

## 7.5 October 2021 Amended Budget

### Abstract

Each year Council produces an amended budget to reflect changes which have occurred since the adoption of the annual budget. Those changes may relate to matters arising as part of finalising the end of year accounts, changes in project status or external factors impacting upon resource allocation.

This report presents the October 2021 Amended Budget to Council to form an Amended Budget for management reporting purposes.

The reintroduction of COVID-19 'Stage 4' restrictions has had further implications for Council services and facilities beyond those already affected by previous lockdowns. The longer-term impact of COVID-19 on our community and on our operations is still uncertain with restrictions continuing to impact Council's services and impacting Council's operational budgets.

'Stage 4' restrictions were reintroduced at 8pm on 5 August 2021 and the October 2021 Amended Budget further considers the estimated impacts on Council's financial performance. A number of Council services are now closed including Council's customer service centres, leisure and aquatic centres and The Hawthorn Arts Centre. Library locations are still open for click and collect operations.

Revenue is expected to reduce by an estimated \$10.15 million resulting from continued closures of Council facilities and reduced activity across the municipality. Expenditure will increase by \$934,000 (decrease in recurrent operating expenditure of \$816,000 and an increase of \$1.75 million in non-recurrent expenditure) due to the need for Council to continue to respond to the changes COVID-19 has created in maintaining the health and wellbeing of our community and transitioning services to a post COVID-19 environment.

The October 2021 Amended Budget includes other non COVID-19 recurrent and non-recurrent operating movements in income and expenditure, capital works adjustments and final net forward expenditure commitments for capital works and priority projects, as adopted in the June 2021 Quarterly Financial Report. Full explanations of changes are provided in **Attachment 1, 2 and 3**.

Other significant non COVID-19 movements in operating income are an increase in developer open space contributions of \$500,000, increased asset protection income of \$200,000, which is partially offset by lower interest on investments income of \$250,000 due to current market conditions and lower user fee income of \$818,000 due to the closure of Freeway Golf Course.

The Freeway Golf Course closed early September 2021, for between 12 to 14 months, due to the North East Link Project (NELP) acquiring land from the existing Freeway Golf Course to construct the new North East Link entry and exit ramps at Bulleen Road.

Net priority projects expenditure in 2021-22 will be \$36.51 million, an increase of \$6.68 million from the 2021-22 Adopted Budget of \$29.83 million (refer **Attachment 2**). An additional \$4.63 million in final net forward expenditure commitments to the 2021-22 year has been identified, as adopted in the June 2021 Quarterly Financial Report.

Total proposed capital works expenditure in 2021-22 is predicted to be \$99.69 million, a decrease of \$1.90 million from the 2021-22 Adopted Budget of \$101.59 million (refer **Attachment 3**). An additional \$39,000 in net final forward expenditure commitments to the 2021-22 year has been recognised, an adjustment from the \$539,000 reported in the June 2021 Quarterly Financial Report. This relates to the removal of duplicated expenditure for a project that was foreshadowed in the 2024-25 financial year, for works originally proposed to be undertaken. In addition to this, a net decrease of \$7.34 million relating to expenditure additions and proposed forward commitments to 2022-23.

The October 2021 Amended Budget includes an additional allocation of \$600,000 to implement Climate Action Plan initiatives as was proposed in the adoption of the 2021-22 Budget, bringing this up to the value of \$1.00 million.

The overall budgeted surplus has decreased by \$9.75 million to a deficit result of \$735,000.

Predicted cash and investments at 30 June 2022 are forecast to decrease by \$3.66 million (refer **Attachment 1**), which provides a working capital ratio of 1.53 to 1. This projected working capital exceeds VAGO's Financial Sustainability risk assessment criteria of more than 1.0 (low risk).

As part of its financial management principles, Council also measures an adjusted working capital ratio which removes the value of Council reserve funds from current assets and includes a contingent amount. Under this approach the working capital ratio falls to 1.24 to 1 which is a decrease from Council's 2021-22 Adopted Budget working capital ratio of 1.29 to 1.

At current forecast levels of capital works and priority projects in 2022-23, this adjusted working capital ratio would fall below the 1:1 mark and further considerations are likely to be required by Council on future resourcing for priority projects and capital works to keep the ratio higher in future years. This will be particularly important as the ongoing impacts of COVID-19 continue to accumulate.

Council remains in a sound financial position but in setting the budget for future years further adjustments will be required to the capital and priority works programs to recognise the impacts of COVID-19 on Council's revenue and expenditure.

Amendments to the adopted fees and charges are provided in **Attachment 4**.

## Officers' recommendation

That Council resolve to

1. Adopt the October 2021 Amended Budget as identified in **Attachments 1, 2 and 3** (as annexed to the minutes) which will be used for management reporting purposes.
2. Allocate an additional \$600,000 for Climate Action initiatives as identified in **Attachment 3** (as annexed to the minutes), bringing the total expenditure for the year on the implementation of Climate Action Plan initiatives to \$1.00 million.

3. Allocate \$1.58 million to the Open Space Development Fund as identified in **Attachment 1** (as annexed to the minutes).
4. Note the Forward Capital Works program to be included as part of the review of Council's Long Term Financial Plan for allocation in 2022-23 included in **Attachment 3** (as annexed to the minutes).
5. Adopt the amendments to the fees and charges included in **Attachment 4** (as annexed to the minutes).
6. Ensure the working capital ratio is above 1:1 when the 2022-23 Budget and Long Term Financial Plan are presented to Council for approval.

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**Responsible director: Phillip Storer, Chief Executive Officer**

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## 1. Purpose

This report recommends Council adopt the October 2021 Amended Budget including the final list of forward commitments in priority projects and capital works to form an Amended Budget for management reporting purposes.

## 2. Policy implications and relevance to community plan and council plan

This report is consistent with the Council Plan 2017-21 and the Boroondara Community Plan. In particular, the Council Plan theme of Civic Leadership & Governance and the strategic objective “Ensure sound financial management while allocating resources to deliver strategic infrastructure and services that meet community needs”.

## 3. Background

The proposed amendments to the 2021-22 Budget are based on sound principles which seek to enhance transparency and accountability of the financial operations of Council. The Amended Budget is for internal management reporting purposes and there are no specific *Local Government Act 2020* requirements within this internal budget process.

Amendments to the Budget are considered in September/October (if required) each year. The primary aim of the Amended Budget is to identify forward commitments from the prior year not stated in the Adopted Budget. The October 2021 Amended Budget provides opportunity to review the external impacts to the Budget and provide resources where Council requires additional works.

The October 2021 Amended Budget includes estimated financial impacts on Council’s financial performance due to the continuing COVID-19 restrictions.

In accordance with the Council’s Financial Strategy Principles amendments to the adopted Budget are considered where:

- additional income has been received
- there is a reduction in income due to identified reasons
- transactions have been required subsequent to the finalisation of end of year accounts
- expenditure increases match additional income
- additional non-discretionary expenses have been identified
- there is deferred expenditure
- sound accounting processes to meet audit requirements.

Income and expenditure adjustments required for both the Priority Projects and Capital Works Programs have been incorporated into the Amended Budget. Refer **Attachments 2** and **3** respectively.

## 4. Outline of key issues/options

### **Financial**

As noted in the June 2021 Quarterly Financial Report the outcome for 2020-21 financial year is reflected in the opening financial position of Council for 2021-22 and included in the October 2021 Amended Budget.

**Attachments 1, 2 and 3** provide a summary of the October 2021 Amended Budget outcomes.

The overall budgeted surplus has decreased by \$9.75 million to a deficit result of \$735,000 (refer **Attachment 1 and 2** for explanation).

### **COVID-19 restrictions**

The financial implications of the current COVID-19 restrictions will see Council's revenue reduce by an estimated \$10.15 million resulting from continued closures of Council facilities and reduced activity across the municipality. Expenditure will increase by \$934,000 (decrease in recurrent operating expenditure of \$816,000 and an increase of \$1.75 million in non-recurrent expenditure) due to the need for Council to continue to respond to the changes COVID-19 has created in maintaining the health and wellbeing of our community and transitioning services to a post COVID-19 environment.

Council remains in a sound financial position but in setting the budget for future years further adjustments will be required to the capital and priority works programs to recognise the impacts of COVID-19 on Council's revenue and expenditure.

The major operating movements are as follows:

### ***Recurrent income***

A decrease in recurrent income of \$9.64 million primarily due to the following:

- Reduction in statutory fees of \$5.87 million, primarily due to parking infringements, infringement court charges and waiver of street furniture permits.
- Reduction in user fees of \$4.59 million, primarily due to the impact of the COVID-19 pandemic on Council's operational activities as well as the closure of the Freeway Golf Course for the North East Link project.
- Reduction in managed interest on investments income based on forecast investment rates as a result of current market conditions \$250,000.

Partially offset by increases to:

- Open space developer contributions increased by \$500,000.
- Grants operating - increase of \$403,000 primarily due to the recognition of prior years income upon finalisation of the Commonwealth Home Support Program (CHSP) 2019-2021 acquittal.

### ***Recurrent expenditure***

Recurrent operating expenditure is expected to increase by a net amount of \$1.44 million mainly due to the following:

- Bad and doubtful debts – increase of \$720,000 anticipated for parking management and Camberwell Fresh Food Market. An allowance for doubtful debts in parking management receivables has been provided for and included in Council's financial accounts at 30 June 2021.

- Materials and Services - \$681,000 primarily relating to an increase in the high voltage works required to remediate legacy non-compliant vegetation around high voltage electric lines and balance of block tree pruning works for completion in 2021-22.
- Increase in depreciation expense of \$126,000 for 2021-22 based on the latest 2020-21 financial results and analysis of Council's planned Capital Works expenditure.

### ***Non-recurrent income and expenditure***

Total proposed net priority projects in 2021-22 is predicted to be \$36.51 million, an increase of \$6.68 million from the 2021-22 Adopted Budget of \$29.83 million primarily due to an additional \$4.63 million final net forward expenditure commitments to the 2021-22 year has been identified, as adopted in the June 2021 Quarterly Financial Report. This also includes an additional \$1.75 million in response to the COVID-19 pandemic and includes the continuation of the Pandemic Preparedness and Outdoor Dining projects.

Further detail and explanation of priority projects is provided in **Table 2 and 3 of Attachment 2**.

Total proposed capital works expenditure in 2021-22 is predicted to be \$99.69 million, a decrease of \$1.90 million from the 2021-22 Adopted Budget of \$101.59 million (refer **Attachment 3**). An additional \$39,000 in net final forward expenditure commitments to the 2021-22 year has been recognised, an adjustment from the \$539,000 reported in the June 2021 Quarterly Financial Report. This relates to the removal of duplicated expenditure for a project that was foreshadowed in the 2024-25 financial year, for works originally proposed to be undertaken. In addition to this, a net decrease of \$7.34 million relating to expenditure additions and proposed forward commitments to 2022-23.

The October 2021 Amended Budget includes an additional allocation of \$600,000 to implement Climate Action Plan initiatives as was proposed in the adoption of the 2021-22 Budget, bringing this up to the value of \$1.00 million.

Further detail and explanation of the above is provided in **Table 5 and 6 of Attachment 3**.

### ***Forward Capital Works Program***

A number of adjustments are proposed to be included as part of the review of Council's Long Term Financial Plan for allocation in 2022-23. A net total of \$7.34 million is proposed to be carried forward from 2021-22 for allocation in 2022-23.

The following are some of the significant projects to be carried forward:

- Lewin Reserve - \$2.10 million
- Willsmere Park Pavilion - \$1.47 million
- Walmer Street Bridge - \$1.39 million
- Canterbury Sportsground - \$1.17 million
- Canterbury Community Precinct - \$930,000

Expenditure adjustments for years 2022-23 and 2024-25 are also proposed for allocation:

- Kew Recreation Centre – variation for an additional \$1.74 million in year 2022-23 approved at Council meeting 26 July 2021.

- Shopping Centre improvement plan and implementation - \$500,000 in project expenditure brought forward from 2024-25 to 2021-22.

Further detail and explanation of the above adjustments is provided in **Table 5, 7 and 8 of Attachment 3.**

After taking into consideration the proposed Amended Budget adjustments, the predicted end of year cash holdings are forecast to decrease by \$3.66 million to \$100.07 million refer **Attachment 1**, which provides an adjusted working capital ratio of 1.24 to 1. This projected working capital exceeds VAGO's Financial Sustainability risk assessment criteria of more than 1.0 (low risk).

### ***Reserves and cash contingency***

At 30 June 2021 the developers open space contributions received exceeded the 2020-21 Full Year Forecast by \$1.58 million. Council has the option of allocating this amount to the Open Space Development Fund as part of the October 2021 Amended Budget.

The adjusted working capital ratio is 1.24 to 1 after excluding the following reserve funds/contingencies totaling \$25.10 million:

- Open space development fund (\$14.83 million).
- Defined Benefits Superannuation call up fund (\$9.00 million).
- Cash contingency for emergency response works (0.5% of rates income or \$830,000).
- Strategic Acquisition Fund (\$434,000).

### **Non-financial**

The October 2021 Amended Budget includes adjustments to Council's adopted fees and charges which are provided in **Attachment 4.**

## **5. Consultation/communication**

The Executive Leadership Team has reviewed and approved the report.

## **6. Financial and resource implications**

The 2021-22 Adopted Budget was largely based on a post COVID-19 recovery return to normal activity levels. It is important to note that only provisional allocations were included in the Adopted Budget on the assumption that Council would largely see a return to 'business as normal' in 2021-22, with the impacts of the pandemic lessening.

The October 2021 Amended Budget estimates a further \$11.08 million loss of revenue and costs associated with COVID-19 and the current 'Stage 4' restrictions. The majority of the transactions are outside of Council's control.

Predicted cash and investments at 30 June 2022 are forecast to decrease by \$3.66 million (refer **Attachment 1**), which provides a working capital ratio of 1.53 to 1. This projected working capital exceeds VAGO's Financial Sustainability risk assessment criteria of more than 1.0 (low risk).

As part of its financial management principles, Council also measures an adjusted working capital ratio which removes the value of Council reserve funds from current assets and includes a contingent amount. Under this approach the adjusted working capital ratio falls to 1.24 to 1 which is a decrease from Council's 2021-22 Adopted Budget working capital ratio of 1.29 to 1.

At current forecast levels of capital works and priority projects in 2022-23, this adjusted working capital ratio would fall below the 1:1 mark and further considerations are likely to be required by Council on future resourcing for priority projects and capital works to keep the ratio higher. This will be particularly important as the ongoing impacts of COVID-19 continue to accumulate.

## **7. Governance issues**

The implications of this report have been assessed in accordance with the requirements of the Victorian Charter of Human Rights and Responsibilities.

## **8. Social and environmental issues**

There are no direct impacts resulting from this report.

**Manager:** Callista Clarke, Acting Chief Financial Officer

**Report officer:** Sapphire Allan, Acting Coordinator Management Accounting



## Attachment 1

CITY OF BOROONDARA BUDGETED INCOME STATEMENT		2021-22 Adopted Budget \$'000	2021-22 October Amended Budget \$'000	Variance \$'000	Variance %
	Note				
<b>Recurrent income</b>					
Rates and charges	1	199,247	199,398	151	0.1%
Statutory fees and fines	2	16,516	10,648	(5,868)	-35.5%
User fees	3	15,750	11,164	(4,586)	-29.1%
Grants - operating	4	11,227	11,630	403	3.6%
Contributions - monetary	5	5,150	5,576	426	8.3%
Rental income	6	2,690	2,450	(240)	-8.9%
Other income	7	2,415	2,735	320	13.3%
Interest	8	500	250	(250)	-50.0%
<b>Total recurrent income</b>		<b>253,495</b>	<b>243,851</b>	<b>(9,644)</b>	<b>-3.8%</b>
<b>Recurrent expenditure</b>					
Employee costs	9	93,353	93,499	146	0.2%
Materials and services	10	73,270	73,951	681	0.9%
Bad and doubtful debts	11	1,790	2,510	720	40.2%
Depreciation and amortisation	12	37,023	37,149	126	0.3%
Amortisation - right of use assets		4,095	4,095	-	0.0%
Borrowing Costs		2,121	2,121	-	0.0%
Finance costs		342	342	-	0.0%
Other expenses	13	7,833	7,600	(233)	-3.0%
<b>Total recurrent expenditure</b>		<b>219,827</b>	<b>221,267</b>	<b>1,440</b>	<b>0.7%</b>
<b>Net recurrent operating surplus</b>		<b>33,668</b>	<b>22,584</b>	<b>(11,084)</b>	<b>-33%</b>
<b>Non-recurrent income</b>					
Priority projects income*		2,233	3,129	896	40.1%
Capital works income**		7,935	15,954	8,019	101.1%
<b>Total non-recurrent income</b>		<b>10,168</b>	<b>19,083</b>	<b>8,915</b>	<b>87.7%</b>
<b>Non-recurrent expenditure</b>					
Priority projects*		32,061	39,639	7,578	23.6%
<b>Total non-recurrent expenditure</b>		<b>32,061</b>	<b>39,639</b>	<b>7,578</b>	<b>23.6%</b>
<b>Net non-recurrent operating surplus/(deficit)</b>		<b>(21,893)</b>	<b>(20,556)</b>	<b>1,337</b>	<b>-6%</b>
<b>Net loss on disposal of property, infrastructure, plant and equipment</b>		<b>(2,763)</b>	<b>(2,763)</b>	<b>-</b>	<b>0.0%</b>
<b>Surplus/(Deficit) for the year</b>		<b>9,012</b>	<b>(735)</b>	<b>(9,747)</b>	<b>-108%</b>

\* Refer Attachment 2 for detail

\*\* Refer Attachment 3 for detail

"+" = Increase in income and expenditure.

"(-)" = Decrease in income and expenditure.

## Attachment 1

<b>OCTOBER 2021 AMENDED BUDGET ADJUSTMENTS INCOME STATEMENT</b>		
<b>NOTE</b>	<b>RECURRENT INCOME</b>	<b>\$'000</b>
<b>1</b>	<b>RATES AND CHARGES</b>	
	<u><i>Income above budget in the following areas:</i></u>	
	Supplementary rate valuations	300
	<u><i>Income below budget in the following areas:</i></u>	
	Special rates and charges adjustments - fully offset by a decrease in matching income noted under "other expenses"	(149)
	<b>Total rates and charges</b>	<b>151</b>
<b>2</b>	<b>STATUTORY FEES AND FINES</b>	
	<u><i>Income below budget in the following areas:</i></u>	
	Parking infringements primarily due to the impact of COVID-19	(4,800)
	Local Laws infringements income	(40)
	Street furniture permits - waived for footpath trading permits for an additional 6 months	(228)
	Reduction in infringements court charges	(800)
	<b>Total statutory fees and fines</b>	<b>(5,868)</b>
<b>3</b>	<b>USER FEES</b>	
	<u><i>Income above budget in the following areas:</i></u>	
	Boroondara Tennis Centre - increased patronage above 2020-21 levels anticipated	44
	Asset Protection other charges income	20
	Asset Protection infringement income - amendment to Local Law	180
	<u><i>Income below budget in the following areas:</i></u>	
	Freeway Golf Course - course closure during lockdown periods	(91)
	Closure of Freeway Golf Course due to North East Link project works - October 2021 onwards	(818)
	Parking meter charges	(1,000)
	Early years conference no longer proceeding in 2021-22, offset by reduction in materials and services expenditure noted below	(10)
	Reduction to leisure facilities guaranteed return due to COVID-19 restrictions	(2,785)
	Kew Traffic School - impact of COVID-19 on excursions for kindergartens and schools	(30)
	Reduced availability of Arts and Cultural facilities for community use	(46)
	Transfer station - reduced usage during COVID-19 restrictions	(51)
	<b>Total user fees</b>	<b>(4,586)</b>
<b>4</b>	<b>GRANTS - OPERATING</b>	
	<u><i>Income above budget in the following areas:</i></u>	
	Recognition of prior years income upon finalisation of the Commonwealth Home Support Programme 2019-2021 acquittal	296
	Financial Assistance Grants - 50% paid in 2020-21 and adjusted for final allocation	162
	Public Libraries grant for 2021-22 adjusted for final allocation	29
	<u><i>Income below budget in the following areas:</i></u>	
	Maternal Child Health grant amended to reflect grant funding to be received	(48)
	School focused youth services grant amended to reflect grant funding to be received	(36)
	<b>Total grants - operating</b>	<b>403</b>
<b>5</b>	<b>CONTRIBUTIONS - MONETARY</b>	
	<u><i>Income above budget in the following areas:</i></u>	
	Developer open space contributions	500
	<u><i>Income below budget in the following areas:</i></u>	
	Community grants small annual - updated to reflect finalised contribution amount from Balwyn Rotary	(74)
	<b>Total contributions - monetary</b>	<b>426</b>

## Attachment 1

<b>OCTOBER 2021 AMENDED BUDGET ADJUSTMENTS INCOME STATEMENT</b>		
<b>6</b>	<b>RENTAL INCOME</b>	
	<i><u>Income below budget in the following areas:</u></i>	
	Sportsground winter tenancies reduced due to COVID-19 restrictions impacting the season	(80)
	Reduced availability of Council's sporting facilities for community use	(10)
	Reduced availability of Arts and Cultural facilities for community use	(90)
	Reduced lease income in Camberwell Fresh Food Market and Leasing due to new rent relief regulations	(61)
	<b>Total rental income</b>	<b>(240)</b>
<b>7</b>	<b>OTHER INCOME</b>	
	<i><u>Income below budget in the following areas:</u></i>	
	Financial recovery from Ashburton Plant	350
	<i><u>Income below budget in the following areas:</u></i>	
	Reduced availability of Arts and Cultural facilities for community use	(30)
	<b>Total other income</b>	<b>320</b>
<b>8</b>	<b>INTEREST</b>	
	Revised forecast for managed interest income due to current market conditions	(250)
	<b>Total interest income</b>	<b>(250)</b>
	<b>Total decrease to recurrent income</b>	<b>(9,644)</b>

## Attachment 1

<b>OCTOBER 2021 AMENDED BUDGET ADJUSTMENTS INCOME STATEMENT</b>		
<b>NOTE</b>	<b>RECURRENT EXPENDITURE</b>	<b>\$'000</b>
<b>9</b>	<b>EMPLOYEE COSTS</b>	
	<b><u>Additional expenses:</u></b>	
	Increase in immunisation casual and relievers to reflect historical levels	66
	Overtime - Asset Protection team - building works out of hours - amendment to Local Law	30
	Boroondara Volunteer Resource Centre - Engagement Officer funded by Commonwealth Home Support Program (CHSP) grant funding	54
	Maternal Child Health (MCH) - balance of grant funding from 2020-21	5
	Maternal child health supported playground funding - balance of grant funding from 2020-21	8
	<b><u>Expenditure below budget</u></b>	
	Casual staffing requirements primarily due to reduced usage of arts and cultural facilities	(20)
	Reduction in temporary staff in parking management due to lower than anticipated income	(165)
	<b>Net employee cost adjustments before transfers</b>	<b>(22)</b>
	<b><u>Transfers (nil impact)</u></b>	
	Reallocation of priority projects funding to the operating budget for Library services weekend overtime allocation	118
	Community Planning and Development employee cost reclassification offset by a reduction in trade services	9
	Health and Wellbeing Services department employee cost reclassification offset by a reduction in conferences/seminars and training and professional services and advice	17
	Liveable Communities employee cost reclassification offset by a reduction in professional services and advice	24
	<b>Total employee costs</b>	<b>146</b>
<b>10</b>	<b>MATERIALS AND SERVICES</b>	
	<b><u>Additional expenses</u></b>	
	Balance of Child Safe Standard consultancy work to be completed	25
	Balance of Maternal Child Health (MCH) sleep and settling grant funding - N95 mask fitting for MCH Staff	5
	Block tree pruning - balance of pruning works to be completed in 2021-22	252
	High voltage works to remediate legacy non-compliant vegetation around high voltage electric lines and establish maintainable clearances, includes shut-down of electric lines to safely complete work	852
	Management fee - Boroondara Tennis Centre	54
	Management fee - Camberwell Fresh Food Market	15
	Clayton Landfill - it is anticipated the Landfill's liquidity levels will be insufficient from 2021-22. The adjustment represents Council's share of the contribution expected to be paid towards capital works and post closure maintenance costs for 2021-22 as part of the Clayton South Regional Landfill User Group Agreement. The increase includes unexpended contribution of \$243K budgeted in 2020-21 and has been carried forward to 2021-22.	366
	General landscape supply annual maintenance contract increased operational costs	98
	Reconciliation portfolio - monthly meetings with Wurundjeri Woi-wurrung Cultural Heritage Aboriginal Corporation and to facilitate two Welcome to Country ceremonies during reconciliation week	10
	School focused youth services - balance of grant funding from 2020-21 financial year	13
	<b><u>Expenditure below budget</u></b>	
	Insurance premium - decreases to Council's public liability, building and fleet premium cost has been influenced by movements in the insurance markets	(108)
	Amended cleaning schedule at various council facilities due to reduced patronage	(46)
	Reduction in infringements court filing fees	(800)
	Early years conference no longer proceeding in 2021-22, offset by reduction in user fees and charges noted above	(10)
	<b>Net materials and services adjustments</b>	<b>726</b>
	<b><u>Transfers (nil impact)</u></b>	
	Community Planning and Development employee cost reclassification offset by a reduction in trade services	(9)
	Health and Wellbeing Services department employee cost reclassification offset by a reduction in professional services and advice	(12)
	Liveable Communities department employee cost reclassification offset by a reduction in professional services and advice	(24)
	<b>Total materials and services</b>	<b>681</b>

## Attachment 1

<b>OCTOBER 2021 AMENDED BUDGET ADJUSTMENTS INCOME STATEMENT</b>		
<b>11</b>	<b>BAD AND DOUBTFUL DEBTS</b>	
	<b><i>Expenditure above budget</i></b>	
	Bad debts anticipated for parking management and Camberwell Fresh Food Market receivables. An allowance for doubtful debts for parking management receivables has been provided for and included in Council's financial accounts at 30 June 2021. An amount of \$400K has been recognised as uncollected for parking income.	720
	<b>Total bad and doubtful debts</b>	<b>720</b>
<b>12</b>	<b>DEPRECIATION</b>	
	Revised depreciation estimate based on 2020-21 full year result	126
	<b>Total depreciation</b>	<b>126</b>
<b>13</b>	<b>OTHER EXPENSES</b>	
	<b><i>Expenditure below budget</i></b>	
	Special rates and charges adjustments - fully offset by a decrease in matching income noted under "rates and charges"	(149)
	Reduction in need for external plant machinery high due to revised events schedules	(5)
	Community grants small annual - updated to reflect finalised contribution amount from Balwyn Rotary	(74)
	<b><i>Transfers (nil impact)</i></b>	
	Health and Wellbeing Services department employee cost reclassification offset by a reduction in conferences/seminars and training	(5)
	<b>Total other expenses</b>	<b>(233)</b>
	<b>Total increase to recurrent expenditure</b>	<b>1,440</b>
	<b>NET IMPACT ON THE INCOME STATEMENT IS A DECREASE IN THE SURPLUS RESULT</b>	<b>(11,084)</b>

"+" = Increase in income and expenditure.

"(-)" = Decrease in income and expenditure.

## Attachment 1

CITY OF BOROONDARA BUDGETED BALANCE SHEET		2021-22 Adopted Budget \$'000	2021-22 October Amended Budget \$'000	Variance \$'000
	Note			
<b>Current assets</b>				
Cash and cash equivalents		103,728	100,065	(3,663)
Trade and other receivables		21,211	27,477	6,266
Other assets		2,083	2,383	300
<b>Total current assets</b>	<b>14</b>	<b>127,022</b>	<b>129,925</b>	<b>2,903</b>
<b>Non-current assets</b>				
Other financial assets		4	4	-
Property, plant and equipment, infrastructure		3,638,526	4,088,677	450,151
Investment property		8,915	8,745	(170)
Right-of-use assets		9,394	8,980	(414)
Intangible assets		348	584	236
<b>Total non-current assets</b>	<b>15</b>	<b>3,657,187</b>	<b>4,106,990</b>	<b>449,803</b>
<b>Total assets</b>		<b>3,784,209</b>	<b>4,236,915</b>	<b>452,706</b>
<b>Current liabilities</b>				
Trade and other payables		22,184	23,069	885
Trust funds and deposits		5,952	9,442	3,490
Provisions		21,822	21,668	(154)
Interest-bearing liabilities		26,363	26,362	(1)
Lease liabilities		4,133	4,133	-
<b>Total current liabilities</b>		<b>80,454</b>	<b>84,674</b>	<b>4,220</b>
<b>Non-current liabilities</b>				
Provisions		2,170	2,116	(54)
Provision for investments in joint ventures		2,974	6,727	3,753
Interest-bearing liabilities		65,177	65,177	-
Lease liabilities		5,441	5,441	-
<b>Total non-current liabilities</b>		<b>75,762</b>	<b>79,461</b>	<b>3,699</b>
<b>Total liabilities</b>	<b>16</b>	<b>156,216</b>	<b>164,135</b>	<b>7,919</b>
<b>Net assets</b>		<b>3,627,993</b>	<b>4,072,780</b>	<b>444,787</b>
<b>Equity</b>				
Accumulated surplus		936,439	922,735	(13,704)
Asset revaluation reserve		2,668,868	3,125,778	456,910
Other reserves		22,686	24,267	1,581
<b>Total equity</b>	<b>17</b>	<b>3,627,993</b>	<b>4,072,780</b>	<b>444,787</b>

"+" = Increase in income and expenditure.

## Attachment 1

<b>OCTOBER 2021 AMENDED BUDGET ADJUSTMENTS BALANCE SHEET</b>
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Note	BALANCE SHEET ITEM	\$'000
<b>14</b>	<b>Current assets</b>	
	Balance sheet items have been revised to reflect the final 2020-21 financial year result.	2,903
<b>15</b>	<b>Non-current assets</b>	
	Movement in non-current assets primarily due to a revision of budget assumptions to reflect the final 2020-21 financial year result, which includes an indexed based revaluation of land undertaken in 2020-21.	449,803
<b>16</b>	<b>Total liabilities (current and non-current)</b>	
	Increase in total liabilities represents the final 2020-21 financial year result, coupled with a revision of budget assumptions in the movement of liabilities forecast for 2021-22 financial year, primarily in trust funds and deposits and investments in joint ventures.	7,919
<b>17</b>	<b>Equity</b>	
	Movement in equity represents the difference in total assets and total liabilities. It is Council's net worth to the City's ratepayers.	444,787

## Attachment 1

CITY OF BOROONDARA BUDGETED CASH FLOW STATEMENT	2021-22 Adopted Budget \$'000	2021-22 October Amended Budget \$'000	Variance \$'000
<b>Cash flows from operating activities</b>			
Rates and charges	205,549	197,004	(8,545)
Statutory fees and fines	13,556	7,534	(6,022)
User charges and other fines	17,325	12,572	(4,753)
Grants - operating	14,567	5,251	(9,316)
Grants - capital	7,935	15,724	7,789
Contributions - monetary	5,150	5,806	656
Interest received	500	250	(250)
Trust fund and deposits taken	20,875	20,775	(100)
Other receipts	5,616	5,704	88
Net GST refund	16,615	19,053	2,438
Employee costs	(103,055)	(105,578)	(2,523)
Materials and services	(104,969)	(117,400)	(12,431)
Short term, low value and variable lease payments	(597)	(597)	-
Trust fund and deposits repaid	(20,775)	(20,675)	100
Other payments	(8,073)	(7,999)	74
<b>Net cash provided by operating activities</b>	<b>70,219</b>	<b>37,424</b>	<b>(32,795)</b>
<b>Cash flows from investing activities</b>			
Payments for property, plant and equipment	(101,586)	(99,690)	1,896
Proceeds from sale of property, plant and equipment	4,720	4,720	-
Proceeds (payments) for investments <sup>1</sup>	-	12,009	12,009
<b>Net cash used in investing activities</b>	<b>(96,866)</b>	<b>(82,961)</b>	<b>13,905</b>
<b>Cash flows from financing activities</b>			
Finance costs	(2,121)	(1,408)	713
Proceeds from borrowings	70,000	70,000	-
Repayment of borrowings	(1,674)	(1,674)	-
Interest paid - lease liability	(342)	(342)	-
Repayment of lease liabilities	(4,438)	(3,916)	522
<b>Net cash used in financing activities</b>	<b>61,425</b>	<b>62,660</b>	<b>1,235</b>
Net increase in cash	34,778	17,123	(17,655)
Cash and cash equivalents at the beginning of the year	68,950	82,942	13,992
<b>Cash and cash equivalents at the end of the year <sup>1,2</sup></b>	<b>103,728</b>	<b>100,065</b>	<b>(3,663)</b>

<sup>1</sup> Cash and cash equivalents held by Council are restricted in part and not fully available for Council's operations. Please refer below for details of funds that are set aside for specific purposes. The remaining balance represents funds available to meet daily cash flow requirements and unexpected short term needs.

<sup>2</sup> Ongoing review of Council's expected full year cash position in 2021-22 will be undertaken.

Reserve funds	2021-22 Adopted Budget \$'000	2021-22 October Amended Budget \$'000	Variance \$'000
Strategic acquisition fund	434	434	-
Open space development fund	13,252	14,833	1,581
Defined benefits superannuation future call up fund	9,000	9,000	-
<b>Total reserve funds</b>	<b>22,686</b>	<b>24,267</b>	<b>1,581</b>
Cash contingency - emergency response works	828	830	2
<b>Total reserve funds after cash contingency</b>	<b>23,514</b>	<b>25,097</b>	<b>1,583</b>



## Attachment 1

CITY OF BOROONDARA BUDGETED CAPITAL WORKS STATEMENT	2021-22 Adopted Budget \$'000	2021-22 October Amended Budget \$'000	Variance \$'000	Variance %
<b>Property</b>				
Building	62,610	54,536	(8,074)	-12.9%
Building improvements	57	93	36	63.2%
<b>Total property</b>	<b>62,667</b>	<b>54,629</b>	<b>(8,038)</b>	<b>-12.8%</b>
<b>Plant and equipment</b>				
Plant machinery and equipment	1,338	1,383	45	3.4%
Fixtures, fittings and furniture	1,187	2,380	1,193	100.5%
Computers and telecommunications	1,381	1,864	483	35.0%
Library books	990	990	-	0.0%
<b>Total plant and equipment</b>	<b>4,896</b>	<b>6,617</b>	<b>1,721</b>	<b>35.2%</b>
<b>Infrastructure</b>				
Roads	11,196	12,091	895	8.0%
Bridges	2,461	1,065	(1,396)	-56.7%
Footpaths and cycleways	3,110	2,854	(256)	-8.2%
Drainage	4,539	4,774	235	5.2%
Recreational, leisure & community facilities	3,721	6,759	3,038	81.6%
Parks, open space and streetscapes	6,486	9,046	2,560	39.5%
Off street carparks	2,510	1,855	(655)	-26.1%
<b>Total infrastructure</b>	<b>34,023</b>	<b>38,444</b>	<b>4,421</b>	<b>13.0%</b>
<b>Total capital works expenditure</b>	<b>101,586</b>	<b>99,690</b>	<b>(1,896)</b>	<b>-1.9%</b>
<b>Represented by:</b>				
Asset renewal expenditure	64,144	61,246	(2,898)	-4.5%
Asset upgrade expenditure	5,152	4,868	(284)	-5.5%
New asset expenditure	18,108	20,751	2,643	14.6%
Asset expansion expenditure	14,182	12,825	(1,357)	-9.6%
<b>Total capital works expenditure</b>	<b>101,586</b>	<b>99,690</b>	<b>(1,896)</b>	<b>-1.9%</b>

"+" = Increase in income and expenditure.

"(-)" = Decrease in income and expenditure.

## October 2021 Amended Budget

## Attachment 2

<b>Table 1 - Summary Priority Projects Budget Amendments</b>			
	<b>Ref</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Net priority projects budget (Adopted Budget)</b>			<b>29,828</b>
<b>Net proposed forward commitments from 2020-21</b>	<b>Table 3</b>	<b>4,632</b>	
<b>Total income and expenditure adjustments</b>	<b>Table 2 &amp; 3</b>		
Proposed net forward commitments to 2022-23	<b>1</b>	<b>(495)</b>	
Income and expenditure (net) adjustments	<b>2</b>	1,772	
Proposed additional projects (net of grants)	<b>3</b>	34	
Transfers	<b>4</b>	739	
<b>Total adjustments (net)</b>		<b>2,050</b>	
<b>Total net impact 2021-22 priority projects budget is an increase</b>		<b>6,682</b>	<b>6,682</b>
<b>Total net priority projects October Amended Budget 2021-22</b>			<b>36,510</b>

Table 2 - Priority Projects New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
<b>Original 2021-22 priority projects budget</b>					
	Table 3	2,233	32,061	29,828	
<b>Forward commitments from 2020-21</b>		508	5,140	4,632	Refer Table 3 forward commitments from 2020-21.
<b>Total net priority projects budget 2021-22</b>		<b>2,741</b>	<b>37,201</b>	<b>34,460</b>	
<b>Proposed forward commitments to 2022-23 and 2023-24</b>					
81089. Commuter Car Park Resources		0	(495)	(495)	Portion of reallocated capital works funding associated with feasibility resourcing across the 2022-23 and 2023-24 financial year.
<b>Total proposed forward commitments to future financial years</b>	<b>1</b>	<b>0</b>	<b>(495)</b>	<b>(495)</b>	
<b>Income and expenditure adjustments</b>					
81047. TAC L2P Program		32	32	0	Department of Transport Year 3 funding received for L2P program.
80853. Boroondara Community Plan		0	7	7	Develop an animated video for the adopted Boroondara Community Plan. An animated video was developed in 2017 and has been on Council's website for the last 4 years to promote the Boroondara Community Plan.
80931. North East Link		235	0	(235)	Lease income from the North East Link Project for temporary land occupation - use of land at Freeway Golf Course and Boroondara Tennis Centre.
81123. Public Libraries Local Priorities Grant		59	59	0	Public Libraries Local Priorities grant funding received for 2021-22.
81087. Outdoor Dining - COVID-19		0	250	250	Continuation of support for Outdoor dining activities across the municipality.
81063. Pandemic Preparedness Project		0	1,500	1,500	Continuation of COVID-19 pandemic response activities across the municipality to maintain the health and wellbeing of the community.
81033. Energy Safe Victoria (ESV) power line clearance program		0	250	250	Remediation of legacy non-compliant structural limbs that are in conflict with insulated low voltage electric lines. Includes removal of significant limbs and electrical asset alterations.
<b>Total income and expenditure adjustments 2021-22</b>	<b>2</b>	<b>325</b>	<b>2,097</b>	<b>1,772</b>	
<b>Proposed additional projects for 2021-22:</b>					
81121. Gender Impact Assessment		0	34	34	Engagement of a Consultant to assist Council in meeting its requirements under the Gender Equality Act 2020 to undertake Gender Impact Assessments (GIA). The consultant will oversee a Gender Impact Assessment Pilot Project which will include developing a GIA Tool and supporting resources tailored to the City of Boroondara, including a GIA decision tree and a modified GIA toolkit, which can be utilised by staff during and after the pilot project.
81122. Volunteering Victoria Grant		63	63	0	Volunteering Management Activity Grant received from Volunteering Victoria.
<b>Total proposed additional projects for 2021-22</b>	<b>3</b>	<b>63</b>	<b>97</b>	<b>34</b>	
<b>Transfers (nil impact)</b>					
81089. Commuter Car Park Resources		0	760	760	Reallocation of funding from Commuter Car parks Capital works accounts 72912, 72913 and 72914 to fund feasibility resources.
80741. Library Resources		0	(118)	(118)	Reallocation of priority projects funding to the operating budget for Library services weekend overtime allocation.
81120. Climate Action Plan - Sustainability Officer - Community Programs		0	97	97	Reallocation of funding from Capital Works account 72901. Climate Action Plan.
<b>Total transfers</b>	<b>4</b>	<b>0</b>	<b>739</b>	<b>739</b>	
<b>Amended 2021-22 Priority Projects net budget</b>		<b>3,129</b>	<b>39,639</b>	<b>36,510</b>	

+ = Increase in income and expenditure.  
 (-) = Decrease in income and expenditure.

## October 2021 Amended Budget

## Attachment 2

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2021-22				
Project Name & Number	Total Adopted Forward Commitments 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
<b>PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS</b>				
<b>Places &amp; Spaces</b>				
<b>Environmental Sustainability &amp; Open Spaces</b>				
80772. Sustainable Schools - Young Leaders Summit	\$0	\$9,000	\$9,000	The Young Leaders Summit was unable to be conducted as it was scheduled for June 2021 when the fourth COVID-19 lockdown occurred. Project is now anticipated for completion by September 2021.
80955. Tree Strategy Action Plan Implementation	\$354,000	\$272,969	\$626,969	Due to COVID-19, all non-essential tree renewal works scheduled for 2020-21 have been delayed. The Tree Management Guidelines are scheduled for delivery during 2021 and it is anticipated the project will be largely completed by end of 2021, with some renewal works to be completed during the 2021-22 financial year.
81004. Sustainable Living Festival	\$42,647	(\$97)	\$42,550	The Sustainable Living Festival could not be held during 2020 due to COVID-19 restrictions, so this has now been postponed to September 2021.
81021. Occupational Health and Safety (OHS) - Department Safety Plan	\$0	\$20,659	\$20,659	This project has been delayed due to recruitment and identifying a suitable candidate for the role. Project is scheduled for completion by November 2021.
81094. Project Planning and Delivery Officer	\$0	\$6,007	\$6,007	This project has been delayed due to recruitment and identifying a suitable candidate for the role. Project is scheduled for completion by August 2021.
<b>Total Environmental Sustainability &amp; Open Spaces</b>	<b>\$396,647</b>	<b>\$308,538</b>	<b>\$705,185</b>	
<b>Traffic and Transport</b>				
80931. North East Link	\$0	\$66,533	\$66,533	The North East Link (NEL) is a multi-year project, expected to be completed in 2026-27. Council anticipates receiving income from the Victorian State Government to cover expenses associated with the NEL throughout the life of the project.
80985. Dept of Transport- Community Road Safety - Safe to School	\$0	\$4,382	\$4,382	Due to ongoing COVID-19 restrictions with associated school shut downs, the 'Road Safety - Safe to Schools' program has been unable to be held in its entirety. This program is externally funded through the Department of Transport (DoT) and the program is now planned to be delivered by December 2021.
80986. Dept of Transport- Community Road safety - Bike Ed Training	\$2,304	(\$2,304)	\$0	The bike education training program was impacted throughout 2020-21 due to ongoing COVID-19 restrictions and the intermittent closure of schools. The program is externally funded through the Department of Transport (DoT) and was able to be completed before 30 June 2021, carry forward is no longer required.
80987. Dept of Transport- Road Safety - Wiser Walker	\$1,900	\$0	\$1,900	Due to ongoing COVID-19 restrictions, the Wiser Walker program has been unable to hold face to face seminars. This program is externally funded through the Department of Transport (DoT) and the program is now planned to be delivered by December 2021.
80988. Dept of Transport - Community Road Safety - Wiser Driver	\$1,900	\$0	\$1,900	Due to ongoing COVID-19 restrictions, the Wiser Driver program has been unable to hold face to face seminars. This program is externally funded through the Department of Transport (DoT) and the program is now planned to be delivered by December 2021.
81068. Removal of Union Rd Level Crossing - Advocacy to State Govt	\$265,934	\$17,329	\$283,263	Council is providing ongoing input in to the Union Road Level Crossing Project, which is expected to run for the next two years. Officers are in the final stages of finalising grant funding agreements with the Level Crossing Removal Project.
<b>Total Traffic and Transport</b>	<b>\$272,038</b>	<b>\$85,940</b>	<b>\$357,978</b>	
<b>Capital Projects</b>				
80628. Project Management staff for delivery of Major Projects	\$20,000	(\$9,452)	\$10,548	This is a multi-year project. Funds are required to be carried forward for the project management consultants engaged to oversee Kew Recreation Centre.
80886. Neighbourhood Shopping Centre Improvements Pilot	\$30,000	\$203,246	\$233,246	Further community consultation on future priorities has been delayed due to COVID-19 social distancing requirements. In addition to this, event postponements and recruitment delays of remaining project resources has contributed to the favourable variance within this project. Project is anticipated for completion by June 2022.
81031. Auburn High School Concept Master Plan	\$55,499	\$0	\$55,499	The Auburn High School Master Plan has been completed to the draft stage. Project has been placed on hold at the request of Auburn High School and funding is required to be carried forward to complete the plan. Project is anticipated to be completed by mid-2022.
<b>Total Capital Projects</b>	<b>\$105,499</b>	<b>\$193,794</b>	<b>\$299,293</b>	

## October 2021 Amended Budget

## Attachment 2

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2021-22				
Project Name & Number	Total Adopted Forward Commitments 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
<b>Facilities, Waste &amp; Infrastructure</b>				
80858. Waste minimisation strategy - external expert advice	\$0	\$44,782	\$44,782	Due to COVID-19 restrictions, the rollout of the Food Organic and Garden Organics (FOGO) collection service to Multi-Unit Development (MUD) sites was delayed as occupants could not attend on-site consultation meetings. Project is now anticipated to be completed by October 2021.
81049. Graffiti Prevention Grant - Grace Park	\$0	\$834	\$834	The funds for the Grace Park - Graffiti Prevention Grant are underspent so this allocation will be carried forward to the 2021-22 year. The project will be completed by August 2021.
<b>Total Facilities, Waste &amp; Infrastructure</b>	<b>\$0</b>	<b>\$45,616</b>	<b>\$45,616</b>	
<b>Asset &amp; Capital Planning</b>				
80953. Parks and Infrastructure Asset Data Capture	\$56,090	\$0	\$56,090	Progress was delayed due to COVID-19 impacting the availability of consultants to undertake field work. The data collection is important to address gaps in our tree population data, and is anticipated to be completed in November 2021.
<b>Total Asset &amp; Capital Planning</b>	<b>\$56,090</b>	<b>\$0</b>	<b>\$56,090</b>	
<b>TOTAL PLACES &amp; SPACES</b>	<b>\$830,274</b>	<b>\$633,888</b>	<b>\$1,464,162</b>	
<b>CEO'S OFFICE</b>				
<b>Governance &amp; Legal</b>				
80863. Conduct of 2020 General Election and Councillor induction	\$80,000	(\$80,000)	\$0	Conduct of 2020 General Election and Councillor Induction has been completed with the exception of the compulsory voting enforcement requirements under the Local Government Act. The Victorian Electoral Commission (VEC) is the responsible agency for undertaking compulsory voting enforcement and anticipates completing court proceedings during the 2021-22 financial year.
<b>Total Governance &amp; Legal</b>	<b>\$80,000</b>	<b>(\$80,000)</b>	<b>\$0</b>	
<b>TOTAL CEO'S OFFICE</b>	<b>\$80,000</b>	<b>(\$80,000)</b>	<b>\$0</b>	
<b>URBAN LIVING</b>				
<b>Strategic &amp; Statutory Planning</b>				
80850. Municipal Wide Heritage Assessment	\$328,000	\$64,785	\$392,785	The Municipal Wide Heritage Gap Study is a five year project which has been delayed in the 2019-20 and 2020-21 financial years due to continuing COVID-19 restrictions. This specifically impacted on reporting on project milestones for the planning scheme amendments associated with the Hawthorn, Hawthorn East, Ashburton and Glen Iris heritage gap studies. The project is progressing with the final three studies of Hawthorn East, Glen Iris and Ashburton, which are at varying stages of the implementation process.
80908. Balwyn heritage study - Peer review	\$52,000	(\$5,664)	\$46,336	The project funds are required to deliver the Balwyn Heritage Study Peer Review Stage 3. The project was initially delayed due to State Government restrictions in relation to COVID-19. The project has commenced and is expected to be delivered by June 2022.
80940. Introduction of a Special Building Overlay	\$109,511	\$20,000	\$129,511	This is a multi-year project. Melbourne Water is currently updating their flood mapping model. This information is required to inform the planning scheme amendment. Work on the project will continue once the modelling is provided to Council. Project is anticipated to be fully concluded by June 2023.
81028. Statutory Planning Paper Files Scan on Demand	\$259,000	(\$259,000)	\$0	This is a multi-year project. Delivery of actions will be funded from the 2021-22 budget allocation, carry forward of funds are no longer required.
<b>Total Strategic &amp; Statutory Planning</b>	<b>\$748,511</b>	<b>(\$179,879)</b>	<b>\$568,632</b>	
<b>Civic Services</b>				
81035. Payment of parking by phone app	\$0	\$10,000	\$10,000	The project was delayed due to protracted negotiations with the vendor on the contractual terms of agreement, along with the need to ensure compliance with legislative requirements. It is anticipated the project will be completed by September 2021.
<b>Total Civic Services</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$10,000</b>	
<b>TOTAL URBAN LIVING</b>	<b>\$748,511</b>	<b>(\$169,879)</b>	<b>\$578,632</b>	

## October 2021 Amended Budget

## Attachment 2

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2021-22				
Project Name & Number	Total Adopted Forward Commitments 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
<b>COMMUNITY SUPPORT</b>				
<b>Community Planning and Development</b>				
80853. Boroondara Community Plan	\$0	\$5,823	\$5,823	The revised Boroondara Community Plan is currently being drafted for final adoption in October 2021. As a result funds, are required in 2021-22 for the design and printing of the final plan after approval. Project will be fully concluded by October 2021.
80936. Access & Inclusion Plan Project Imp - Disability Programming	\$0	\$18,824	\$18,824	The impact of changing COVID-19 restrictions on local organisations and businesses meant the delivery of this project had to be postponed, when restrictions are expected to ease and organisations would be better able to engage. A smaller activity was delivered for 'International Day of People with a Disability' with a larger activity planned for delivery in 2021-22. Project is now anticipated for completion by June 2022.
80938. Review the Cultural Diversity Plan	\$0	\$3,235	\$3,235	Due to COVID-19 restrictions, a Boroondara Interfaith Network event had to be rescheduled to occur in August 2021. Funds are required to finalise a community directory on local multicultural groups and services within Boroondara, which is in the final stages of completion. Project is anticipated for completion by December 2021.
80957. Annual Grants Small - Innovation Grant	\$0	\$5,286	\$5,286	The funds for the Annual Community Strengthening Grants 2020-21 are underspent due to returned funds from community groups who could not undertake their projects due to the impacts of COVID-19 restrictions. Funds will be carried forward to the 2021-22 Annual Community Strengthening Grants program.
81012. Respond to Reports of Homelessness	\$0	\$39,977	\$39,977	A number of projects within the housing and homelessness portfolio could not be completed in the 2020-21 financial year due to COVID-19 impacts, including the organisation's ability to fully engage due to changing restrictions and priorities. Some of the projects to complete include the development of a directory of food and relief services, awareness raising activities within the community around homelessness and staff and stakeholder training on Council's homelessness protocol. Project is planned for completion by June 2022.
81096. VSO Funding - Volunteering Learning Hub	\$0	\$9,818	\$9,818	The Boroondara Volunteer's Resource Centre received funding from Volunteering Victoria to deliver an online platform called 'Volunteering Learning Hub', which is for the local volunteer sector to upskill through COVID-19. Volunteering Victoria granted an extension to the program through to December 2021. The program is scheduled to be completed by December 2021.
<b>Total Community Planning and Development</b>	<b>\$0</b>	<b>\$82,963</b>	<b>\$82,963</b>	
<b>Library Services</b>				
80741. Library Service	\$0	\$117,506	\$117,506	COVID-19 restrictions impacted on venue capacities and service delivery across libraries, reducing opportunities for collaborative program delivery. As limits on visitors to libraries spaces are eased, in-house programming that focusses on community wellbeing, connection and lifelong learning will resume. It is anticipated that this project will be completed by June 2022.
80930. Be Connected Program	\$0	\$6,768	\$6,768	Council was successful in obtaining a grant to support the Be Connected Program. Program delivery is expected to be completed by December 2021.
81027. Investigate Library Service Measures	\$0	\$50,000	\$50,000	Collection and analysis of library transactions was impacted by COVID-19 restrictions with closures to libraries, reduced opening hours, restrictions on visitors to library spaces and limited library programming. Easing of restrictions and a return to regular hours and programming will enable an effective collection of statistics and data analysis. It is anticipated that this project will be completed by June 2022.
<b>Total Library Services</b>	<b>\$0</b>	<b>\$174,274</b>	<b>\$174,274</b>	
<b>Arts and Cultural Services</b>				
81061. Florilegium	\$0	\$41,493	\$41,493	This is a multi-year project and is for inventory of stock held for Florilegium sales. Project is anticipated for completion by June 2022.
<b>Total Arts and Cultural Services</b>	<b>\$0</b>	<b>\$41,493</b>	<b>\$41,493</b>	
<b>Liveable Communities</b>				
80691. Christmas in Boroondara Program	\$0	\$32,586	\$32,586	COVID-19 restrictions delayed the ability to source the full complement of Christmas decorations by the end of June, due to issues impacting the supply chain. As COVID-19 restrictions continue to ease, remaining decorations will be purchased in time for the Christmas 2021 program.
80879. Active Ageing Hub	\$0	\$15,542	\$15,542	The Active Ageing Hub was reduced in its capacity to offer information on activities in the community due to social distancing and government mandated COVID-19 lockdowns. Due to this, development of new features for the Hub were not considered for the majority of the 2020-21 year. Project is now anticipated for completion by June 2022.

## October 2021 Amended Budget

## Attachment 2

TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2021-22				
Project Name & Number	Total Adopted Forward Commitments 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
80950. Community Service Partnership	\$72,142	\$18,480	\$90,622	The phasing of activities associated with the community service partnership were delayed due to COVID-19 restrictions. Project is expected to be completed by December 2021.
81010. Support for Residents of Canterbury Memorial Home Units	\$40,000	\$10,000	\$50,000	This project is required to provide support for the residents of Canterbury Memorial Home Units and to ensure Council's compliance with the Retirement Villages Act. Reduced residential support was required due to COVID-19 and restrictions on face-to-face meetings. Project is now anticipated for completion by June 2022.
81020. Glenferrie Road Placemaking Project	\$98,000	\$9,855	\$107,855	There has been unforeseen delays in the Glenferrie Road Placemaking Project due to the impacts of COVID-19, which has resulted in event and activations cancellations. Project is expected to be completed by December 2021.
81026. Placemaking Coordination	\$0	\$190,111	\$190,111	Due to COVID-19, resources for Placemaking were re-prioritised to the Outdoor Dining project, which has resulted in a delay in delivery of this project. Placemaking Coordination is ongoing work, however it is anticipated the carried forward funds will be spent by December 2021.
81048. Seniors Participation Grant	\$38,147	\$10,306	\$48,453	This is a multi-year project. This project has been delayed due to the project's objectives being focused on face to face social connections for Seniors who are considered high-risk to COVID-19. Project will now be delivered in the second half of 2021 and is expected to be fully completed by December 2021.
81080. Shopping Centre Marketing Program	\$0	\$20,776	\$20,776	Consultation was required with business representatives to scope the project parameters for a marketing solution to support businesses throughout Boroondara in response to the impacts of COVID-19. The delivery of the agreed solution, Love Local Life, will now be finalised by June 2022.
81087. Outdoor Dining - COVID-19	\$0	\$114,592	\$114,592	Council was successful in obtaining a grant from the Victorian Government to support local businesses during COVID-19 with the Outdoor Dining Program. Program delivery is expected to be completed by June 2022.
81115. Business Concierge and Hospitality Support Program	\$0	\$113,468	\$113,468	This funding was received from the Victorian State Government in May 2021 and associated with engaging local businesses on COVID-19 safe principles to facilitate economic recovery. The program has commenced with completion expected December 2022.
81116. Community Engagement - COVID-19 Vaccination Program	\$0	\$32,783	\$32,783	This program is funded by a grant from the Victorian Department of Health to help council promote COVID-19 vaccination in the community, particularly to vulnerable communities. The funds were received in May 2021 and project is expected to be completed by June 2022.
81117. Bare to Beautiful	\$0	\$33,765	\$33,765	This funding was received from the Victorian State Government in June 2021 and associated with re-invigorating and assisting economic recovery for local businesses. The program has commenced with completion expected June 2022.
<b>Total Liveable Communities</b>	<b>\$248,289</b>	<b>\$602,264</b>	<b>\$850,553</b>	
<b>Health and Wellbeing Services</b>				
80933. Improving tennis court access and building community connect	\$0	\$16,130	\$16,130	This is a multi-year project that supports sports clubs in building community connections and delivered "Book A Court" installations across Boroondara. Some funding was saved due to clubs deciding not to proceed with the technology in 2020-21. The project is expected to be completed by June 2022.
80965. Field Sports Strategy implementation & related policy review	\$176,244	(\$38,187)	\$138,057	The Field Sport Strategy project includes an analysis of actual use against allocated use and wasn't able to be conducted last year as no sport took place over winter. These findings will be considered along with a review of sports ground carrying capacity and improvement works to increase capacity in order to help meet increasing demand, including sites suitable for female participation. Project is expected to be completed by June 2022.
80982. Sport Development Officer	\$0	\$46,092	\$46,092	This role supports a number of sporting infrastructure works, some of which were delayed in 2020-21 due to periods of restrictions on building works and contractor availability. The outstanding works are anticipated to be completed by February 2022.
80999. DET - Kindergarten Centre Enrolment Development Grant	\$0	\$4,544	\$4,544	This is a multi-year project which supports changes to the Victorian Government's Early Start Kindergarten program. This project is scheduled for completion by August 2021.
81016. Individual Grants Program - Low Income Earners or Other Disability	\$5,000	\$2,462	\$7,462	Clubs were closed for a significant period during the COVID-19 pandemic which has caused this project to be delayed. This project is scheduled for completion by December 2021.
81018. Audit Leased Sporting Facilities - Tree Roots	\$0	\$24,408	\$24,408	Project was delayed due to the COVID-19 pandemic delaying works taking that were due to take place in 2020-21. Project is expected to be completed by March 2022.
81019. Digital Early Years Hub	\$40,000	\$131,531	\$171,531	The impact of COVID-19 on face-to-face services not occurring, in particular community events and activities, has not allowed planned improvements to functionality to be delivered. Project is expected to be completed by April 2022.

## October 2021 Amended Budget

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TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2021-22				
Project Name & Number	Total Adopted Forward Commitments 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
81022. Consultation for the Children and Young People's Strategy	\$0	\$5,251	\$5,251	This is a multi-year project, which supports the development of Council's Children and Young People Action Plan. Funds are required to be carried forward to promote consultation of the draft plan in 2021-22. Project is expected to be completed by December 2021.
81025. Analysis of Access to Sporting Fields for Participation	\$100,455	(\$23,565)	\$76,890	This project has been delayed due to the COVID-19 pandemic. Winter sport was unable to be played during 2020, resulting in no analysis being undertaken. The project timeline has been extended to February 2022.
81044. Project Support for delivery of Major Projects - FAMS	\$0	\$13,307	\$13,307	This role supports delivery of major projects, some of which were delayed in 2020-21. This therefore requires some funding to be carried forward. Project is expected to be completed by November 2021.
81047. Vicroads TAC L2P Program	\$0	\$10,478	\$10,478	This is a multi-year externally funded project which supports the delivery of the TAC L2P learner driver mentor program. The program encountered delays in implementation due to ongoing COVID-19 restrictions throughout 2020-21. Funding will be carried forward and used in 2021-22.
81051. Project Officer - Women's Australian Rules Football	\$97,987	(\$4,474)	\$93,513	Facility planning and infrastructure provision to support female participation in Australian Rules Football is continuing, following the disruption in 2020 due to COVID-19 restrictions on building and consultation. Project is expected to be completed by February 2022.
81062. HEY Grants - Youth Services	\$0	\$3,204	\$3,204	This is a multi-year project which supports the implementation of a LGBTQIA+ social support group for young people. Funding was not able to be utilised in 2020-21 due to the ongoing COVID-19 pandemic. This project is scheduled for completion by December 2021.
81085. DET Kindergarten Infrastructure & Service Plans	\$15,000	\$14,261	\$29,261	This is a multi-year project which supports the roll out of three-year-old kindergarten planning across the municipality in 2022. This project is scheduled for completion by December 2021.
81114. Community Activation and Social Isolation	\$0	\$10,982	\$10,982	This program is linked to grant funding from Department of Health and Human Services (DHHS). The carry forward is required to process acquittals from clubs and additional grant applications. The project is expected to be completed by August 2021.
<b>Total Health and Wellbeing Services</b>	<b>\$434,686</b>	<b>\$216,424</b>	<b>\$651,110</b>	
<b>TOTAL COMMUNITY SUPPORT</b>	<b>\$682,975</b>	<b>\$1,117,418</b>	<b>\$1,800,393</b>	
<b>People, Culture and Development</b>				
<b>People, Culture and Development</b>				
80844. Online OHS contractor management induction training	\$0	\$28,892	\$28,892	Due to the reprioritisation of resources to manage the impact of bushfires in late 2019 and early 2020, followed by managing the impact of the COVID-19 pandemic, resources across the organisation were re-prioritised which has resulted in a delay in project delivery. The project is now expected to be completed by March 2022.
80861. People Culture and Development - Programs and Resources	\$147,712	(\$4,824)	\$142,888	This is a multi-year project. A number of initiatives were deferred in 2020-21 due to COVID-19 and organisation redesign work. Project is anticipated for completion by June 2022.
81097. Working for Victoria Grant	\$0	\$261,287	\$261,287	The State Government's Working for Victoria Grant has been utilised to create employment opportunities for 31 Victorian's who's employment was impacted by COVID-19. The recruitment of all vacancies was staggered and Council also experienced candidates pulling out due to them securing on-going employment. This has resulted in project timeframes being extended. The project is anticipated to be completed by October 2021.
<b>Total People, Culture and Development</b>	<b>\$147,712</b>	<b>\$285,355</b>	<b>\$433,067</b>	
<b>TOTAL PEOPLE, CULTURE AND DEVELOPMENT</b>	<b>\$147,712</b>	<b>\$285,355</b>	<b>\$433,067</b>	



TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2021-22

Project Name & Number	Total Adopted Forward Commitments 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
<b>CUSTOMER AND TRANSFORMATION</b>				
<b>Transformation &amp; Technology</b>				
80903. Prop & Rating bus. requirements specification development	\$0	\$54,313	\$54,313	Due to the impacts of COVID-19, Council resources across the organisation were re-prioritised to support a number of critical initiatives. As these initiatives have now been completed, available resources will recommence work on the initiative and requests for tender with regard to its technology platforms. Project is now scheduled to be completed by November 2021.
80941. Parks and Infrastructure - One Way of Working Implementation	\$0	\$74,141	\$74,141	Due to the impacts of COVID-19, Council resources across the organisation were re-prioritised to support a number of critical initiatives. As these initiatives have now been completed, available resources will recommence work on the initiative and requests for tender with regard to its technology platforms. Project is now scheduled to be completed by March 2022.
80954. Data Mobility Project	\$0	\$200,323	\$200,323	Council has completed the request for quote process and selected a supplier to complete the development of the project. This project is dependant on the related Enterprise Collaboration project which has commenced. Project is now anticipated to be completed in the 2021-22 financial year.
81055. IT Service Management Upgrade	\$0	\$138,359	\$138,359	Recently a vendor was selected to support Council in the upgrade of its IT Service Management platform. Due to earlier COVID-19 restrictions, the supplier was unable to attend and support the implementation of the selected product, which resulted in the need to push out timelines. Project expected to be fully concluded in the 2021-22 financial year.
81066. Applications Renewal and Upgrade Program	\$0	\$150,700	\$150,700	The current vendor of Council's systems experienced resourcing challenges as a result of COVID-19, impacting on delivery of this project. This has now been resolved and the project will now recommence in early 2021-22. This project is scheduled for completion by May 2022.
81071. Update CoB Website content Management System Drupal 9	\$0	\$201,000	\$201,000	Council has completed the assessment phase of the upgrade project. Due the specialist nature of resources required, and the availability of supplier resources, Council has been unable to commence delivery of this initiative. Resources have now been scheduled to commence in August 2021 and the project is scheduled for completion by June 2022.
81072. Adopt and implement Cloud Services Technology	\$0	\$126,432	\$126,432	Due to the impacts of COVID-19, Council resources across the organisation were re-prioritised to support a number of critical initiatives, which resulted in delays with commencement of the Cloud Services project. As these initiatives have now been completed the project can recommence and it is anticipated to fully conclude by October 2021.
<b>Total Transformation &amp; Technology</b>	<b>\$0</b>	<b>\$945,268</b>	<b>\$945,268</b>	
<b>Chief Customer Office</b>				
80947. Mobile Community Information	\$10,000	\$10,000	\$20,000	Mobile community information is developed for outdoor events to highlight the presence of City of Boroondara Council Officers and Councillors at community events. These will be reinstated as COVID-19 restrictions ease and events are reinstated. Project is anticipated to be completed by June 2022.
80964. Park Events management	\$50,000	(\$3,080)	\$46,920	This is a multi-year project, which supports the delivery of actions from the open space management framework review. Funding was not able to be utilised in 2020-21 due to the impact on events arising from the COVID-19 pandemic. This project is now anticipated to be completed by June 2022.
81006. Customer Service Functional Review	\$0	\$24,862	\$24,862	The implementation of the Customer Service Functional review was delayed to align with the Transforming Boroondara roadmap. Funding will support the review of the Customer Service Charter including training and technology adjustments required to measure compliance with the charter deliverables. This project is scheduled for completion by June 2022.
81007. Service Design and Research	\$0	\$30,013	\$30,013	Investment in delivery of the website Information Architecture was delayed to accommodate changes in the Transforming Boroondara program. The project is now initiated and will be completed by December 2021.
81029. Information Asset Audit	\$100,000	\$100,434	\$200,434	Implementation of the findings from the Information Asset Audit were delayed due to reduced access to stakeholders and restrictions to on-site activities, which were required as input to the audit and to define requirements. Project expected to be fully concluded by June 2022.
81030. Think Customer Experience Employee Engagement program	\$0	\$50,000	\$50,000	Implementation of the Think Customer Experience program was delayed to alignment with the Transforming Boroondara roadmap. The program will be initiated to align with the delivery of the new Customer Service Charter to ensure staff adoption and compliance with customer commitments. It is anticipated that the project will be completed by June 2022.
81032. Customer Services Officers	\$0	\$296,633	\$296,633	This project is for funding staff and resources to enable service responsiveness across all channels and service areas and to manage enquiry volume fluctuations through the year, while transitioning to the new customer connect model. Funding will be expended by June 2022.

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TABLE 3 - PRIORITY PROJECTS - PROPOSED FORWARD COMMITMENTS TO 2021-22				
Project Name & Number	Total Adopted Forward Commitments 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
81075. Introduce case management function	\$0	\$166,370	\$166,370	Case management is being embedded as part of the customer connect function to help resolve customer queries more effectively. Funding will be expended by June 2022.
<b>Total Chief Customer Office</b>	<b>\$160,000</b>	<b>\$675,232</b>	<b>\$835,232</b>	
<b>Boroondara Customer First Program</b>				
Boroondara Customer First Program	\$7,628,466	\$1,732,415	\$9,360,881	Tenders for five major contracts for enabling technology have been awarded slightly later than initially planned. Four contracts are now in place and one will be awarded in 2021-22. The Boroondara Customer First Program requires the carry forward to finalise commitments established under new and pre-existing contracts.
<b>Total Boroondara Customer First Program</b>	<b>\$7,628,466</b>	<b>\$1,732,415</b>	<b>\$9,360,881</b>	
<b>TOTAL CUSTOMER AND TRANSFORMATION</b>	<b>\$7,788,466</b>	<b>\$3,352,915</b>	<b>\$11,141,381</b>	
<b>TOTAL FORWARD COMMITMENTS TO 2021-22</b>	<b>\$10,277,938</b>	<b>\$5,139,697</b>	<b>\$15,417,635</b>	
<b>PRIORITY PROJECT INCOME - CARRIED FORWARD</b>				
80863. Conduct of 2020 General Election and Councillor induction	\$0	(\$264,992)	(\$264,992)	Conduct of 2020 General Election and Councillor Induction has been completed with the exception of the compulsory voting enforcement requirements under the Local Government Act. The Victorian Electoral Commission (VEC) is the responsible agency for undertaking compulsory voting enforcement and anticipates completing court proceedings during the 2021-22 financial year.
80985. Dept of Transport- Community Road Safety - Safe to School	\$0	(\$4,382)	(\$4,382)	Balance of grant funding to be recognised in 2021-22.
80987. Dept of Transport- Road Safety - Wiser Walker	\$0	(\$1,900)	(\$1,900)	Balance of grant funding to be recognised in 2021-22.
80988. Dept of Transport - Community Road Safety - Wiser Driver	\$0	(\$1,900)	(\$1,900)	Balance of grant funding to be recognised in 2021-22.
81047. VicRoads TAC L2P Program	\$0	(\$51,250)	(\$51,250)	Balance of grant funding to be recognised in 2021-22.
81048. Seniors Participation Grant	\$0	(\$48,453)	(\$48,453)	Balance of grant funding to be recognised in 2021-22.
81049. Graffiti Prevention Grant - Grace Park	\$0	(\$834)	(\$834)	Balance of grant funding to be recognised in 2021-22.
81068. Removal of Union Rd Level Crossing - Advocacy to State Govt	(\$295,934)	\$295,934	\$0	Council is no longer receiving part of the funding from the State Government.
81085. DET Kindergarten Infrastructure & Service Plans	\$0	(\$29,261)	(\$29,261)	Balance of grant funding to be recognised in 2021-22.
81087. Outdoor Dining - COVID-19	\$0	(\$114,592)	(\$114,592)	Balance of grant funding to be recognised in 2021-22.
81096. VSO Funding - Volunteering Learning Hub	\$0	(\$9,818)	(\$9,818)	Balance of grant funding to be recognised in 2021-22.
81097. Working for Victoria Grant	\$0	(\$78,822)	(\$78,822)	Final Milestone payment for the Working for Victoria grant due to be received in July 2021.
81114. Community Activation and Social Isolation	\$0	(\$10,982)	(\$10,982)	Balance of grant funding to be recognised in 2021-22.
81115. Business Concierge and Hospitality Support Program	\$0	(\$120,000)	(\$120,000)	Balance of grant funding to be recognised in 2021-22.
81116. Community Engagement - COVID-19 Vaccination Program	\$0	(\$32,783)	(\$32,783)	Balance of grant funding to be recognised in 2021-22.
81117. Bare to Beautiful	\$0	(\$33,765)	(\$33,765)	Balance of grant funding to be recognised in 2021-22.
<b>TOTAL INCOME CARRIED FORWARD TO 2021-22</b>	<b>(\$295,934)</b>	<b>(\$507,800)</b>	<b>(\$803,734)</b>	
<b>TOTAL NET FORWARD COMMITMENTS TO 2021-22</b>	<b>\$9,982,004</b>	<b>\$4,631,897</b>	<b>\$14,613,901</b>	

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<b>Table 4 - Summary Capital Works Budget Amendments</b>			
	<b>Ref</b>	<b>\$'000s</b>	<b>\$'000s</b>
<b>Net capital works budget (Adopted Budget)</b>			<b>93,651</b>
<b>Net proposed forward commitments from 2020-21</b>	<b>Table 6</b>	<b>39</b>	
<b>Total income and expenditure adjustments</b>	<b>Table 5</b>		
Proposed net forward commitments to 2022-23	<b>1</b>	<b>(7,340)</b>	
Income and expenditure adjustments (net movement)	<b>2</b>	<b>(1,758)</b>	
Transfers	<b>3</b>	<b>(857)</b>	
<b>Total income and expenditure adjustments (decrease)</b>		<b>(9,954)</b>	
<b>Total net impact 2021-22 capital budget is a decrease</b>		<b>(9,915)</b>	<b>(9,915)</b>
<b>Total net Capital Works Program 2021-22</b>			<b>83,736</b>

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Table 5 - Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
<b>Original 2021-22 Capital Works Budget</b>		7,935	101,586	93,651	
<b>Forward commitments from 2020-21</b>	Table 6	9,575	10,114	539	Refer Table 6 forward commitments from 2020-21
Adjustment to June 2021 forward commitments - 72917. Bellevue Shopping Centre		0	(500)	(500)	Grant funding was received in 2020-21 for Bellevue Shopping Centre North East Link with corresponding expenditure proposed to be carried forward to 2021-22. The adjustment relates to the removal of duplicated expenditure as the project was foreshadowed in the 2024-25 financial year for works originally proposed to be undertaken. This is shown under income and expenditure adjustments below where the project has been brought forward (see project 72012).
<b>Total revised forward commitment - Table 6</b>		<b>9,575</b>	<b>9,614</b>	<b>39</b>	
		<b>17,510</b>	<b>111,200</b>	<b>93,690</b>	
<b>Proposed forward commitments to 2022-23</b>					
72712. Willsmere Park Pavilion		0	(1,466)	(1,466)	This is a multi year project that is under design and scheduled for tender late 2021/early 2022. Construction is anticipated to commence March/April 2022 and completed mid-late 2022. Funding has been adjusted to reflect construction and anticipated expenditure over 2021-22 and 2022-23 financial years.
72922. Canterbury Sportsground		0	(1,171)	(1,171)	This project is under design and consultation, with construction anticipated to commence March 2022. The funding has been adjusted across multiple financial years to align with the anticipated construction program.
72911. Frog Hollow Pavilion		0	(30)	(30)	The consultancy service for design of the pavilion is anticipated to continue until July/August 2022 to enable completion of community consultation and stakeholder engagement.
72798. Lewin Reserve		0	(2,100)	(2,100)	Community feedback has required project re-design and a prolonged consultation period making this a multi-year project. Construction is anticipated to commence May 2022 and be completed in 2022-23.
72848. The Neighbourhood Shopping Centre improvement pilot - Maling Road		0	(250)	(250)	The anticipated construction commencement is April 2022 to complete consultation and obtain Vic Track authority approvals. The funding has been adjusted across multiple financial years to align with the anticipated construction of the program.
72585. Walmer Street Bridge		0	(1,393)	(1,393)	Following approvals, design completion and procurement, the program of works anticipates construction to commence April 2022 and continue into early 2022-23. The financials have been amended to align with the revised project timeframes for project delivery.
72771. Canterbury Precinct (New)		(720)	0	720	Timing of grant amended to align with anticipated construction program and is expected to be received in 2022-23.
72769. Canterbury Precinct (Renewal)		0	(1,650)	(1,650)	This is a multi year project and the funding has been adjusted across multiple financial years to align with the anticipated construction program. The project is under construction and will be completed mid-late 2023.
<b>Total forward commitments to 2022-23</b>	<b>1</b>	<b>(720)</b>	<b>(8,060)</b>	<b>(7,340)</b>	
<b>Income and expenditure adjustments to 2021-22 projects</b>					
72708. Alamein Community Centre		(228)	(44)	184	Grant funding and project expenditure occurred ahead of schedule during 2020-21 financial year.
72714. Victoria Road Reserve		0	(150)	(150)	Project expenditure occurred ahead of schedule during 2020-21 financial year.
72901. Climate Action Plan - emissions reduction work		0	600	600	As per the adoption of the 2021-22 Budget, it was proposed that Council fund \$1.00 million in Climate Action initiatives. The adjustment of \$600,000 will bring Council's total investment to \$1.00 million.
72972. Victoria Road Reserve - Diversity Inclusion and Participation Program		0	(83)	(83)	Project expenditure occurred ahead of schedule during 2020-21 financial year.
72861. Wattle Road Traffic Treatments btn Glenferrie Rd and Power St		0	(118)	(118)	Project expenditure occurred ahead of schedule during 2020-21 financial year.
72868. Macleay Park Pavilion		0	(10)	(10)	Project expenditure occurred ahead of schedule during 2020-21 financial year.
72994. LRCl - Fordham Gardens Path Reconstruction		(213)	(344)	(132)	Grant funding and project expenditure occurred ahead of schedule during 2020-21 financial year.
72607. Kew Recreation Centre (Renewal)		55	(2,674)	(2,729)	Project expenditure occurred ahead of schedule during 2020-21 financial year.
72686. Kew Recreation Centre (New)		0	(10)	(10)	Project expenditure occurred ahead of schedule during 2020-21 financial year.
72776. Kew Recreation Centre (Expansion)		0	(526)	(526)	Project expenditure occurred ahead of schedule during 2020-21 financial year.

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Table 5 - Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
71637. Full Road Reconstruction & Kerb Replacements		(154)	0	154	Local Road Community Infrastructure (LRCI) funding received in 2020-21 financial year ahead of planned budget phasing.
71824. Unscheduled Minor Buildings Works		(38)	0	38	LRCI funding received in 2020-21 financial year ahead of planned budget phasing.
72436. Roof Replacements		(40)	0	40	LRCI funding received in 2020-21 financial year ahead of planned budget phasing.
72693. Hawthorn Rowing Ramp		(28)	0	28	LRCI funding received in 2020-21 financial year ahead of planned budget phasing.
72836. Victoria Park Regional Playground		(150)	150	300	Grant funding received in 2020-21 financial year ahead of planned budget phasing. Grant funding is related to installing the Seniors Fitness Station, including shade, landscaping and seating, which is funded by the Department of Environment, Land, Water and Planning.
72863. Fordham Avenue Kindergarten		(30)	95	125	Grant funding received in 2020-21 financial year ahead of planned budget phasing. Project has a shortfall in funding of \$95,000 for the supply and connection of temporary accommodation for the Kindergarten during construction.
72864. Through Road Childcare Centre		(30)	0	30	Grant funding received in 2020-21 financial year ahead of planned budget phasing.
72768. Diversity Inclusion Pavilion Participation Program		19	19	0	Balance of grant funding for Balwyn Park and Victoria Park North Pavilions to be received.
72012. Shopping Centre improvement plan and implementation		0	500	500	Funding brought forward from 2024-25 financial year with works at Bellevue Shopping Centre to be completed in the 2021-22 financial year.
<b>Total income and expenditure adjustments to 2021-22 projects</b>	<b>2</b>	<b>(836)</b>	<b>(2,594)</b>	<b>(1,758)</b>	
<b>Transfers (nil impact)</b>					
72912. Glenferrie Commuter Car Park		0	(253)	(253)	Portion of budget reallocated to priority project 81089. Commuter Car Park resources.
72913. Camberwell Commuter Car Park		0	(253)	(253)	Portion of budget reallocated to priority project 81089. Commuter Car Park resources.
72914. Canterbury Commuter Car Park		0	(253)	(253)	Portion of budget reallocated to priority project 81089. Commuter Car Park resources.
72693. Hawthorn Rowing Ramp		0	(116)	(116)	Savings to offset additional spend in project 72891. Freeway Golf Course Maintenance Shed.
72891. Freeway Golf Course Maintenance Shed		0	116	116	Reallocation of funding from 72693. Hawthorn Rowing Ramp.
72869. Public Toilet Works		0	(100)	(100)	Reallocation of funding to 72798. Lewin reserve which includes the installation of a new public toilet.
72798. Lewin Reserve		0	100	100	Reallocation of funding from 72869. Public toilet works as a contribution towards the installation of a new public toilet at Lewin Reserve.
72901. Climate Action Plan		0	(97)	(97)	Reallocation to priority project 81120. Climate Action Plan to fund 12 month Sustainability Officer resource to support delivery of Climate Action plan initiatives.
<b>Total transfers between projects</b>	<b>3</b>	<b>0</b>	<b>(857)</b>	<b>(857)</b>	
<b>Amended net movement 2021-22 Capital Works Budget</b>		<b>15,954</b>	<b>99,690</b>	<b>83,736</b>	

+ = Increase in income and expenditure.  
 "(-)" = Decrease in income and expenditure.

## October 2021 Amended Budget

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TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22

Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
<b>CAPITAL WORK EXPENDITURE</b>				
<b>PLACES and SPACES</b>				
<b>Capital Projects</b>				
71518. Deepdene Park Tennis Club Pavilion	\$0	\$8,647	\$8,647	The extended period involved for the design development phase of the project, due to accessibility compliance, has resulted in a carry forward for the consultants fees. Project is anticipated for completion by June 2022.
71659. Bicycle Strategy Implementation	\$0	\$88,937	\$88,937	This project is carried out in conjunction with 72862. Muswell Hill and High Street intersection improvements. The project is underway and was initially delayed due to the power authority taking longer than expected to relocate a power pole. Project completed August 2021.
71818. Kew Croquet Club Pavilion	\$0	\$24,105	\$24,105	The consultants fees for the project are to be carried forward as a result of the accessibility compliance review. The extent of the works required are to be advised by the building surveyor. Project is expected to be fully concluded by June 2022.
72012. Shopping Centre Improvement Plan - Implementation	\$200,000	\$156,825	\$356,825	Due to COVID-19 restrictions, works in shopping centres were delayed following requests from business owners. Works have now commenced with a scheduled completion date of January 2022.
72326. 605-609 Glenferrie Road community facility	\$383,500	\$0	\$383,500	This is a multi-year project. The funding allocation is for the design component and the project has been delayed due to the requirements of final agreements between stakeholders to complete documentation. Design is anticipated to be completed by June 2022.
72575. Former Bowen Street MCHC	\$0	\$409,671	\$409,671	Due to delays encountered at the Camberwell Community Centre Project, the existing tenants were unable to relocate when anticipated. As a result the commencement of refurbishment works was delayed pending their relocation to a new facility. Works have now commenced and are expected to be completed by September 2021.
72585. Walmer Street bridge	\$2,396,880	(\$3,671)	\$2,393,209	The Heritage Council made a determination to heritage list the river bridge in December 2020 and this determination has impacted the delivery of this project to ensure the structural works maintain the heritage values. Re-design works and construction commencement to occur in 2021-22, pending statutory approvals.
72684. New Public Toilets	\$0	\$43,947	\$43,947	External funding has been confirmed for Camberwell Fresh Food Market upgrade works. This carry forward of funds will contribute to the amenities upgrade at Camberwell Fresh Food Market, which is scheduled for completion by June 2022.
72693. Hawthorn Rowing Ramp	\$0	\$996,518	\$996,518	The Hawthorn Rowing Ramp works have been deferred until April 2022. The works are to be undertaken by a New South Wales company and due to the current lockdown and border closures the works had to be deferred. The Rowing clubs do not want the works to start after September, as it will be too disruptive to their program. The installation will take 3 weeks with works tentatively scheduled to commence in April 2022.
72699. Shopping Centre Improvement Plan - Investigation and Design	\$38,553	\$90,080	\$128,633	This is a multi-year project. Detailed documentation is to be completed to allow for final feedback from Department of Transport (DoT) and Yarra Trams. In future years, construction is scheduled for Dickens Corner and Solway in 2022-23 and Riversdale in 2023-24.

## October 2021 Amended Budget

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TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22

Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
72708. Alamein Community Centre	\$405,000	(\$405,000)	\$0	This is a multi-year project. There was a delay due to adjustments in the project scope, including reorganised on site parking which prolonged the design process. The builder was appointed in February 2021 with works commencing onsite in April 2021. Project is expected to be fully concluded by October 2021.
72712. Willsmere Park pavilion	\$50,000	\$5,763	\$55,763	This is a multi-year project. Following the completion of the concept design, the project is now in the schematic design phase. This will also include a longer advertisement period in the planning permit application process due to the current COVID-19 protocols of the Strategic and Statutory Planning department. Construction is planned for early 2022 with the project to be completed during 2022-23.
72757. Dog Off Leash Park	\$0	\$361,397	\$361,397	Works for the Gordon Barnard Reserve fenced dog play area are almost complete with opening scheduled for October 2021. Minor upgrades as part of the additional dog friendly play areas within the existing dog off-leash reserves program, has been delayed due to increased community interest and engagement, procurement and changes to the scope. Upgrades at Markham Reserve, Boroondara Park and Lynden Reserve will be completed by end of 2021.
72768. Diversity Inclusion and Participation (DIP) Pavilion Program	\$1,073,097	\$626,789	\$1,699,886	Multiple individual projects sit within the broader Diversity Inclusion and Participation (DIP) Pavilion Program. Contracts have recently been awarded for pavilion improvement works to increase participation in sport at Dorothy Laver Reserve East, Howard Dawson Reserve, Victoria Road Reserve and St James Park. Following requests by sports clubs to minimise disruption to football season, the works will commence in September 2021 and be completed early 2022.
72795. Camberwell Building 2 Lift replacement	\$0	\$5,650	\$5,650	The delivery of this project is to be continued in 2021-22 and completed in July 2021.
72797. Rathmines Reserve	\$200,000	\$77,756	\$277,756	The construction works for alterations and additions to the existing pavilion commenced in May 2021. The pavilion renewal will provide four change rooms and amenities, dual Umpires Rooms, First Aid Room, enlarged social room, public toilet facilities and an improved kiosk and kitchen. Works are planned for completion by early 2022. Temporary facilities, including change rooms and amenities, have been provided to the impacted sports clubs during construction works.
72798. Lewin Reserve	\$270,000	\$30,000	\$300,000	Due to ongoing resident consultation, the project was put on hold and delayed. The design and documentation phases have re-commenced and the project is due for completion by June 2022.
72829. Office refurbishments	\$0	\$123,641	\$123,641	The delivery of this project is to be continued in 2021-22 to accommodate office furniture and reconfiguration works. Project is anticipated for completion by June 2022.
72836. Victoria Park Regional Playground	\$0	\$137,821	\$137,821	All works that could be undertaken by Civil Projects have been carried out. Other preliminary works scheduled to be carried out have now been added to the scope of works for the tender, with the major playground contract scheduled to go out to public tender in late September 2021, with works commencing in early 2022. Project is anticipated to be completed by June 2022.

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TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22

Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
72848. Neighbourhood Shopping Centre Improvements Pilot - Maling Road	\$0	\$96,555	\$96,555	The project sits predominately on a Metro Trains Station Precinct, adjacent to a narrow Council Right of Way. Design sign off and documentation is on hold as Metro Trains are not in support of a vehicle turnaround area on their land, which has triggered additional investigations. The result being a Right of Way discontinuation to remove vehicles is deemed beneficial for the project and community. Presentation and report is being prepared for Council. Additionally, seeking Ward Councillor approval due to concerns related to heritage character. These aspects are interconnected and amendments to the design rely on resolving both of these matters, which is anticipated to be resolved by October 2021.
72863. Fordham Avenue Kindergarten	\$20,000	\$12,700	\$32,700	COVID-19 resulted in extended engagement with stakeholders that has delayed architectural drawings, which are now scheduled for completion in the first quarter of 2021-22. Construction is anticipated for completion by June 2022.
72864. Through Road Childcare Centre	\$0	\$7,726	\$7,726	This is a multi-year project. Architectural consultancy will be completed during 2021-22 with construction works scheduled to be completed by June 2022.
72865. Y Street Ashburton - Community Services Building	\$0	\$33,088	\$33,088	Design Development is in progress, with the design and documentation to be completed during 2021-22. The construction is planned to commence and conclude in 2023-24.
72866. Camberwell Market (North West wall repair)	\$0	\$235,006	\$235,006	This project was delayed due to design changes needed to accurately reflect the on-site situation and constraints. The amended design was re-priced and works shall commence on receipt of the building permit with works scheduled for completion in 2021-22.
72868. Macleay Park Pavilion	\$10,000	(\$10,000)	\$0	This is a multi-year project. Feedback and further consultation is required with service departments to finalise the scope of works. This project is due for completion by June 2022.
72874. Clifton St Balwyn North - 25-35 Clifton St - drainage works	\$0	\$120,000	\$120,000	This project has been delayed due to a supply shortage of concrete pipes. It is expected that supplies will be available in August 2021 with the project anticipated for completion by June 2022.
72888. West Hawthorn Kindergarten Hawthorn - 67 Church St to Smart St	\$0	\$80,000	\$80,000	Works were delayed due to delays in obtaining a permit from Melbourne Water in order to connect into their main drain. Works are scheduled to be completed by November 2021.
72891. Freeway Golf Course - Maintenance Shed renovations	\$0	\$127,034	\$127,034	Design documentation was delayed due to a new architectural consultant requiring to be engaged. The project is currently being tendered and works are due to commence in September 2021. This project is expected to be completed in February 2022.
72709. West Hawthorn Preschool - Brook Street	\$0	\$36,101	\$36,101	Project completed end September 2021. Due to COVID-19 restrictions, the onsite visits and inspections for the Environmental Plan and structural review have been rescheduled. They took place in September 2021 during the school holiday break.
72909. Surrey Hills Neighbourhood Centre	\$0	\$144,955	\$144,955	Stakeholders have requested for the works to occur within the school holiday period, which has required the need to stage the project over the September School holidays and Christmas period. Project is now due for completion by January 2022.



## October 2021 Amended Budget

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TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22

Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
72910. Eric Raven Facilities	\$250,000	\$0	\$250,000	This project was initially delayed due to the scope of the acoustic works being reviewed by the client. Store room works will commence upon receipt of the building permit and is now scheduled for completion in 2021-22.
72913. Camberwell Commuter Car Park	\$670,000	\$34,312	\$704,312	Council recently received grant funding from the Federal Government for the feasibility and development of Commuter Car Parking facilities across three precincts (Camberwell, Glenferrie and Canterbury). Currently these proposed project sites are undergoing rigorous feasibility studies to establish if the delivery of commuter car parking can be achieved on each site technically and if they are accepted by the community. Council have started engaging various expert consultants to undertake works and due to the complex nature of the projects and lack of clarity around the details of scope and expectation from funding partners, this has led to the projects being developed at a slower rate than expected. Following the finalisation of the feasibility and acceptance of the project within the organisation and by the community, a request for tender process will be undertaken to engage a larger management consultancy to assist with the overall implementation of these projects. Feasibility studies are anticipated to be completed by December 2021, with the project anticipated for completion by June 2022.
72914. Canterbury Commuter Car Park	\$680,000	\$65,526	\$745,526	
72912. Glenferrie Commuter Car Park	\$650,000	\$4,527	\$654,527	
72916. Freeway Golf Course administration building	\$0	\$500,000	\$500,000	Design documentation was delayed due to a new architectural consultant requiring to be engaged. The project is currently being tendered and works are due to commence in September 2021. This project is expected to be completed in February 2022.
72917. Bellevue Shopping Centre	\$0	\$500,000	\$500,000	A grant was provided from North East Link in order to carry out these works. Council is currently awaiting advice from North East Link to confirm project timings and when these works can be carried out without affecting their project delivery.
72917. Bellevue Shopping Centre	\$0	(\$500,000)	(\$500,000)	Adjustment - reversal of proposed carry forward.
72921. Ferndale Park	\$120,000	\$95,927	\$215,927	This is a multi-year project. Concept design is in progress by the Architect. The design and documentation will be completed during 2021-22 with construction works to be completed by April 2023.
72922. Canterbury Sportsground	\$100,000	\$71,050	\$171,050	This is a multi-year project. The schematic design is in progress by the design team. Design and documentation will be completed during 2021-22 with construction works to be completed by December 2022.
<b>Total Capital Projects</b>	<b>\$7,517,030</b>	<b>\$4,433,383</b>	<b>\$11,950,413</b>	
<b>Environmental Sustainability and Open Space</b>				
71869. Cricket Practice Nets Renewal Program	\$0	\$169,721	\$169,721	Soil reports have indicated that works are safer to be carried out in early Spring 2021. The contract has been awarded and works are now scheduled for completion by October 2021.
72197. Low Carbon Strategy Implementation - Energy Performance Contract	\$0	\$36,361	\$36,361	Energy efficiency and renewable energy projects were delivered from combined budgets for the Climate Action Plan and the Our Low Carbon Future Strategy budget. These works included LED lighting upgrades across multiple Council sites. The design phases of these works were substantially delayed by the COVID-19 pandemic as contractors undertaking design and delivery work were not considered essential workers and were not able to attend sites. Final lighting works are underway and were completed in July 2021.

## October 2021 Amended Budget

## Attachment 3

TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22

Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
72834. Integrated Water Management Strategy (IWMS)	\$0	\$13,832	\$13,832	The project has experienced some delays in finalising the detailed design and documentation of the Macleay Park raingarden and stormwater harvesting project due to a COVID-19 lockdown immediately following project commencement. Final detailed designs, documentation and project completion are expected in September 2021.
72901. Climate Action Plan - emissions reduction work	\$0	\$541,691	\$541,691	Due to COVID-19 restrictions, there were delays with awarding the contract and contractors being able to access sites for investigations. The sites required substantial onsite investigations and as the contractors were not considered essential workers during COVID-19, they faced higher than expected workloads once restrictions lifted. Lighting upgrade works commenced mid-April with solar photovoltaic (PV) works commencing in May. These works have all been contracted and are due for completion by September 2021.
72906. Gardiners Creek Litter Trap - Fed Govt Department Industry	\$0	\$15,000	\$15,000	Late supplementary advice was received regarding the litter trap design. Incorporating this design advice was important to ensure design achieves the best possible outcome. The design is currently awaiting final approval from Melbourne Water with manufacturing and installation completed in August 2021.
72915. Freeway Golf Course reconfiguration works	\$0	\$2,000,000	\$2,000,000	This is grant funded from the North East Link project and is scheduled for delivery in the 2021-22 financial year.
72948. Freeway Golf Course North East Link early works - YEMS	\$0	\$48,663	\$48,663	Works associated with North East Link Precinct disruptions will continue in 2021-22. Final works have been postponed until after winter and will occur during the course closure which is scheduled to commence in late September.
<b>Total Environmental Sustainability and Open Space</b>	<b>\$0</b>	<b>\$2,825,268</b>	<b>\$2,825,268</b>	
<b>Traffic and Transport</b>				
72763. Shared Path and Park Lighting	\$0	\$56,193	\$56,193	This project was delayed as the design consultant was unable to complete the lighting designs for three sections of shared paths due to COVID-19 restrictions. The designs have just been finalised and contractor has been appointed. The project is now scheduled to be completed in September 2021.
72860. Union Rd - Surrey Hills - Lower speed limit between Canterbury	\$0	\$16,056	\$16,056	This project was delayed due to a change in ownership during the tender evaluation period. The project is currently in construction and scheduled for completion in September 2021, pending CitiPower's timely inspection of power supply pits.
72862. Muswell Hill and High Street intersection improvements	\$0	\$58,830	\$58,830	Project Civil works completed, Landscaping works still being finalised (plants & trees) scheduled for completed August 2021.
72918. Balwyn Pedestrian operated signals	\$0	\$698,040	\$698,040	Grant funding was received from the North East Link project in early 2021. Detailed design and tender documentation is underway. Works are expected to be completed during 2021-22.
72919. Doncaster Road 40km/h shopping centre speed limit	\$0	\$240,000	\$240,000	Grant funding was received from the North East Link project in early 2021. Detailed design and tender documentation is underway. Works to install the new electronic speed limit is expected to be completed by December 2021.
<b>Total Traffic and Transport</b>	<b>\$0</b>	<b>\$1,069,119</b>	<b>\$1,069,119</b>	

## October 2021 Amended Budget

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TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22				
Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
<b>Asset Management and Capital Planning</b>				
72355. Future drainage renewal planning	\$0	\$20,649	\$20,649	The project has experienced technical difficulties protecting and/or relocating underground services in the works area and this has caused delays in finalising the detailed design. Works completed in August 2021.
<b>Total Asset Management and Capital Planning</b>	<b>\$0</b>	<b>\$20,649</b>	<b>\$20,649</b>	
<b>Facilities, Waste &amp; Infrastructure</b>				
72840. Implementation of Public Safety Security Measures	\$0	\$264,080	\$264,080	Existing conditions in a number of locations with proposed counter-terrorism recommended treatments have required re-design. This has required additional consultation with stakeholders which has therefore delayed the delivery of this project. This project is expected to be delivered in 2021-22.
71801. Office furniture renewal	\$0	\$80,232	\$80,232	The delivery of this project is to be continued in 2021-22 to accommodate office furniture renewal. It is anticipated that the project will be completed by June 2022.
72890. Hawthorn Aquatic Centre and Leisure Centre - Water Harvesting	\$0	\$141,040	\$141,040	This project has been delayed due to the unavailability of parts in Australia. The parts have been ordered from overseas and it is now anticipated that this project will be completed by December 2021.
72902. Riversdale Depot Masterplan	\$50,000	\$0	\$50,000	This project has been delayed by 12 months due to the COVID-19 restrictions in place for contractors visiting Riversdale Depot. Detailed on-site surveys and consultation with staff members will commence in 2021-22. This project is now scheduled for completion by June 2022.
<b>Total Facilities, Waste &amp; Infrastructure</b>	<b>\$50,000</b>	<b>\$485,352</b>	<b>\$535,352</b>	
<b>TOTAL PLACES AND SPACES</b>	<b>\$7,567,030</b>	<b>\$8,833,771</b>	<b>\$16,400,801</b>	
<b>COMMUNITY SUPPORT</b>				
<b>Liveable Communities</b>				
71920. HACC - Minor Capital Grant	\$80,000	(\$71,334)	\$8,666	Funding was received from a Victorian Government grant for the purchase of minor capital associated with Council's aged care services. Minor capital works associated with the Active Ageing office space have begun with works completed September 2021.
<b>Total Liveable Communities</b>	<b>\$80,000</b>	<b>(\$71,334)</b>	<b>\$8,666</b>	
<b>Arts and Culture</b>				
71877. Town Hall Gallery collection Acquisitions	\$0	\$44,660	\$44,660	Final artwork purchases cannot be completed until after end of the financial year. Project is anticipated to be completed by October 2021.
<b>Total Arts and Culture</b>	<b>\$0</b>	<b>\$44,660</b>	<b>\$44,660</b>	
<b>Library Services</b>				
72665. Library IT Hardware Renewal	\$0	\$390,000	\$390,000	The project funds are allocated to the management of Library IT hardware renewal, specifically the conversion of existing library return sorters. The COVID-19 pandemic has delayed the delivery and installation of the new library technology at Camberwell and Hawthorn Libraries. Project is now scheduled for completion in 2021-22.
71568. Library and Office Furniture	\$0	\$33,674	\$33,674	The COVID-19 pandemic has delayed access to the shipping container of the furniture that was ordered. Delivery of the furniture was completed in July 2021.

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TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22				
Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
72751. Library Shelving	\$0	\$58,822	\$58,822	Due to COVID-19 restrictions, there was a delay in receiving the design of shelving and floor layouts by architects. Additionally there was also a delay in accessing the furniture that was ordered. The project is now scheduled for completion in 2021-22.
<b>Total Library Services</b>	<b>\$0</b>	<b>\$482,496</b>	<b>\$482,496</b>	
<b>TOTAL COMMUNITY SUPPORT</b>	<b>\$80,000</b>	<b>\$455,822</b>	<b>\$535,822</b>	
<b>CUSTOMER and TRANSFORMATION</b>				
<b>Transformation &amp; Technology</b>				
72761. Payroll System Upgrade	\$380,053	\$7,325	\$387,378	A preferred vendor was selected via a competitive tender process however implementation was paused due to availability of resources and timing of change impacts. This project is scheduled to resume in July 2021 and be completed by June 2022.
71794. Future Information Technology Expenditure	\$0	\$192,946	\$192,946	The COVID-19 pandemic has delayed this project due to the impact on global supply of technology equipment. It is expected that this project will be completed by June 2022.
72756. Youth Services Case Management System	\$0	\$121,031	\$121,031	A preferred vendor was selected via a competitive tender process however implementation was paused due to the availability of resources and capacity constraints. This project is scheduled to be completed by June 2022.
72766. Information Security Roadmap	\$0	\$132,729	\$132,729	Due to the significant amount of change in the technical landscape and the considerations brought upon by hybrid working, the analysis and definitions of the requirements for security managed services has taken longer than anticipated. This work will continue in the 2021-22 financial year with the aim of supporting the onboarding of managed security services in the next period.
72828. Audio-visual equipment replacement.	\$0	\$62,932	\$62,932	The COVID-19 pandemic has delayed this project due to the impact on global supply of technology equipment. It is expected that this project will be completed by June 2022.
72837. Records Management System Upgrade and Enhancement	\$0	\$36,400	\$36,400	A preferred vendor was selected via a competitive tender process however implementation was paused due to the availability of resources and capacity constraints. This project is scheduled to be completed by June 2022.
<b>Total Transformation &amp; Technology</b>	<b>\$380,053</b>	<b>\$553,363</b>	<b>\$933,416</b>	
<b>Chief Customer Office</b>				
72903. Smart Safe in Customer Service	\$20,000	\$0	\$20,000	Discussion on the future need for a smart safe for cash collection in a post-COVID-19 environment are required. Until this occurs, the requirement of a smart safe for cash collection remains on hold and will be included in the scope of our COVID-19 safe strategy. This project is now due for completion by June 2022.
<b>Total Chief Customer Office</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>	
<b>TOTAL CUSTOMER AND TRANSFORMATION</b>	<b>\$400,053</b>	<b>\$553,363</b>	<b>\$953,416</b>	

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TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22

Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
<b>MAJOR PROJECTS</b>				
<b>Major Projects</b>				
72769. Canterbury Precinct (Renewal)	\$3,395,115	\$58,279	\$3,453,394	This is a multi-year project. Contract was awarded September 2020 however there were delays in commencement of construction due to external authority approvals required to issue building permits. Construction commenced in March 2021 to renovate three existing buildings and construct a new single storey extension to the former bowls club building, including a basement carpark. Project is planned for completion in 2022.
72770. Canterbury Precinct (Upgrade)	\$626,019	\$200,000	\$826,019	
72771. Canterbury Precinct (New)	\$1,252,039	(\$2,951)	\$1,249,088	
72772. Canterbury Precinct (Expansion)	\$1,252,039	(\$500)	\$1,251,539	
72773. Balwyn Community Centre (Upgrade)	\$0	\$11,065	\$11,065	Building Works were completed in May 2020. Minor post completion works are required and is programmed for completion in 2021-22.
72852. Camberwell Community Centre (Expansion)	\$0	\$70,000	\$70,000	This is a multi-year project that reached practical completion in April 2021. Tenants have now occupied and commenced services in the new building. A carry forward is required to complete minor tenancy fitouts and minor works in 2021-22.
72411. Greythorn Community Hub	\$0	\$35,000	\$35,000	The forward commitment is required to finalise the completion of minor works in 2021-22.
72776. Kew Recreation Centre (Expansion)	\$600,000	(\$600,000)	\$0	This is a multi-year project. Due to COVID-19 restrictions, there was a delay in commencement of demolition works. Demolition has been completed and construction of the new Kew Recreation Centre commenced March 2021, with completion scheduled for 2023. During excavation works, a diesel pit was discovered which had contaminated a substantial amount of soil. This was not identified during the environmental or geotechnical reports conducted on site. The volatile soil was required to be removed off site under Environmental Protection Authority Victoria regulations and has contributed to the over expenditure of \$6.43 million.
<b>TOTAL MAJOR PROJECTS</b>	<b>\$7,125,212</b>	<b>(\$229,107)</b>	<b>\$6,896,105</b>	
<b>Made up of:</b>				
<b>NEW CAPITAL - FORWARD COMMITMENTS TO 2021-22</b>	<b>\$2,020,645</b>	<b>\$1,703,736</b>	<b>\$3,724,381</b>	
<b>UPGRADE CAPITAL - FORWARD COMMITMENTS TO 2021-22</b>	<b>\$3,022,899</b>	<b>\$1,698,225</b>	<b>\$4,721,124</b>	
<b>EXPANSION CAPITAL - FORWARD COMMITMENTS TO 2021-22</b>	<b>\$3,145,136</b>	<b>\$319,459</b>	<b>\$3,464,595</b>	
<b>RENEWAL CAPITAL - FORWARD COMMITMENTS TO 2021-22</b>	<b>\$6,983,615</b>	<b>\$5,892,429</b>	<b>\$12,876,044</b>	
<b>GRAND TOTAL FORWARD EXPENDITURE COMMITMENTS TO 2021-22</b>	<b>\$15,172,295</b>	<b>\$9,613,849</b>	<b>\$24,786,144</b>	

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**TABLE 6 - CAPITAL WORKS - PROPOSED FORWARD COMMITMENTS TO 2021-22**

Project Name & Number	Total Adopted Forward Commitments to 2021-22	Movement	Total Final Forward Commitments to 2021-22	Commentary
<b>CAPITAL WORK INCOME</b>				
72585. Walmer Street Bridge	\$0	(\$1,500,000)	(\$1,500,000)	Grant now anticipated to be received in 2021-22.
71728. Condition 4 Footpath renewal	\$0	(\$59,381)	(\$59,381)	Balance of grant funding to be recognised in 2021-22.
72771. Canterbury Precinct (New)	\$0	(\$800,000)	(\$800,000)	Grant now anticipated to be received July 2021.
72693. Hawthorn Rowing Ramp	\$0	(\$175,000)	(\$175,000)	Balance of club contribution anticipated to be received in 2021-22.
72757. Dog Off Leash Park	\$0	(\$68,750)	(\$68,750)	Balance of grant funding to be recognised in 2021-22.
72768. Diversity Inclusion and Participation (DIP) Pavilion Program	\$0	(\$167,380)	(\$167,380)	Balance of grant funding to be recognised in 2021-22.
72862. Muswell Hill and High Street intersection improvements	\$0	(\$96,970)	(\$96,970)	Balance of grant funding to be recognised in 2021-22.
72899. West Hawthorn Preschool	\$0	(\$250,000)	(\$250,000)	Balance of grant funding to be recognised in 2021-22.
72906. Gardiners Creek Litter Trap - Fed Govt Depart Industry	\$0	(\$20,000)	(\$20,000)	Balance of grant funding to be recognised in 2021-22.
72912. Glenferrie Commuter Car Park	\$0	(\$750,000)	(\$750,000)	Balance of grant funding to be recognised in 2021-22.
72913. Camberwell Commuter Car Park	\$0	(\$750,000)	(\$750,000)	Balance of grant funding to be recognised in 2021-22.
72914. Canterbury Commuter Car Park	\$0	(\$750,000)	(\$750,000)	Balance of grant funding to be recognised in 2021-22.
72915. Freeway Golf Course reconfiguration works	\$0	(\$2,000,000)	(\$2,000,000)	Balance of grant funding to be recognised in 2021-22.
72916. Freeway Golf Course administration building	\$0	(\$500,000)	(\$500,000)	Balance of grant funding to be recognised in 2021-22.
72917. Bellevue Shopping Centre Improvement project	\$0	(\$500,000)	(\$500,000)	Balance of grant funding to be recognised in 2021-22.
72918. Balwyn Pedestrian operated signals	\$0	(\$700,000)	(\$700,000)	Balance of grant funding to be recognised in 2021-22.
72919. Doncaster Road 40km/h shopping centre speed limit	\$0	(\$240,000)	(\$240,000)	Balance of grant funding to be recognised in 2021-22.
72921. Ferndale Park	\$0	(\$50,000)	(\$50,000)	Balance of grant funding to be recognised in 2021-22.
72861. Wattle Road Traffic Treatments btn Glenferrie Rd & Power Street.	\$0	(\$197,320)	(\$197,320)	Balance of grant funding to be recognised in 2021-22.
<b>TOTAL INCOME CARRIED FORWARD TO 2021-22</b>	<b>\$0</b>	<b>(\$9,574,801)</b>	<b>(\$9,574,801)</b>	
<b>TOTAL NET FORWARD COMMITMENTS TO 2021-22</b>	<b>\$15,172,295</b>	<b>\$39,048</b>	<b>\$15,211,343</b>	

Table 7 - 2022-23 Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
<b>Foreshadowed 2022-23 Capital Works Budget</b>		1,874	73,668	71,795	
<b>Proposed forward commitments from 2021-22</b>		720	8,060	7,340	Refer Table 5 for a detailed list of proposed forward commitments from 2021-22.
		<b>2,594</b>	<b>81,729</b>	<b>79,135</b>	
<b>Proposed income and expenditure adjustments to 2022-23</b>					
72607. Kew Recreation Centre (Renewal)		35	1,770	1,735	This is a multi year project. The adjustment reflects the approved contract variation per the Council meeting 27th July 2021.
<b>Total proposed income and expenditure adjustments to 2022-23</b>	<b>1</b>	<b>35</b>	<b>1,770</b>	<b>1,735</b>	
<b>Amended net movement foreshadowed 2022-23 Capital Works Budget</b>		<b>2,629</b>	<b>83,499</b>	<b>80,870</b>	

Table 8 - 2024-25 Capital Works New Budget Amendments					
	Ref	Income \$'000	Expenditure \$'000	Net Total \$'000	Comment
<b>Foreshadowed 2024-25 Capital Works Budget</b>					
		500	68,322	67,822	
		<b>500</b>	<b>68,322</b>	<b>67,822</b>	
<b>Proposed income and expenditure adjustments to 2024-25</b>					
72012. Shopping Centre improvement plan and implementation		(500)	(500)	0	Project Expenditure brought forward to 2021-22 Financial year. Removal of grant funding in 2024-25 as funding was received in 2020-21 financial year.
<b>Total proposed income and expenditure adjustments to 2024-25</b>	<b>1</b>	<b>(500)</b>	<b>(500)</b>	<b>0</b>	
<b>Amended net movement foreshadowed 2024-25 Capital Works Budget</b>					
		<b>0</b>	<b>67,822</b>	<b>67,822</b>	



## October 2021 Amended Budget

Attachment 4  
Non-statutory fee

## 2021-22 FEES AND CHARGES SCHEDULE

Fees and charges to be changed	Statutory Fee	UNIT	PROPOSED GST inclusive 2021-22 fee \$	ADOPTED GST inclusive 2021-22 fee \$	Fee increase \$	Fee increase %	GST applied at 10%	Policy / Strategy Act / Regulation	Pricing Policy Category
<b>REMOVED FEES</b>									
<b>Urban Living - Strategic &amp; Statutory Planning</b>									
<b>Other Fees and Charges</b>									
Notification / advertising fee one sign and up to five notices (Applicant undertaking public notice)	N	Per application	\$ -	\$ 78.00	-\$ 78.00	-100%	N	Pricing Policy	Full cost recovery pricing
Notification / advertising fee one sign and up to ten notices (Applicant undertaking public notice)	N	Per application	\$ -	\$ 141.50	-\$ 141.50	-100%	N	Pricing Policy	Full cost recovery pricing
Notification / advertising fee one sign and up to fifteen notices (Applicant undertaking public notice)	N	Per application	\$ -	\$ 206.00	-\$ 206.00	-100%	N	Pricing Policy	Full cost recovery pricing
For any additional sign (Applicant undertaking public notice)	N	Per application	\$ -	\$ 13.00	-\$ 13.00	-100%	N	Pricing Policy	Full cost recovery pricing
For lamination of any sign	N	Per application	\$ -	\$ 12.00	-\$ 12.00	-100%	N	Pricing Policy	Full cost recovery pricing
<i>Commentary for removal of new fees: Fees are no longer required. Council no longer prepares planning application public notices for display on sites where applicants decide to undertake public notice rather than requesting Council to undertake public notice on their behalf. Council provides instructions regarding the wording and display of notices to applicants in these instances.</i>									
<b>REWORDING OF FEE</b>									
<b>Urban Living - Strategic &amp; Statutory Planning</b>									
<b>Other Fees and Charges</b>									
Current fee wording: For each additional notice (Council and Applicant)	N	Per application	\$ 10.40	\$ 10.40	\$ -	0%	N	Pricing Policy	Full cost recovery pricing
Reword to: For each notice posted by Council									
<i>Commentary for rewording of fee: The rewording clarifies the fee is charged for each public notice posted by Council.</i>									

October 2021 Amended Budget

Attachment 4  
Statutory Fees

2021-22 FEES AND CHARGES SCHEDULE

Fees and charges to be changed	Statutory Fee	UNIT	PROPOSED GST inclusive 2021-22 fee \$	ADOPTED GST inclusive 2021-22 fee \$	Fee increase \$	Fee increase %	GST applied at 10%	Policy / Strategy Act / Regulation	Pricing Policy Category	
<b>REMOVED FEES</b>										
<b>Urban Living - Civic Services</b>										
<b>Asset Protection Permits</b>										
Infringement - Failure to obtain an Asset Protection Permit	Y	Per offence	\$ -	\$ 500.00	-\$ 500.00	-100%	N	Pricing Policy	Disincentive Pricing	
<i>Commentary for removed fee: Fee is replaced with the following fee as noted below under amendment to existing fees: "Infringement - Breach of the Protection of Council Assets and Control of Building Sites Local Law", which was adopted by Council on 23rd August 2021.</i>										
<b>AMENDMENT TO AN EXISTING FEE</b>										
<b>Urban Living - Civic Services</b>										
<b>Asset Protection Permits</b>										
Infringement - Breach of the Protection of Council Assets and Control of Building Sites Local Law	Y	Per offence	\$ 500.00	\$ 200.00	\$ 300.00	150%	N	Pricing Policy	Disincentive Pricing	
<i>Commentary for amendment of fee: The fee has been amended as part of the renewal of Protection of Council Assets and Control of Building Sites Local Law 2021 adopted by Council on 23rd August 2021.</i>										
<b>NEW FEES</b>										
<b>Urban Living - Civic Services</b>										
<b>Asset Protection Permits</b>										
Make or allow to be made any false representation or declaration in or in relation to the application for a permit	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing	
Omits relevant information from an application for a permit	Y	Per offence	\$ 700.00	\$ -	\$ 700.00	100%	N	Pricing Policy	Disincentive Pricing	
Failure to comply with a Notice to Comply	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing	
Person carries out or allows to be carried out building work on the land without obtaining a permit	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing	
Person carries out or allowed to be carried out building work on the land in breach of a condition of a permit that has been obtained	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing	
Person carries out or allowed to be carried out building work on the land without paying a bond or guarantee	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing	
Person failed to comply with Building Work Hours	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing	
Person place any building material associated with building work, plant or equipment or any other thing on a road or council land without a permit	Y	Per offence	\$ 500.00	\$ -	\$ 500.00	100%	N	Pricing Policy	Disincentive Pricing	

October 2021 Amended Budget

Attachment 4  
Statutory Fees

2021-22 FEES AND CHARGES SCHEDULE

Fees and charges to be changed	Statutory Fee	UNIT	PROPOSED GST inclusive 2021-22 fee \$	ADOPTED GST inclusive 2021-22 fee \$	Fee increase \$	Fee increase %	GST applied at 10%	Policy / Strategy Act / Regulation	Pricing Policy Category
Person erects or installs anything associated with building work on a road or council land without a permit	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person occupies a road or council land without a permit	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person obstructs a road or council land without a permit	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person places or constructs any hoarding, scaffolding, or other structure on or over a road or council land without a permit	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure contaminated water did not enter storm water system from the land	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Builder did not ensure contaminated water did not enter storm water system from the land	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person placed or constructed a temporary vehicle crossing over a road or council land without a permit	Y	Per offence	\$ 1,500.00	\$ -	\$ 1,500.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure that an adequate refuse facility was provided to contain all refuse	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure that the refuse facility remained on site for the duration of the works	Y	Per offence	\$ 750.00	\$ -	\$ 750.00	100%	N	Pricing Policy	Disincentive Pricing
Person did allow a refuse facility to be placed on council land without a permit	Y	Per offence	\$ 500.00	\$ -	\$ 500.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure the refuse facility was emptied when full	Y	Per offence	\$ 500.00	\$ -	\$ 500.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure all refuse was contained in the refuse facility	Y	Per offence	\$ 700.00	\$ -	\$ 700.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure that refuse was not deposited in or on any land	Y	Per offence	\$ 700.00	\$ -	\$ 700.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure that refuse was not deposited in or over any storm water system	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not remove and lawfully dispose of all refuse within 7 days of the completion of the building work	Y	Per offence	\$ 500.00	\$ -	\$ 500.00	100%	N	Pricing Policy	Disincentive Pricing
Person placing or removing a refuse facility accessed the land without the use of the temporary vehicle crossing	Y	Per offence	\$ 500.00	\$ -	\$ 500.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not provide compliant toilet system on land	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not service toilet system on land	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing

## October 2021 Amended Budget

Attachment 4  
Statutory Fees

## 2021-22 FEES AND CHARGES SCHEDULE

Fees and charges to be changed	Statutory Fee	UNIT	PROPOSED GST inclusive 2021-22 fee \$	ADOPTED GST inclusive 2021-22 fee \$	Fee increase \$	Fee increase %	GST applied at 10%	Policy / Strategy Act / Regulation	Pricing Policy Category
Person placed toilet on road or council land without a permit	Y	Per offence	\$ 500.00	\$ -	\$ 500.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure that a vehicle entered or left land via a vehicle crossing or temporary vehicle crossing	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person allowed soil, earth, clay or other debris to be deposited on a road from a vehicle entering or leaving the land	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Person did not ensure that land was maintained or a vehicle was parked and loaded in such a way so as not to cause or potentially cause any injury, damage or detriment to amenity	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Detrimentially affect the amenity of the area by the emission of noise, dust, dirt, odour, litter, vermin or in any other way	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
Remove, destroy, damage, or interfere with any road, council land or other Council asset without a permit	Y	Per offence	\$ 1,000.00	\$ -	\$ 1,000.00	100%	N	Pricing Policy	Disincentive Pricing
<b>Commentary for new fees:</b> New fees introduced under the Protection of Council Assets and Control of Building Sites Local Law 2021 adopted at a Council Meeting on 23rd August 2021.									