEVELOPMENT	\$108,494	\$289,053	\$397,547	

Quarterly Financial Report – June 2022

Attachment 1

PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS				
CUSTOMER AND TRANSFORMATION				
Transformation & Technology				
80954. Data Mobility Project	\$0	\$62,015	\$62,015	Project commencement was impacted by delays in the ability to recruit resources as a consequence of COVID-19 staff shortages. It is now anticipated that the project will be completed by November 2022.
81066. Applications Renewal and Upgrade Program	\$0	\$150,700	\$150,700	Project delivery was impacted by delays to the procurement process and recruitment of resources due to COVID-19 impacts. It is now anticipated that the project will be completed by December 2022. Total committed expenditure is \$49,950.
81072. Adopt and implement Cloud Services Technology	\$0	\$36,605	\$36,605	Project delivery was impacted by delays to the procurement process and recruitment of resources due to COVID-19 impacts. It is now anticipated that the project will be completed by February 2023. Total committed expenditure is \$12,545.
Total Transformation & Technology	\$0	\$249,320	\$249,320	
Customer and Communication				
80947. Mobile Community Information	\$0	\$20,000	\$20,000	Ongoing COVID-19 restrictions throughout the year has limited the opportunities to undertake outdoor promotions and consultations, so mobile community information support was not required. As progress is made to a COVID-19 normal and outdoor events recommence, there will be opportunities to promote and consult through outdoor methods. The project is now scheduled to be completed by June 2023.
80964. Park Events management	\$0	\$35,900	\$35,900	Guidelines, conditions of use and policies are important for transparent decision-making for parks, gardens, pavilion and sports ground bookings. Several guidelines, conditions of use and policies need revisions to ensure they reflect the current usage requirements. Project is expected to be fully concluded by June 2023.
81029. Information Asset Audit	\$200,434	\$66,444	\$266,878	Implementation of the findings from the Information Asset Audit was limited by reduced access to stakeholders due to continuing work from home requirements and restrictions to on-site activities as a result of COVID-19. The remainder of the recommendations are scheduled to be concluded by June 2023.
81030. Think Customer Experience Employee Engagement program	\$30,000	\$20,000	\$50,000	Implementation of the Think Customer Experience program will align with the delivery of the Customer Service Charter to ensure staff adoption and compliance with customer commitments. This will be delivered by December 2022.
81032. Customer Services Officers	\$0	\$88,881	\$88,881	Limited tenure staff are an important component of the customer service workforce as they enable a response to unexpected demand or to assist manage unplanned leave. These funds will be allocated to the recruitment of temporary staff to assist manage through this demand and enable quality service delivery for the community. The project is now expected to be completed in June 2023.
Total Customer and Communication	\$230,434	\$231,225	\$461,659	
Boroondara Customer First Program				
Boroondara Customer First Program	\$3,798,735	\$6,374,656	\$10,173,391	There has been a slight delay in awarding contracts for the final major tender that went through a two-step procurement activity. The final contract was awarded in quarter two of 2021-22, with commencement delayed until quarter 3 of 2021-22. The Transforming Boroondara Program requires the carry forward to finalise commitments established under new and pre-existing contracts. Total committed expenditure is \$21.17 million.
Total Boroondara Customer First Program	\$3,798,735	\$6,374,656	\$10,173,391	
TOTAL CUSTOMER AND TRANSFORMATION	\$4,029,169	\$6,855,200	\$10,884,369	
TOTAL FORWARD COMMITMENTS TO 2022-23	\$6,472,508	\$9,756,100	\$16,228,608	

Quarterly Financial Report – June 2022

Attachment 1

PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
PRIORITY PROJECT INCOME - CARRIED FORWARD				
80985. Dept of Transport- Community Road Safety - Safe to School	\$0	(\$4,382)	(\$4,382)	Balance of grant funding to be recognised in 2022-23.
81034. Graffiti Removal Pilot Program	\$0	(\$165,000)	(\$165,000)	Due to the delay of Council receiving grant funding from the State Government, the commencement of the graffiti removal pilot program has been delayed. It is now anticipated that the project will commence during 2022-23 with completion anticipated by June 2023.
81048. Seniors Participation Grant	\$0	(\$34,531)	(\$34,531)	Balance of grant funding to be recognised in 2022-23.
81068. Removal of Union Rd Level Crossing - Advocacy to State Govt	\$0	(\$220,000)	(\$220,000)	The Union Road level crossing removal is a multi-year State Government major transport project to remove the level crossing at Union Road, Surrey Hills. Project is anticipated for completion by mid-late 2023.
81085. DET Kindergarten Infrastructure & Service Plans	\$0	(\$1,810)	(\$1,810)	Balance of grant funding to be recognised in 2022-23.
81087. Outdoor Dining - COVID-19	\$0	(\$43,280)	(\$43,280)	Balance of grant funding to be recognised in 2022-23.
81096. VSO Funding - Volunteering Learning Hub	\$0	(\$893)	(\$893)	Balance of grant funding to be recognised in 2022-23.
81114. Community Activation and Social Isolation	\$0	(\$5,265)	(\$5,265)	Balance of grant funding to be recognised in 2022-23.
81115. Business Concierge and Hospitality Support Program	\$0	(\$66,629)	(\$66,629)	Balance of grant funding to be recognised in 2022-23.
81116. Community Engagement - COVID-19 Vaccination Program	\$0	(\$24,501)	(\$24,501)	Balance of grant funding to be received and recognised in 2022-23.
81129. Engage 2022-2024	\$0	(\$18,677)	(\$18,677)	Balance of grant funding to be recognised in 2022-23.
81131. DET Kindergarten Planning Grant 2022	\$0	(\$115,289)	(\$115,289)	State Government Grant income has been received in advance. Activities relating to this funding will be delivered in full during 2022-23 financial year. Project is scheduled for completion by June 2023.
TOTAL INCOME CARRIED FORWARD TO 2022-23	\$0	(\$700,255)	(\$700,255)	
TOTAL NET FORWARD COMMITMENTS TO 2022-23	\$6,472,508	\$9,055,845	\$15,528,353	

2.4 Capital Works

Commentary (by exception)

Full year actual vs. year to date October Amended Budget

Council completed 78% of the October Amended Budget Capital Works expenditure. A total of 82% (or 377 of 462) of projects were completed during the financial year. The calculation for percentage completion is based on the most recent amended budget adjusted for deferred projects approved by Council.

Council's full year performance in gross Capital Works expenditure is \$76.92 million which is \$22.77 million below the October Amended Budget. This is primarily due to expenditure delays and the impacts of COVID-19 restrictions in Victoria and have resulted in some planned projects not proceeding or delayed, the most significant being:

- **72776, 72607, & 72686 - Kew Recreation Centre - \$1.28 million**
 This is a multi-year project. There have been a number of COVID-19 restrictions, with the most recent challenge being supply chain issues impacting steel arriving on site, resulting in the works program being slightly delayed. Although the delay will extend the programme works, it is anticipated that the project will remain on schedule for completion by mid 2023. Total proposed forward commitment to 2022-23 is \$1.69 million.
- **72769, 72770, 72771 & 72772 - Canterbury Community Precinct - \$1.27 million**
This is a multi-year project. There have been a number of COVID-19 restrictions, including workforce reductions, construction industry shutdowns and supply chain delays that have resulted in the works program being slightly delayed. The delayed program will extend the work scheduled however the project is anticipated to remain on schedule for stage 1 works completion by late 2022, and stage 2 works extended to March 2023. Total proposed forward commitment to 2022-23 is \$2.25 million.
- **72712 - Willsmere Park Pavilion - \$1.16 million**
This is a multi-year project. Design and broader consultation has been delayed due to site constraint challenges and market conditions resulting in higher than anticipated costs. Adjustment of the project scope, redesign and community consultation will extend the design program into 2023, with procurement and delivery of works to follow with completion scheduled for the 2023-24 year. Total proposed forward commitment to 2022-23 is \$1.16 million.
- **72939 - Concrete Drain relining - \$1.03 million**
Concrete drain relining was impacted with COVID-19 related delays in shipping of materials. With supply chain issues continuing, along with authority approval for works near tram lines, the program is now anticipated for completion March 2023. Total proposed forward commitment to 2022-23 is \$938,000.
- **72922 - Canterbury Sportsground - \$939,000**
The Canterbury Sportsground pavilion project has received a significant grant contribution from the Victorian State Government which allows reconsideration of the project scope to accommodate sports club priorities. Due to the restricted nature of the site, re-design is required to achieve a suitable outcome which meets both sports club and broader community objectives. The re-design and consultation process will result in program delivery and is now anticipated in late 2023. Total proposed forward commitment to 2022-23 is \$939,000.

- **72863 - Fordham Avenue Kindergarten - \$890,000**
Works have been delayed to accommodate the kindergartens requirements for staged works to be delivered over multiple term holidays over 12 months. This staged approach minimises disruption to the kindergartens program. The final packaged works will be completed in the summer holidays in late 2022 to early 2023 with completion anticipated by February 2023. Total proposed forward commitment to 2022-23 is \$890,000.
- **72901 - Climate Action Plan - emissions reduction work - \$821,000**
This is a multi-year project. A variety of projects are scheduled in accordance with the Climate Action Plan Implementation and were due to be delivered in the 2021-22 financial year. Key projects include further solar panel installations on Council facilities and electric charging stations in Council owned public car parks for community use. However, some of these initiatives have now been delayed due to impacts of COVID-19 and contractor availability. It is anticipated that all projects to be completed early in the 2022-23 financial year. Total proposed forward commitment to 2022-23 is \$444,000.
- **72693 - Hawthorn Rowing Ramp - \$819,000**
This is a multi-year project. Government mandated construction restrictions and previous state border closures delayed the implementation of the works earlier in 2021-22. In consultation with key user groups, it was agreed to defer the works until July and August 2022 to minimise the disruptive impact to the scheduled rowing season and events. Construction is now due to commence in July 2022 and is scheduled for completion in September 2022. Total proposed forward commitment to 2022-23 is \$819,000.
- **72585 - Walmer Street bridge - \$806,000**
Walmer Street Bridge has been delayed due to external statutory approvals to ensure heritage and environmental values are protected. Works are now anticipated to commence August 2022 with completion in May 2023. Total proposed forward commitment to 2022-23 is \$806,000.
- **72915 - Freeway Golf course reconfiguration works - \$692,000**
Walmer Street Bridge has been delayed due to external statutory approvals to ensure heritage and environmental values are protected. Works are now anticipated to commence August 2022 with completion in May 2023. Total proposed forward commitment to 2022-23 is \$692,000.
- **72918 - Balwyn Pedestrian operated signals - \$672,000**
This is a multi-year project. Funding was confirmed and received from the North East Link Project in early 2021. Officers commenced working on the project in line with the Department of Transport's (DoT's) requirements to deliver this project. In principle approval has been received from the DoT and the detailed design, including tender documentation is due to be completed by end July 2022. Subject to approvals, the tender process is anticipated to commence in September 2022 with installation of the pedestrian signals is expected to commence in late 2022. Total proposed forward commitment to 2022-23 is \$672,000.
- **72836 - Victoria Park regional playground - \$619,000**
This is a multi-year project and construction is well advanced. The project is tracking slightly behind forecast due to weather and delays in supply of equipment. Project completion is now scheduled for late July 2022. Total proposed forward commitment to 2022-23 is \$619,000.

- 72665 - Library IT Hardware Renewal- \$617,000**
This is a multi-year project. The renewal project has been considerably delayed due to the impacts of COVID-19 associated with limited availability of products and equipment installation. As a result, with the project progressing slower than anticipated and it is likely to continue over the next couple of financial years. Total proposed forward commitment to 2022-23 is \$617,000.
- 71636 & 71637 - Roads Resheeting and Full Road Reconstruction and Kerb Replacements - \$608,000**
Road resheeting and refurbishment works are behind schedule due to an industry shortage of available contract crews and weather conditions. It is now anticipated that the overall program will be completed by late August 2022. Total proposed forward commitment to 2022-23 is \$580,000.
- 71794 - Future Information Technology expenditure - \$603,000**
Works have been delayed due to COVID-19 restrictions, which impacted on supply chains and has limited the availability of equipment, and therefore impacted on the progress of the program. This project involves many initiatives and it is anticipated that they will be completed by March 2023. Total proposed forward commitment to 2022-23 is \$603,000.
- 72848. Neighbourhood Shopping Centre Improvements - Maling Road - \$514,000**
The laneway projects have been delayed due to challenges in obtaining external authority approvals from VicTrack and CitiPower to enable construction to commence. Construction is anticipated to be completed by late March 2023. Total proposed forward commitment to 2022-23 is \$514,000.

Full year Capital Works income of \$5.12 million has been received which is \$10.84 million below the October Amended Budget of \$15.95 million. This is primarily due to implementation of the Accounting Standard AASB15 - Revenue from Contracts with Customers, which requires grant funding to be moved on-balance sheet until projects are completed. \$9.21 million is currently sitting in unearned income for Capital Works projects with the most significant being for Freeway Golf Course, Walmer Street Bridge and Canterbury Community Precinct.

Net savings - Review and monitoring of Capital Works Program

Throughout the course of the financial year, net savings arising from the tendering and construction of the capital works program have been referred to Council for consideration on a quarterly basis to enable Council to determine whether COVID-19 has created a need for Council to expend these net savings on initiatives which are consistent with the role of Council and will provide additional support to the Boroondara community. As at 30 June 2022, no permanent net savings have been identified.

Total proposed forward commitments (net) \$13.53 million to 2022-23

An additional \$5.02 million (net) forward commitments have been identified to the amount foreshadowed in the 2022-23 Adopted Budget. The total net forward commitments to be completed in 2022-23 is \$13.53 million. The full listing is provided on the following pages.

Quarterly Financial Report – June 2022

Attachment 1

CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
CAPITAL WORKS EXPENDITURE - PROPOSED FORWARD COMMITMENTS				
PLACES and SPACES				
Capital Projects				
71491. Traffic Management Devices	\$0	\$151,830	\$151,830	Design has been delayed due to the Department of Transport response to approve the works and due to further consultation required with residents. Design approval has now been received and works are to be completed by October 2022. Total committed expenditure is \$4,638.
71493. Road Safety Strategy Implementation	\$0	\$16,090	\$16,090	Various road safety improvements have been implemented including a yellow coloured walk safe treatment at the school crossing in Chatfield Avenue, wheel stops in an off-street car park and pavement decals for the 'Safe Route to Schools' program in Balwyn North. Other initiatives under investigation include a kerb outstand in Derby Street near Coles loading dock, speed humps in the laneway behind the Doncaster Road shops in Balwyn North and access improvements at disabled parking bays. These works are due to be completed by end August 2022. Total committed expenditure is \$1,818.
71636. Roads Resheeting	\$0	\$579,960	\$579,960	Road resheeting works are behind schedule due to an industry shortage of available contract crews and weather conditions. It is now anticipated that the overall program will be completed by late August 2022.
71818. Kew Croquet Club Pavilion	\$174,105	\$72,643	\$246,748	Completion of this project has been delayed due to extended scope consultation with key stakeholder groups. Works have commenced on site and are scheduled for completion by September 2022. Total committed expenditure is \$208,550.
71866. Park Playground Replacement Program Implementation	\$0	\$173,649	\$173,649	There are delays in project delivery due to lengthened community consultation and delivery of playground components. Project is anticipated for completion by August 2022. Total committed expenditure is \$176,185.
72099. Bicycle & Pedestrian Trails - Implementation of Safety Audit	\$0	\$71,683	\$71,683	This project was delayed pending the endorsement of Council's Bicycle strategy. The strategy has now been approved with works planned to be completed by October 2022. Total committed expenditure is \$9,091.
72116. Crossing Facilities	\$0	\$95,742	\$95,742	This project has been delayed due to the requirement to gain approval from the Department of Transport. It is scheduled to be completed by the end of October 2022.
72248. North Balwyn Tennis	\$0	\$80,100	\$80,100	This project has been delayed due to Melbourne Water and Building Surveyor approvals. Works are underway and will be completed by September 2022. Total committed expenditure is \$282,693.
72255. Shopping Centre Footpath works	\$0	\$81,261	\$81,261	Extensive consultation with shop keepers has resulted in a delay in delivering this project. Works to be completed in mid September 2022.
72375. Condition 4 safety treatments	\$0	\$30,045	\$30,045	This project was delayed pending the endorsement of Council's Bicycle strategy. This has now been approved with works planned to be completed by the end of October 2022. Total committed expenditure is \$1,650.
72585. Walmer Street bridge	\$0	\$806,357	\$806,357	Walmer Street Bridge has been delayed due to external statutory approvals to ensure heritage and environmental values are protected. Works are now anticipated to commence August 2022 with completion in May 2023. Total committed expenditure is \$3.30 million.
72674. Shade Policy Implementation	\$0	\$42,185	\$42,185	Delays in completion of playgrounds has delayed the shade implementation works. These works are to be completed by end August 2022. Total committed expenditure is \$25,580.
72684. New Public Toilets	\$119,947	\$150,000	\$269,947	This project will involve the upgrade of toilet facilities at Camberwell Fresh Food Market, supporting other site infrastructure improvements. Delivery of the toilet works has been delayed due to design and procurement process requirements. Works are anticipated to be delivered by October 2022.
72693. Hawthorn Rowing Ramp	\$0	\$819,304	\$819,304	This is a multi-year project. Government mandated construction restrictions and previous state border closures delayed the implementation of the works earlier in 2021-22. In consultation with key user groups, it was agreed to defer the works until July and August 2022 to minimise the disruptive impact to the scheduled rowing season and events. Construction is now due to commence in July 2022 and is scheduled for completion in September 2022. Total committed expenditure is \$801,907.
72699. Shopping Centre Improvement Plan - Investigation and Design	\$20,000	\$71,633	\$91,633	The design of Dickens Corner Shopping Centre is at 80% detailed design. Due to COVID-19 impacts the consultation and completion of design has been forecast for completion in 2022-23. Total committed expenditure is \$25,648.
72712. Willsmere Park pavilion	\$1,117,000	\$45,228	\$1,162,228	This is a multi-year project. Design and broader consultation has been delayed due to site constraint challenges and market conditions resulting in higher than anticipated costs. Adjustment of the project scope, redesign and community consultation will extend the design program into 2023, with procurement and delivery of works to follow with completion scheduled for the 2023-24 year. Total committed expenditure is \$122,225.
72713. Greythorn Park pavilion	\$0	\$9,942	\$9,942	This is a multi-year project. Design of the proposed pavilion renewal works is underway and will continue into 2022-23. The construction is budgeted to be completed in 2023-24. Total committed expenditure is \$190,703.
72757. Dog Off Leash Park	\$20,000	\$62,046	\$82,046	The delivery of the project was delayed due to lack of contractor availability due to COVID-19. Works are scheduled for completion in 2022-23. Total committed expenditure is \$7,101.
72768. Diversity Inclusion and Participation (DIP) Pavilion program	\$0	\$243,633	\$243,633	Delivery of minor pavilion upgrade works under the Diversity, Inclusion and Participation Program (DIPP) has been largely completed with some smaller projects deferred to manage budget risks. A further minor project will be confirmed and delivered by February 2023. Total committed expenditure is \$4,320.
72797. Rathmines Reserve	\$0	\$15,000	\$15,000	The building project has been successfully completed. Some additional minor landscape and maintenance works have been identified and will be delivered by August 2022.
72798. Lewin Reserve	\$200,000	(\$42,331)	\$157,669	Due to an extended consultation period, construction is now scheduled to commence in 2022-23. Total committed expenditure is \$70,629.

Quarterly Financial Report – June 2022

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CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
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CAPITAL WORKS EXPENDITURE - PROPOSED FORWARD COMMITMENTS				
PLACES and SPACES				
Capital Projects continued				
72836. Victoria Park Regional Playground	\$0	\$618,915	\$618,915	This is a multi-year project and construction is well advanced. The project is tracking slightly behind forecast due to weather and delays in supply of equipment. Project completion is now scheduled for late July 2022. Total committed expenditure is \$698,411.
72848. Neighbourhood Shopping Centre Improvements Pilot - Maling Road	\$246,555	\$267,637	\$514,192	The laneway projects have been delayed due to challenges in obtaining external authority approvals from VicTrack and CitiPower to enable construction to commence. Construction is anticipated to be completed by late March 2023. Total committed expenditure is \$27,968.
72863. Fordham Avenue Kindergarten	\$850,000	\$39,995	\$889,995	Works have been delayed to accommodate the kindergartens requirements for staged works to be delivered over multiple term holidays over 12 months. This staged approach minimises disruption to the kindergartens program. The final packaged works will be completed in the summer holidays in late 2022 to early 2023 with completion anticipated by February 2023. Total committed expenditure is \$10,800.
72864. Through Road Childcare Centre	\$206,599	\$539,678	\$746,277	This project has been delayed due to latent structural conditions encountered on site and consultation required with Council's arborists. This project is scheduled for completion by September 2022. Total committed expenditure is \$564,669.
72865.Y Street Ashburton - Community Services Building	\$8,768	(\$7,054)	\$1,714	This is a multi-year project. The fee for contract administration service will occur in the 2022-23 financial year. The project is anticipated for completion by June 2023. Total committed expenditure is \$36,229.
72866. Camberwell Market (North west wall repair)	\$0	\$4,800	\$4,800	Construction works have been completed. Some additional specialist structural engineering inspections are required throughout the twelve month defect liability period, which ends by December 2022. Total committed expenditure is \$4,800.
72888. West Hawthorn Kindergarten Hawthorn - 67 Church St to Smart	\$0	\$80,000	\$80,000	Delays in obtaining approval from Department of Transport to work near tram lines delayed the commencement of this project. The works are scheduled to be completed by September 2022.
72911. Frog Hollow Pavilion	\$155,000	(\$12,324)	\$142,676	This is a multi-year project. Project has been delayed due to clarification of scope and engagement of the design consultant team. Construction will commence in 2022-23 with completion expected during the 2023-24 financial year. Total committed expenditure is \$229,872.
72921. Ferndale Park	\$135,000	\$45,047	\$180,047	This is a multi-year project. Extensive consultation with internal and external stakeholders was required in order to establish the scope of works. The project is now in the schematic design stage. The design works are scheduled for completion by end of 2022 ready for tendering early 2023. This project is expected to be completed in 2024-25. Total committed expenditure is \$206,970.
72922. Canterbury Sportsground	\$900,000	\$39,461	\$939,461	The Canterbury Sportsground pavilion project has received a significant grant contribution from the Victorian State Government which allows reconsideration of the project scope to accommodate sports club priorities. Due to the restricted nature of the site, re-design is required to achieve a suitable outcome which meets both sports club and broader community objectives. The re-design and consultation process will result in program delivery, and is now anticipated in late 2023. Total committed expenditure is \$144,101.
72924. Maranoa Gardens Groundskeeper building	\$25,000	\$22,130	\$47,130	Due to amendments to the project budget, the original project has been put on hold until a report is taken to Council to confirm the revised project scope. Project is anticipated for completion by June 2023. Total committed expenditure is \$227,047.
72925. Rowen Street Kindergarten	\$9,159	\$34,041	\$43,200	This project has been delayed due to finalisation of the scope of works and review of design solutions within budget. Design of the proposed works is underway and will continue into 2022-23. Works are planned for completion by June 2023. Total committed expenditure is \$58,170.
72926. North Balwyn Senior Citizens Centre - Marwal Avenue	\$60,000	(\$4,545)	\$55,455	This is a multi-year project. Extensive consultation with internal stakeholders was required in order to establish the scope of works. The consultancy contract was awarded following clarification of scope of works to ensure all elements are captured. Construction works are scheduled to commence in 2022-23 with completion by June 2023. Total committed expenditure is \$37,875.
72927. Auburn South Preschool (Anderson Park)	\$60,000	\$0	\$60,000	This is a multi-year project. The project is in the concept design phase and has been delayed due to an extended period in establishing the scope of works. This project is scheduled for construction to commence in 2022-23 with completion by June 2023.
72928. Anderson Road Family Centre	\$42,350	\$0	\$42,350	This is a multi-year project. The project is in the concept design phase and has been delayed due to an extended period in establishing the scope of works. This project is scheduled for construction to commence in 2022-23 with completion by June 2023. Total committed expenditure is \$134,425.
72929. Estrella Preschool	\$15,000	\$15,000	\$30,000	The project has been delayed to enable confirmation of the strategic direction for the service. Feasibility investigations and concept design is now planned for completion by December 2022.
72930. Summerhill Park Kindergarten	\$0	\$11,650	\$11,650	This is a multi-year project. The establishment of the project's scope of works resulted in a delay to commence design. Design of the proposed works is underway and will continue into 2022-23. The works are scheduled for completion by June 2024. Total committed expenditure is \$99,150.

Quarterly Financial Report – June 2022

Attachment 1

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CAPITAL WORKS EXPENDITURE - PROPOSED FORWARD COMMITMENTS				
PLACES and SPACES				
Capital Projects continued				
72934. Building Condition Audit works	\$0	\$25,726	\$25,726	The remaining funds for this project will continue to be used in 2022-23 for minor building works which are scheduled for completion by June 2023. Total committed expenditure is \$16,108.
72935. Lynden Park	\$90,000	\$24,686	\$114,686	This is a multi-year project and was delayed due to further consultation being required with the project stakeholder groups. This project is anticipated to be completed in 2023-24. Total committed expenditure is \$164,550.
72937. Hartwell South Reserve	\$20,000	\$2,248	\$22,248	This is a multi year project. The establishment of the project's scope of works and the review of multiple concept designs to ensure they align with the project budget resulted in a delay. The design programme has commenced and will continue into 2022-23. Construction is programmed to commence in 2023-24 with completion expected in 2024-25. Total committed expenditure is \$290,392.
72938. Highfield Park	\$20,000	(\$20,000)	\$0	This is a multi year project. The establishment of the project's scope of works and the review multiple concept designs to ensure they align with the project budget resulted in a delay. The design programme has commenced and will continue into 2022-23 with expenditure back in line with the programmed budget allocation. Construction is programmed to commence in 2023-24 with completion expected in 2024-25. Total committed expenditure is \$289,224.
72939. Concrete drain relining	\$0	\$938,226	\$938,226	Concrete drain relining was impacted with COVID-19 related delays in shipping of materials. With supply chain issues continuing, along with authority approval for works near tram lines, the program is now anticipated for completion March 2023. Total committed expenditure is \$786,018.
72949. Kew Neighbourhood Learning Centre - Feasibility Study	\$0	\$18,100	\$18,100	A building condition audit and physical feasibility report has been completed in 2021-22. The next phase of the project is to progress with multiple concept design solutions, to inform a future budget submission. The concept designs will be delivered by September 2022. Total committed expenditure is \$2,940.
72951. Hawthorn Community House - Minor works	\$40,000	\$0	\$40,000	The scope of works to improve the functionality of the centre is still under review. The appointed architect has started the schematic design and the building surveyor will provide direction to establish the scope of works. The projects is scheduled to be delivered in 2022-23.
72952. Ashburton Community Centre - Minor Works	\$20,000	\$83,657	\$103,657	Works were initially delayed due to scope and design reviews. The building works contract has now been awarded. Works are scheduled for completion by December 2022. Total committed expenditure is \$85,940.
72954. Surrey Hills Neighbourhood House - Feasibility Study	\$0	\$5,000	\$5,000	Feasibility investigations for future building development are advanced and are under review. The project is scheduled for completion in July 2022. Total committed expenditure is \$15,654.
72958. Fintonia Street, Balwyn North Drainage Works	\$0	\$41,773	\$41,773	This project was delayed due to rock encountered during excavation. Works are continuing with completion scheduled for the end of September 2022. Total committed expenditure is \$72,813.
72959. Gladstone Street, Kew Drainage works	\$0	\$104,854	\$104,854	Project works have been delayed due to long lead time to obtain concrete pipes. Works are planned to be completed by end of November 2022. Total committed expenditure is \$95,111.
72960. Hazel Street, Camberwell Drainage works	\$0	\$160,000	\$160,000	Project works were delayed due to the need to consult with a number of other Council departments to ensure end users requirements were met. Quotes have now been obtained for the works with completion anticipated in November 2022.
72972. Victoria Road Reserve - Diversity Inclusion and Participation	\$0	\$88,408	\$88,408	This project was scheduled to be completed by end of June 2022, however due to a number of client initiated variations the project is now scheduled for completion in July 2022. Total committed expenditure is \$68,437.
72975. Safe on road bike lanes	\$0	\$189,500	\$189,500	A consultant has been appointed to prepare detailed designs to improve safety along three Council managed road sections, namely, Auburn Road between Riversdale Road and Toorak Road; Kilby Road including Willsmere Road and Robinson Road. Concept plans have been developed and are being reviewed. The designs are likely to be finalised and distributed for community consultation by September 2022. Subject to consultation and Council consideration and approval, works will be issued for construction by January 2023. Total committed expenditure is \$10,000.
72976. Outdoor exercise equipment in parks	\$0	\$270,798	\$270,798	The project has been delayed due to the price of steel quoting and manufacturing of the equipment due to COVID-19. Works are anticipated to be completed in November 2022. Total committed expenditure is \$289,046.
72977. Solar lighting in parks	\$60,000	\$0	\$60,000	Most of the projects have been completed with an additional park to be completed in 2022-23 to improve safety in open space. Total committed expenditure is \$107,045.
72978. South Camberwell Tennis Club accessibility upgrade	\$4,350	\$5,155	\$9,505	Design of the access improvements to South Camberwell Tennis Club is significantly advanced and will be finalised by September 2022. Delivery of the works will be subject to a future funding allocation. Total committed expenditure is \$5,075.
72982. Camberwell Fresh Food Market improvements	\$192,346	\$198,508	\$390,854	Delivery of this project has been delayed due to procurement and Building Surveyor reviews. Works are planned for completion by October 2022. Total committed expenditure is \$18,079.
72985. Fenced Dog Play Area - Design and Delivery Program	\$0	\$27,333	\$27,333	Council officers have been reviewing the Fenced Dog Play Area facility since its opening in November 2021. During the review it was determined that a forward commitment is required to continue with minor works including upgrades to the central hardstand area. It is anticipated that these works will be completed by end of December 2022.

Quarterly Financial Report – June 2022

Attachment 1

CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
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CAPITAL WORKS EXPENDITURE - PROPOSED FORWARD COMMITMENTS				
PLACES and SPACES				
Capital Projects continued				
73004. Victoria Park South - DIPP	\$0	\$8,478	\$8,478	Additional maintenance rectification works, which were not part of the original scope, were identified and are required to be carried out. Works are planned for completion by September 2022. Total committed expenditure is \$8,478.
73006. St James Park - DIPP	\$0	\$11,263	\$11,263	The construction was delayed due to latent structural conditions. The final certificate is expected to be issued in August 2022.
73009. Victoria Park North - DIPP	\$0	\$88,477	\$88,477	The construction was delayed due to material lead time and labour interruptions due to COVID-19. Works will be completed by August 2022. Total committed expenditure is \$117,170.
Total Capital Projects	\$4,811,179	\$7,708,621	\$12,519,800	
Environmental Sustainability and Open Space				
71624. Sportsground Training Lights renewal program	\$430,665	(\$29,184)	\$401,481	The sportsground lights installation at Rathmines Reserve and Warner Reserve have been delayed due to the availability of the required materials as a direct result of the COVID-19 pandemic. Works are scheduled to be completed by March 2023. Total committed expenditure is \$126,289.
71777. Freeway Golf Course - Green, Bunker & tee renewal	\$0	\$49,028	\$49,028	This project has been delayed due to Manningham Council's planning permit process. It is expected to be completed by end of October 2022. Total committed expenditure is \$53,806.
71868. Oval Fences Renewal Program	\$130,000	\$0	\$130,000	The oval fence renewal at Victoria Park South has been delayed due to club funded works of the ground extension on the same oval. Both the fence and ground works are scheduled to be completed by December 2022.
72754. Field Sports Strategy Implementation	\$0	\$231,615	\$231,615	The project has been delayed due to consultation on the safety netting for Burwood Reserve and St James Park, with the majority of these works yet to be quoted. The Gordon Barnard Reserve safety fence is awaiting a building permit approval. Works on all projects are scheduled to be completed by March 2023. Total committed expenditure is \$77,763.
72901. Climate Action Plan - emissions reduction work	\$0	\$443,671	\$443,671	This is a multi-year project. A variety of projects are scheduled in accordance with the Climate Action Plan Implementation and were due to be delivered in the 2021-22 financial year. Key projects include further solar panel installations on Council facilities and electric charging stations in Council owned public car parks for community use. However, some of these initiatives have now been delayed due to impacts of COVID-19 and contractor availability. It is anticipated that all projects to be completed early in the 2022-23 financial year. Total committed expenditure is \$94,385.
72915. Freeway Golf Course reconfiguration works	\$0	\$691,951	\$691,951	Works are slightly behind schedule due to delays in relocation of the Yarra East Main Sewer due to limited access to the site and obtaining planning permits from Manningham Council. Majority of the physical works have been completed to enable grass to establish prior to reopening the golf course in late 2022. Total committed expenditure is \$610,209.
72979. Sportsground lighting for Nettleton Park Oval	\$0	\$20,000	\$20,000	The quotes for the site review have been received and the contractor has commenced the review. This project is expected to be completed by August 2022.
72980. Eric Raven Reserve - Pavilion improvement - weather protection	\$0	\$10,000	\$10,000	Design is nearing completion and works tender documents are advanced. The works will be tendered in August with works to be completed by December 2022.
73048. Golf Course additional works North East Link	\$0	\$139,748	\$139,748	The delay in the delivery of this project is associated with obtaining Manningham Council planning permits for the Yarra East mains sewer site and weather related conditions. The project is underway and is expected to be fully concluded by November 2022.
Total Environmental Sustainability and Open Space	\$560,665	\$1,556,829	\$2,117,494	
Asset Management and Capital Planning				
73000. LRCI - Car Park lighting upgrade Power St Car Park Hawthorn	\$0	\$32,869	\$32,869	New lighting has been installed. Completion has been delayed due to issues with CitiPower providing a new power supply connection. Project is expected to be completed in August 2022. Total committed expenditure is \$11,427.
Total Asset Management and Capital Planning	\$0	\$32,869	\$32,869	
Facilities, Waste & Infrastructure				
72840. Implementation of Public Safety Security Measures	\$0	\$299,772	\$299,772	Design options for security measures are still being considered and involve multiple stakeholders to ensure the best design outcome. This project is now anticipated to be completed by June 2023. Total committed expenditure is \$44,546.
72890. Hawthorn Aquatic Centre and Leisure Centre - Water Harvesting	\$0	\$141,040	\$141,040	Due to COVID-19, there have been delays in sourcing materials, contractor availability and recruitment of staff. This project will now be completed in August 2022. Total committed expenditure is \$198,710.
72902. Riversdale Depot Masterplan	\$0	\$50,000	\$50,000	The Master plan will commence after 1 July 2022. Council staff have visited Kingston City Council depot to consider design options and now the design scope has commenced. This project is now anticipated to be completed by March 2023.
Total Facilities, Waste & Infrastructure	\$0	\$490,812	\$490,812	

Quarterly Financial Report – June 2022

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CAPITAL WORKS EXPENDITURE - PROPOSED FORWARD COMMITMENTS				
PLACES and SPACES				
Traffic and Transport				
72763. Shared Path and Park Lighting	\$0	\$155,152	\$155,152	The Grace Park shared path lighting project is underway and works are due to be completed by end of August 2022. Lighting of the Gardiners Creek Trail underpass at Toorak Road is currently being investigated and in-principle support has been received from the Department of Transport. Project works are due to be completed by end September 2022. Total committed expenditure is \$72,558.
72918. Balwyn Pedestrian operated signals	\$400,000	\$271,563	\$671,563	The project required various preliminary assessments for Road Safety, Movement, Place and Safe System Assessments including concept and detailed designs to the satisfaction of the Department of Transport. The detailed design is currently being amended to include improved drainage and access for pedestrians. This has resulted in service proving and design amendments, leading to delays. The detailed design is due to be finalised by end of July 2022. Subject to approvals, the tender process is anticipated to commence in September 2022 with the project to be completed by June 2023. Total committed expenditure is \$4,760.
72974. Wayfinding Strategy for Shared paths	\$0	\$76,160	\$76,160	The scope of works had to be revised and the project had to be split into two stages. Stage 1 of the revised scope has been completed involving an audit of existing signs and their locations. Officers are working to refine the data and will seek submissions from consultants to prepare the strategy. The strategy is expected to be completed by December 2022.
72983. Shared paths - pedestrian priority and accessibility	\$0	\$120,000	\$120,000	This project involved reconstruction of the existing north-south path along the east side of Hays Paddock and formalisation of an existing goat-track at the northern end, which was distributed for community consultation in late 2021. Several petitions and concerns were raised by the community on the proposal which were addressed through on-site community meetings, written responses and the matter was ultimately resolved at Council's Services Delegate Committee meeting on 11 July 2022 through adoption of the Bicycle Strategy. The proposal will be finalised and issued for construction by September 2022.
72984. Bicycle Strategy Implementation - additional works	\$0	\$18,235	\$18,235	This project involved reconstruction of the existing north-south path along the east side of Hays Paddock and formalisation of an existing goat-track at the northern end, which was distributed for community consultation in late 2021. Several petitions and concerns were raised by the community on the proposal which were addressed through on-site community meetings, written responses and the matter was ultimately resolved at Council's Services Delegate Committee meeting on 11 July 2022 through adoption of the Bicycle Strategy. The proposal will be finalised and issued for construction by September 2022.
Total Traffic and Transport	\$400,000	\$641,110	\$1,041,110	
TOTAL PLACES AND SPACES	\$5,771,844	\$10,430,241	\$16,202,085	
COMMUNITY SUPPORT				
Liveable Communities				
71920. HACC - Minor Capital Grant	\$0	\$8,666	\$8,666	Funding was received from a Victorian Government grant for the purchase of minor capital associated with Council's aged care services. Minor capital works associated with the Active Ageing space are now complete. Remaining funds to be retained for use in 2022-23.
72326. 605-609 Glenferrie Road community facility	\$0	\$383,500	\$383,500	The phasing of the activities with the Glenferrie Road community facilities were delayed due to COVID-19 restrictions. Project is expected to be completed by June 2023.
73010. Outdoor Dining - Semi/Permanent Outdoor Precinct Establishment	\$0	\$274,050	\$274,050	Delivery of these works have been delayed due to external suppliers being unable to meet the lead times required by Council. As such, works have been delayed and are anticipated to be completed by September 2023. Total committed expenditure is \$59,411.
Total Liveable Communities	\$0	\$666,216	\$666,216	
Library Services				
71568. Library & Office Furniture	\$0	\$73,234	\$73,234	Orders for furniture and improvements to Wi-Fi access to support community access to outdoor areas around Camberwell library have been placed. Due to long lead times on delivery and access to required hardware these were unable to be delivered in 2021-22. Works are expected to be completed by end December 2022. Total committed expenditure is \$28,325.
72665. Library IT Hardware Renewal	\$500,000	\$116,624	\$616,624	This is a multi-year project. The renewal project has been considerably delayed due to the impacts of COVID-19 associated with limited availability of products and equipment installation. As a result, with the project progressing slower than anticipated and it is likely to continue over the next couple of financial years.
72751. Library Shelving	\$0	\$63,645	\$63,645	Orders for a shelving prototype has been placed, however delivery (and access to hardware) has been delayed. The works are anticipated to be completed by December 2022. Total committed expenditure is \$13,592.
Total Library Services	\$500,000	\$253,503	\$753,503	
TOTAL COMMUNITY SUPPORT	\$500,000	\$919,719	\$1,419,719	

Quarterly Financial Report – June 2022

Attachment 1

CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
CAPITAL WORKS EXPENDITURE - PROPOSED FORWARD COMMITMENTS				
CUSTOMER and TRANSFORMATION				
Transformation & Technology				
71794. Future Information Technology Expenditure	\$0	\$603,224	\$603,224	Works have been delayed due to COVID-19 restrictions, which impacted on supply chains and has limited the availability of equipment, and therefore impacted on the progress of the program. This project involves many initiatives and it is anticipated that they will be completed by March 2023. Total committed expenditure is \$896,880.
72756. Youth Services Case Management System	\$0	\$73,263	\$73,263	Phase 1 involving roll out of the platform for the Youth case management system is complete. Some functionalities are dependent on the enterprise booking tool and customer portal, which will be planned and delivered in Phase 2. It is anticipated that Phase 2 of this project will be delivered by March 2023.
72761. Payroll System Upgrade	\$175,460	\$87,378	\$262,838	The delivery of this project has been delayed due to issues arising from the initial tender evaluation process. Project is now anticipated to be completed in the 2022-23 financial year.
72766. Information Security Roadmap	\$0	\$48,863	\$48,863	This project is behind schedule due to a delayed procurement process. This process is now underway and scheduled for finalisation by September 2022.
72828. Audio-visual equipment replacement	\$0	\$166,288	\$166,288	Finalisation was delayed as a result of COVID-19 impacts. Funds are required to be carried forward to support completion of contract requirements. This project is scheduled for completion by February 2023.
72837. Records Management System Upgrade and Enhancements	\$0	\$73,700	\$73,700	The project is underway. It was delayed due to increased complexity and the last moment release of a new version of the product by the vendor, delaying the upgrade. The upgrade is now completed with follow-up activities to be undertaken in the following months. The project is anticipated to be completed by September 2022.
Total Transformation & Technology	\$175,460	\$1,052,716	\$1,228,176	
CUSTOMER and TRANSFORMATION				
Customer and Communication				
72903. Smart Safe in Customer Service	\$0	\$20,000	\$20,000	This project will be carried forward into the 2022-23 financial year due to significantly reduced cash receipts as customers choose alternative payment methods in response to risks associated with the COVID-19 pandemic. Consideration on the requirement for a Smart Safe will be included in the requirements gathering process to be undertaken for the Core Systems build as part of the Transforming Boroondara program. The allocated budget is committed to the discovery work to re-evaluate the risk the smart safe was proposed to address and determine the Property and Rating solution to address the identified risk.
Total Customer and Communication	\$0	\$20,000	\$20,000	
TOTAL CUSTOMER AND TRANSFORMATION	\$175,460	\$1,072,716	\$1,248,176	
MAJOR PROJECTS				
Major Projects				
72769. Canterbury Precinct (Renewal)	\$2,000,000	(\$471,742)	\$1,528,258	This is a multi-year project. There have been a number of COVID-19 restrictions, including workforce reductions, construction industry shutdowns and supply chain delays that have resulted in the works program being slightly delayed. The delayed program will extend the work scheduled however the project is anticipated to remain on schedule for stage 1 works completion by late 2022, and stage 2 works extended to March 2023. Total committed expenditure is \$3.72 million.
72770. Canterbury Precinct (Upgrade)	\$0	\$26,907	\$26,907	
72771. Canterbury Precinct (New)	\$0	\$136,242	\$136,242	
72772. Canterbury Precinct (Expansion)	\$0	\$558,315	\$558,315	
72852. Camberwell Community Centre (Expansion)	\$0	\$11,005	\$11,005	The Camberwell Community Centre building project has been successfully completed. Some additional minor landscape improvement works have been identified and will be delivered by October 2022.
72411. Greythorn Community Hub	\$0	\$7,473	\$7,473	The forward commitment is required to finalise the completion of minor works in 2022-23.
72776. Kew Recreation Centre (Expansion)	\$0	\$1,691,125	\$1,691,125	This project is a multi-year project that is under construction and scheduled to be completed in 2022-23. The progress of construction has been delayed due to supply chain issues particularly in relation to the arrival of structural steel on site. Total committed expenditure is \$2.01 million.
72986. Tuck Stand Feasibility	\$60,000	(\$14,770)	\$45,230	This is a multi-year project. Feasibility investigations to determine the appropriate service and tenant mix to occupy a redeveloped Tuck Stand building are advanced and have considered spatial allocations, physical limitations and opportunities, cost planning, ancillary infrastructure upgrades and broader precinct impacts. The project is now well positioned to progress with consultation late 2022 and design and authority approvals into 2022-2023. Total committed expenditure is \$23,378.
TOTAL MAJOR PROJECTS	\$2,060,000	\$1,944,555	\$4,004,555	
Made up of:				
NEW CAPITAL - FORWARD COMMITMENTS TO 2022-23	\$572,103	\$3,835,832	\$4,407,935	
UPGRADE CAPITAL - FORWARD COMMITMENTS TO 2022-23	\$266,555	\$2,104,473	\$2,371,028	
EXPANSION CAPITAL - FORWARD COMMITMENTS TO 2022-23	\$1,095,000	\$2,837,186	\$3,932,186	
RENEWAL CAPITAL - FORWARD COMMITMENTS TO 2022-23	\$6,573,646	\$5,589,740	\$12,163,386	
GRAND TOTAL FORWARD EXPENDITURE COMMITMENTS TO 2022-23	\$8,507,304	\$14,367,231	\$22,874,535	

Quarterly Financial Report – June 2022

Attachment 1

CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2022-23				
Project Name & Number	Total Adopted Forward Commitments to 2022-23	Movement	Total Final Forward Commitments to 2022-23	Commentary
CAPITAL WORKS INCOME				
71637. Full Road Reconstruction & Kerb Replacements	\$0	(\$190,298)	(\$190,298)	Balance of grant funding to be received in 2022-23.
71728. Condition 4 Footpaths Renewal	\$0	(\$59,381)	(\$59,381)	Balance of grant funding to be received in 2022-23.
71824. Unscheduled Minor Buildings Works	\$0	(\$38,000)	(\$38,000)	Balance of grant funding to be received in 2022-23.
72012. Shopping Centre Improvement Plan - Implementation	\$0	(\$440,000)	(\$440,000)	Balance of grant funding to be received in 2022-23.
72436. Roof Replacement	\$0	(\$100,000)	(\$100,000)	Balance of grant funding to be received in 2022-23.
72575. Former Bowen Street MCHC	\$0	(\$50,000)	(\$50,000)	Balance of grant funding to be received in 2022-23.
72585. Walmer Street bridge	\$0	(\$1,500,000)	(\$1,500,000)	Balance of grant funding to be received and recognised in 2022-23.
72607. Kew Recreation Centre (renewal)	\$0	(\$200,000)	(\$200,000)	Balance of grant funding to be received and recognised in 2022-23.
72693. Hawthorn Rowing Ramp	\$0	(\$430,600)	(\$430,600)	Balance of grant funding and contribution to be received and recognised in 2022-23.
72708. Alamein Community Centre	\$0	(\$325,000)	(\$325,000)	Balance of grant funding to be received in 2022-23.
72771. Canterbury Precinct (New)	\$0	(\$800,000)	(\$800,000)	Balance of grant funding to be recognised in 2022-23.
72836. Victoria Park Regional Playground	\$0	(\$150,000)	(\$150,000)	Balance of grant funding to be received and recognised in 2022-23.
72863. Fordham Avenue Kindergarten	\$0	(\$270,000)	(\$270,000)	Balance of grant funding to be received in 2022-23.
72864. Through Road Childcare Centre	\$0	(\$270,000)	(\$270,000)	Balance of grant funding to be received and recognised in 2022-23.
72906. Gardiners Creek Litter Trap - Fed Govt Department Industry	\$0	(\$20,000)	(\$20,000)	Balance of grant funding to be recognised in 2022-23.
72911. Frog Hollow Pavilion	\$0	(\$30,000)	(\$30,000)	Balance of grant funding to be recognised in 2022-23.
72915. Freeway Golf Course reconfiguration works	\$0	(\$2,000,000)	(\$2,000,000)	Balance of grant funding to be recognised in 2022-23.
72916. Freeway Golf Course administration building	\$0	(\$500,000)	(\$500,000)	Balance of grant funding to be recognised in 2022-23.
72918. Balwyn Pedestrian operated signals	\$0	(\$700,000)	(\$700,000)	Balance of grant funding to be recognised in 2022-23.
72919. Doncaster Road 40km/h shopping centre speed limit	\$0	(\$240,000)	(\$240,000)	Balance of grant funding to be recognised in 2022-23.
72921. Ferndale Park	\$0	(\$50,000)	(\$50,000)	Balance of grant funding to be recognised in 2022-23.
72939. Concrete drain relining	\$0	(\$33,500)	(\$33,500)	Balance of grant funding to be received in 2022-23.
72982. Camberwell Fresh Food Market Improvements	\$0	(\$342,346)	(\$342,346)	Balance of grant funding to be received and recognised in 2022-23.
72999. LRCI - Car Park Lighting install-Iramoo St Car Park 2 Balwyn	\$0	(\$29,250)	(\$29,250)	Balance of grant funding to be received in 2022-23.
73000. LRCI - Car Park Lighting upgrade Power St Car Park Hawthorn	\$0	(\$101,250)	(\$101,250)	Balance of grant funding to be received and recognised in 2022-23.
73002. LRCI - Car Park Lighting install Evergreen Centre Balwyn	\$0	(\$7,500)	(\$7,500)	Balance of grant funding to be received in 2022-23.
73003. LRCI - Service Laneway Lighting installation Nelson Street	\$0	(\$5,500)	(\$5,500)	Balance of grant funding to be received in 2022-23.
73008. Balwyn Park - DIPP	\$0	(\$145,000)	(\$145,000)	Balance of grant funding to be recognised in 2022-23.
73009. Victoria Park North - DIPP	\$0	(\$41,760)	(\$41,760)	Balance of grant funding to be recognised in 2022-23.
73010. Outdoor Dining - Semi/Permanent Outdoor Precinct Establishment	\$0	(\$275,000)	(\$275,000)	Balance of grant funding to be recognised in 2022-23.
TOTAL INCOME CARRIED FORWARD TO 2022-23	\$0	(\$9,344,385)	(\$9,344,385)	
TOTAL NET FORWARD COMMITMENTS TO 2022-23	\$8,507,304	\$5,022,846	\$13,530,150	

* Adjusted for project escalation.

2.5 Major Projects Capital Works performance

Major Projects - Progress Update Expenditure For the period ending 30 June 2022

		FULL YEAR			ANNUAL		
		ACTUALS	OCTOBER AMENDED BUDGET	VARIANCE	FULL YEAR FORECAST	OCTOBER AMENDED BUDGET	FULL YEAR FORECAST VARIANCE
Kew Recreation Centre	1	28,514,124	29,791,255	1,277,131	29,791,255	29,791,255	0
Canterbury Community Precinct	2	5,925,339	7,200,000	1,274,661	6,175,060	7,200,000	1,024,940
Tuck Stand	3	114,770	160,000	45,230	100,000	160,000	60,000
Total		34,554,233	37,151,255	2,597,022	36,066,315	37,151,255	1,084,940

All projects overseen by Project Control Groups.

1. Kew Recreation Centre

This is a multi-year project. There have been a number of COVID-19 restrictions, with the most recent challenge being supply chain issues impacting steel arriving on site, resulting in the works program being slightly delayed. Although the delay will extend the programme works, it is anticipated that the project will still remain on schedule for completion by mid 2023.

2. Canterbury Community Precinct

This is a multi-year project. There have been a number of COVID-19 restrictions, including workforce reductions, construction industry shutdowns and supply chain delays that have resulted in the works program being slightly delayed. The delayed program will extend the work scheduled however the project is anticipated to remain on schedule for stage 1 works completion by late 2022, and stage 2 works extended to March 2023.

3. Tuck Stand

This is a multi-year project. Feasibility investigations to determine the appropriate service and tenant mix to occupy a redeveloped Tuck Stand building are advanced and have considered spatial allocations, physical limitations and opportunities, cost planning, ancillary infrastructure upgrades and broader precinct impacts. The project is now well positioned to progress with consultation late 2022 and design and authority approvals into 2022-2023.

Quarterly Financial Report – June 2022

Attachment 1

3. Financial statements

3.1 Income Statement

	ANNUAL ORIGINAL BUDGET \$'000s	FULL YEAR				ANNUAL		
		FULL YEAR ACTUAL (1) \$'000s	OCTOBER AMENDED BUDGET (2) \$'000s	FULL YEAR VARIANCE (1) - (2) \$'000s	VARIANCE %	FULL YEAR FORECAST (3) \$'000s	ACTUAL TO FULL YEAR FORECAST VARIANCE (1) - (3) \$'000s	VARIANCE
Recurrent income								
Rates and charges	199,247	200,064	199,398	666	0%	199,484	580	0%
Statutory fees and fines	16,515	11,405	10,647	758	7%	10,166	1,239	12%
User fees	15,751	9,291	11,165	(1,874)	-17%	8,951	340	4%
Grants - operating	11,227	15,332	11,630	3,702	32%	15,690	(358)	-2%
Contributions - cash	5,150	4,620	5,576	(956)	-17%	5,565	(945)	-17%
Rental income	2,690	2,637	2,450	187	8%	2,160	477	22%
Other income	2,415	2,882	2,735	147	5%	2,696	186	7%
Interest	500	300	250	50	20%	217	83	38%
Total recurrent income	253,495	246,531	243,851	2,680	1%	244,929	1,602	1%
Recurrent expenditure								
Employee costs	93,353	91,168	93,499	2,331	2%	92,243	1,075	-1%
Materials and services	73,270	71,257	73,951	2,694	4%	73,702	2,445	-3%
Bad and doubtful debts	1,790	2,121	2,510	389	15%	2,643	522	-20%
Depreciation and amortisation ¹	37,023	36,937	37,149	212	1%	37,149	212	-1%
Amortisation - right of use assets	4,095	3,593	4,095	502	12%	3,542	(51)	1%
Borrowing costs	2,121	1,419	2,121	702	33%	2,121	702	-33%
Finance costs - leases	341	287	342	55	16%	290	3	-1%
Other expenses	7,834	7,375	7,600	225	3%	7,586	211	-3%
Total recurrent expenditure	219,827	214,157	221,267	7,110	3%	219,276	5,119	-2%
Net recurrent operating surplus	33,668	32,374	22,584	9,790	43%	25,653	6,721	26%
Non-recurrent income								
Priority projects income	2,233	2,271	3,129	(858)	-27%	2,267	4	0%
Capital works income	7,935	5,118	15,954	(10,836)	-68%	16,290	(11,172)	-69%
Total non-recurrent income	10,168	7,389	19,083	(11,694)	-61%	18,557	(11,168)	-60%
Non-recurrent expenditure								
Priority projects expenditure	32,061	25,344	39,639	14,295	36%	33,912	8,568	-25%
Total non-recurrent expenditure	32,061	25,344	39,639	14,295	36%	33,912	8,568	-25%
Net non recurrent operating surplus (deficit)	(21,893)	(17,955)	(20,556)	2,601	-13%	(15,355)	(2,600)	17%
Net gain (loss) on disposal of property, infrastructure, plant and equipment	(2,763)	(4,144)	(2,763)	(1,381)	50%	(3,699)	(445)	12%
Share of net profits of associates and joint ventures accounted for by the equity method	-	687	-	687	100%	-	687	0%
Surplus/(Deficit) for the year ²	9,012	10,962	(735)	11,697	-1591%	6,599	4,363	66%

Note: All numbers are rounded to the nearest thousand.

1. Depreciation and amortisation primarily relates to property, plant, equipment and infrastructure assets.
2. The full year net operating surplus of \$10.96 million is \$11.70 million favourable against the October Amended Budget deficit of (\$735,000). Refer to **Section 2 Financial Overview** for details on Council's financial performance.

Quarterly Financial Report – June 2022

Attachment 1

3.2 Income Statement by Directorate

	ANNUAL ORIGINAL BUDGET \$'000s	FULL YEAR				ANNUAL		
		FULL YEAR ACTUAL	OCTOBER AMENDED BUDGET	FULL YEAR VARIANCE	VARIANCE	FULL YEAR FORECAST	ACTUAL TO FULL YEAR FORECAST VARIANCE	VARIANCE
		(1) \$'000s	(2) \$'000s	(1) - (2) \$'000s	%	(3) \$'000s	(1) - (3) \$'000s	
Income								
Rates and waste charges *	197,674	198,648	197,974	674	0%	198,065	583	0%
Places & Spaces	3,332	1,894	2,372	(478)	-20%	1,727	167	10%
Community Support	16,270	12,110	13,253	(1,143)	-9%	11,959	151	1%
Urban Living	24,924	19,400	18,256	1,144	6%	17,612	1,788	10%
Customer & Transformation	-	1	-	1	100%	1	-	0%
CEO's Office	51	26	51	(25)	-49%	24	2	8%
Chief Financial Office	3,054	2,358	2,993	(635)	-21%	2,660	(302)	-11%
Total income	245,305	234,437	234,899	(462)	0%	232,048	2,389	1%
Expenditure								
Places & Spaces	70,168	71,206	71,692	486	1%	71,187	(19)	0%
Community Support	37,352	36,893	37,451	558	1%	37,098	205	1%
Urban Living	24,746	22,629	24,530	1,901	8%	23,985	1,356	6%
Customer & Transformation	27,316	24,241	27,316	3,075	11%	26,572	2,331	9%
CEO's Office	6,240	5,820	6,132	312	5%	5,969	149	2%
Chief Financial Office	5,708	5,111	5,723	612	11%	5,591	480	9%
People, Culture & Development	3,529	3,921	3,529	(392)	-11%	4,051	130	3%
Depreciation and amortisation **	37,023	36,937	37,149	212	1%	37,149	212	1%
Total expenditure	212,082	206,758	213,522	6,764	3%	211,602	4,844	2%
Net non departmental ***	445	4,695	1,207	(3,488)	-289%	5,208	(513)	-10%
Net loss on disposal of property, infrastructure, plant and equipment	(2,763)	(4,144)	(2,763)	1,381	-50%	(3,700)	(444)	12%
Share of net gain (loss) of joint venture accounted for by the equity method	-	687	-	(687)	100%	-	687	0%
Capital income	7,935	5,118	15,954	(10,836)	-68%	16,290	(11,172)	-69%
Net priority projects	(29,828)	(23,073)	(36,510)	15,153	-42%	(31,645)	8,572	-27%
Surplus/(Deficit) for the year	9,012	10,962	(735)	11,697	-1591%	6,599	4,363	66%

Note: All numbers are rounded to the nearest thousand. Actual results are reported against the October Amended Budget approved by Council.

Quarterly Financial Report – June 2022

Attachment 1

3.3 Balance Sheet

	30 Jun 2022 \$'000	30 Jun 2021 \$'000
Current assets		
Cash and cash equivalents ¹	71,342	82,942
Other financial assets ¹	79,000	12,009
Trade and other receivables	26,093	24,562
Prepayments	2,373	2,682
Total current assets	178,808	122,195
Non-current assets		
Financial assets	4	4
Property, plant and equipment, infrastructure	4,410,083	4,038,119
Right of use assets	8,552	10,533
Intangible assets	269	584
Investment property	8,756	8,745
Total non-current assets	4,427,664	4,057,985
Total assets	4,606,472	4,180,180
Current liabilities		
Trade and other payables	27,671	22,809
Interest-bearing liabilities	7,579	1,674
Provisions	19,749	20,723
Trust funds and deposits	13,411	9,342
Unearned income	11,985	11,219
Lease liabilities	3,206	3,144
Total current liabilities	83,601	68,911
Non-current liabilities		
Provisions	2,120	2,024
Interest-bearing liabilities	83,960	21,539
Provision for investments in joint ventures	6,040	6,727
Lease liabilities	5,447	7,464
Total non-current liabilities	97,567	37,754
Total liabilities	181,168	106,665
Net assets	4,425,304	4,073,515
Equity		
Accumulated surplus	935,342	926,851
Asset revaluation reserve	3,466,495	3,125,778
Reserves ²	23,467	20,886
Total equity	4,425,304	4,073,515
Working capital ratio	2.14	

Note: All numbers are rounded to the nearest thousand.

1. Cash reflects balances in the general ledger not actual bank account balances.

2. Reserve funds comprise of Strategic Acquisition Fund (\$434,000), Open Space Development Fund (\$14.03 million) and Defined Benefits Superannuation future call up reserve (\$9.00 million).

Quarterly Financial Report – June 2022

Attachment 1

3.4 Statement of Cash Flows

	ANNUAL ORIGINAL BUDGET	FULL YEAR			ANNUAL OCTOBER AMENDED BUDGET
		ACTUAL (1)	OCTOBER AMENDED BUDGET (2)	VARIANCE (unfav) (1) - (2)	
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Rates and waste charges	205,549	199,666	197,004	2,662	197,004
Statutory fees and fines	13,556	9,701	7,534	2,167	7,534
User charges and other fines ¹	17,325	9,265	12,572	(3,307)	12,572
Grants - operating ²	14,567	17,497	5,251	12,246	5,251
Grants - capital ³	7,935	5,131	15,724	(10,593)	15,724
Contributions - monetary	5,150	5,050	5,806	(756)	5,806
Interest received	500	249	250	(1)	250
Other receipts	5,616	6,524	5,704	820	5,704
Net GST refund	16,615	15,521	19,053	(3,532)	19,053
Trust funds and deposits taken ⁴	100	4,069	100	3,969	100
Employee costs	(103,055)	(104,147)	(105,578)	1,431	(105,578)
Materials and services ⁵	(104,969)	(91,507)	(117,400)	25,893	(117,400)
Short-term, low value and variable lease payments	(597)	(914)	(597)	(317)	(597)
Other payments	(8,073)	(7,587)	(7,999)	412	(7,999)
Net cash provided by/(used in) operating activities	70,219	68,517	37,424	31,093	37,424
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment ⁶	(101,586)	(76,317)	(99,690)	23,373	(99,690)
Proceeds from sale of property, plant and equipment	4,720	2	4,720	(4,718)	4,720
Net proceeds / (payments) for investments ⁷	-	(66,991)	12,009	(79,000)	12,009
Net cash used in investing activities	(96,866)	(143,306)	(82,961)	(60,345)	(82,961)
Cash flows from financing activities					
Finance costs	(2,121)	(1,261)	(1,408)	147	(1,408)
Proceeds from borrowings	70,000	70,000	70,000	-	70,000
Repayment of borrowings	(1,674)	(1,674)	(1,674)	-	(1,674)
Interest paid - lease liability	(342)	(288)	(342)	54	(342)
Repayment of lease liabilities	(4,438)	(3,588)	(3,916)	328	(3,916)
Net cash provided by (used in) financing activities	61,425	63,189	62,660	529	62,660
Net increase (decrease) in cash and cash equivalents	34,778	(11,600)	17,123	(28,723)	17,123
Cash and cash equivalents at beginning of year ⁷	68,950	82,942	82,942	-	82,942
Cash and cash equivalents at end of year	103,728	71,342	100,065	(28,723)	100,065

Note: All numbers are rounded to the nearest thousand.

1. Lower than budgeted user charges and other receipts from customers of (\$3.31 million) due to timing and settlement of debtors.
2. Grants - operating higher than budget of \$12.25 million primarily due to the allocation of unearned grants being recognised in June 2022 once performance obligations have been met.
3. Capital grants lower than budgeted (\$10.59 million) due to the allocation of unspent grants where performance obligations have not been met at 30 June 2022, have been transferred to unearned revenue in the balance sheet.
4. Trust funds and deposits includes the fire services property levy received which relates to the timing of fire services property levy and levy interest amounts received and subsequently remitted to the State Revenue Office (SRO) which are to be made in four payments in accordance with Section 41(1) of the FSPL Act. An instalment is due and payable to the Commissioner of State Revenue 28 days after the due date of rates instalments. Levy monies are to be remitted to the SRO by the following dates each financial year - 28 October; 28 December; 28 March; and 28 June.
5. Materials and services are lower than budgeted due to timing of cash outflows \$25.89 million.
6. Payments for property, plant and equipment differs from that presented in the capital works statement due to settlement of the 30 June 2022 creditors and proposed forward commitment expenditure.
7. The proceeds / (payments) for investments should be read in conjunction with the beginning and end of year cash and cash equivalents line item. At balance date Council held \$79.00 million in investments that did not qualify as a cash equivalent because their maturity dates were greater than three months and are represented in the net proceeds / (payments) for investments line item (\$12.01 million proceeds less payments of \$79.00 million = (\$66.99 million)). The October Amended Budget classified all investments held by Council as cash equivalents as these are difficult to predict.

Quarterly Financial Report – June 2022

Attachment 1

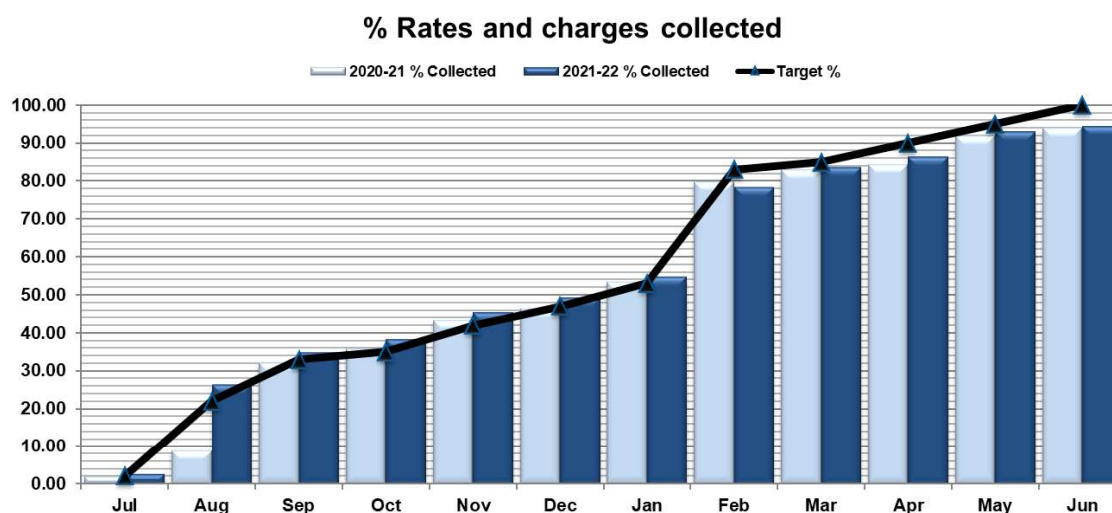
3.5 Capital Works expenditure by asset group

	ANNUAL ORIGINAL BUDGET \$'000s	FULL YEAR				COMMIT \$'000s	ANNUAL		
		FULL YEAR ACTUAL (1) \$'000s	OCTOBER AMENDED BUDGET (2) \$'000s	FULL YEAR VARIANCE (1) - (2) \$'000s	VARIANCE %		FULL YEAR FORECAST (3) \$'000s	ACTUAL TO FULL YEAR FORECAST VARIANCE (1) - (3) \$'000s	VARIANCE
Infrastructure									
Bridges	2,461	197	1,065	868	82%	3,302	1,065	868	82%
Drainage	4,539	3,691	4,774	1,083	23%	1,031	4,966	1,275	26%
Footpaths and cycleways	3,110	2,096	2,854	758	27%	28	2,858	762	27%
Off street carparks	2,510	590	1,855	1,265	68%	262	1,568	978	62%
Parks, open space and streetscapes	6,486	6,408	9,046	2,638	29%	1,779	8,590	2,182	25%
Recreational, leisure & com facilities	3,721	3,963	6,759	2,796	41%	1,937	6,195	2,232	36%
Roads	11,196	10,275	12,091	1,816	15%	35	11,443	1,168	10%
Total Infrastructure	34,023	27,220	38,444	11,224	29%	8,374	36,685	9,465	26%
Plant and Equipment									
Computers and telecommunications	1,381	456	1,864	1,408	76%	897	1,563	1,107	71%
Fixtures, fittings and furniture	1,187	1,348	2,380	1,032	43%	95	1,860	512	28%
Library books	990	928	990	62	6%	166	990	62	6%
Plant machinery and equipment	1,338	1,182	1,383	201	15%	321	1,394	212	15%
Total Plant and Equipment	4,896	3,914	6,617	2,703	41%	1,479	5,807	1,893	33%
Property									
Building	20,255	11,050	17,269	6,219	36%	3,891	13,080	2,030	16%
Building improvements	57	83	93	10	11%	-	93	10	11%
Major Projects	42,355	34,657	37,267	2,610	7%	19,887	36,176	1,519	4%
Total Property	62,667	45,790	54,629	8,839	16%	23,778	49,349	3,559	7%
Total capital works expenditure	101,586	76,924	99,690	22,766	23%	33,631	91,841	14,917	16%
Represented by:									
Asset renewal expenditure	64,144	49,644	61,246	11,602	19%	17,937	55,893	6,249	11%
Asset upgrade expenditure	5,152	2,441	4,868	2,427	50%	4,209	4,596	2,155	47%
New asset expenditure	18,108	15,987	20,751	4,764	23%	7,922	19,623	3,636	19%
Asset expansion expenditure	14,182	8,852	12,825	3,973	31%	3,563	11,729	2,877	25%
Total capital works expenditure	101,586	76,924	99,690	22,766	23%	33,631	91,841	14,917	16%

Note: All numbers are rounded to the nearest thousand.

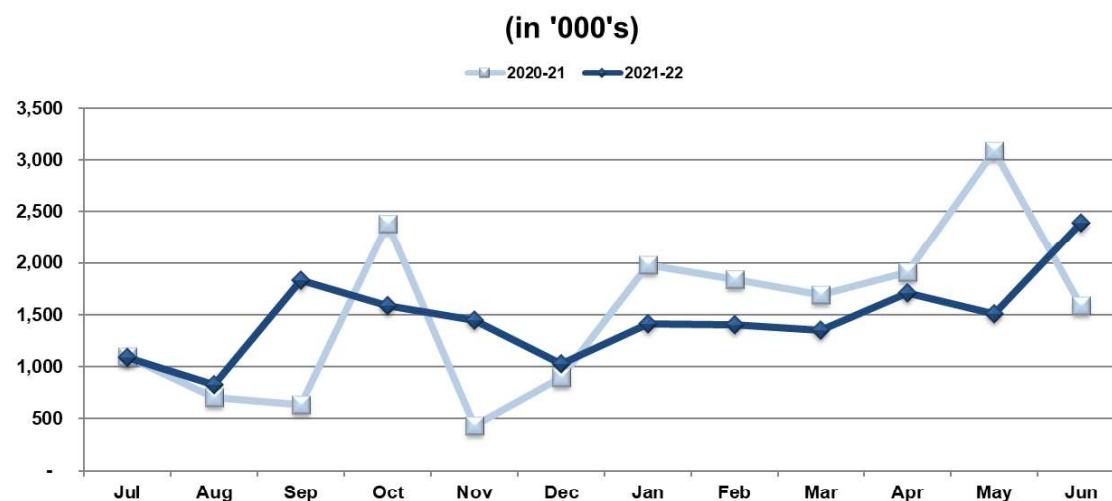
3.6 Debtors

3.6.1 Rate debtors



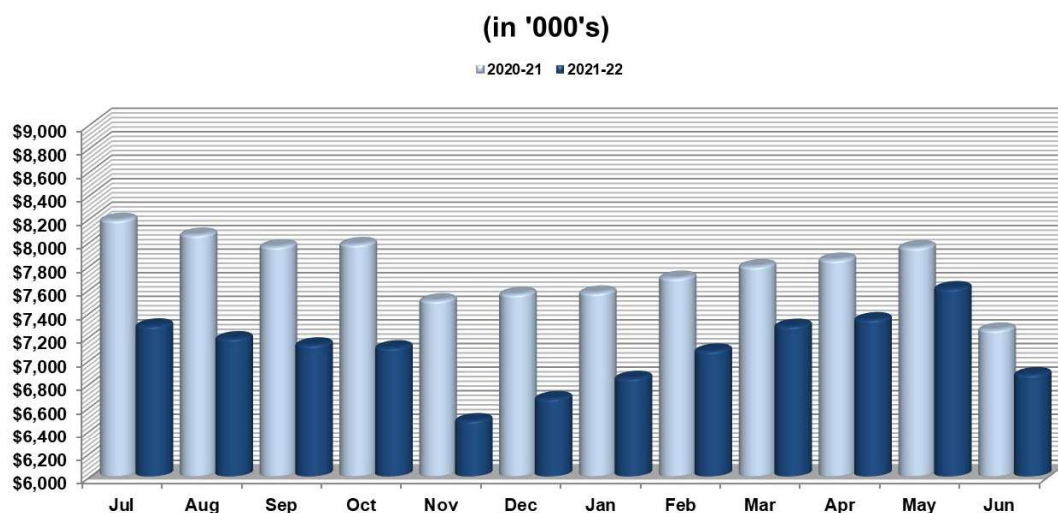
Rates and charges collection percentage for 2021-22 is 94.14% and is lower than the anticipated target of 100%, which is primarily due to the ongoing COVID-19 pandemic. This is up from the 2020-21 result of 93.37%.

3.6.2 Sundry debtors



The sundry debtors balance at the end of 30 June 2022 is \$2.39 million and is \$803,000 higher than the prior year. Balances will vary from year to year depending on individual transactions processed.

3.6.3 Infringement debtors



The outstanding 'infringement debtors' balance of \$6.87 million is \$378,000 lower than the corresponding prior year period. This is primarily due to Parking Infringements debtors.

In accordance with Victorian Government legislation, the majority of these fines are now in the hands of Fines Victoria for the management and collectability of the fines. Council has no control over Fines Victoria debt collection performance.

4. Corporate governance

4.1 Publicly tendered contracts greater than \$500,000 (excluding GST) for goods, services and works.

Contracts Valued at \$500,000 or more (excluding GST) for Goods, Services and Works

The below table summarises key information relating to the awarded contracts in the fourth quarter of 2021-22 (1 April 2022 - 30 June 2022) valued at \$500,000 or more (excluding GST) in accordance with Council's adopted Procurement Policy 2021-25.

Contract	Contract Name	Description	Contract Type	Award Date	Awarded By **	Contractor	Contractor History	Contract Term	Contract Value (ex GST)
2021/202	Walmer Street Bridge Northern Approach Spans Replacement	Replace the existing failing northern land bridge and the shared user path approach to the Bridge.	Lump sum	26 April 2022	Council	Infracon Group Pty Ltd	Contractor has provided similar services to Council in the past	1 year	\$2,985,939
2020/180	Infrastructure Cleansing Services	Cleansing of Council's road and footpath infrastructure and collection of leaf fall.	Schedule of Rates	6 June 2022	Council	Metro Urban Management Pty Ltd	Existing Contractor	5 years + 1 x 3 year + 1 x 2 year optional extension	\$27,824,941
2021/70	Turf Renovation and Maintenance	Includes turf renovations, turf supply and installation, turf wicket preparations and synthetic wicket covering and uncovering.	Schedule of Rates	6 June 2022	Council	Panel Contract - Urban Maintenance Systems - Lawn and Turf Maintenance - Elite Turf Services - DGM Turf Contractors Pty Ltd - Green Options Pty Ltd - Turf Renovations Australia - Evergreen Turf Services - Essential Turf Nutrients - Greenshed Pty Ltd - Herbamac Contracting Pty Ltd	Contractors are either existing contractors or providing the same or similar services to other Councils	3 years + 1 x 2 year optional extension	\$1,632,400

Quarterly Financial Report – June 2022

Attachment 1

Contract	Contract Name	Description	Contract Type	Award Date	Awarded By **	Contractor	Contractor History	Contract Term	Contract Value (ex GST)
2021/145	Food and Garden Organics Processing Services	Provide Food and Garden Organics Processing Services.	Schedule of Rates	27 June 2022	Council	Van Schaik's Bio Gro Pty Ltd	New Contractor to Council	5 years + 2 x 2 year optional extensions	\$30,987,587
2021/51	Cleaning Services	Provide internal cleaning services of Council owned buildings, removal of office waste and replenishment of consumables.	Schedule of Rates	27 June 2022	Council	ARA Property Services Pty Ltd	Existing Supplier	3 years + 2 x 1 year optional extensions	\$6,967,336

** Contracts awarded by Directors is by delegation

Quarterly Financial Report – June 2022

Attachment 1

4.2 Councillor expenses

As required by the Councillor Support and Resources Policy, the following costs or expenses were paid for, or reimbursed to Councillors in the full financial year ended 30 June 2022 are reported below:

YTD JUNE 2022	Ward	TOTAL FOR WARD	Information and Communication	Fares/Cabcharge/ Parking	Travel/Vehicle/ Accommodation	Other Expenses	Professional Development	Councillor Allowances
	Councillor - Bellevue Ward	\$ 47,410	\$ 1,250	\$ -	\$ -	\$ -	\$ 10,827	\$ 35,333
	Councillor - Cotham Ward	\$ 45,067	\$ 848	\$ -	\$ -	\$ 59	\$ 8,827	\$ 35,333
	Councillor - Gardiner Ward	\$ 39,940	\$ 976	\$ -	\$ 1,517	\$ 2,114	\$ -	\$ 35,333
	Councillor - Glenferrie Ward	\$ 43,056	\$ 900	\$ -	\$ -	\$ 302	\$ 105	\$ 41,749
	Councillor - Junction Ward	\$ 40,366	\$ 869	\$ -	\$ -	\$ 73	\$ 4,091	\$ 35,333
	Councillor - Lynden Ward	\$ 41,141	\$ 869	\$ -	\$ 497	\$ 1,183	\$ 3,259	\$ 35,333
	Councillor - Maling Ward (Mayor)*	\$ 91,400	\$ 963	\$ -	\$ 446	\$ 119	\$ -	\$ 89,872
	Councillor - Maranoa Ward	\$ 36,616	\$ 829	\$ -	\$ 477	\$ -	\$ 23	\$ 35,333
	Councillor - Solway Ward*	\$ 66,295	\$ 870	\$ -	\$ -	\$ 158	\$ -	\$ 65,267
	Councillor - Studley Ward	\$ 42,870	\$ 829	\$ -	\$ 507	\$ 58	\$ 7,273	\$ 35,333
	Councillor - Riversdale Ward	\$ 45,437	\$ 1,000	\$ -	\$ -	\$ 131	\$ 8,973	\$ 35,333
	Year to date total	\$ 539,598	\$ 10,203	\$ -	\$ 2,430	\$ 4,081	\$ 43,332	\$ 479,552

All information is produced directly from the financial ledger. The amounts claimed by Councillors vary for each Councillor. Not all Councillors claim motor vehicle or other expenses, and not all claims are made in time to be included in the relevant accounting period.

Other expenses

Other expenses include levies and charges, membership fees, minor equipment purchases, general administration, and childcare expenses.

Fleet charges and fuel

The Councillor Support and Resources Policy provides that a fully maintained vehicle shall be available to the Mayor and relevant fleet and fuel expenses are attributed to the Mayor of the day. Total fleet charges and fuel costs for Cr Garry Thompson was \$0 and for Mayor Jane Addis was \$446.

Please Note

* Councillor for Maling Ward - Mayor from 22 November 2021 (current)

* Councillor for Solway Ward - Mayor up to 22 November 2021

Quarterly Financial Report – June 2022

Attachment 1

4.3 Chief Executive Officer Expenses

The following reimbursements were paid to the Chief Executive Officer for the full financial year ended 30 June 2022:

YTD JUNE 22	TOTAL		Information and Communication	Fares/Cabcharge /Parking	Travel/Vehicle/ Accom	Professional Development	Equipment Purchases	Catering
	Executive Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Year to date total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

All information is produced directly from the financial ledger.

4.4 Citizen decision and process review

There was one formal request received from the community during this quarter for a review of decisions via the Council decision and review process.

4.5 Excess annual leave analysis

The following table shows the number of staff with more than 40 days annual leave accrued.

Key performance indicator	2020-21 Results	2021-22 Results
Employees with more than 40 days annual leave		
Total number	60	31
Percentage	6.9%	3.01%

**Note: Increased percentage as a result of COVID-19 restrictions. Continual monitoring of this measure is being conducted via a monthly accountability report.*

4.6 Confidentiality Agreements

No confidentiality agreements were entered into in quarter 4.

5. Grants progress report: April 1 - June 30 2022

Grant applications completed/pending for this quarter

Funding Body & Grant Program	Council Department	Council Project or Purpose	Closing Date or Date submitted	Amount Requested	Status and amount granted
WorkSafe - WorkSafe grants program	Health and Wellbeing Services	Health and safety for workers (wearable technology)	18/08/2021	\$38,608	Successful
Budget Direct Community Grant	Health and Wellbeing Services	Kew Traffic School - Safety Sessions	03/09/2021	\$2,500	Pending
Victorian Department of Health - Local council Adolescent Vaccination Grants	Health and Wellbeing Services	Adolescent Youth Grant for LGA's to assist with promoting and educating youth around the importance of the HPV vaccine	03/09/2021	\$45,000	Pending
Tyre Stewardship Australia	Environmental Sustainability and Open Spaces	Change path material at Freeway Golf Course reconfiguration works to a product which incorporates recycled tyres	27/09/2021	\$450,000	Pending
Victorian Government - Sport and Recreation Victoria	Health and Wellbeing Services	Female Friendly Facilities - Lewin sportsground pavilion	23/11/2021	\$800,000	Successful
Victorian Government - Sport and Recreation Victoria	Health and Wellbeing Services	Community Sports Lighting - Rathmines Road Reserve Project	23/11/2021	\$140,250	Successful
Victorian Government - Sport and Recreation Victoria	Health and Wellbeing Services	Community Facilities - Kew Croquet Club redevelopment of lower court	23/11/2021	\$70,327	Successful
Victorian Government - Sport and Recreation Victoria	Health and Wellbeing Services	Planning - Boroondara Leisure and Aquatic Facilities (BLAF) future planning study	23/11/2021	\$30,000	Unsuccessful

Quarterly Financial Report – June 2022

Attachment 1

Funding Body & Grant Program	Council Department	Council Project or Purpose	Closing Date or Date submitted	Amount Requested	Status and amount granted
Victorian Government - Building Safer Communities	Community Planning and Development	Connecting Safely: Canterbury Gardens and Canterbury Community Precinct - addressing community safety issues, crime prevention and perceptions of safety.	01/02/2022	\$287,855	Pending
Victorian Government, Department of Justice and Community Safety - Crime Prevention Innovation Fund	Health and Wellbeing Services	The project aims to mitigate the escalation of antisocial behaviour in the Glenferrie Road precinct in Hawthorn, with a targeted focus on young people and enhance service co-ordination for the target group.	08/02/2022	\$280,000	Unsuccessful
Victorian School Building Authority - Building Blocks Planning Stream	Health and Wellbeing Services	The Building Blocks Planning Stream supports kindergarten expansion building planning.	08/02/2022	\$150,000	Successful - \$50,000
Australian Cricket Infrastructure Fund (ACIF)	Health and Wellbeing Services	Redevelopment of the Victoria Rd Reserve	10/02/2022	\$30,000	Successful
Inspiring Victoria - Victorian Seed Grant	Library Services	National Science Week event	11/02/2022	\$1,000	Unsuccessful
National Ageing Research Institute (NARI) - ENJOY MAP for Health	Environment and Sustainable Living	Seniors Functional Fitness Equipment at Victoria Park, Kew	07/03/2022	\$25,000	Successful
Good Things Foundation - Be Connected Program	Library Services	Run sessions to increase digital literacy in the community	12/03/2022	\$5,000	Successful

Quarterly Financial Report – June 2022

Attachment 1

Funding Body & Grant Program	Council Department	Council Project or Purpose	Closing Date or Date submitted	Amount Requested	Status and amount granted
Federal government - Department of Infrastructure, Transport, Regional Development and Communications - Community Development Grants Programme	Traffic and Transport	Construction of new Walmer Street land bridge	31/03/2022	\$1,000,000	Successful - \$1,500,000
Victorian Government - Sport and Recreation Victoria - Community Cricket program 2022	Health and Wellbeing Services	Redevelopment of the Victoria Rd Reserve	01/04/2022	\$100,000	Successful
Sustainability Victoria - Recycling Victoria Councils Fund Round 2 - Feasibility	Environmental Sustainability & Open Spaces	FOGO Commercial Services Service Delivery Feasibility Study	08/04/2022	\$20,000	Successful
Department of Families, Fairness and Housing - Victorian Youth Month	Health and Wellbeing Services	Delivery of a cultural banquet activity for young people during Youth Month	31/05/2022	\$2,000	Successful
Victoria Department of Education and Training - Children's Week 2022	Health and Wellbeing Services	Celebrate Children's Week with a focus on engaging children's minds and bodies with intergenerational activities that support wellbeing and healthy development.	30/06/2022	\$1,000	Pending

Statistics for April 1 - June 30 2022

Grant Status	Number of grants
Grant applications submitted	8
Successful grants	12
Unsuccessful grants	3
Grants pending	5

**Note: Successful, unsuccessful and grants pending include the outcomes of the grants submitted prior to this quarter.*

Attachment 2

LGPRF Performance Indicators - Sustainable Capacity and Financial Performance Indicators

For the period ending 30 June 2022

Indicator/measure	Annual 2017-18	Annual 2018-19	Annual 2019-20	Annual 2020-21	Annual 2021-22	Annual Difference 2020-21 vs 2021-22	Annual Materiality Threshold
Sustainable Capacity Indicators							
Population							
<i>Expenses per head of municipal population</i> [Total expenses / Municipal population]	\$1,109	\$1,167	\$1,265	\$1,363	\$1,379	\$16	+ / - \$200
<i>Infrastructure per head of municipal population</i> [Value of infrastructure / Municipal population]	\$4,720	\$4,772	\$4,903	\$5,052	\$5,750	\$698	+ / - \$1,000
<i>Population density per length of road</i> [Municipal population / Kilometres of local roads]	318.59	321.86	323.22	321.66	310.43	-11.23	+ / - 10 people
<i>Population in the municipality decreased by 6,400 people in the year.</i>							
Own-source revenue							
<i>Own-source revenue per head of municipal population</i> [Own-source revenue / Municipal population]	\$1,180	\$1,206	\$1,214	\$1,167	\$1,292	\$125	+ / - \$100
Recurrent grants							
<i>Recurrent grants per head of municipal population</i> [Recurrent grants / Municipal population]	\$86	\$79	\$73	\$69	\$90	\$21	+ / - \$50
Disadvantage							
<i>Relative Socio-Economic Disadvantage</i> [Index of Relative Socio-Economic Disadvantage by decile]	10.00	10.00	10.00	10.00	10.00	0.00	+ / - 1 decile
Workforce turnover							
<i>Percentage of staff turnover</i> [Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year] x100	11.4%	8.1%	9.5%	12.8%	17.1%	4.3%	+ / - 2%
<i>The workforce turnover variance is largely attributable to a higher than usual volume of departures and retirements across the organisation.</i>							

Attachment 2

LGPRF Performance Indicators - Sustainable Capacity and Financial Performance Indicators

For the period ending 30 June 2022

Indicator/measure	Annual 2017-18	Annual 2018-19	Annual 2019-20	Annual 2020-21	Annual 2021-22	Annual Difference 2020-21 vs 2021-22	Annual Materiality Threshold
Financial Performance Indicators							
Efficiency							
Expenditure level *							
Expenses per property assessment [Total expenses / Number of property assessments]	\$2,578	\$2,723	\$2,952	\$3,159	\$3,056	-\$103	+ / - \$200
Revenue level *							
Average rate per property assessment [General rates and Municipal charges / Number of property assessments]	New in 2020	New in 2020	\$2,006	\$2,050	\$2,082	\$32	+ / - \$100
Liquidity							
Working capital							
Current assets compared to current liabilities [Current assets / Current liabilities] x100	235.5%	300.8%	272.4%	177.3%	213.9%	36.6%	+ / - 80%
Unrestricted cash							
Unrestricted cash compared to current liabilities [Unrestricted cash / Current liabilities] x100	-7.4%	160.6%	131.9%	49.8%	36.8%	-13.0%	+ / - 70%
The lower cash balance is primarily due to the impact of COVID-19 on Council's revenue streams for the 2021-22 financial year. Council's working capital is well above the minimum acceptable levels set out by Victorian Auditor General Office (VAGO) financial risk sustainability indicators of more than 100%.							

Attachment 2

LGPRF Performance Indicators - Sustainable Capacity and Financial Performance Indicators

For the period ending 30 June 2022

Indicator/measure	Annual 2017-18	Annual 2018-19	Annual 2019-20	Annual 2020-21	Annual 2021-22	Annual Difference 2020-21 vs 2021-22	Annual Materiality Threshold
Obligations							
Loans and borrowings							
Loans and borrowings compared to rates [Interest bearing loans and borrowings / Rate revenue] x100	26.2%	14.7%	13.2%	12.1%	46.1%	34.0%	+ / - 10%
Loans and borrowings repayments compared to rates [Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100	3.9%	11.3%	1.6%	1.5%	1.5%	-0.1%	+ / - 2%
Indebtedness							
Non-current liabilities compared to own source revenue [Non-current liabilities / Own source revenue] x100	14.3%	13.4%	15.9%	17.7%	42.8%	25.1%	+ / - 5%
Asset renewal and upgrade *							
Asset renewal and upgrade compared to depreciation [Asset renewal and asset upgrade expense / Asset depreciation] x100	New in 2020	New in 2020	126.8%	153.2%	142.3%	-10.9%	+ / - 30%
Council took out a \$70 million loan in June 2022 to fund significant infrastructure projects.							
Operating position							
Adjusted underlying result *							
Adjusted underlying surplus (or deficit) [Adjusted underlying surplus (deficit) / Adjusted underlying revenue]	12.7%	9.7%	2.1%	-9.2%	0.9%	10.1%	+ / - 5%
In response to the COVID-19 pandemic, there have been impacts on revenue and expenditure streams for 2019-20, 2020-21 and 2021-22 financial years.							
Stability							
Rates concentration *							
Rates compared to adjusted underlying revenue [Rate revenue / Adjusted underlying revenue] x100	74.9%	76.2%	79.4%	83.8%	80.8%	-2.9%	+ / - 5%
Rates effort							
Rates compared to property values [Rate revenue / Capital improved value of rateable properties in the municipality] x100	0.16%	0.14%	0.17%	0.16%	0.15%	0.0%	+ / - 0.10%

* This is an annual indicator. Timing of revenue and expenditure can vary throughout the year, distorting quarterly results.