

# BUDGET 2010-11



ADOPTED BY COUNCIL  
28 JUNE 2010  
CITY OF BOROONDARA

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## MAYOR AND CHIEF EXECUTIVE OFFICER'S MESSAGE

For many years Council has had a Long Term Financial Strategy which guides the development of the Council Budget in accordance with our Council Plan objectives. The Council Plan details how we spend ratepayers' money.

Council's objectives are;

- Strengthening communities.
- Enhancing the environment.
- Ensuring liveability and amenity.
- Providing facilities and assets.
- Effective governance.
- Community engagement.
- Responsible resource management.

In last year's budget the focus was on strategic planning for improved community facilities and assets. Council began a very large program of investment in our city's community buildings and infrastructure. The program covered:

- major redevelopment at the Hawthorn Town Hall, the Hawthorn Library Precinct and Hawthorn Leisure and Aquatic Centre;
- a library at the former Camberwell Civic Centre and an upgrade of the remaining building;
- the restoration and conversion of the heritage-listed Kew Court House and Police Station into an arts and cultural facility and;
- upgrade of the Kew Recreation Centre.

This year, we continue the approach with construction work starting at the Hawthorn Library Precinct, Kew Recreation Centre and Camberwell Library. The Kew Court House and Police Station restoration will be completed.

The next phase of our 10-year city-wide works program will modernise community facilities at the Balwyn, Ashburton and Kew libraries. We will upgrade or expand the Ashburton Recreation Centre, and will build a permanent gymnasium at the Boroondara Sports Complex in Balwyn North. We will also upgrade or expand other community facilities in the north east of the city as well as Ashburton.

So this year's budget is about continuing to make our vision for Boroondara a reality.

Another vital part of our works program involves the maintenance and renewal of the city's infrastructure – drains, footpaths, local roads, community buildings and so on. Encouragingly, the Auditor General's report shows that for 2008-09 Boroondara had the best result of all 79 Victorian local governments when it came to keeping up expenditure on maintenance and renewal of city assets. A real feather in Boroondara Council's cap.

While in the last couple of years Council's focus has been on our city's infrastructure, the 2010-11 Budget also provides substantial funding for current community services. Boroondara residents enjoy some of the highest service standards in Victoria, across a broad range of areas. For example, there are no waiting lists for home and community care service; independent surveys rate Boroondara's parks and gardens amongst the best in the State; and our waste services have the highest level of community satisfaction of all Councils in Victoria.

In addition, we will be spending \$11.7 million on delivering 122,000 hours of home and community care; 32,000 meals on wheels; more than 20,000 vaccinations; and registering and auditing 2,070 food premises. In the area of family services, Council will provide maternal and child health care, youth development and support services, occasional care;

and also train and support family day-carers who provide much needed child care services for families. It all comes at a cost - \$2.8 million.

It goes on. Council will spend \$11.1 million on maintaining 40 sportsgrounds, 222 open space sites, 22 formal gardens, 83 playgrounds, around 70,000 street trees and around 52,000 park trees. We will also fund the operation of the Freeway Golf Course.

The challenge is huge. We provide services at five libraries at a cost of \$6.1 million a year. We also provide services at five Council recreation centres at a net cost of \$2.7 million a year. And if it's recreation you want, you can go to the Boroondara Tennis Centre, the Boroondara Skate and BMX Park, Macleay Park Netball Courts and the Kew Traffic School. Council funds them all.

And let's not forget the cultural life of our city. We support activities as diverse as literary events, the Boroondara Eisteddfod, the Hawthorn Art Gallery, the civic collection, community festivals and lots of other programs. All good value for \$1.7 million. And that doesn't include supporting a wide range of community organisations by providing \$2.1 million in direct grants in addition to rental subsidies.

As importantly, we continue our environmental initiatives - recycled water to ovals and gardens; converting sportsgrounds to warm season grasses; installing an electricity cogeneration plant at the Ashburton Pool and Recreation Centre; and implementing a sustainable public lighting project. Total cost \$1.7 million in 2010-11.

And we do all this while the community enjoys a lower rate-in-the-dollar than in most other Victorian municipalities – 0.001483 cents or 0.1483% of a property's capital improved value.

While there has been a 6.8% rise in the total value of properties in Boroondara since the last valuation in 2008 - with the median value of a residential property (\$910,000) now attracting a rate of \$1,349 - the increase over last year's rate will be only \$94 over twelve months. Within this context, this year's overall rate increase of 5.25% will be lower than for many other metropolitan local governments. The figures highlight Council's commitment to cost restraint while providing value-for-money to residents and ratepayers.

Council's 2010-11 Budget provides for high quality maintenance and renewal of our infrastructure and for upgrades to major community buildings in our city, while maintaining the high quality of service which Boroondara residents expect and deserve.

We are now delivering on our promise.



**Cr Jack Wegman**  
Mayor

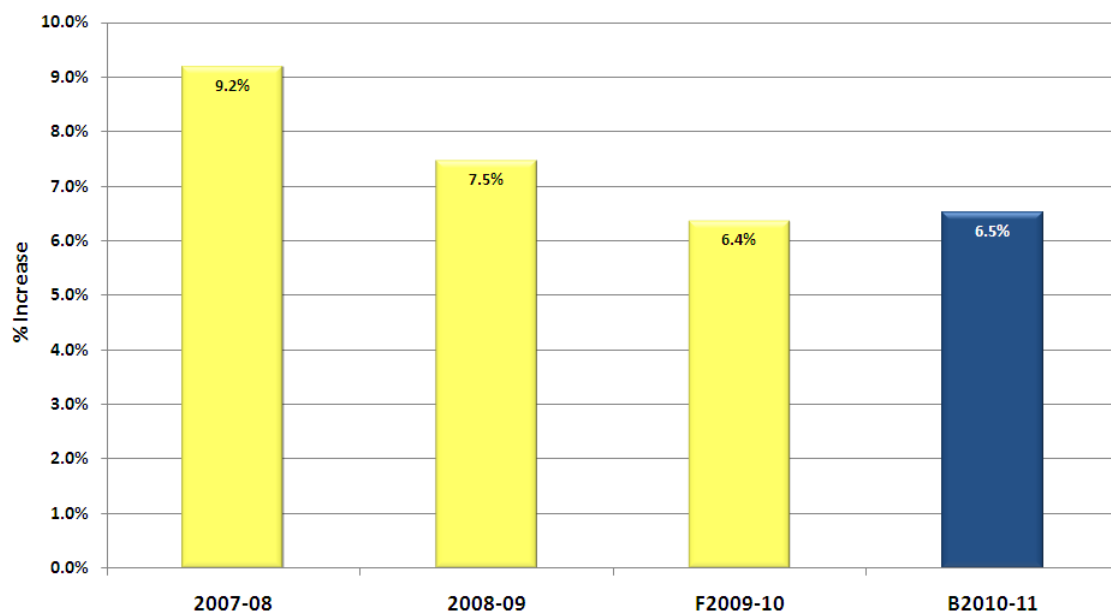


**Dr Catherine Dale**  
Chief Executive Officer

## EXECUTIVE SUMMARY

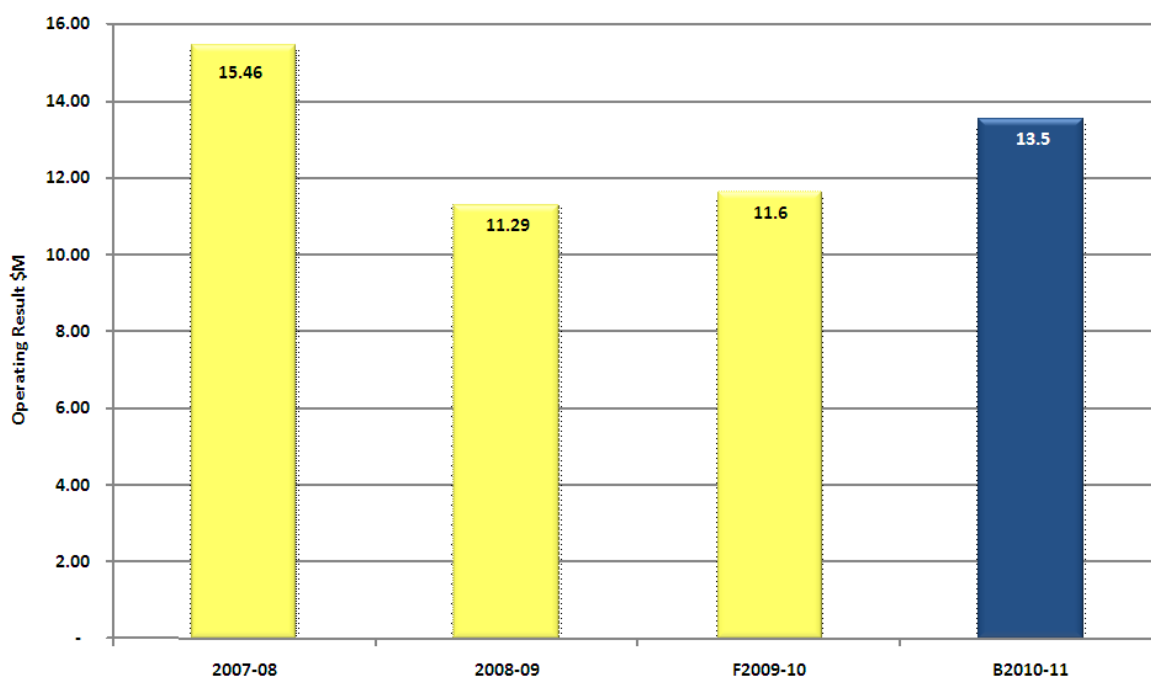
The executive summary provides key information about the rate increase, operating result, service levels, cash and investments, capital works, financial sustainability and key strategic activities of Council. Further detail is found within the body of the Budget report.

### 1. RATES REVENUE



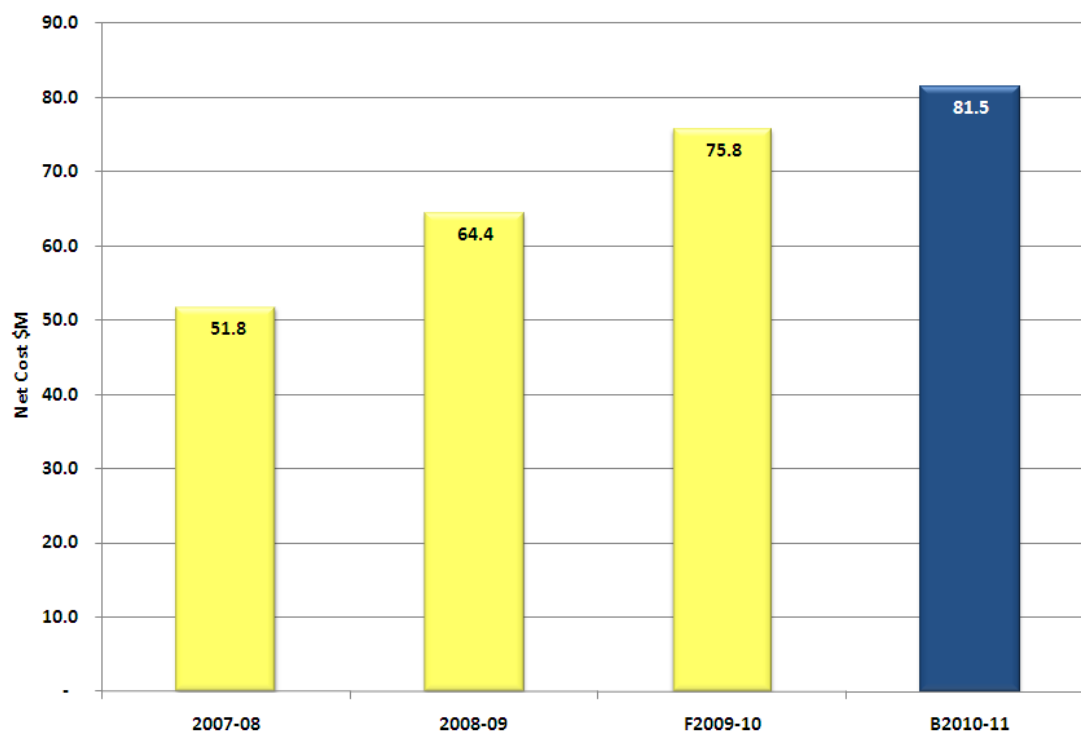
Total rates revenue, including special rates, supplementary valuations and interest income on rate arrears, is budgeted to increase by \$6.405M for the 2010-11 year against the 2009-10 forecast, raising total rates of \$104.522M. This increase includes a 5.25% rate rise, \$1.286M of natural growth in the number and nature of rateable properties and some minor variations to special rates and interest income on rate arrears. **Refer Section 10, Council's Rating Strategy.**

## 2. OPERATING RESULT



The operating result for the 2010-11 year is budgeted at \$13.527M surplus which is a \$1.911M increase from the forecast result of \$11.616M for 2009-10. The operating result includes items of a non operating nature including capital works funding \$1.545M, net loss on disposal of property, infrastructure, plant and equipment (\$2.665M) and net priority projects expenditure (\$3.120M). The underlying result, which excludes non operating items or once off items, is budgeted to be \$13.810M and \$17.767M surplus for 2009-10 and 2010-11 respectively.

## 3. SERVICES

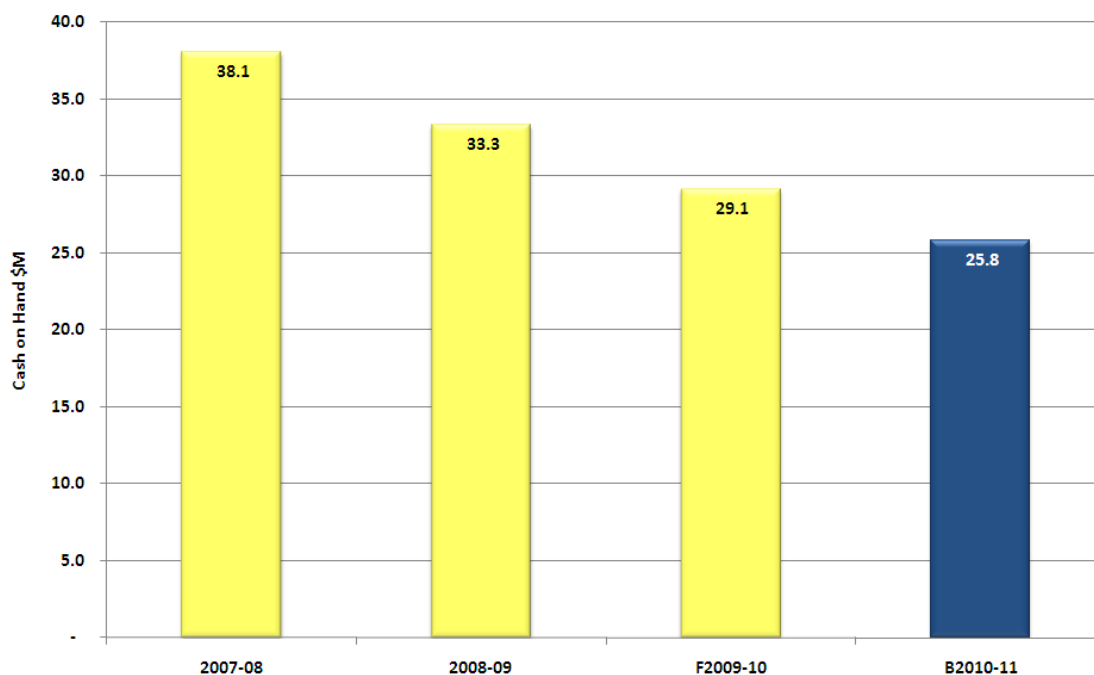


The net cost of services delivered to the community includes net operating directorate and department costs as well as net Priority Projects expenditure. For the 2010-11 year, the net cost of services delivered is expected to be \$81.530M, an increase of \$5.754M over the 2009-10 forecast.



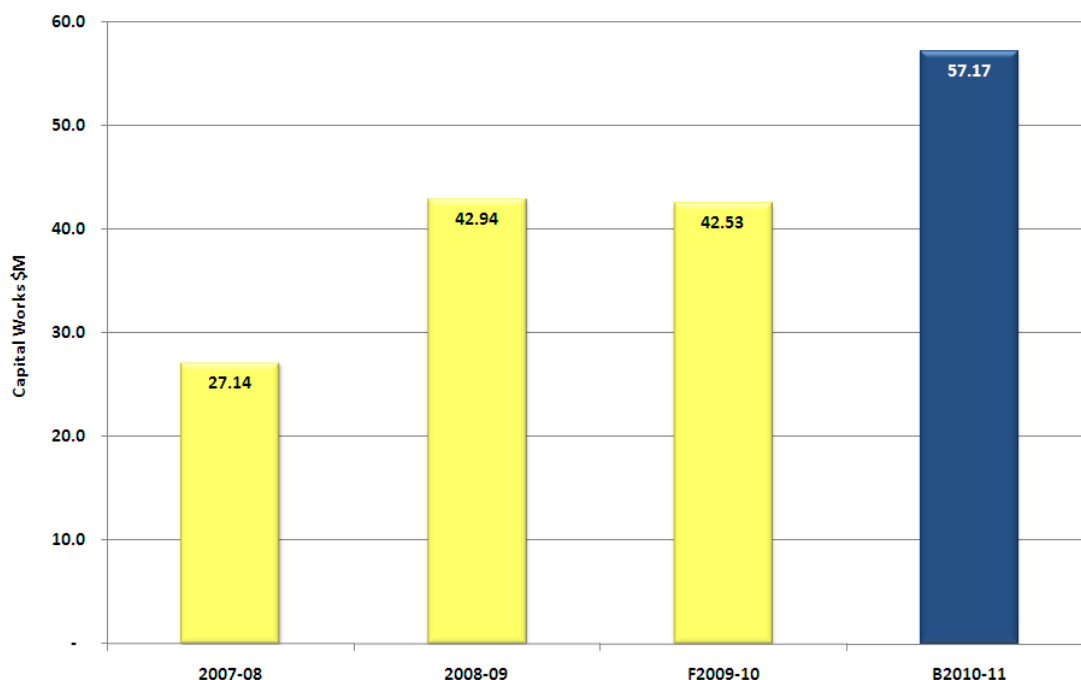
During the development of each budget, service levels are discussed with Council providing direction on the increase or amendment of Council services. For the 2010-11 year, a number of new activities and initiatives have been budgeted. The cost of these additional services is partially offset by \$372K in cost and productivity savings that were identified during the budget process.

#### 4. CASH AND INVESTMENTS



Cash and investments are budgeted to decrease by \$3.337M during the year to \$25.784M for the year ending 30 June 2011. The total cash and investment is forecast to be \$29.121M at the end of 30 June 2010.

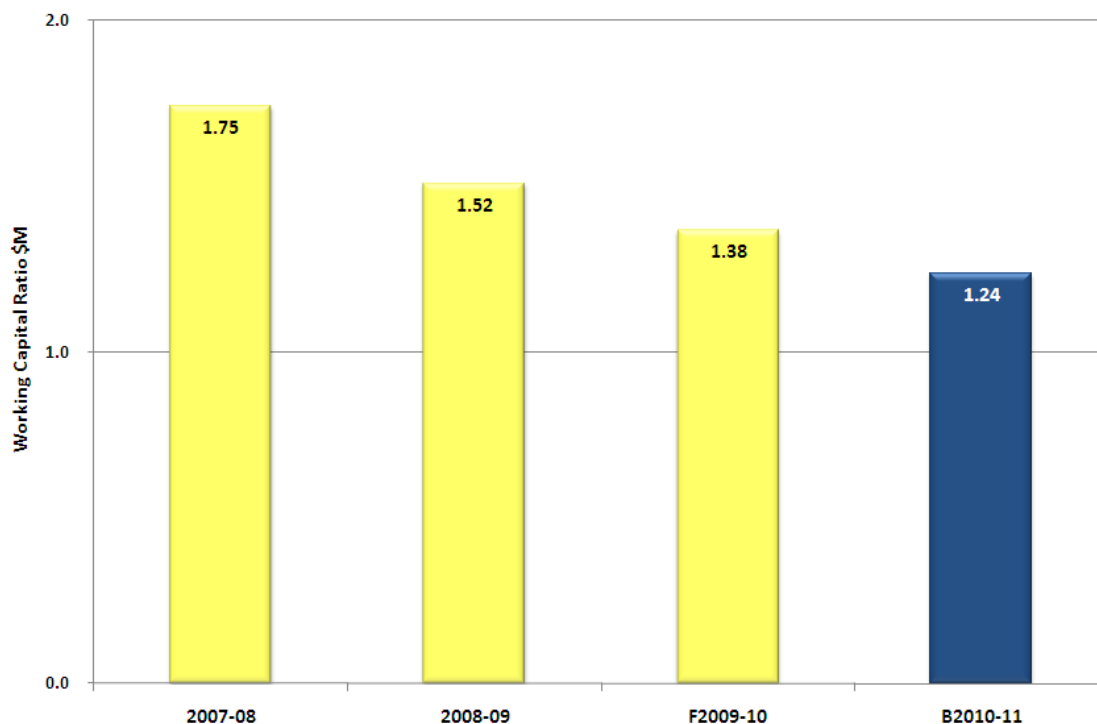
## 5. CAPITAL WORKS PROGRAM (GROSS EXPENDITURE)



Council's commitment to capital works will reach \$57.170M for the 2010-11 financial year. \$9.312M relates to forward commitments from the 2009-10 year. Forward commitments are part funded from the 2009-10 forecast surplus and the deferment of \$3.700M budgeted borrowings in 2009-10. Further capital funding of \$1.545M has been derived from external sources due to successful grant applications and community contributions to specific projects.

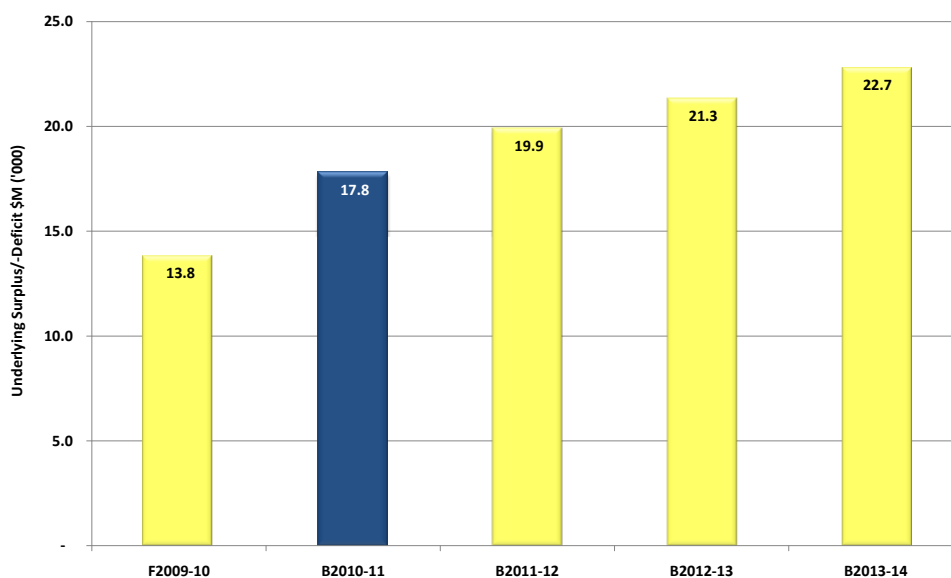
The Capital Works Program has been developed according to an extensive selection and prioritisation process. Council has committed to renewal expenditure of \$44.737M and new and upgrade expenditure of \$12.433M which also includes the forward commitments already mentioned. This year's program continues with substantial investment in major building projects including the Kew and Hawthorn Recreation Centres redevelopment and the Hawthorn Library Precinct as an arts and cultural precinct.

## 6. FINANCIAL POSITION



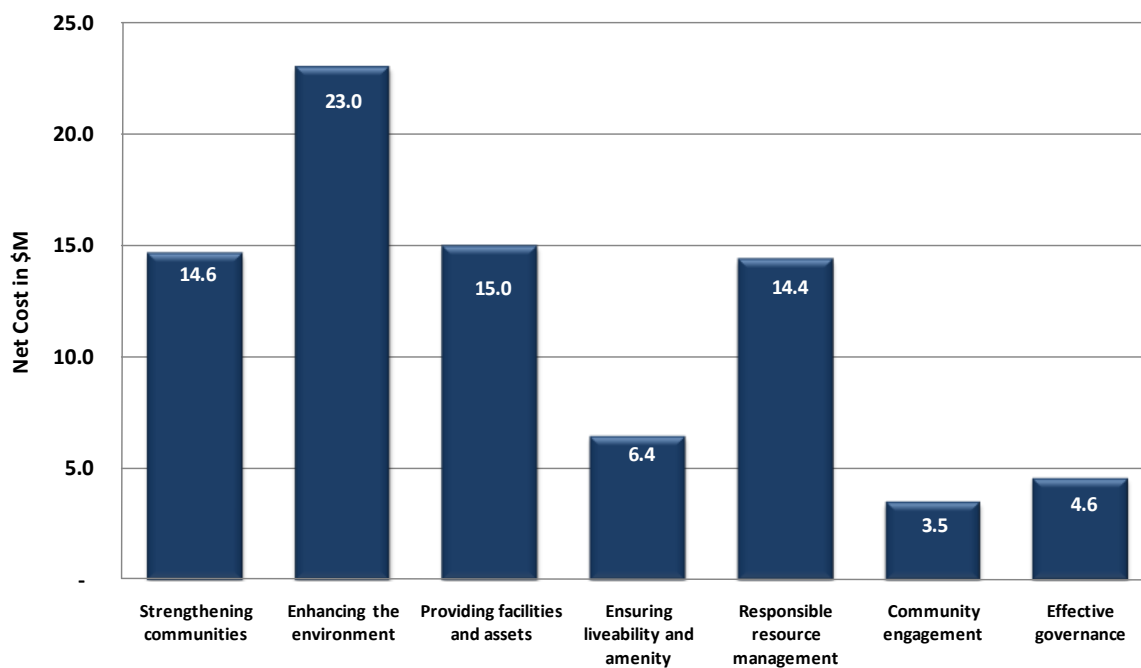
Net current assets (working capital) will decrease by \$3.600M to \$7.063M as at 30 June 2011. This is mainly due to the use of cash reserves to part fund the forward committed Capital Works Program for 2009-10.

## 7. FINANCIAL SUSTAINABILITY



A high level Strategic Resource Plan for the years 2010-11 to 2013-14 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the plan is financial sustainability in the medium to long term, whilst still achieving the Council's strategic objectives as specified in the Council Plan. The plan projects an increasing underlying result surplus for the next four years which will provide funding for Council's Capital Works Program in line with the Asset Management Strategy.

## 8. STRATEGIC OBJECTIVES – NET OPERATING (INCLUDING PRIORITY PROJECTS)



The Annual Budget includes a range of activities and commitments to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the net level of funding allocated in the budget to achieve strategic objectives as set out in the Council Plan for the 2010-11 year.

## BUDGET PROCESSES

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Act and Regulations.

The Annual Budget process is part of the Boroondara Planning Framework followed to develop the Council Plan and supporting Annual Budget. The preparation of the Budget commences with officers preparing the Annual Budget in accordance with the Act and submitting the proposed Budget to Council for approval 'in principle'. Council is then required to give "public notice" that it intends to 'adopt' the Budget. Council must give 28 days notice of its intention to adopt the proposed Budget and make the Budget available for inspection. The Budget document is made available for inspection at Council offices, libraries and on the website. A person has a right to make a submission on any proposal contained in the Budget and any submission must be considered before adoption of the Budget by Council. The final step is for Council to adopt the Budget after receiving and considering any submissions from interested parties. The Budget is required to be adopted and a copy submitted to the Minister by 31 August each year.

The key dates for the Budget process are summarised below:

Budget Process	Timing
Budget submitted to Council for approval	10 May
Public notice advising the intention to adopt Budget	12 May
Budget available for public inspection and comment	12 May – 9 June
Submissions period closes	9 June
Budget and community feedback presented to Council	21 June
Final Budget presented to Council for adoption	28 June
Copy of adopted Budget submitted to the Minister no later than	31 August





CITY OF BOROONDARA  
BUDGET 2010-11

## BUDGET OVERVIEW

1. Introduction
2. Linkage to Council Plan
3. Activities, Commitments and Key Strategic Activities
4. Budget influences





## 1. INTRODUCTION

### 1.1 OUTCOMES

The Budget 2010-11 will deliver an operating surplus to Council of \$13.527M. This surplus is required to provide funds for Boroondara's Capital Works Program which totals \$57.170M in 2010-11 (including forward commitments). This represents capital works per resident of \$340.12.

The 2010-11 Budget highlights the substantial capital investment in an expanded Capital Works Program that commenced in last year's budget. This investment focuses on the major refurbishment of key community buildings including significant works at the:

- Hawthorn Town Hall Arts Precinct (*commencement of detailed design process to redevelop Hawthorn Town Hall into an arts and cultural precinct*);
- Hawthorn Library Precinct (*construction commencing 2010-11*);
- Hawthorn Leisure and Aquatic Centre (*complete the concept plan and progress redevelopment in 2010-11*);
- Camberwell Library and Office (*which will incorporate Camberwell Library within the shell of the former Camberwell Centre*);
- Kew Recreation Centre stage one (*progress redevelopment in 2010-11*); and.
- Kew Court House and Police Station (*completion of the redevelopment and launch as an Arts Facility in 2010-11*).

*Note: All projects listed above are subject to final Council approval.*

The financial position of Council is sound and Council's cash flow is satisfactory to fund the proposed operations in 2010-11.

Council's operating budget will expend more than \$11.121M on maintenance of the more than 40 sportsgrounds, 222 open space sites, 22 formal gardens and 83 playgrounds. In addition, the maintenance of more than 70,000 street and 52,000 park trees and the operations of the Freeway Golf Course will be funded.

The Health and Aged services budget of \$11.668M includes the delivery of over 122,000 hours of Home and Community Care services, 32,000 meals on wheels delivered, more than 20,000 vaccinations administered as well as registering and conducting audits of more than 2070 premises under the Food Act. This expenditure will be partly offset by Federal Grants and fee income totalling \$7.807M.

Council will fund the operation of five libraries at a cost of \$6.104M (plus \$1.308M in new library resource materials). This expenditure is partially offset by grants and fees totalling \$1.308M.

There are five Council recreation centres with attendances of more than 2.7 million per annum. In addition, Council provides many other recreation facilities including the Boroondara Tennis Centre, Boroondara Skate and BMX Park, Macleay Park netball courts and Kew Traffic School.

Cultural activities supplied by the Leisure and Cultural Services area include literary events, the Boroondara Eisteddfod, the Hawthorn Art Gallery, civic collection, support for public celebrations and many other programs. The net operating cost to Council of all the above recreation and cultural services is \$1.749M.

In the Family Services area, Boroondara Council provides maternal and child health care, youth development and support services, occasional care services and trains and supports family day carers across the city, providing much needed child care services to families. The net cost of this service is \$2.766M.

Council also supports a wide range of community organisations operating in Boroondara by the provision of more than \$2.077M in direct grants and through making available buildings and facilities at heavily subsidised or peppercorn rents, including Camcare, eight community centres and neighbourhood houses and two family centres. The 2010-11 Budget also provides an

additional \$20K or an increase of 26.7% to the community wellbeing operational grants funding pool to support community organisations.

Council's commitment to the enhancing the environment remains strong. The budget will continue to provide resources for environmental initiatives including the continuation of recycled water to ovals and gardens at a cost \$150K (a decrease of \$650K from the 2009-10 budget due to relaxed water restrictions from stage 3a to stage 3), sportsgrounds warm season grass conversion \$550K and the installation of a cogeneration plant at the Ashburton Pool and Recreation Centre \$578K (in partnership with Sustainability Victoria). Funding has also been included for stage one of the sustainable public lighting "bulk change over" project \$400K (offset by the proposed diversion of the purchase of green power to T5 lighting upgrade in 2010-11).

(Refer **Section 3 – Activities, Commitments and Key Strategic Activities** for additional details).

## 1.2 REVENUE CHALLENGES

Boroondara like most local governments relies heavily on rates as the primary source of revenue. The formulae used by State Government in distributing Federal Assistance Grant funds to Local Governments; Boroondara receives the minimum possible level of grant.

Despite this, Boroondara Council maintains one of the lowest "rate in the dollar" in Victoria. The rate of 0.1483% (0.1483 cents in the dollar of capital improved value) in 2010-11 represents a decrease in the rate in the dollar of 1.3% compared to last year. This rate combined with the change in capital improved value produces an increase in rate income of 5.25%.

There has been a 6.78% increase in the total valuation of properties within Boroondara since the last biennial revaluation in 2008. The median residential valuation in Boroondara is \$910,000. Last year the median residential property would have attracted a rate of \$1,255.01. In 2010-11 the median residential property price will attract a rate of \$1,349.53. This is an additional \$94.12 per year or less than \$1.81 per week increase.

## 1.3 CAPITAL WORKS PROGRAM

More than \$12.433M in new capital works (including forward commitments) will be undertaken in 2010-11. These works include some exciting initiatives for prominent areas of the city.

Capital funding for significant redevelopment works at the Kew and Hawthorn Recreation Centres<sup>1</sup>, Hawthorn Library Precinct<sup>1</sup>, Camberwell Library and Office and the Hawthorn Town Hall Arts Precinct<sup>1</sup> have been foreshadowed in 2010-11. Public open space will have major improvements with the commencement of stage three and four of the Gardiner's Creek Trail Markham Victory Reserve section (*in partnership with the City of Stonnington, City of Monash and Federal Government*) and the implementation of stone conservation works at Beckett Park and Maranoa Gardens including Centenary Tower, War Memorial and Gilpin Memorial drinking fountains.

Traffic management remains a community concern and improvement to traffic management devices continue to be implemented across the city with the continuation of Council's five year \$1.697M program.

Funding for climate change, water and energy conservation projects are further addressed through environmental initiatives including:

- Commencement of stage three and four of the Gardiner's Creek Trail - Warrigal Road underpass and connection to Solway Street bridge at a cost of \$1.869M (*in partnership with the City of Stonnington, City of Monash and Federal Government*);
- Ashburton Community Precinct Cogeneration Project (*in partnership with Sustainability Victoria*) \$578K;
- Sportsgrounds warm season grass conversion \$550K;

<sup>1</sup> Subject to final Council approval.

- Implementation of building energy efficiency actions \$89K;
- Bicycle Strategy implementation \$155K.

Public facilities will be improved with proposed extensions at the Hawthorn Community House – Henry Street \$225K, Boroondara Netball Centre pavilion \$400K and the Boroondara Tennis Centre building \$380K.

(See **Appendix F – Capital Works Program** for additional detail).

## 1.4 ASSET RENEWAL PROGRAM

Asset renewal is one of the most significant issues facing local governments. Boroondara Council is well positioned in this area with extensive asset condition assessments and plans and a fully funded Capital Works Renewal Program that will steadily reduce the backlog of Asset Renewal works over the coming decades.

The Asset Renewal Program will be funded by more than \$44.737M, including forward commitments, in 2010-11. More than 25 community buildings will receive either major and minor works in 2010-11 at a cost of almost \$22M including \$2.1M for works at Minifie Park Child Care Centre, \$800K Camberwell District Ladies Bowls Club (Burwood Bowls Club) and a total of \$12.834M will be spent on major building projects including the Hawthorn Library Precinct, Hawthorn Town Hall Arts Precinct and the Camberwell Library and Office.

Significant renewal of the following pavilions (including forward commitments) will also be undertaken:

- Eric Raven reserve pavilion \$1.589M;
- Hays Paddock main pavilion \$600K;
- Watson Park pavilion \$570K;
- South Camberwell Tennis Club pavilion \$400K; and
- Hislop Park pavilion \$300K.

Park, bicycle and road path refurbishment of \$573K has been planned along with an additional \$508K in park furniture and fencing and \$378K expenditure on park and child care playgrounds.

Ageing storm water drains are a significant issue for Council and a further \$3.201M is planned to be undertaken in 2010-11 complementing the more than \$2.412M spent in the 2008-09 financial year.

A total of \$6.485M in road renewal will be undertaken across the city (Commonwealth funding from the Roads to Recovery Program of \$426K is budgeted to be received).

(See **Appendix F – Capital Works Program** for additional detail).

## 1.5 BUDGET SUMMARY

The 2010-11 Budget has been prepared on the basis of responsible constraint based on prudent long term financial planning. The Budget provides resources for the significant level of service provided by Council and at the same time addresses the renewal of the substantial number of assets managed by Council on behalf of the Boroondara community.

## 2. LINKAGE TO COUNCIL PLAN

### 2.1 INTEGRATED PLANNING FRAMEWORK

Council has an integrated approach to strategic corporate planning. This approach allows Council to make planning decisions in light of financial and other resource constraints. The process seeks to align the development of the Council Plan, Department Business Plans, Annual Budget, Long Term Financial Strategy, and the Vision: Our Boroondara – Our City, Our Future, community members and Council officers are all involved at various stages of these processes.

The Council Plan underpins Council's decision-making processes, policies and procedures. It is the key strategic document of Council. The Council Plan covers a five-year period, but is reviewed annually.

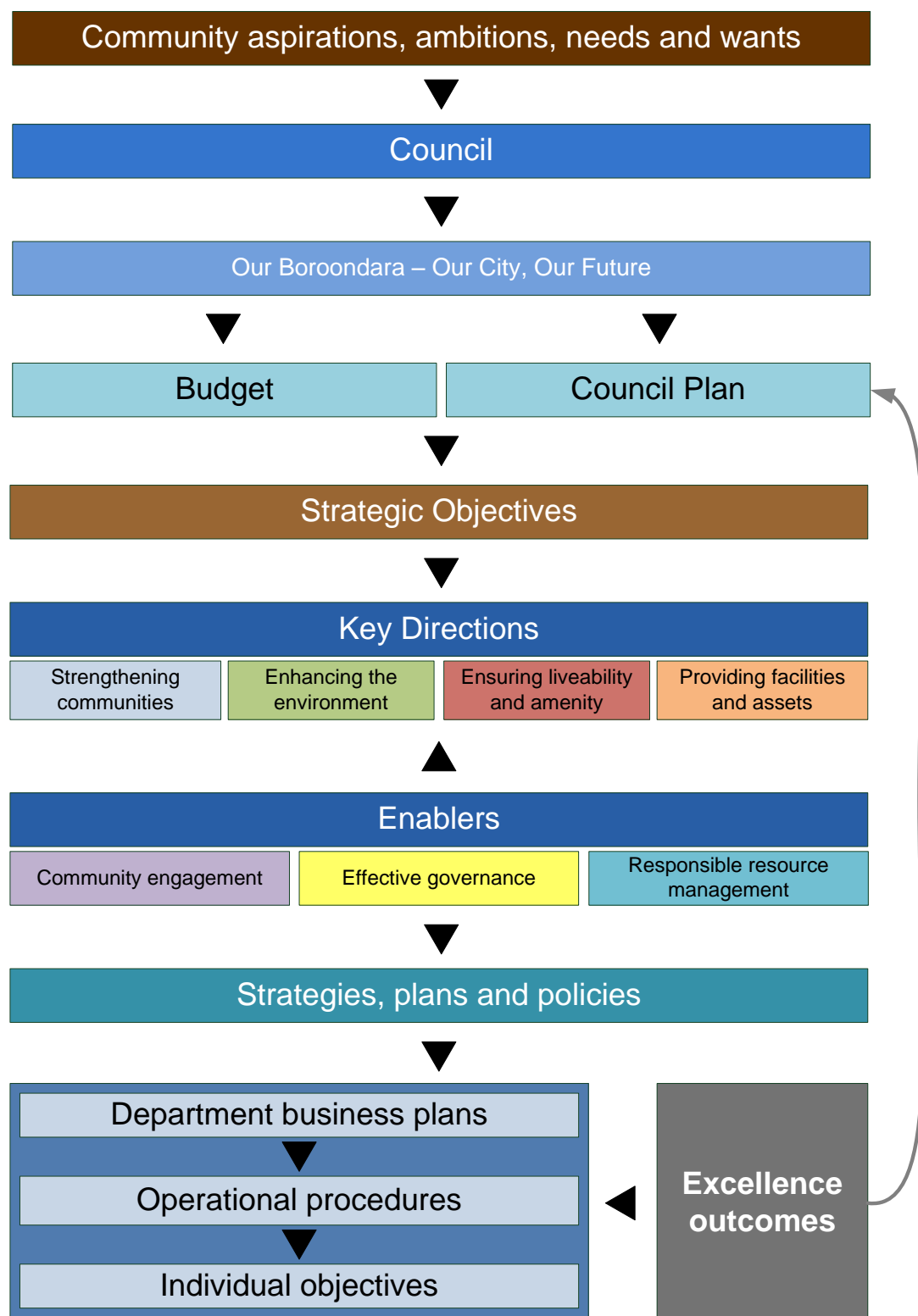
Boroondara's Budget and Council Plan are closely interrelated. Council's Key Directions shape both planning documents, as shown in the diagram on the next page.

Budget Activities and Commitments (refer **Section 3 – Activities, Commitments and Key Strategic Activities**) reflect Council's day to day operations, and deliver on the Council Plan's Strategic Objectives and Strategies.

The Long Term Financial Strategy is the key tool that assists the strategic planning and decision-making process for Council's future financial resource allocation. Although this strategy is subject to annual review, it provides a mechanism for Council to inform the Boroondara community of the long-term viability and financial health of the City.

The planning framework is explained in the diagram on the next page.

## PLANNING FRAMEWORK DIAGRAM



## 2.2 OUR PURPOSE

### Vision

A vibrant, liveable city which fosters the cultural, environmental, economic and personal wellbeing of our community.

### Mission

To provide services, facilities, support and advocacy to enable our community to further its sense of place and feeling of connectedness.

### Values




An integrated organisation with a culture of:





- respect and honesty
- collaboration and inclusiveness
- integrity
- accountability
- caring
- openness and transparency
- courageous leadership
- enterprise
- innovation
- listening and responding.

## 2.3 STRATEGIC OBJECTIVES

The Council Plan 2010-15 sets out seven strategic objectives that will be pursued over the next five years. The Plan documents a number of Commitments that will occur over the 2010-11 financial year. The 2010-11 Budget converts these activities and commitments into financial terms to ensure that there are sufficient resources to achieve the desired deliverables.

The following table lists the seven strategic objectives as detailed in the Council Plan.

Strategic objective		Description
<b>Key Directions</b>		
	<b>Strengthening communities</b>	We will identify and respond to community needs and provide opportunities to enable people in our community to be supported and involved.
	<b>Enhancing the environment</b>	We will improve our natural and urban environment in a sustainable way.
	<b>Ensuring liveability and amenity</b>	We will protect and improve the character of our neighbourhoods for current and future generations.

Strategic objective		Description
	<b>Providing facilities and assets</b>	We will proactively manage the ongoing maintenance and development of Council's assets and facilities to meet our community's current and future needs.
Enablers		
	<b>Effective governance</b>	Through our commitment to advocacy and effective decision-making we will demonstrate good governance by being consensus orientated, equitable, effective and efficient.
	<b>Community engagement</b>	We will provide opportunities for our community to have a say in matters of interest to them and respect that they have a role in achieving Boroondara's vision.
	<b>Responsible resource management</b>	We will ensure that sound financial and risk management, and transparent business practices are carried out by capable and professional people, whose main focus is on the proactive delivery of quality service.

### 3. ACTIVITIES, COMMITMENTS AND KEY STRATEGIC ACTIVITIES

This section provides a description of the activities and commitments to be funded in the Budget for the 2010-11 financial years. Details are provided how these activities contribute to achieving the strategic objectives specified in the Council Plan 2010-15 as set out in Section 2. It also details the key strategic activities and associated performance measures and targets to monitor these strategic activities.

#### Strategic Objective: Strengthening communities



We will identify and respond to community needs and provide opportunities to enable our community to be supported and involved.

#### Activities (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Library Services and Volunteer Development</b>	<ul style="list-style-type: none"> <li>provides a large range of library collections and services: in libraries, online and via a home library service</li> <li>provides family, children and adult library programs</li> <li>promotes, supports, and assists the development of volunteering and civic participation through the Boroondara Volunteer Resource Centre.</li> </ul>	<b>\$6,104</b> <b><u>(\$1,308)</u></b> <b>\$4,796</b>
<b>Community Planning</b>	<ul style="list-style-type: none"> <li>researches, monitors and forecasts community change and wellbeing</li> <li>develops policies and strategies in response to community priorities and Australian and Victorian government initiatives</li> <li>advocates to Australian, Victorian or regional bodies on key issues impacting on the community</li> <li>manages the Community Development Program of annual and operational triennial grants</li> <li>facilitates community connectedness and strengthens community capacity through the delivery of a range of skill development, partnership and networking opportunities for Boroondara's community sector.</li> </ul>	<b>\$1,670</b> <b><u>(\$150)</u></b> <b>\$1,520</b>



Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Family Services</b>	<ul style="list-style-type: none"> <li>provides Maternal and Child Health, Family Day Care and occasional care services</li> <li>facilitates the provision of occasional care, long day care and kindergarten places</li> <li>facilitates the inclusion of children with additional needs into Australian and Victorian government funded children's services</li> <li>provides information and referral to families and training and support for service providers including the coordination of the Boroondara Kindergarten Central Enrolment Scheme</li> <li>provides individual, group support and information provision to young people, their families, carers and service providers.</li> </ul>	<b>\$4,402</b> <u><b>(\$1,635)</b></u> <b>\$2,767</b>
<b>Health, Ageing and Disability Services</b>	<ul style="list-style-type: none"> <li>encourages active and healthy ageing</li> <li>provides a range of community care services including home care, social support, respite and health promotion activities to assist frail older people, people of all ages with disabilities and their carers to remain at home in their community</li> <li>coordinates the Immunisation Program for families with babies, young children and students</li> <li>provides public environmental health services including education to food premises, inspection of premises for infection control and investigation of complaints related to noise, air, rubbish and water.</li> </ul>	<b>\$11,668</b> <u><b>(\$7,807)</b></u> <b>\$3,861</b>
<b>Leisure and Cultural Services</b>	<ul style="list-style-type: none"> <li>manages Council's leisure and aquatic centres, the Boroondara Tennis Centre, Hawthorn Town Hall, the Town Hall Gallery and the Kew Traffic School</li> <li>manages funding for cultural groups and plans leisure and cultural facilities and programs to improve opportunities for participation and funding</li> <li>assists the extensive network of neighbourhood houses by managing service agreements and providing operational and strategic support</li> <li>monitors leased sporting and community facilities and works with tenant groups</li> <li>provides innovative cultural and community programs including the Boroondara Literary Awards, the Boroondara Eisteddfod, concert series and the Hawthorn Craft Market.</li> </ul>	<b>\$6,071</b> <u><b>(\$4,322)</b></u> <b>\$1,749</b>
<b>Economic Development</b>	<ul style="list-style-type: none"> <li>strengthens the viability of local businesses including home-based business and strip shopping centres</li> <li>facilitates the Boroondara Business Network</li> <li>facilitates opportunities to increase opportunities for local employment.</li> </ul>	<b>\$1,697</b> <u><b>(\$2,245)</b></u> <b>(\$548)</b>

### Commitments (Capital, Priority Projects or New Operating Expenditure)

## 1 Local Business



## Community outcome

A strong Boroondara economy supported by a positive business and community spirit.

## What we will do

Facilitate a positive business and community spirit by welcoming appropriate business investment, supporting existing commerce and implementing streetscape improvement works at local shopping centres.

### Which department will take the lead

Economic Development strengthens the viability of local businesses through facilitating the Boroondara Business Network and working with home based businesses and strip shopping centres.

Our commitments	Responsible department	Expenditure \$
<p><b>1.1 Commitment:</b> Implement Council's Economic Development Strategy by completing the following actions:</p> <ul style="list-style-type: none"> <li>• host six Victorian Government subsidised small business workshops designed to assist local business operators grow their business</li> <li>• develop and implement a program to assist young entrepreneurs, aged 18-25, to establish small businesses based in Boroondara</li> <li>• develop and implement marketing initiatives to increase business and promote a strong sense of community within our local shopping centres.</li> </ul>	Economic Development	<p>\$15,000</p> <p>\$20,000</p>
<p><b>1.2 Commitment:</b> Implement streetscape improvement works at Solway Shopping Centre (Karnak Road).</p>	Environment and Sustainable Living	\$152,000

Note: Expenditure per Council's Priority Projects or Capital Works budgets and excludes Operating Budget expenditure unless otherwise stated.

## 2 Community connection



### Community outcome

A cohesive, healthy and connected community.

### What we will do

Monitor and plan for the changing needs, aspirations and opportunities to contribute to community life.

### Which departments will take the lead

Community Planning researches and forecasts issues and trends, advocates on behalf of our community, administers the Community Development Grants Program and encourages community involvement.

Library Services and Volunteer Development promotes, supports, and assists the development of volunteering and civic participation through the Boroondara Volunteer Resource Centre.

Our commitments	Responsible department	Expenditure \$
<b>2.1 Commitment:</b> Review the wellbeing indicators and performance outcomes outlined in Our Boroondara - Our City Our Future to ensure their currency.	Community Planning	Works performed using existing resources
<b>2.2 Commitment:</b> Develop the Metro Access community building plan and implement year one actions focusing on: <ul style="list-style-type: none"> <li>• promoting social inclusion for people who have disabilities</li> <li>• addressing transport issues that impact on the ability of people with a disability to participate in community activities and access services.</li> </ul>	Health, Ageing and Disability Services	Works performed using existing resources
<b>2.3 Commitment:</b> Use web-based tools to improve the effectiveness of our engagement with community agencies.	Community Planning	Works performed using existing resources
<b>2.4 Commitment:</b> Investigate the feasibility of developing a community centre in the north-east of the municipality.	Leisure and Cultural Services	Works performed using existing resources
<b>2.5 Commitment:</b> Establish a cross-departmental working group consisting of representatives from all Council departments employing volunteers.	Library Services and Volunteer Development	Works performed using existing resources
<b>2.6 Commitment:</b> Encourage engagement and participation in leadership roles in Council and the community from those currently less represented, including: <ul style="list-style-type: none"> <li>• culturally diverse communities</li> <li>• people with disability</li> <li>• women.</li> </ul>	Community Planning	Works performed using existing resources

### 3 Families, children and young people



#### Community outcome

Healthy, connected families and youth able to access a wide range of opportunities.

#### What we will do

Plan, lead and facilitate the provision of high quality services to meet the needs of children, young people and their families.

#### Which departments will take the lead

Family Services facilitates the provision of maternal and child health, family day care, occasional care services, services for young people, long day care and kindergarten places.

Health, Ageing and Disability Services provides immunisation programs for families with babies, young children and students.

Our commitments	Responsible department	Expenditure \$
<b>3.1 Commitment:</b> Strengthening the engagement and participation by young people in our community by progressing the outcomes of the Youth Space Feasibility Study conducted in 2009-10, including: <ul style="list-style-type: none"> <li>establishing partnerships between Council's Youth Services staff and neighbourhood/community house providers to facilitate the delivery of youth specific programs from these facilities</li> <li>identifying opportunities within existing spaces in local communities to deliver youth programs and parenting support groups</li> <li>providing outreach and one-to-one support for young people in their local area.</li> </ul>	Family Services	Works performed using existing resources
<b>3.2 Commitment:</b> Acknowledge and celebrate the contribution of children and families in our community through the facilitation of a range of events and activities in Children's Week during October 2010.	Family Services	Works performed using existing resources
<b>3.3 Commitment:</b> Finalise plans for replacement facility to house the Minifie Park Long Day Care Centre and expand education and child care places.	Family Services	\$2,125,000
<b>3.4 Commitment:</b> Advocate to the Australian and Victorian Governments on behalf of families living in Boroondara and early years service providers, to ensure the Council of Australian Government's implementation of Early Years reforms is fully funded.	Family Services	\$50,000

## 4 Healthy ageing



### Community outcome

Boroondara's older community members are able to enjoy independence and wellbeing.

### What we will do

Plan and implement programs to enhance the wellbeing and independence of Boroondara's older community members.

### Which department will take the lead

Health, Ageing and Disability Services encourages active and healthy ageing through a range of community care services including home care, social support, respite and health promotion activities.

Our commitments	Responsible department	Expenditure \$
<b>4.1 Commitment:</b> Implement year two actions arising from Creating an Age Friendly Boroondara 2009-14, such as: <ul style="list-style-type: none"> <li>providing and promoting services to maintain the health, wellbeing and independence of older adults</li> <li>promoting and supporting social participation by older adults to achieve health and wellbeing through social connections, recognition and contribution to the life of the community.</li> </ul>	Health, Ageing and Disability Services	Works performed using existing resources
<b>4.2 Commitment:</b> Implement actions arising from the Home Delivered Meals Review (stage one) such as: <ul style="list-style-type: none"> <li>providing a wider range of nutritious and culturally diverse menu options for residents using the home delivered meals service</li> <li>implementing actions to enhance the home delivered meals service.</li> </ul>	Health, Ageing and Disability Services	\$35,000
<b>4.3 Commitment:</b> Streamline workflows and processes of the Health, Ageing and Disability services client management system to improve efficiency in service delivery to our clients.	Information Technology	Works performed using existing resources

## 5 Library services



### Community outcome

Innovative library services for all members of the community.

### What we will do

Anticipate and respond effectively to diverse and changing needs for knowledge and information.

### Which department will take the lead

Library Services and Volunteer Development provides a range of programs for families, children and adults at five libraries, and via online and home library services.

Our commitments	Responsible department	Expenditure \$
<b>5.1 Commitment:</b> Develop a new library facility in the Camberwell Civic Precinct, including: <ul style="list-style-type: none"> <li>preparation of detailed designs for a new, innovative library facility</li> <li>a review of library service provision to improve visibility, access and use by exploring innovative service strategies and complementary community and business uses.</li> </ul>	Major Projects  Library Services and Volunteer Development	\$5,200,000  Works performed using existing resources
<b>5.2 Commitment:</b> Upgrade public areas of Hawthorn Library in line with outcomes of Library Facilities Strategy 2009-19.	Library Services and Volunteer Development	\$20,000
<b>5.3 Commitment:</b> Review library services in the Ashburton area in line with the Library Facilities Strategy 2009-19 and develop an action plan and timeframes for planning and community consultation in relation to the proposed Ashburton Library and Learning Hub development.	Library Services and Volunteer Development	Works performed using existing resources
<b>5.4 Commitment:</b> Develop terms of reference for a Library Services Advisory Committee and once these have been adopted call for nominations and set up the committee.	Library Services and Volunteer Development	Works performed using existing resources

## 6 Recreation and culture



### Community outcome

An active healthy community that is engaged in recreational and cultural activities.

### What we will do

Plan, develop and provide opportunities for the community to participate in leisure and cultural activities.

### Which departments will take the lead

Leisure and Cultural Services manages Council's recreation and leisure facilities including four aquatic and leisure centres, the Balwyn Leisure Centre, Boroondara Tennis Centre and the Kew Traffic School. A range of community-based recreation activities and groups are also supported including tennis, bowls, scouts, and neighbourhood houses.

Leisure and Cultural Services also manages facilities and programs including those at Hawthorn Town Hall, the Town Hall Gallery and Kew Court House and Police Station. It also manages funding of cultural groups and the Boroondara Literary Awards, the Boroondara Eisteddfod, concert series and the Hawthorn Craft Market.

Parks and Gardens manage the Freeway Golf Course and seasonal tenancy at Council's sportsgrounds.

Our commitments	Responsible department	Expenditure \$
<b>6.1 Commitment:</b> Complete the redevelopment and launch of the Kew Court House and Police Station Arts Facility.	Leisure and Cultural Services	\$2,474,000
<b>6.2 Commitment:</b> Complete the concept plan for the Hawthorn Aquatic and Leisure Centre.	Major Projects and Leisure and Cultural Services	\$1,250,000
<b>6.3 Commitment:</b> Commence detailed design process to redevelop Hawthorn Town Hall into an arts and cultural precinct.	Major Projects	\$1,140,000
<b>6.4 Commitment:</b> Complete the stakeholder management for the planning and detailed design of the Boroondara Netball Centre pavilion extension, including sourcing external grants and/or funding for construction <sup>1</sup> .	Leisure and Cultural Services	\$400,000

<sup>1</sup> To be confirmed pending the outcome of community consultation.

## 7 Public Health



### Community outcome

High standards of community health and safety.

### What we will do

Ensure the health and wellbeing of our community through the provision of programs and services to deal proactively with public health concerns and emerging risks.

### Which department will take the lead

Health, Ageing and Disability Services provides public environmental health services including providing education to food premises, inspecting premises for food safety infection control and investigating complaints related to noise, air, rubbish and water.

Our commitments	Responsible department	Expenditure \$
<b>7.1 Commitment:</b> Review and implement strategies to respond to changes in the <i>Food Act 1984</i> and the <i>Public Health and Wellbeing Act 2008</i> .	Health, Ageing and Disability Services	Works performed using existing resources
<b>7.2 Commitment:</b> Investigate mental health and wellbeing issues in partnership with local service providers and other levels of government to enhance service delivery to residents.	Community Planning	Works performed using existing resources

## Key Strategic Activities - Strengthening Communities



Key Strategic Activity	Performance measure	Performance target	Data Source
Local business	Percentile ranking of community satisfaction with economic development	66	Local Government Community Satisfaction Survey
Healthy ageing	Increase in the number of support hours provided for ageing and disability services	5%	Internal records
Recreation and culture	Percentile ranking of community satisfaction with recreational facilities	78	Local Government Community Satisfaction Survey



**Strategic Objective: Enhancing the environment**


We will improve our natural and urban environment in a sustainable way.

**Activities (Operating Budget)**

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Environment and Sustainable Living</b>	<ul style="list-style-type: none"> <li>• promotes sustainability within built and natural environments in Boroondara</li> <li>• builds capacity to integrate environmental and sustainability issues into our buildings and public space improvements, daily operations and decision-making processes</li> <li>• identifies, develops and implements policies and strategies that set direction in environmental management, public space improvements, conservation of natural resources and sustainable development</li> <li>• undertakes landscape design and construction works to promote use and enjoyment of outdoor spaces by the community</li> <li>• helps the Boroondara community to live more sustainably in response to emerging environmental challenges.</li> </ul>	\$1,254 <u>(\$0)</u> <b>\$1,254</b>
<b>Waste and Recycling</b>	<ul style="list-style-type: none"> <li>• kerbside hard waste collection</li> <li>• operation of the Boroondara Waste Transfer Station</li> <li>• street cleansing services</li> <li>• public place waste collection in shopping centres, parks and sportsgrounds</li> <li>• green waste and recycling collection and disposal.</li> </ul>	\$14,390 <u>(\$991)</u> <b>\$13,399</b>
<b>Horticultural &amp; arbor services and formal gardens</b>	<ul style="list-style-type: none"> <li>• manages and maintains horticultural assets including parks; gardens; bushland and indigenous revegetation sites; sportsgrounds and garden beds associated with traffic control devices</li> <li>• Management and maintenance of street trees and park trees.</li> </ul>	\$8,015 <u>(\$45)</u> <b>\$7,970</b>
<b>Tree Protection</b>	<ul style="list-style-type: none"> <li>• processes applications for tree removal (under Council's Tree Protection Local Law 1F) and certification of subdivision plans.</li> </ul>	\$135 <u>(\$15)</u> <b>\$120</b>

## Commitments (Capital, Priority Projects or New Operating Expenditure)

### 8 Built environment

#### Community outcome

A sustainable future for the Boroondara community.

#### What we will do

Promote sustainability through sound environmental practice.

#### Which department will take the lead

Environment and Sustainable Living promotes sustainability by identifying, developing and implementing policies and strategies to guide environmental management, public space improvements, conservation of natural resources and sustainable development.



Our commitments	Responsible department	Expenditure \$
<b>8.1 Commitment:</b> Continue implementing the Our Low Carbon Future Strategy by: <ul style="list-style-type: none"> <li>• completing the implementation of the Ashburton Community Precinct Cogeneration Project to reduce Council's greenhouse gas emissions</li> <li>• working with electricity distribution businesses to undertake a public street lighting 'bulk change over' of approximately 1,200 inefficient Mercury Vapour lamps to energy efficient T5 lamps.<sup>1</sup></li> </ul>	Projects and Strategy	\$578,000  \$400,000
<b>8.2 Commitment:</b> Complete construction documentation plans for an Eco Living Centre to support the local community to live more sustainably.	Environment and Sustainable Living	\$50,000
<b>8.3 Commitment:</b> Investigate the implementation of Environmentally Sustainable Design Assessments for planning applications.	Statutory Planning	Works performed using existing resources

<sup>1</sup> Pending finalised negotiations with electricity distribution businesses, Council agreement and funding.

## 9 Natural environment



### Community outcome

A sustainable future for the Boroondara community.

### What we will do

Promote sustainability through sound environmental practice.

### Which departments will take the lead

Parks and Gardens manages and maintains bushland and indigenous revegetation sites.

Statutory Planning administers Council's Tree Protection Local Law.

Our commitments	Responsible department	Expenditure \$
<b>9.1 Commitment:</b> Replant four high profile traffic management sites to demonstrate the effectiveness of native/indigenous vegetation.	Parks and Gardens	Works performed using existing resources
<b>9.2 Commitment:</b> Develop a Climate Change Contingency Plan for horticultural assets to manage risk as envisaged by the Climate Change Adaptation Report.	Parks and Gardens	Works performed using existing resources
<b>9.3 Commitment:</b> Deliver stage four of the introduction of summer grasses to the following sportsgrounds; Burwood Reserve West, Macleay Park No 3, Nettleton Park, Warner Reserve, Cooper Reserve, Dorothy Laver East, Hays Paddock North and Lynden Park East.	Parks and Gardens	\$550,000

## 10 Waste and recycling



### Community outcome

A sustainable future for the Boroondara community.

### What we will do

Promote sustainability through sound environmental practice.

### Which department will take the lead

Infrastructure Services manages waste services, including green, hard waste and recyclables through the Boroondara Waste Transfer Station. It also contributes to the joint venture Clayton Landfill Operation.

Our commitments	Responsible department	Expenditure \$
<b>10.1 Commitment:</b> Implement relevant recommendations from the review of waste services.	Infrastructure Services	\$286,000
<b>10.2 Commitment:</b> Review the Waste Minimisation and Recycling Strategy 2003-10 to identify how Council can meet future needs.	Infrastructure Services	Works performed using existing resources

**Note:** Expenditure per Council's Priority Projects or Capital Works budgets and excludes operating budget expenditure unless otherwise stated.



## Key Strategic Activities - Enhancing the environment

Key Strategic Activity	Performance measure	Performance target	Data source
Built environment	Tonnes of CO <sub>2e</sub> emissions from energy used in all Council owned and operated buildings, street lighting, Council fleet, taxi and air travel.	Less than prior year actual	Internal records
Natural environment	Mains and carted recycled water consumption.	Less than 250,000 kl	Internal records
Natural environment	Enhance biodiversity corridors across the city by planting additional indigenous trees, shrubs, grasses and groundcovers.	30,000	Internal records
Waste and recycling	Waste diversion from landfill, calculated as the proportion of the overall kerbside waste stream that is recycled instead of being disposed to landfill.	54%	Internal records

**Strategic Objective: Ensuring liveability and amenity**


We will protect and improve the character of our neighbourhoods for current and future generations.

**Activities (Operating Budget)**

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Engineering and Traffic</b>	<ul style="list-style-type: none"> <li>develops, assesses and implements engineering solutions that address the amenity of residential and commercial areas</li> <li>implements parking and traffic management strategies and engineering solutions including drainage issues, planning and subdivision permit referrals and development approvals, lane and parking bay occupation applications and investigation of black spot accident locations</li> <li>manages permits relating to the Asset Protection Local Law</li> <li>implements the street lighting policy</li> <li>coordinates and implements sustainable transport initiatives including TravelSmart Programs and improvement to the City's bicycle and pedestrian network.</li> </ul>	<b>\$3,675</b> <b>(\$603)</b> <b>\$3,072</b>
<b>Sportsgrounds and park assets</b>	<ul style="list-style-type: none"> <li>manages park assets including playgrounds, barbeques, drinking fountains, park furniture, bins, fences and signage</li> <li>manages the Freeway Golf Course.</li> </ul>	<b>\$3,107</b> <b>(\$1,470)</b> <b>\$1,637</b>
<b>Strategic Planning</b>	<ul style="list-style-type: none"> <li>develops policies and plans to guide land use and development</li> <li>advocates for and prepares land use policy and standards within the context of Victorian state policy</li> <li>manages the Municipal Strategic Statement</li> <li>promotes sustainable design and development and heritage conservation.</li> </ul>	<b>\$1,278</b> <b>(\$0)</b> <b>\$1,278</b>

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Building Services</b>	<ul style="list-style-type: none"> <li>provides technical and regulatory advice, issues building permits, conducts mandatory building inspections, issues occupancy permits and final certificates</li> <li>encourages desirable building design outcomes when varying building 'siting' regulations to ensure consistent streetscapes and amenity protection to neighbouring properties</li> <li>administers and enforces the <i>Building Act 1993</i> and associated regulations regarding dangerous and non-complying buildings including responding to emergencies, conducting fire safety audits on public buildings and carrying out pool/spa barrier safety compliance inspections</li> <li>provides building and property safety information to designers, ratepayers, solicitors and private building surveyors and maintenance of building-related public registers</li> <li>assesses and issues Occupancy Permits for Places of Public Entertainment, hoarding permits and consents regarding public protection and represents Council at the Building Appeals Board.</li> </ul>	<b>\$1,377</b> <b><u>(\$868)</u></b> <b>\$509</b>
<b>Statutory Planning</b>	<ul style="list-style-type: none"> <li>processes planning applications and provides advice about development and land use proposals that require a planning permit</li> <li>encourages quality planning outcomes and investigates non-compliances through implementation of the Boroondara Planning Scheme</li> <li>consults with the community and applicants on development and land use proposals</li> <li>represents Council at the Victorian Civil and Administrative Tribunal.</li> </ul>	<b>\$4,620</b> <b><u>(\$876)</u></b> <b>\$3,744</b>
<b>Local Laws</b>	<ul style="list-style-type: none"> <li>develops and implements appropriate local laws to achieve a safe environment</li> <li>manages parking and animal management issues</li> <li>delivers education programs in responsible pet ownership, road safety, and local laws</li> <li>processes permit applications relating to traders, street furniture, animal registrations</li> <li>manages school crossing supervision and enforcement patrols.</li> </ul>	<b>\$6,150</b> <b><u>(\$11,196)</u></b> <b>(\$5,046)</b>

## Commitments (Capital, Priority Projects or New Operating Expenditure)

### 11 Parks, gardens and sportsgrounds



#### Community outcome

High quality parks, gardens and sportsgrounds for everybody to enjoy.

#### What we will do

Manage, develop and improve Council's physical assets for long-term sustainability, amenity and public safety.

#### Which department will take the lead

Parks and Gardens manages and maintains parks, gardens, sportsgrounds, garden beds, street trees, park furniture and playgrounds.

Our commitments	Responsible department	Expenditure \$
<b>11.1 Commitment:</b> Develop a communications strategy about the impact of dogs on sportsgrounds and sporting events.	Parks and Gardens	Works performed using existing resources
<b>11.2 Commitment:</b> Complete the design of a water harvesting, filtration, storage and re-use system proposed by the Glenferrie Oval, Grace Park and L E Bray Reserve Water Management Plan.	Environment and Sustainable Living	\$190,000

Note: Expenditure per Council's Priority Projects or Capital Works budgets and excludes Operating Budget expenditure unless otherwise stated.

### 12 Appropriate land use development



#### Community outcome

Strategic planning to protect and enhance the environment and liveability.

#### What we will do

Engage with our community in striving for protection and enhancement of the natural and built environment.

#### Which department will take the lead

Strategic Planning guides land use and development through policy development and advocacy including preparation of the Municipal Strategic Statement, heritage conservation and promotion of sustainable design.

Our commitments	Responsible department	Expenditure \$
<b>12.1 Commitment:</b> Seek community input on a revised Open Space Strategy that assesses the future community needs for open space within Boroondara.	Strategic Planning	\$85,000
<b>12.2 Commitment:</b> Seek community input on the My Neighbourhood Housing Strategy.	Strategic Planning	\$100,000

Our commitments	Responsible department	Expenditure \$
<b>12.3 Commitment:</b> Commence the Planning Scheme amendment process for: <ul style="list-style-type: none"> <li>• Camberwell Junction Structure Plan</li> <li>• Kew Junction Structure Plan</li> <li>• Balwyn Structure Plan</li> <li>• Glenferrie Structure Plan.</li> </ul>	Strategic Planning	\$50,000 \$35,000
<b>12.4 Commitment:</b> Exhibit the Boroondara Activity Centres Strategy.	Strategic Planning	Works performed using existing resources
<b>12.5 Commitment:</b> Progress the Municipal Strategic Statement review with a report to Council on review outcomes.	Strategic Planning	Works performed using existing resources

### 13 Parking, traffic and transport



#### Community outcome

A community with appropriate traffic controls, parking rotation and availability and transportation solutions.

#### What we will do

Respond effectively and efficiently to community needs on parking, traffic and appropriate transportation related issues.

#### Which departments will take the lead

Engineering and Traffic implements parking and traffic management strategies and engineering solutions to address the amenity of residential and commercial areas. It also coordinates and implements sustainable transport initiatives including TravelSmart Programs and improvements to the City's bicycle and pedestrian network.

Local Laws manages parking availability through the administration and enforcement of parking controls and local laws, delivery of road safety education programs and supervision of school crossings.

Infrastructure Services maintains the City's infrastructure including roads, footpaths, kerb and channel, car parks, street and parking signage.

Our commitments	Responsible department	Expenditure \$
<b>13.1 Commitment:</b> Implement 2010-11 actions from the Road Safety Strategy 2007-12 and the Bicycle Strategy 2009-18, such as: <ul style="list-style-type: none"> <li>• providing road safety initiatives and awareness sessions for the community, in particular for older drivers, motorcyclists and young families</li> <li>• installing directional signage on off-road shared paths</li> <li>• progressively lighting sections of the Gardiners Creek Trail to enhance user safety, visibility and amenity</li> <li>• undertaking an advocacy campaign, including advocacy to relevant government agencies, to raise the priority of developing a safe east-west bicycle route (or routes) in light of the significant local demand for safe cycling in Boroondara along this direction.</li> </ul>	Engineering and Traffic	\$538,000



Our commitments	Responsible department	Expenditure \$
<b>13.2 Commitment:</b> Develop a Sustainable Transport Management Plan in collaboration with Hartwell Primary School.	Engineering and Traffic	Works performed using existing resources
<b>13.3 Commitment:</b> Monitor noise quality impacts at four sites abutting the Eastern and Monash Freeways.	Engineering and Traffic	\$20,000
<b>13.4 Commitment:</b> Undertake an advocacy campaign involving the communities abutting the Eastern and Monash Freeways for a change in the Victorian Government's Freeway Traffic Noise Policy.	Engineering and Traffic	Works performed using existing resources
<b>13.5 Commitment:</b> Continue to advocate to the Victorian Government and key stakeholders to improve outcomes for traders and the local community arising from the installation of the clearways extensions.	Engineering and Traffic	\$30,000

## 14 Urban planning and building



### Community outcome

Efficient, accessible and effective statutory urban planning and building surveying services.

### What we will do

Ensure quality and competitive building surveying and planning services are achieved in a responsive manner.

### Which departments will take the lead

Building Services issues building permits and provides technical, safety and regulatory advice, education and enforcement as part of its administration of the *Building Act 1993* and associated regulations.

Statutory Planning processes planning applications and provides advice about development and land use proposals that require a planning permit under the Boroondara Planning Scheme. The department also processes applications for certification of subdivision plans.

Our commitments	Responsible department	Expenditure \$
<b>14.1 Commitment:</b> Review Council's Restrictive Covenant Policy.	Statutory Planning	Works performed using existing resources
<b>14.2 Commitment:</b> Implement communications strategies to raise awareness of the need for swimming pool and spa safety by presenting at least three programs for the community.	Building Services	Works performed using existing resources

Our commitments	Responsible department	Expenditure \$
<b>14.3 Commitment:</b> Improve the Building Services information on Council's website to enhance search functions and enable access to all current application forms.	Building Services	Works performed using existing resources.
<b>14.4 Commitment:</b> Investigate online access to advertising material for planning applications.	Statutory Planning	Works performed using existing resources

## 15 Safety and amenity



### Community outcome

High standards of community safety, health and amenity.

### What we will do

Implement appropriate policies, strategies and practices that will improve neighbourhood amenity and safety.

### Which departments will take the lead

Local Laws develops and implements appropriate local laws to achieve a safe environment, including regulation of street furniture. The department also provides animal management services and promotes responsible pet ownership.

Engineering and Traffic develops, assesses and implements engineering solutions that address the safety and amenity of residential and commercial areas as well as administering the Asset Protection Local Law and the Street Lighting Policy.

Council also contributes \$3.514 million toward the operation of the Metropolitan Fire Brigade.

Our commitments	Responsible department	Expenditure \$
<b>15.1 Commitment:</b> Deliver the City Surveillance Program to enable proactive identification and resolution of reported issues in the community.	Local Laws	Works performed using existing resources
<b>15.2 Commitment:</b> Enhance field access to real-time data for Local Laws handheld devices allowing for a faster turnaround repair time e.g. broken footpaths, broken street signs.	Information Technology	\$60,000
<b>15.3 Commitment:</b> Implement relevant recommendations from the Graffiti Strategy.	Infrastructure Services	Works performed using existing resources

## Key Strategic Activities - Liveability and amenity



Key Strategic Activity	Performance measure	Performance target	Data source
Governance	Percentile ranking of community satisfaction with the overall performance generally of the Council	70	Local Government Community Satisfaction Survey
Parks, gardens and sportsgrounds	Integrated Open Space Services (IOSS) Face to Face Customer Satisfaction Survey, measures user satisfaction with a range of parks in Boroondara, benchmarked with 17 other councils	76%	IOSS Customer Satisfaction Survey
Appropriate land use development	Percentile ranking of community satisfaction with Town Planning policy and approvals	57	Local Government Community Satisfaction Survey
Parking, traffic and transport	Number of proactive street patrols conducted annually	12,000	Internal records
Urban planning and building	Percentage of planning applications processed within 60 days	80%	Internal records
Urban planning and building	Average days taken to process an application	45 days	Internal records
Safety and amenity	Percentile ranking of community satisfaction with enforcement of local laws	68	Local Government Community Satisfaction Survey

**Strategic Objective: Providing facilities and assets**


We will proactively manage the ongoing maintenance and development of Council's assets and facilities to meet our community's current and future needs.

**Activities (Operating Budget)**

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Asset Management</b>	<ul style="list-style-type: none"> <li>implements and administers Council's asset management system</li> <li>ensures that service standards are developed and renewed for Council assets</li> <li>integrates the financial aspects of asset management plans with Council's Long Term Financial Strategy</li> <li>coordinates occupational health and safety (OHS) compliance for all Environment and Infrastructure contractors.</li> </ul>	<b>\$1,131</b> <b>(\$0)</b> <b>\$1,131</b>
<b>Projects and Strategy</b>	<ul style="list-style-type: none"> <li>develops and manages the approved Environment and Infrastructure Capital Works Program ensuring best value for money</li> <li>investigates and develops solutions to major drainage issues</li> <li>facilitates and improves the environmental management of Council's drainage system</li> <li>incorporates environmentally sustainable design principles into building and engineering projects.</li> </ul>	<b>\$3,839</b> <b>(\$17)</b> <b>\$3,822</b>
<b>Major Projects</b>	<ul style="list-style-type: none"> <li>coordinates the re-development of Hawthorn Library Precinct incorporating Manresa Kindergarten, Glenferrie Early Childhood Centre, Senior Citizens Centre and meeting rooms</li> <li>manages the commencement of project planning for redevelopment of Hawthorn Aquatic and Leisure Centre, and the Hawthorn Town Hall Arts Precinct</li> <li>manages the Camberwell Library and Office Project</li> <li>coordinates pre-planning and consultation for the redevelopment of Ashburton community facilities.</li> </ul>	<b>\$194</b> <b>(\$0)</b> <b>\$194</b>
<b>Asset maintenance</b>	<ul style="list-style-type: none"> <li>Asset maintenance teams contribute to the maintenance of the City's infrastructure including building, drainage footpath and road maintenance.</li> </ul>	<b>\$9,694</b> <b>(\$349)</b> <b>\$9,345</b>

## Commitments (Capital, Priority Projects or New Operating Expenditure)

### 16 Assets and facilities

#### Community outcome

Sustainable community assets.

#### What we will do

Implement strategies for the development and ongoing renewal of Council's physical assets.

#### Which departments will take the lead

Asset Management sets service standards for assets and administer Council's asset management system.

Infrastructure Services, Parks and Gardens, Engineering and Traffic, Projects and Strategy, and Environment and Sustainable Living all contribute to the maintenance of the City's diverse infrastructure and built assets.



Our commitments	Responsible department	Expenditure \$
<b>16.1 Commitment:</b> Deliver asset condition monitoring including the Annual Risk Inspection Program in accordance with Council's Road Management Plan to minimise the risk of asset failure.	Asset Management	Works performed using existing resources
<b>16.2 Commitment:</b> Undertake the Condition Inspection Program for all asset classes in accordance with asset management plans.	Asset Management	\$130,000 Other asset classes inspected using existing resources
<b>16.3 Commitment:</b> Continue implementation of the Asset Management Plan Program by completing a draft asset management plan for sportsgrounds.	Asset Management	Works performed using existing resources
<b>16.4 Commitment:</b> Implement revised systems to manage the development and delivery of capital works projects.	Projects and Strategy	Works performed using existing resources

Note: Expenditure per Council's Priority Projects or Capital Works budgets and excludes Operating Budget expenditure unless otherwise stated.

## 17 Projects



### Community outcome

Well-managed activities and processes to deliver Council's projects.

### What we will do

Effectively design, manage and deliver capital works projects.

### Which departments will take the lead

Major Projects coordinates the design phase and project manages the development of major recreation and cultural facilities in the City.

Projects and Strategy manages and delivers building and engineering projects.

Our commitments	Responsible department	Expenditure \$
<b>17.1 Commitment:</b> Commence the construction of the Hawthorn Library Precinct Project, which incorporates the development of a range of new early year's services, senior citizens facilities, meeting rooms and a new cafe.	Major Projects and Projects and Strategy	\$6,361,000
<b>17.2 Commitment:</b> Complete stages three and four of the Gardiners Creek Trail Redevelopment project in Ashburton with funding provided by the Australian Government by: <ul style="list-style-type: none"> <li>constructing an underpass under Warrigal Road and a bridge over Gardiners Creek near Warrigal Road connecting Boroondara with Monash City Council</li> <li>commencing construction of a replacement bridge over Gardiners Creek near Solway Street.</li> </ul>	Projects and Strategy	\$1,869,000
<b>17.3 Commitment:</b> Deliver the Environment and Infrastructure Directorate Capital Works budget on time and within 10% of budget including: <ul style="list-style-type: none"> <li>road reconstruction and road re-sheeting program</li> <li>brick drain renewal program</li> <li>park fencing and irrigation renewal program</li> <li>refurbishment of Freeway Golf Course Pro Shop, South Camberwell Tennis Club Pavilion, Hislop Park Pavilion, Studley Park Kindergarten and Camberwell District Ladies Bowls Club Pavilion</li> <li>commencing reconstruction of Minifie Park Child Care Centre, Hays Paddock Main Pavilion and Eric Raven Reserve Pavilion.</li> </ul>	Projects and Strategy	\$12,220,000
<b>17.4 Commitment:</b> Progress the redevelopment of the Kew Recreation Centre dry facility.	Major Projects and Leisure and Cultural Services	\$3,699,000

**Key Strategic Activities – Providing facilities and assets**


Key Strategic Activity	Performance measure	Performance target	Data source
Assets and facilities	Percentile ranking of community satisfaction with local roads and footpaths	66	Local Government Community Satisfaction Survey
Projects	Percentage of adopted capital works new and renewal projects completed at the conclusion of the financial year	90%	Internal records

**Strategic Objective: Effective governance**


Through our commitment to advocacy and effective decision-making we will demonstrate good governance by being consensus-oriented, equitable, effective and efficient.

**Activities (Operating Budget)**

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Councillors, Chief Executive Officer, Executive Management and support staff</b>	This area includes the Mayor, Councillors, Chief Executive Officer and Executive Management team and associated support.	<b>\$2,687</b> <b>(0)</b> <b>\$2,687</b>
<b>Governance</b>	<ul style="list-style-type: none"> <li>provides secretarial and administrative support to Councillors and Council and Committee meetings</li> <li>maintains statutory registers, authorisations and delegations</li> <li>administers conduct of Council elections</li> <li>manages Freedom of Information, Information Privacy, Whistleblowers Protection and internal Ombudsman responsibilities</li> <li>coordinates citizenship ceremonies and civic events.</li> </ul>	<b>\$1,836</b> <b>(3)</b> <b>\$1,833</b>
<b>Annual Report</b>	Performance reporting including Councils award-winning Annual Report and Best Value Report.	<b>\$34</b> <b>(0)</b> <b>\$34</b>
<b>Council Plan</b>	Manages Councils business planning process and development of the Council Plan.	<b>\$28</b> <b>(0)</b> <b>\$28</b>



## Commitments (Capital, Priority Projects or New Operating Expenditure)

### 18 Governance



#### Community outcome

A high standard of democratic and corporate governance.

#### What we will do

Open and transparent processes and strong accountability to the community.

#### Which department will take the lead

Governance provides secretarial and administrative support to Councillors and to Council and Committee meetings. Governance also maintains statutory registers, authorisations and delegations, and administers the Freedom of Information, Information Privacy and Whistleblowers Protection Acts.

Our commitments	Responsible department	Expenditure \$
<b>18.1 Commitment:</b> Review all Instruments of Delegation to Council staff and committees by December 2010.	Governance	Works performed using existing resources
<b>18.2 Commitment:</b> Prepare the Council Plan 2011-16 for adoption by Council prior to 30 June 2011.	Learning and Development	Works performed using existing resources
<b>18.3 Commitment:</b> Prepare the Annual Report for adoption by Council and provide to the Minister by 30 September 2010.	Business Development	Works performed using existing resources
<b>18.4 Commitment:</b> Identify opportunities to make Council's decision-making processes and procedures more easily understood by our community.	Governance	Works performed using existing resources

Note: Expenditure per Council's Priority Projects or Capital Works budgets and excludes Operating Budget expenditure unless otherwise stated.

### Key Strategic Activities - Effective Governance



Key Strategic Activity	Performance measure	Performance target	Data source
Governance	Percentile ranking of community satisfaction with the overall performance generally of the Council	70	Local Government Community Satisfaction Survey

**Strategic Objective: Community engagement**


We will provide opportunities for our community to have a say in matters of interest to them and respect that they have a role in achieving Boroondara's vision.

**Activities (Operating Budget)**

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Customer Service</b>	<ul style="list-style-type: none"> <li>manages Council's customer service operations, cashiering and incoming calls</li> <li>builds organisational capacity to deliver great customer service.</li> </ul>	<b>\$1,301</b> <b>(\$0)</b> <b>\$1,301</b>
<b>Public Relations and Communications</b>	<ul style="list-style-type: none"> <li>informs and educates the community on Council services and facilities</li> <li>promotes and manages the reputation of Council through strategic communications</li> <li>coordinates internal communication.</li> </ul>	<b>\$1,392</b> <b>(\$7)</b> <b>\$1,385</b>
<b>eCommunications</b>	<ul style="list-style-type: none"> <li>develops and maintains standards for online communications</li> <li>provides innovative e-business solutions to add value and enhance customer service</li> <li>provides web training and coaching to Council business areas.</li> </ul>	<b>\$304</b> <b>(\$0)</b> <b>\$304</b>
<b>Engagement and Research</b>	<ul style="list-style-type: none"> <li>enhances community consultation and engagement practice at Council and the Boroondara Community Voice panel</li> <li>coordinates research, community consultation and engagement activity and ensures knowledge is shared and easily accessed by all.</li> </ul>	<b>\$338</b> <b>(\$0)</b> <b>\$338</b>

## Commitments (Capital, Priority Projects or New Operating Expenditure)

### 19 Capacity building



#### Community outcome

An organisation that demonstrates its culture of engagement.

#### What we will do

Ensure the organisation understands the framework that defines and leads the communications and engagement practice for the City of Boroondara.

#### Which department will take the lead

Communications and Engagement enhances community consultation and engagement practice at Council.

Our commitments	Responsible department	Expenditure \$
<b>19.1 Commitment:</b> Develop internal training and support for a best practice approach to internal and external engagement.	Communications and Engagement	Works performed using existing resources
<b>19.2 Commitment:</b> Continue to ensure best practice communications and engagement occurs for major projects through the development and management of plans for the: <ul style="list-style-type: none"> <li>• Camberwell Library and Office Project</li> <li>• Hawthorn and Kew Recreation Centres redevelopment</li> <li>• Hawthorn Library Precinct Project</li> <li>• Hawthorn Town Hall Arts Precinct Project.</li> </ul>	Communications and Engagement	Works performed using existing resources

### 20 Undertaking research



#### Community outcome

Council information and services are in line with residents, ratepayers and visitors expectations.

#### What we will do

Seek community feedback on their level of satisfaction in dealing with the City of Boroondara and support improvement initiatives.

#### Which department will take the lead

Communications and Engagement coordinates research, community consultation and engagement activity and ensures knowledge is shared within the organisation for service improvement.

Our commitments	Responsible department	Expenditure \$
<b>20.1 Commitment:</b> Deliver a corporate research program which will inform our strategies, programs and services to improve our community responsiveness.	Communications and Engagement	Works performed using existing resources

## 21 Ways to communicate and engage



### Community outcome

A community that understands the work of Council including how to be involved and contribute to outcomes.

### What we will do

Develop and offer a range of communications and engagement opportunities to meet differing community needs.

### Which department will take the lead

Communications and Engagement develops online communication and innovative e-business solutions to manage Council's customer service operations. In doing so, Communications and Engagement helps build organisational capacity to deliver great customer service, and inform and educate the community about Council services and facilities.

Our commitments	Responsible department	Expenditure \$
<b>21.1 Commitment:</b> Implement the Communications and Engagement Strategy 2010-11 actions.	Communications and Engagement	Works performed using existing resources
<b>21.2 Commitment:</b> Complete the External Communications Plan to deliver effective, targeted and timely communications of Council services and activities.	Communications and Engagement	Works performed using existing resources
<b>21.3 Commitment:</b> Review our external website for user satisfaction and upgrade the content management system to enable greater online functionality and knowledge sharing.	Communications and Engagement	\$140,000
<b>21.4 Commitment:</b> Investigate opportunities to improve responsiveness to requests from our community received outside core business hours.	Communications and Engagement	Works performed using existing resources

Note: Expenditure per Council's Priority Projects or Capital Works budgets and excludes Operating Budget expenditure unless otherwise stated.

## Key Strategic Activities - Community Engagement



Key Strategic Activity	Performance measure	Performance target	Data Source
Capacity building	Percentile ranking of community satisfaction with Council's engagement in decision-making on key local issues	64	Local Government Community Satisfaction Survey
Undertaking research	Percentile ranking of community satisfaction with Council's interaction and responsiveness in dealing with the public	75	Local Government Community Satisfaction Survey

**Strategic Objective: Responsible resource management**


We will ensure that sound financial and risk management, and transparent business practices are carried out by capable and professional people, whose main focus is the proactive delivery of quality service.

**Activities (Operating Budget)**

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Business Development</b>	<ul style="list-style-type: none"> <li>develops the integrated annual Budget and Long Term Financial Strategy</li> <li>coordinates financial analysis for projects and advice on the pricing of services as well as National Competition Policy compliance</li> <li>provides external grant application support for significant project funding opportunities</li> <li>provides internal services related to audit, process improvement and benchmarking.</li> </ul>	<b>\$1,017</b> <b>(\$0)</b> <b>\$1,017</b>
<b>Human Resources</b>	<ul style="list-style-type: none"> <li>provides specialist advice, service and policy development in a range of human resources disciplines</li> <li>coordinates recruitment, industrial relations, remuneration, Award/agreement interpretation and work evaluation</li> <li>manages occupational health and safety, WorkCover, risk management and insurance.</li> </ul>	<b>\$2,861</b> <b>(\$23)</b> <b>\$2,838</b>
<b>Learning and Development</b>	<ul style="list-style-type: none"> <li>facilitates and coordinates staff members' professional and leadership development programs</li> <li>monitors and manages organisational cultural development strategies</li> <li>coordinates Council's performance management system</li> <li>manages Council's organisational Health and Wellbeing Program.</li> </ul>	<b>\$819</b> <b>(\$0)</b> <b>\$819</b>
<b>Corporate solicitor</b>	<ul style="list-style-type: none"> <li>provides advice on legal and regulatory matters and ad hoc legal advice within the organisation</li> <li>monitors and reports on legislative changes and impacts for Council operations</li> <li>delivers training programs to develop Council officers' knowledge of relevant legal issues.</li> </ul>	<b>\$196</b> <b>(\$0)</b> <b>\$196</b>

Service category	Description	Expenditure (Revenue) Net cost \$'000
<b>Financial Services</b>	<ul style="list-style-type: none"> <li>manages financial accounting</li> <li>manages rates and property services, including Council databases and communication of rate payment options available to residents</li> <li>manages accounts payable and receivable, procurement and conduct of all public tenders</li> <li>manages payroll services</li> <li>coordinates Audit Committee and external audit.</li> </ul>	<b>\$3,581</b> <b>(\$1,046)</b> <b>\$2,535</b>
<b>Information Technology</b>	<ul style="list-style-type: none"> <li>coordinates improvement to service delivery to the community and within Council through the use of technology</li> <li>ensures effectiveness and reliability of computing and communication systems</li> <li>manages Council's corporate information and archival services.</li> </ul>	<b>\$6,521</b> <b>(\$1)</b> <b>\$6,520</b>

## Commitments (Capital, Priority Projects or New Operating Expenditure)

### 22 Business support



#### Community outcome

Best practice approach to managing risk, business planning, information technology and records management.

#### What we will do

Continuously improve and implement processes for business planning, risk and records management and information technology.

#### Which departments will take the lead

Business Development manages Council's performance reporting, monitors compliance with the National Competition Policy, supports external grant applications and provides internal services related to audit, process improvement and benchmarking.

Information Technology ensures effectiveness and reliability of computing and communication systems, manages Council's corporate information and archival services, and coordinates improvement to service delivery to the community and within Council through the use of technology.

Human Resources manages occupational health and safety, WorkCover, risk management and insurance.

Learning and Development manages Council's business planning process.

The Corporate Solicitor provides advice and training on legal and regulatory matters and ad hoc legal advice within the organisation.

Our commitments	Responsible department	Expenditure \$
<b>22.1 Commitment:</b> Continuously improve the business planning process and facilitate its implementation with all departments.	Learning and Development	Works performed using existing resources

Our commitments	Responsible department	Expenditure \$
<b>22.2 Commitment:</b> Implement the 2010-11 actions arising from the Risk Management Strategy including. <ul style="list-style-type: none"> <li>• refinement of processes and tools (such as document design) to encourage the reporting and management of risk</li> <li>• improved accessibility and communication of risk via our intranet</li> <li>• improving performance measures through identifying opportunities from previous years' external insurance audits in preparation for the coming year.</li> </ul>	Human Resources	Works performed using existing resources
<b>22.3 Commitment:</b> Implement outcomes from the Essential Services Commission's findings on local government reporting.	Business Development	Works performed using existing resources
<b>22.4 Commitment:</b> Implement stage one of the Archiving and Records Management Project. <ul style="list-style-type: none"> <li>• assessing the extent of existing archiving space in use throughout Council and develop an understanding of what will be required for the near and distant future</li> <li>• investigating the processes required to extend the benefits and use of the Enterprise Content Management (ECM) system throughout Council</li> <li>• developing a project plan for the various phases of the ECM project.</li> </ul>	Information Technology	\$236,000

## 23 Our people resources



### Community outcome

Skilled professional staff members who provide responsive services to the community.

### What we will do

Apply targeted attraction and retention strategies that will develop a flexible and adaptive organisation.

### Which departments will take the lead

Human Resources provides specialist advice, service and policy development in a range of human resources disciplines including coordination of recruitment, industrial relations, remuneration, Award/agreement interpretation and work evaluation.

Learning and Development facilitates and coordinates staff members' professional and leadership development programs and the performance management system. It also develops and monitors the organisational culture and promotes health and wellbeing.

Our commitments	Responsible department	Expenditure \$
<b>23.1 Commitment:</b> Implement the 2010-11 actions arising from the Attraction and Retention Plan 2009-12 such as: <ul style="list-style-type: none"> <li>review, develop and implement Human Resources policies to ensure they maximise Boroondara's attractiveness as an employer</li> <li>report on and analyse the recently implemented online entry and exit surveys to allow for targeted retention initiatives</li> <li>monitor the introduction of the <i>Fair Work Act 2009</i> and amend Local Area Workplace Agreement (LAWA) content and formal approval process as necessary.</li> </ul>	Human Resources	Works performed using existing resources
<b>23.2 Commitment:</b> Implement the 2010-11 actions arising from the Boroondara Workforce Plan 2009-12 such as: <ul style="list-style-type: none"> <li>utilise the workforce planning process to ensure that organisational and departmental structures continue to be reflective of the current needs of Council and its community</li> <li>ensure best practice in terms of flexible working conditions, job design and innovative recruitment strategies.</li> </ul>	Human Resources	Works performed using existing resources
<b>23.3 Commitment:</b> Deliver the revised Induction Program to ensure all new staff members are engaged in their work and performing their role immediately upon entry to the organisation.	Learning and Development	Works performed using existing resources
<b>23.4 Commitment:</b> Establish and monitor occupational health and safety performance measures for contractors.	Asset Management	Works performed using existing resources



Our commitments	Responsible department	Expenditure \$
<b>23.5 Commitment:</b> Deliver a program to staff promoting excellence and responsiveness to our community as fundamental aspects of our service culture.	Learning and Development	Works performed using existing resources

## 24 Financial management



### Community outcome

Sound financial records and budget systems are maintained.

### What we will do

Provide customer-focused financial management processes, budget systems and valuation practices in accordance with professional standards and legislative requirements.

### Which departments will take the lead

Financial Services manages financial accounting, rates and property services, procurement, payroll functions, and services Council's Audit Committee and the external audit function.

Business Development manages the Annual Budget, the Long Term Financial Strategy and financial reporting.

Our commitments	Responsible department	Expenditure \$
<b>24.1 Commitment:</b> Prepare the Annual Budget for adoption by Council by 30 June 2011.	Business Development	Works performed using existing resources
<b>24.2 Commitment:</b> Review the Procurement Policy on an annual basis as required by the <i>Local Government Act 1989</i> .	Financial Services	Works performed using existing resources
<b>24.3 Commitment:</b> Complete Annual Financial Statements and receive Audit Clearance by legislated timeline.	Financial Services	Works performed using existing resources
<b>24.4 Commitment:</b> Implement a software solution which provides a single gateway into Council's various financial reporting databases, enhancing capacity to report on, analyse and present data used for decision-making.	Business Development	Works performed using existing resources

Note: Expenditure per Council's Priority Projects or Capital Works budgets and excludes Operating Budget expenditure unless otherwise stated.

## Key Strategic Activities – Responsible resource management



Key Strategic Activity	Performance measure	Performance target	Data source
Our people resources	Percentage of employees continuing employment with Council annually	88%	Internal records
Financial management	Working capital ratio	1.24 to 1	Internal records
Financial management	Level of indebtedness per rate assessment	\$667	Internal records

### 3.1 PERFORMANCE STATEMENT

The Key Strategic Activities detailed in the proceeding pages, are summarised in **Appendix G – Key Strategic Activities**. At the end of each financial year, the Key Strategic Activities, performance measures and targets are externally audited. The results of this audit are included in the Annual Report document for the corresponding financial year as Council's Performance Statement. The audited Performance Statement for these Key Strategic Activities will be published in the 2010-11 Annual Report, which is presented to the Boroondara community and the Minister for Local Government.

### 3.2 RECONCILIATION WITH BUDGETED OPERATING RESULT

Strategic Objective	Net Cost
	\$'000
Strengthening communities	14,639
Enhancing the environment	23,013
Providing facilities and assets	14,978
Ensuring liveability and amenity	6,444
Responsible resource management	14,381
Community engagement	3,493
Effective governance	4,582
<b>Total net cost of activities and initiatives (incl priority projects)</b>	<b>81,530</b>
<b>Non attributable expenditure</b>	
Depreciation	25,560
MFB levy	3,514
Other expenditure	1,262
Finance costs	491
Carrying amount of assets sold/written off	2,665
<b>Total non-attributable expenditure</b>	<b>33,492</b>
<b>Operating deficit before funding sources</b>	<b>115,022</b>
<b>Funding sources, including non departmental income</b>	
General and waste charges (excludes special rates of \$906K included above)	119,310
Victoria Grants Commission (VGC)	3,920
Developer open space contributions	2,620
Interest and investment income	1,154
Capital works income	1,545
<b>Total funding sources</b>	<b>128,549</b>
<b>Net surplus</b>	<b>13,527</b>

## 4. BUDGET INFLUENCES

In preparation of the 2010-11 Budget it has been necessary to make a number of assumptions about the internal and external environment within which Council operates.

### 4.1 BOROONDARA – A SNAPSHOT

The City of Boroondara is located in the inner eastern suburbs of Melbourne, between five and ten kilometres east of the Melbourne central business district. It includes the suburbs of Ashburton, Balwyn, Balwyn North, Camberwell, Canterbury, Deepdene, Hawthorn, Hawthorn East, Kew and Kew East, and parts of the suburbs of Glen Iris and Surrey Hills. The City encompasses a total land area of about 60 square kilometres.

#### *Population*

With an estimated resident population of 168,090 people, we value our dynamic and diverse neighbourhoods, where people feel safe and supported regardless of age, background or abilities. At the most recent Census in 2006, Boroondara had a similar proportion of people in the younger age groups to metropolitan Melbourne, but a larger proportion of people in the older age groups. Overall, 22% of the population were aged between 0 and 17 years, and 19% were aged 60 years and over. Boroondara also had the largest population of people aged 85 years and over of all local government areas in Victoria, with 3.5% of Boroondara residents needing assistance with daily living tasks.

Population increase is affected mostly by the increased number of tertiary students in their late teens and early twenties and by families with school-aged children buying their second or third homes, who are attracted to the housing stock, the amenity and attractiveness of the area. Population loss from the City is attributed to young adults leaving home or completing tertiary courses, the retirement of older adults and reduced housing affordability in Boroondara, with migration largely to middle and inner areas of eastern Melbourne.

#### *Where do we come from?*

While nearly seven out of ten (69%) Boroondara residents were born in Australia; the Boroondara community has become increasingly diverse. Between 2001 and 2006 there was a large increase in the number of Boroondara residents born in China and India, and more Boroondara residents were speaking one of the Chinese languages, Vietnamese or Hindi at home. In addition to English, 122 other languages are spoken by residents. The majority of migrant settlers to Boroondara arrive via the skilled migration stream and are mostly young adults originating from China, India and Malaysia.

#### *Education hub*

Boroondara is proud to be known as an education hub. Our City is home to 71 government, private and independent schools and five tertiary and further education facilities including Swinburne University and TAFE, and a campuses of the University of Melbourne and the University of the Third Age.

#### *Where do we work?*

A quarter of Boroondara's employed residents worked within the municipality, and another quarter of Boroondara residents worked in the City of Melbourne area. Income levels for individuals, families and households in Boroondara continued to exceed the metropolitan Melbourne average in 2006, with 42% of Boroondara households having an income in the top quartile for metropolitan Melbourne. However 13% of all households were considered low income households, earning less than \$500 per week.

#### *Where do we shop?*

Boroondara has a strong retail/commercial sector with much of the activity located within the primary activity centres at Camberwell Junction, Kew Junction and Glenferrie Road in Hawthorn. In total there are 50 activity centres. These shopping places support our everyday needs and offer a unique and interesting experience compared to the large shopping malls found elsewhere.

### *How do we live?*

In 2006, the City of Boroondara had 62,974 private dwellings. Boroondara has a diverse housing market characterised by substantial differences in dwelling types, ranging from separate houses (58%) to high density apartments and wide price variations between suburbs. Housing affordability has become a major issue, with lower income earners are facing rising rents and, along with the average first-home buyer, difficulties in affording a home in the municipality's rising house market. In Boroondara, approximately 2% of the total housing stock can be classified as social housing (provided for non-profit purposes). Clusters of social housing are located in the suburbs of Ashburton, Hawthorn and Hawthorn East.

### *Transport*

It is important for our residents to be connected via walkways, bike paths, roads and public transport. But even though we have train, tram and bus transport routes, there are still areas within the municipality that are isolated and reliant on private vehicles. Our sustainable transport pathways continue to expand with over 56kms of on-road cycling paths located on both arterial and local roads. The City also offers 32kms of shared paths across an array of major trails, including the Gardiners Creek, Anniversary, Main Yarra and Koonung trails.

### *Our open spaces*

Boroondara has retained its green and leafy streets, parks and gardens through use of water-wise and sustainable practices. The City is rich in its biodiversity and array of flora and fauna and it has approximately 600 hectares of open space distributed throughout the municipality. The majority of residents enjoy having access to open space close to their home, with the most commonly undertaken activity being walking.

Like other municipalities, a challenge ahead will be to maintain the standard of our current environment, liveability and heritage amidst the impacts of climate change, water shortages, increased pollution and development. Maintenance of parks and gardens, retaining the ratio of open space and increasing population densities presents challenges for Council and the community.

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## **4.2 EXTERNAL INFLUENCES**

In preparing the 2010-11 Budget a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Council has chosen to use the inflation rate of 3.20% for 2010-11 which has been derived from Access Economics Business Outlook December Quarter 2009 which is aligned with the commencement of budget preparation. This rate is applied to open space contributions, rental income and all expenses other than materials and services, road, footpath and building maintenance expenditure in Council's Long Term Financial Strategy. Future years apply the underlying inflation rate published in Access Economics Business Outlook December Quarter 2009.

- Council's Long Term Financial Strategy applies Average Weekly Ordinary Time Earnings (AWOTE) derived from Access Economics Business Outlook December Quarter 2009 to materials and services and the building cost index (Rawlinsons Construction Cost Guide) to roads, footpaths and building maintenance categories only.
- Australian Average Weekly Earnings (AWE) growth in the 12 months to November 2009 was 5.6% (ABS release November 2009). Employment costs at Boroondara are budgeted to increase by 7.43% compared to the 2009-10 Adopted Budget, 5.41% is due to Local Area Workplace Agreements (LAWA) increments, 1.27% increase is due to the addition of staff to increase organisational responsiveness and services and the remaining 0.75% relates to projected increases in work cover and parental leave entitlements. The higher than anticipated LAWA increases were the result of extensive benchmarking of salary costs against other local governments and mainly reflected increases to lower banded staff whose conditions had fallen below the market over time.
- Employee costs are predicted to increase by 4.75% and are applied in the years 2011-12 to 2012-13 reflecting Council's industrial relations commitments. In future years 2013-14 and thereafter, Council has chosen to increase employee costs based on Average Weekly Ordinary Time Earnings (AWOTE) published in the Access Economics Business Outlook December Quarter 2009 release plus an element of 0.25% for minor new Equivalent Full Time (EFT) growth. This has been reflected in Council's Long Term Financial Strategy in order to cater for trend increases in tied revenue grants from other levels of government that require employment of staff to deliver funded services.
- Council received advice from the State Government in respect of significant increases in the landfill levy collected by the State Government. The levy is currently \$9 per tonne and has been increased to \$30 per tonne (or 233%) in 2010-11 with progressive increases over the following four years to 2014-15. The State Government will invest the \$53.7M raised by the extra charges over the next five years in projects to help businesses, councils, households and communities address waste and its environmental impacts. The objective of the levy is to achieve higher rates of recycling and keep valuable materials out of landfill. Through this significant policy adjustment the State Government aims to increase recycling rates and reduce volumes going to landfill.
- Victoria Grants Commission funding of \$3.920M is predicted to be received. This includes \$3.181M in General Purpose Grants and \$739K in Local Roads Grants.
- Council's proportional share of the Metropolitan Fire and Emergency Services Board (MFESB) levy legislative contribution has been budgeted to increase by \$134K or 3.96% from \$3.380M in last year's forecast to \$3.514M in 2010-11 (based on an early estimate provided by the Metropolitan Fire and Emergency Services Board 1 April 2010).
- Council's existing borrowings are fixed for the life of these loans. Further loans of \$12M to fund significant works at the Kew and Hawthorn Recreation Centres<sup>1</sup>, Hawthorn Library Precinct<sup>1</sup>, Hawthorn Town Hall Arts Precinct<sup>1</sup> and the Camberwell Library and Office will be made during 2010-11 at a forecast fixed interest borrowing rate of 8.70%.

### 4.3 INTERNAL INFLUENCES

As well as external influences, there were also a number of internal influences which are expected to have a significant impact on the preparation of the 2010-11 Budget. These matters have arisen from events occurring in the 2009-10 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2010-11 year. The forecast referred to in this budget document relates to an annual review of financial results undertaken in March 2010. These matters and their financial impacts are set out below.

The forecast net operating surplus for the year ending 30 June 2010 is \$11.616M which is an increase of \$380K from budget of \$11.236M primarily due to an increase in operating revenue of \$4.646M partially offset by an increase in operating expenditure of \$3.699M.

<sup>1</sup> Subject to final Council approval.

The main areas of increased recurrent revenue and/or reduced recurrent expenditure include:

- Interest receivable \$488K;
- Grants – Operating \$430K – Health, Ageing and Disability Services;
- Fees and Charges \$1.922M primarily relating to:
  - Boroondara Sports Complex \$1.425M change in accounting treatment from net to gross income and expenditure recognition. See also materials and services (nil impact);
  - Freeway Golf Course \$100K.
- Other income \$156K;
- Reduction in footpath maintenance expenditure \$460K due to less make safe activities required to be undertaken during the 2009-10 year reflecting improvements in proactive works.

Increases in recurrent expenditure and/or reduced recurrent revenue include:

- Grants – Operating \$1.066M – primarily Victoria Grants Commission \$1.012M - \$106K less than anticipated and \$906K relating to the first quarterly payment for 2009-10 received in June 2009 as a result of early payment due to bushfires;
- (MFESB) levy contribution \$365K – Council was required to contribute a higher amount than anticipated (actual contribution was not known at the time of the development of the 2009-10 Adopted Budget);
- Facilities maintenance \$261K;
- Materials and services \$2.953M; primarily relating to:
  - Boroondara Sports Complex \$1.425M change in accounting treatment from net to gross income and expenditure recognition. See also fees and charges (nil impact);
  - Doubtful debts expense primarily parking infringements \$288K;
  - Legal fees \$473K – primarily planning appeals (VCAT).
- A total of \$9.312M in 2009-10 Capital Works forward commitments have been identified to be undertaken in 2010-11 and as a result, budgeted borrowings of \$3.700M will not be taken up during the 2009-10 year and have been deferred to 2010-11. This is partly offset by the property purchase - 14 Oxley Road \$1.477M (Council meeting 23 November 2009) and variations to the timing of some projects bought forward from 2010-11 (approved during the September and February Amended Budget process), overall the end of year cash position for 2009-10 will be higher than budgeted by some \$2.130M.
- Wage changes: In 2010-11, employment costs account for 41.4% of total recurrent Council expenditure (excludes capital income, net priority projects, and other once off operating items). This level of expenditure remains competitive when compared to neighbouring local governments.
- Fees and charges: Have been reviewed as part of the Annual Budget process. Fees and charges for Council services reflect the cost of the services provided, community capacity to pay, CPI, wage increases during the year and benchmarking against similar services provided by other local governments or the private sector. Council has adopted a Pricing Policy to assist this process.
- Total rate revenue: An additional \$6.405M of total rate revenue excluding waste charges will be generated in 2010-11 compared to the 2009-10 forecast. This will mainly fund the significant asset renewal challenge facing Boroondara.
- New borrowings of \$12M for significant works at the Kew and Hawthorn Recreation Centres<sup>1</sup> Hawthorn Library Precinct<sup>1</sup>, Hawthorn Town Hall Arts Precinct<sup>1</sup> and the Camberwell Library and Office is planned for 2010-11.

## 4.4 BUDGET PRINCIPLES

Through Council's Business Planning process, all departments actively participated in an ongoing review of their business operations, with the overall aim of improving the efficiency and effectiveness of their operations. This process was adopted for the 2010-11 Budget preparation.

<sup>1</sup> Subject to final Council approval.



The principles included:

- Identification of new non-rate revenue opportunities to support existing activities where possible.
- Existing fees and charges to be indexed by labour cost increases as most services provided by Council have a significant labour component. Where services do not include a labour cost component the inflation rate was used. In addition, considerations of community factors are required such as encouraging use of a service and ability to pay.
- Council will review the provision of services for increases in efficiency and quality. Council will seek the most efficient and effective provision of a service whether delivered by in-house resources or by external contractors.
- All new initiatives or new employee proposals are justified through a business case process, and considered by the Executive Management Group prior to recommendation to Council.
- All Capital Works proposed projects also go through a comprehensive business case analysis including alignment to the Council Plan, Risk Minimisation and Cost Benefit analysis.
- Services provided are actively reviewed through annual department business planning and consultation to ensure service levels match community need. Resource requirements are reviewed to ensure service provision meets community demand.
- The Long Term Financial Strategy and Financial Strategy Principles provide a firm foundation for business decisions and resource allocation.
- Recommendations of possible service level amendments are presented for consideration by Council as part of the budget development process.
- Any new initiative is appropriately costed to include necessary overheads and those consequential impacts on support services have been taken into account.
- A series of financial Budget parameters was reviewed by Council in March 2010 as a guide to the development of the Budget. These parameters include employment costs, fees and charges increases, and capital expenditure limits. These parameters are used to define overall budget revenue and expenditure limitations and officers develop their individual budgets with these parameters firmly in mind.

## 4.5 LEGISLATIVE REQUIREMENTS

Council is required to prepare and adopt an Annual Budget for each financial year under the provisions of the *Local Government Act 1989* ("the Act"). The Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other financial information required by the *Local Government (Finance and Reporting) Regulations 2004* ("the Regulations").

The 2010-11 Budget which is included in this report, is for the year 1 July 2010 to 30 June 2011 and is prepared in accordance with the Act and Regulations. The Budget presents information in regard to the Budgeted Standard Statements, including the Budgeted Standard Income Statement, Balance Sheet, Cash Flow Statement and Capital Works Statement. These statements have been prepared for the year ended 30 June 2011 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. It also includes detailed information about the rates and charges to be levied, the Capital Works Program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the Budget.

The Budget includes consideration of a number of long-term strategies to assist Council in considering the Budget in a proper financial management context. These include a Strategic Resource Plan (**Section 9**) Rating Strategy (**Section 10**), Borrowing Strategy (**Section 11**), Asset Management Strategy (**Section 12**) and Service Delivery Strategy (**Section 13**) and a detailed Long Term Financial Strategy covering the 10 years from 2010-11 to 2019-20 (included in **Appendix C – Strategic Resource Plan**).





CITY OF BOROONDARA  
BUDGET 2010-11

## BUDGET ANALYSIS

5. Analysis of operating budget
6. Analysis of budgeted cash position
7. Analysis of budgeted financial position
8. Analysis of Capital Works budget



## 5. ANALYSIS OF OPERATING BUDGET

This section of the Annual Budget report analyses the expected revenues and expenses of the Council for the 2010-11 year.

### 5.1 UNDERLYING RESULT

	Ref	Forecast Actual 2009-10 \$'000's	Budget 2010-11 \$'000's	Variance \$'000's
Operating revenue	5.2	156,142	163,966	7,824
Operating expenditure	5.3	(141,173)	(147,774)	(6,601)
Net loss on disposal of property, infrastructure, plant and equipment	5.2.12	(3,232)	(2,665)	567
Share of net losses of associates and joint ventures accounted for by the equity method	5.2.13	(121)	-	121
<b>Surplus for the year</b>		<b>11,616</b>	<b>13,527</b>	<b>1,911</b>
Grants - Capital	5.2.8	(5,433)	(1,545)	3,888
Priority projects income	5.2.8	(607)	(440)	167
Priority projects expenditure	5.3.10	4,826	3,560	(1,266)
Redundancy costs	5.3.11	55	-	(55)
Net loss on disposal of property, infrastructure, plant and equipment	5.3.12	3,232	2,665	(567)
Share of net losses of associates and joint ventures accounted for by the equity method	5.3.13	121	-	(121)
<b>Underlying surplus</b>	5.1.1	<b>13,810</b>	<b>17,767</b>	<b>3,957</b>

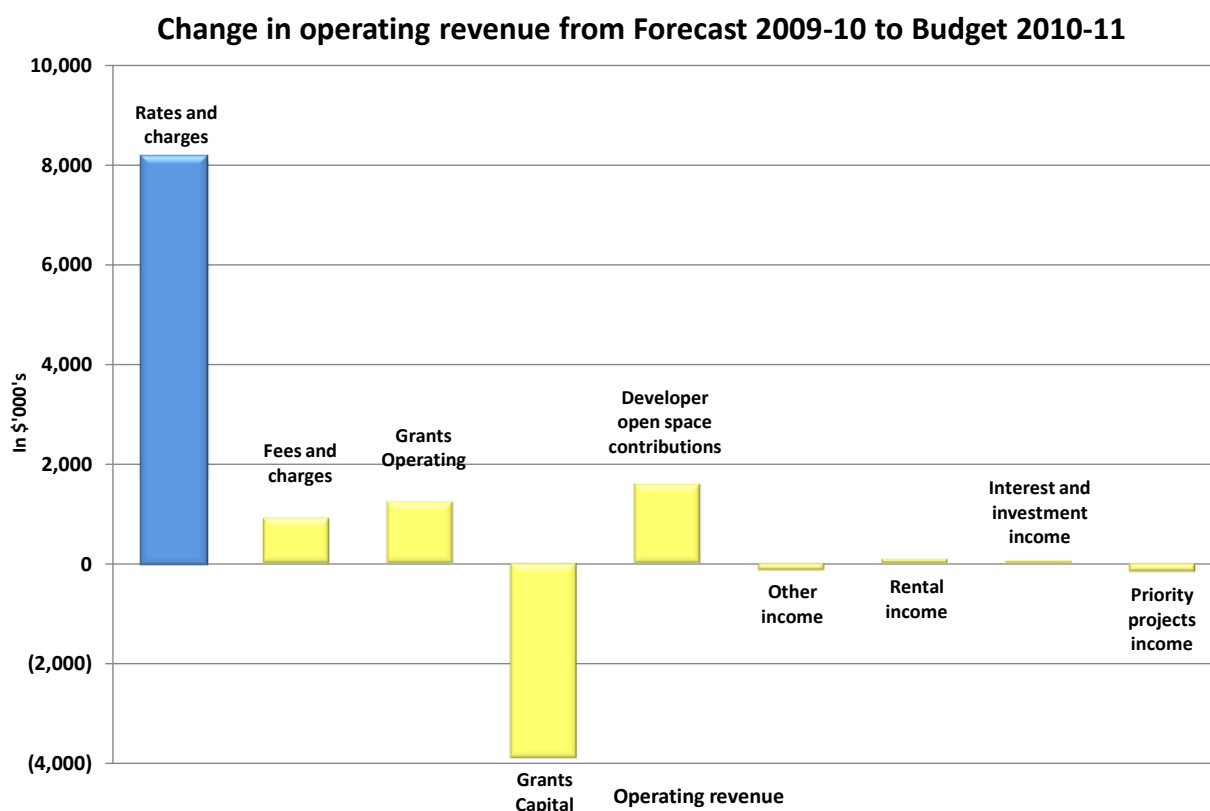
#### 5.1.1 UNDERLYING SURPLUS (\$3.957M INCREASE)

The underlying result is the net surplus or deficit for the year adjusted for capital contributions, gains or losses on disposal of non-operating assets sold and other once-off adjustments. It is a measure of financial sustainability as it is not impacted by non-recurring or once-off items of revenues and expenses which can often mask the operating result. The underlying result for the 2010-11 year is a surplus of \$17.767M which is an increase of \$3.957M over the 2009-10 year. The surplus generated is the funding source for capital works

### 5.2 OPERATING REVENUE

Revenue Types	Ref	Forecast Actual 2009-10 \$'000's	Budget 2010-11 \$'000's	Variance \$'000's
Rates and waste charges	5.1.1	112,054	120,216	8,162
Fees and charges	5.1.2	21,756	22,658	902
Grants - Operating	5.1.3	11,231	12,462	1,231
Developers open space contributions	5.1.4	1,037	2,620	1,583
Other revenue	5.1.5	1,312	1,164	(148)
Rental income	5.1.6	1,612	1,707	95
Interest and investment income	5.1.7	1,100	1,154	54
<b>Operating revenue before non-recurrent revenue</b>		<b>150,102</b>	<b>161,981</b>	<b>11,879</b>
Priority projects income	5.1.8	607	440	(167)
Grants - Capital	5.1.8	5,433	1,545	(3,888)
<b>Total operating revenue</b>		<b>156,142</b>	<b>163,966</b>	<b>7,824</b>

Source: Appendix A-Budgeted Standard Statements



### 5.2.1 RATES AND WASTE CHARGES (\$8.162M INCREASE)

Rates income is comprised of general rates of \$102.251M, special rate schemes of \$906K, cultural and recreation land rates of \$44K, supplementary rates \$1.000M, interest income on rate arrears of \$365K and waste charges of \$15.694M. Total general rates income represents an increase of \$6.390M. This is comprised of a 5.25% rate rise, \$1.286M of natural growth in the number and nature of rateable properties.

**Section 10 - Rating Strategy** includes a more detailed analysis of the rates to be levied for the 2010-11 financial year.

### 5.2.2 FEES AND CHARGES (\$902K INCREASE)

Fees and charges relate to the recovery of service delivery costs through the charging of fees to users of Council's services and statutory fees and fines levied in accordance with legislation. These include the provision of family day care, home help services, leisure and cultural services, animal registrations, Health Act registrations, planning fees and parking fines.

Fees and charges are budgeted to increase by \$902K or 4.1% to \$22.658M against the 2009-10 forecast. The main areas contributing to the increase are:

- Road and footpath reinstatement fees and charges increase of \$113K or 52% (\$330K) offset by an increase in road maintenance expenditure below;
- Boroondara Sports Complex revenue up \$308K or 21.6% (\$1.734M) due to the proposed installation of a temporary gym/health club which will be partially offset by an increase in expenditure;
- Local Laws revenue up \$543K or 6.1% (\$9.501M).

The above increases are partially offset by:

- A reduction in Camberwell Civic Centre – rental/hire income of \$52K due to the conclusion of the stewardship contract during the 2009-10 year;

- Supplementary valuations income \$116K (reimbursement from State Revenue Office) of land tax objections and supplementary valuations. Offset by matching expenditure.

A detailed schedule of Fees and Charges is listed in **Appendix D – Fees and Charges**.

### 5.2.3 GRANTS - OPERATING (\$1.231M INCREASE)

Grants include transfers received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers. Overall the level of grant funding is budgeted to increase by \$1.231M or 11% to \$12.462M against the 2009-10 forecast primarily due to Victoria Grants Commission first quarter payment for 2009-10 of \$960K being received in the 2008-09 year.

After adjusting for the Victoria Grants Commission first quarter early payment noted above, grant funding is expected to increase by 2.7%. The minor increase in operating grants and subsidies predicts that the trend of grant income is not keeping pace with the expenditure levels required to deliver services to the community and therefore, there is an increasing financial burden on Council and its ratepayers, i.e. cost shift to local government from State and Commonwealth governments.

Significant movements in grants funding are summarised in the following table.

	Forecast Actual 2009-10	Budget 2010-11	Variance
Grant funding types	\$'000	\$'000	\$'000
Family day care*	197	186	(11)
Health, ageing & disability	5,566	5,741	175
Library services	849	877	28
Maternal and child health	613	606	(7)
School crossing	252	260	8
Victoria Grants Commission**	2,838	3,920	1,082
Other grants	916	872	(44)
<b>Grand total</b>	<b>11,231</b>	<b>12,462</b>	<b>1,231</b>

\* Family Day Care decrease offset by a reduction in Family Day Care Child Care Benefit Subsidy payments.

\*\* Victoria Grants Commission increase due to first quarter payment for the 2009-10 year of \$960K being received in the 2008-09 financial year in response to bushfires - Black Saturday.

### 5.2.4 DEVELOPER OPEN SPACE CONTRIBUTIONS (\$1.583M INCREASE)

Contributions relate to monies received from developers towards the creation of open space within the community in accordance with legislative requirements. Council receives these funds as part of the planning process, and through an annual acquittal process that assesses Council's requirements against legislative obligations. The 2010-11 Budget allows for Council to receive \$2.620M in contributions and includes \$1.550M above normal levels.

### 5.2.5 OTHER REVENUE (\$148K DECREASE)

Other revenue totals \$1.164M and includes miscellaneous items such as income from Right of Way sales, Australian Taxation Office fuel tax credits and Camberwell market food cost reimbursements.

Other revenue is forecast to decrease by \$148K or 11.3% compared to 2009-10. This is mainly due to the following item included in the 2009-10 forecast;

- Leonda land tax reimbursement \$104K which is offset by matching expenditure.

## 5.2.6 RENTAL INCOME (\$95K INCREASE)

Rental Income is \$1.707M, which is \$95K or 5.9% above the 2009-10 forecast and includes commercial lease and other rental income from Council owned properties.

## 5.2.7 INTEREST AND INVESTMENT INCOME (\$54K INCREASE)

Interest receivable totals \$1.154M, which is \$54K or 4.9% above the 2009-10 forecast.

## 5.2.8 PROJECT INCOME (PRIORITY PROJECTS \$167K DECREASE AND CAPITAL WORKS \$3.888M DECREASE)

Project income is made up of external funding by way of grants and contributions for both Capital Works and Priority Projects, which is generally non-recurrent in nature.

Capital Works income of \$1.545M is budgeted, including:

- \$600K Kew Courthouse and Police Station (*Historical Society contributions and Community Support Fund*);
- \$426K from the Commonwealth Government Roads to Recovery Program covering roads pavement renewal works;
- \$115K relating to the upgrade of Gardiner's Creek Trail Markham Reserve (*City of Stonnington funding*);
- \$130K Ashburton Community Precinct Cogeneration (*Sustainability Victoria funding*);
- \$140K Kew Heights 'All Access Tennis' project (*Sport and Recreation Victoria, Tennis Victoria funding and club contributions*).

Priority Projects income of \$440K is expected to be received including:

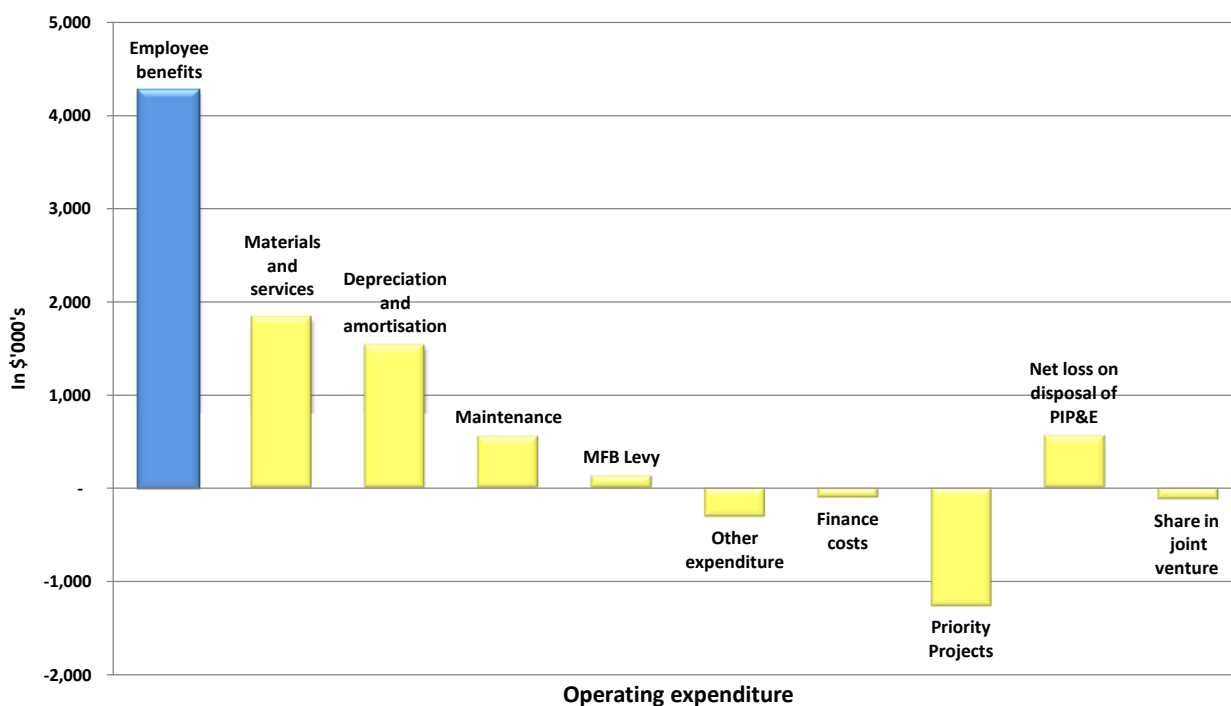
- \$300K relating to the Right of Way Identification Program;
- \$54K Freeway Golf Course water management study (*Smart Water Fund*).

## 5.3 OPERATING EXPENDITURE

Expenditure Types	Ref	Forecast	Budget	Variance
		2009-10 \$'000's	2010-11 \$'000's	
Employee benefits	5.2.1	55,467	59,733	4,266
Materials and services	5.2.2	42,744	44,583	1,839
Depreciation and amortisation	5.2.3	24,024	25,560	1,536
Roads maintenance	5.2.4	1,752	2,061	309
Footpaths maintenance	5.2.5	1,460	1,756	296
Facilities maintenance	5.2.6	4,417	4,371	(46)
MFB levy	5.2.7	3,380	3,514	134
Other expenditure	5.2.8	2,454	2,145	(309)
Finance costs	5.2.9	594	491	(103)
<b>Operating expenditure before non-recurrent expenditure</b>		<b>136,292</b>	<b>144,214</b>	<b>7,922</b>
Priority projects expenditure	5.2.10	4,826	3,560	(1,266)
Redundancy costs	5.2.11	55	-	(55)
Net loss on disposal of property, infrastructure, plant and equipment	5.2.12	3,232	2,665	(567)
Share of net losses of associates and joint ventures accounted for by the equity method	5.2.13	121	-	(121)
<b>Total operating expenditure</b>		<b>144,526</b>	<b>150,439</b>	<b>5,913</b>

Source: Appendix A-Budgeted Standard Statements

### Change in operating expenditure from Forecast 2009-10 to Budget 2010-11



#### 5.3.1 EMPLOYEE BENEFITS (\$4.266M INCREASE)

Employment costs include all labour related expenditure such as wages and salaries, superannuation, work cover, on-costs, fringe benefits tax, other allowances and temporary staffing costs.

Employee costs are budgeted to increase by \$4.266M or 7.69% compared to the 2009-10 forecast. The increase is related to several key factors noted below:

- \$482K or 0.87% relates to savings achieved in the 2009-10 forecast (offset by forecast increase in materials and services)
- (\$359K or 0.65%) is related to net additional staff requirements to increase organisational responsiveness and services offset by some savings identified during the 2010-11 budget process.
- (\$280K or 0.75%) relating to parental leave allowance based on recent history;
- (\$139K or 0.25%) work cover predicted increase in premium (actual is unknown);
- (\$3.004M or 5.42%) is related to industrial agreements including Local Area Workplace Agreements (LAWA), banding and contract staff increments. Higher than anticipated LAWA increases were the result of extensive benchmarking of salary costs against other local governments and mainly reflected increases to lower banded staff whose conditions had fallen below the market over time.

#### 5.3.2 MATERIALS AND SERVICES (\$1.839M INCREASE)

Materials and Services are budgeted to increase by \$1.839M or 4.3% above the 2009-10 forecast, primarily due to the following significant variances:

- (\$1.637M) or 24.14% increase in waste management and operations partly (\$835K) relating to significant increases in the landfill levy collected by the State Government. The levy is currently \$9 per tonne and will increase to \$30 per tonne (or 233%) in 2010-11. Other anticipated increases include, recycling (\$111K) and collection of hard waste contracts (\$155K) and leased assets expenditure (\$405K) relating to green waste collection and transfer station (partly due to \$88K savings reflected in the forecast due to the timing of renewed lease agreements);
- (\$130K) increase in Asset Management relating to Closed Circuit Television (CCTV) work of aged drain assets;

- Boroondara Sports Complex up \$283K or 18.4% (\$1.820M) due to the proposed installation of a temporary gym/health club which will be partially offset by an increase in fees and charges noted above;
- (\$115K) Foundation Boroondara change of support arrangements (offset by a reduction in employee benefits). Foundation Boroondara to apply for future operational funding through Council's Community Development Grants Program.

Partially offset by decreases in budgeted expenditure in:

- \$224K in Statutory Planning specialist consultants and legal fees associated with VCAT.
- \$420K relating to the proposed diversion of the purchase of green power to T5 lighting upgrade on street lights for improved environmental outcome and savings.

### **5.3.3 DEPRECIATION AND AMORTISATION (\$1.536M INCREASE)**

Depreciation relates to the usage of Council's property, plant and equipment and infrastructure assets including roads and drains.

Total depreciation is budgeted to increase by \$1.536M or 6.4% against the 2009-10 forecast. This increase is primarily due to continued investment in capital works.

### **5.3.4 ROADS MAINTENANCE (\$309K INCREASE)**

Roads maintenance operating expenditure has increased by \$309K or 17.64% primarily due to the 2009-10 forecast including savings of \$62K coupled with an increase in road reinstatements \$104K in 2010-11 which is offset by additional fees and charges noted above.

### **5.3.5 FOOTPATH MAINTENANCE (\$296K INCREASE)**

Footpath maintenance operating expenditure has increased by \$296K or 20.27%, due to a reduction of \$254K included in the 2009-10 forecast relating to less make safe activities occurring during the 2009-10 year as a result of proactive works.

### **5.3.6 FACILITIES MAINTENANCE (\$46K DECREASE)**

Facilities maintenance is budgeted for a minor decrease by \$46K or 1.04% to continue Council's need to maintain issues of asset infrastructure in accordance with the five year rolling Facilities Maintenance Program.

### **5.3.7 MFB LEVY (\$134K INCREASE)**

Council's final proportional share of the total Metropolitan Fire and Emergency Services Board (MFESB) levy for the 2010-11 was not known at the time of the development of the 2010-11 Budget, however an early estimate was provided by the MFESB on the 1 April 2010 and is assumed to increase by \$134K or 3.96% over the 2009-10 forecast.

### **5.3.8 OTHER EXPENDITURE (\$309K DECREASE)**

Other expenditure relates to a range of non-departmental expenditure, including bank charges and audit fees and is expected to decrease due to lower capital works in progress expenditure written off (i.e. expenditure that does not meet the asset capitalisation criteria).

### **5.3.9 FINANCE COSTS (\$103K DECREASE)**

Finance costs relate to interest charged by financial institutions on funds borrowed. Interest payable is budgeted to decrease by \$103K or 17.34% compared to the 2009-10 forecast due to repayment of principal in accordance with loan agreements.



### **5.3.10 PRIORITY PROJECTS (\$1.266M DECREASE)**

Priority Projects expenditure represents operating expenditure incurred on projects that are generally of a one off nature. Priority Projects expenditure is budgeted at \$3.560M which includes \$135K in proposed forward commitments from the 2009-10 year.

Refer to **Appendix E – Priority Projects Program** for a detailed listing of the Priority Projects Program and proposed forward commitments from 2009-10.

### **5.3.11 REDUNDANCY COSTS (\$55K DECREASE)**

No provision has been budgeted for 2010-11. The 2009-10 forecast represents \$55K in redundancy costs resulting from an organisational restructure during the 2009-10 year.

### **5.3.12 NET LOSS ON DISPOSAL OF PROPERTY, INFRASTRUCTURE, PLANT AND EQUIPMENT (\$567K DECREASE)**

There are no major asset sales identified for the 2009-10 financial year. The written down value of assets sold is budgeted to be \$2.665M for the disposal of the carrying amounts of various infrastructure asset classes, including footpath, drains and road replacement works completed and capitalised during the financial year.

### **5.3.13 SHARE OF NET LOSSES OF ASSOCIATES AND JOINT VENTURES ACCOUNTED FOR BY THE EQUITY METHOD (\$121K DECREASE)**

Share of net losses of Associates and Joint Ventures accounted for by the equity method relates to Council's share of the Joint Venture in the Clayton Landfill site. Due to the difficulty and historic limitations in budgeting Council's share of net assets in the Clayton Landfill site, this item has not been budgeted for in 2010-11. However, this item will be reviewed during the September and February Amended Budget process. This is an accounting entry only.

## 6. ANALYSIS OF BUDGETED CASH POSITION

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2010-11 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing minimal cash reserves required to provide operational cash flow.

The analysis is based on three main categories of cash flows:

- **Operating activities** – Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, plant and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include proceeds from and repayment of borrowings from financial institutions.

### 6.1 BUDGETED CASH FLOW STATEMENT

	Ref	Forecast Actual 2009-10 \$'000 Inflows (Outflows)	Budget 2010-11 \$'000 Inflows (Outflows)	Variance \$'000
<b>Cash flows from operating activities</b>	<b>6.1.1</b>			
<b>Receipts</b>				
Rates and waste charges		111,974	120,136	8,162
Fees and charges and other receipts from customers		24,447	25,324	877
Grants - Operating (including priority projects)		11,843	12,907	1,064
Grants - Capital		5,433	1,545	(3,888)
Contributions		1,037	2,620	1,583
Interest		1,100	1,154	54
		<b>155,834</b>	<b>163,686</b>	<b>7,852</b>
<b>Payments</b>				
Employee costs		(55,436)	(59,328)	(3,892)
Contractors and materials (including priority projects)		(59,878)	(61,480)	(1,602)
Finance costs		(594)	(491)	103
		<b>(115,908)</b>	<b>(121,299)</b>	<b>(5,391)</b>
<b>Net cash provided by operating activities</b>		<b>39,926</b>	<b>42,387</b>	<b>2,461</b>
<b>Cash flows from investing activities</b>	<b>6.2.1</b>			
Increase in trust funds and deposits		(83)	5	88
Dividend received*		-	1,057	1,057
Payments for property, plant and equipment		(42,526)	(57,170)	(14,644)
<b>Net cash used in investing activities</b>		<b>(42,609)</b>	<b>(56,108)</b>	<b>(13,499)</b>
<b>Cash flows from financing activities</b>	<b>6.1.3</b>			
Proceeds from interest-bearing loans and borrowings		-	12,000	12,000
Repayment of interest-bearing loans and borrowings		(1,518)	(1,616)	(98)
<b>Net cash provided by (used in) financing activities</b>		<b>(1,518)</b>	<b>10,384</b>	<b>11,902</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(4,201)</b>	<b>(3,337)</b>	<b>864</b>
Cash and cash equivalents at the beginning of year		33,322	29,121	(4,201)
<b>Cash and cash equivalents at end of year</b>	<b>6.1.4</b>	<b>29,121</b>	<b>25,784</b>	<b>(3,337)</b>

Source: Appendix A – Budgeted Standard Statements

\* Dividend received relates to Council's share of the proposed distribution of profits of the joint venture in the Clayton Landfill site.

### 6.1.1 OPERATING ACTIVITIES (\$2.461M INCREASE)

The increase in net cash inflows from operating activities is due mainly to a \$8.162M increase in rates and charges which is in line with the rate increase of 5.25% partially offset by a reduction in capital grants \$3.888M.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2009-10 \$'000	Budget 2010-11 \$'000	Variance \$'000
<b>Surplus for the year</b>	<b>11,616</b>	<b>13,527</b>	<b>1,911</b>
Depreciation	24,024	25,560	1,536
Provision or doubtful debts	387	100	(287)
Loss on disposal of assets	3,232	2,665	(567)
Works in progress written off	1,000	670	(330)
Decrease in investments in joint ventures	121	1,057	936
Net movement in assets and liabilities	(454)	(135)	319
Dividend received*	-	(1,057)	(1,057)
<b>Cash flows available from operating activities</b>	<b>39,926</b>	<b>42,387</b>	<b>2,461</b>

\* Dividend received relates to Council's share of the proposed distribution of profits from the joint venture in the Clayton Landfill site.

### 6.1.2 INVESTING ACTIVITIES (\$13.499M INCREASE)

The increase in net cash outflows from investing activities of \$13.499M is primarily due to the \$14.644M increase in capital works expenditure (including forward commitments of \$9.312M from 2009-10).

### 6.1.3 FINANCING ACTIVITIES (\$11.902M INCREASE)

There is a \$11.902M increase in net cash inflows from financing activities due to additional borrowings of \$12M to fund significant works at the Kew and Hawthorn Recreation Centres Hawthorn Library Precinct, Hawthorn Town Hall Arts Precinct and the Camberwell Library and Office as identified in **Appendix F – Capital Works Program**.

### 6.1.4 CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR (\$3.337M DECREASE)

Overall, total cash and investments are forecast to decrease by \$3.337M to \$25.784M as at 30 June 2011.

## 6.2 RESTRICTED AND UNRESTRICTED CASH AND INVESTMENTS

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that Council is estimating at 30 June 2011, it will have cash and investments of \$25.784M, which has been restricted as shown in the following table.

	Ref	FORECAST ACTUAL 2009-10 \$'000	BUDGET 2010-11 \$'000	VARIANCE \$'000
<b>Total cash and investments</b>		<b>29,121</b>	<b>25,784</b>	<b>(3,337)</b>
Restricted cash and investments				
- Long Service Leave	6.2.1	(6,698)	(6,798)	(100)
- Drainage reserve	6.2.2	(245)	(245)	-
<b>Unrestricted cash and investments</b>	<b>6.2.3</b>	<b>22,178</b>	<b>18,741</b>	<b>(3,437)</b>

### 6.2.1 LONG SERVICE LEAVE (\$6.798M)

The Local Government (Long Service Leave) Regulations 2002 require sufficient cash and investments to be maintained to meet the total liability for long service leave calculated in accordance with these Regulations. Council is compliant with the requirement and has a budgeted balance of \$6.798M to meet its long service liability.

### 6.2.2 DRAINAGE RESERVE (\$245K)

The drainage reserve represents non refundable contributions which are sought from developers to upgrade drainage as a result of development in the municipality. Where appropriate, these funds can be applied to work in the relevant drainage catchments.

### 6.2.3 UNRESTRICTED CASH AND INVESTMENTS (\$18.741M)

These funds are available for Council's commitments, including its commitment to infrastructure renewal, monies held in trust, leave obligations, daily cash flow requirements and unexpected short-term needs. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

Additionally, Council is committed to maintain a minimum 1.20:1 working capital ratio (current assets/current liabilities) throughout Council's Long Term Financial Strategy.

## 7. ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the Annual Budget report analyses the movements in assets, liabilities and equity between the 2009-10 Forecast and the 2010-11 Budget.

### 7.1 BUDGETED BALANCE SHEET

	Ref	Forecast Actual 2009-10 \$'000	Budget 2010-11 \$'000	Variance \$'000
<b>Current assets</b>	<b>7.1.1</b>			
Cash and cash equivalents		29,121	25,784	(3,337)
Trade and other receivables		9,047	9,227	180
Prepayments		696	706	10
Inventories		40	40	-
<b>Total current assets</b>		<b>38,904</b>	<b>35,757</b>	<b>(3,147)</b>
<b>Non-current assets</b>	<b>7.1.2</b>			
Trade and other receivables		352	357	5
Investments in associates		7,615	6,558	(1,057)
Property, plant and equipment, infrastructure		2,000,053	2,028,032	27,979
Intangible assets		550	847	297
Investment property		7,624	7,624	-
<b>Total non-current assets</b>		<b>2,016,194</b>	<b>2,043,418</b>	<b>27,224</b>
<b>TOTAL ASSETS</b>		<b>2,055,098</b>	<b>2,079,175</b>	<b>24,076</b>
<b>Current liabilities</b>	<b>7.1.3</b>			
Trade and other payables		15,036	14,786	250
Interest-bearing loans and borrowings		1,616	1,958	(342)
Provisions		9,674	10,024	(350)
Trust funds and deposits		1,780	1,785	(5)
Prepaid income		162	167	(5)
<b>Total current liabilities</b>		<b>28,268</b>	<b>28,720</b>	<b>(452)</b>
<b>Non-current liabilities</b>	<b>7.1.4</b>			
Provisions		1,090	1,145	(55)
Interest-bearing loans and borrowings		7,045	17,087	(10,042)
<b>Total non-current liabilities</b>		<b>8,135</b>	<b>18,232</b>	<b>(10,097)</b>
<b>TOTAL LIABILITIES</b>		<b>36,403</b>	<b>46,953</b>	<b>(10,550)</b>
<b>NET ASSETS</b>		<b>2,018,695</b>	<b>2,032,222</b>	<b>13,527</b>
<b>Equity</b>	<b>7.1.5</b>			
Accumulated surplus		692,908	706,435	13,527
Asset revaluation reserve		1,325,542	1,325,542	-
Drainage reserve		245	245	-
<b>TOTAL EQUITY</b>		<b>2,018,695</b>	<b>2,032,222</b>	<b>13,527</b>

Source: Appendix A – Budgeted Standard Statements

### 7.1.1 CURRENT ASSETS (\$3.147M DECREASE)

The \$3.147M decrease in current assets is primarily due to decreases in cash and cash equivalent balances of \$3.337M partially offset by an increase in trade and other receivables \$180K. Refer to **Section 6 - Analysis of Budgeted Cash Position** for further analysis.

### 7.1.2 NON-CURRENT ASSETS (\$27.224M INCREASE)

The increase in non-current assets is primarily due to a \$27.979M increase in property, infrastructure, plant and equipment caused by \$57.170M in capital expenditure budgeted under the Capital Works Program (refer to **Appendix F - Capital Works Program** for a detailed listing of projects). This is offset by \$25.560M in depreciation expenditure and \$2.665M in disposal of carrying value related to replacement infrastructure and library resource assets completed and capitalised during the year.

Additionally, investments in associates is budgeted to decrease by \$1.057M reflecting Council's share of the 2010-11 proposed distribution of profits from the Joint Venture in the Clayton Landfill site.

### 7.1.3 CURRENT LIABILITIES (\$452K INCREASE)

The increase in current liabilities, which represent obligations that Council must pay within the next year, primarily relates to increases in leave provisions of \$350K and interest bearing loans and borrowings \$342K.

### 7.1.4 NON-CURRENT LIABILITIES (\$10.097M INCREASE)

The increase in non-current liabilities, which represent obligations that Council must pay beyond the next year, is primarily due to an increase of \$10.042M in non-current borrowings.

### 7.1.5 EQUITY (\$13.527M INCREASE)

The net increase in equity or net assets of \$13.527M results directly from the 2010-11 financial year budgeted net operating surplus.

## 7.2 KEY ASSUMPTIONS

In preparing the Budgeted Balance Sheet for the year ended 30 June 2011 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- 98% of total rates and charges raised will be collected in the 2010-11 year.
- Trade creditors to be based on total capital expenditure and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2009-10 levels.
- Capital Works expenditure of \$57.170M including \$9.312M in proposed forward commitments from 2009-10.
- Repayment of loan principal to be \$1.616M.

## 8. ANALYSIS OF CAPITAL WORKS BUDGET

This section of the Annual Budget report analyses the planned capital works expenditure budget for the 2010-11 financial year and the sources of funding for the budget.

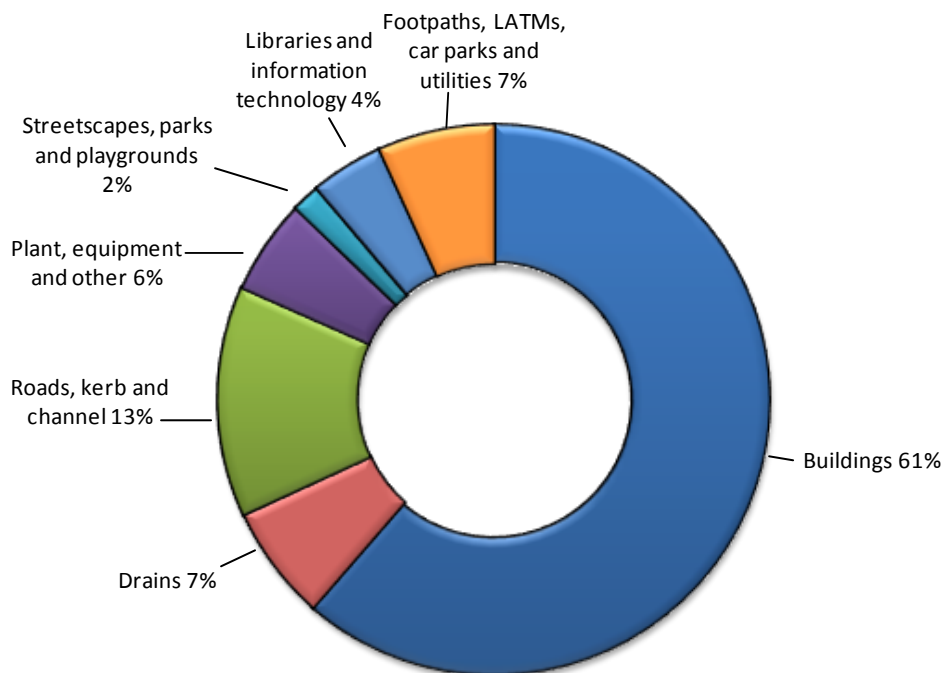
### 8.1 CAPITAL WORKS EXPENDITURE BUDGET

Capital Works by Program	Ref	Forecast Actual 2009-10* \$'000s	Budget 2010-11 \$'000s	Variance \$'000s
<b>Forward commitments from 2009-10</b>				
Land and buildings	8.1.1	-	8,041	8,041
Street, parks and playgrounds	8.1.1	-	460	460
Footpaths, LATMs, car parks and utilities	8.1.1	-	468	468
Plant, equipment and other	8.1.1	-	343	343
<b>Total forward commitments</b>		-	<b>9,312</b>	<b>9,312</b>
<b>New works</b>				
Land and buildings	8.1.2	23,741	29,391	5,650
Drains	8.1.3	3,065	3,201	136
Roads, kerb and channel	8.1.4	5,955	6,485	530
Plant, equipment and other	8.1.5	1,818	2,673	855
Street, parks and playgrounds	8.1.6	1,107	816	(291)
Libraries and information technology	8.1.7	2,175	2,045	(130)
Footpaths, LATMs, car parks and utilities	8.1.8	4,665	3,247	(1,418)
<b>Total new works</b>		<b>42,526</b>	<b>47,858</b>	<b>5,332</b>
<b>TOTAL CAPITAL WORKS</b>		<b>42,526</b>	<b>57,170</b>	<b>14,644</b>
<b>Capital Works for 2010-11 represented by:</b>				
Renewal		30,121	44,737	14,616
New and Upgrade		12,405	12,433	28
<b>TOTAL CAPITAL WORKS</b>		<b>42,526</b>	<b>57,170</b>	<b>14,644</b>

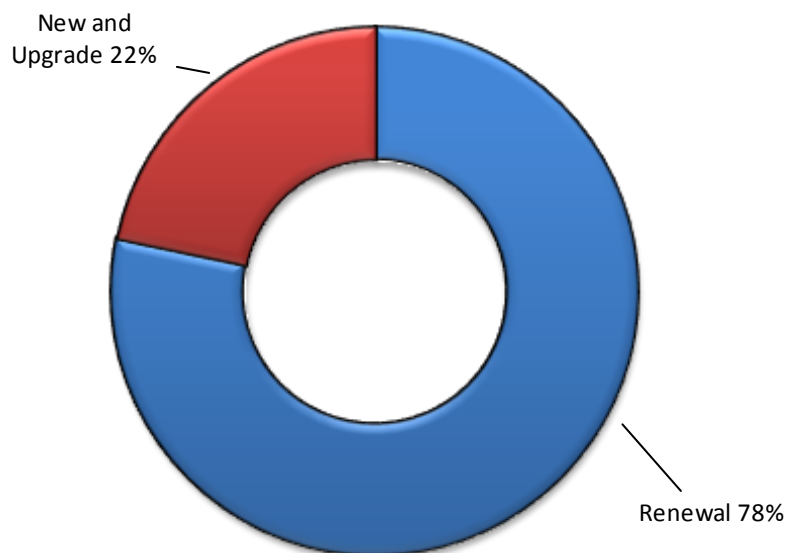
\* 2009-10 forecast actual includes forward commitments from 2008-09.

A detailed listing of the individual projects included in the 2010-11 and foreshadowed 2011-12 Capital Works Program as well as summary information for the following three years is included in **Appendix F - Capital Works Program**.

## Budgeted New Capital Works 2010-11



## Budgeted Total Capital Works 2010-11



### 8.1.1 FORWARD COMMITMENTS (\$9.312M)

At the end of each financial year there are projects, which are either incomplete or not commenced due to planning issues, weather delays, extended consultation, etc. For the 2009-10 financial year, a total of \$9.312M in forward commitments is forecast to be carried forward into the 2010-11 year for completion. A listing of 2009-10 forecast forward commitments is included in **Appendix F - Capital Works Program**.



### 8.1.2 LAND AND BUILDINGS (\$29.391M)

For the 2010-11 year, \$29.391M will be expended on land and building projects. The more significant projects include:

• Hawthorn Library Precinct	\$ 5.550M
• Camberwell Library and Office	\$ 4.700M
• Kew Recreation Centre Stage 1	\$ 3.632M
• Minifie Park Child Care Centre	\$ 2.000M
• Kew Courthouse and Police Station	\$ 1.316M
• Eric Raven Reserve Pavilion	\$ 1.000M
• Hawthorn Leisure Centre	\$ 550K
• Hawthorn Town Hall Arts Precinct	\$ 593K

### 8.1.3 DRAINS (\$3.201M)

For the 2010-11 year, \$3.201M will be expended on drainage projects. The more significant projects include:

• Drainage capital renewal and replacement works	\$ 1.471M
• Brick drain renewal	\$ 1.730M

### 8.1.4 ROADS, KERB AND CHANNEL (\$6.485M)

For the 2010-11 year, \$6.485M will be expended on road resurfacing and refurbishment projects. \$426K in works is expected to be funded from the Commonwealth Government Roads to Recovery Program.

### 8.1.5 PLANT, EQUIPMENT AND OTHER (\$2.673M)

For the 2010-11 year, \$2.673M will be expended on plant and equipment and other projects. The more significant projects include:

• Mechanical equipment upgrade/replacement	\$ 954K
• Park irrigation and improvements	\$ 895K
• Park fences and signs	\$ 435K
• Furniture renewal	\$ 192K

### 8.1.6 STREET, PARKS AND PLAYGROUNDS (\$816K)

For the 2010-11 year, \$816K will be expended on streetscapes, parks and playgrounds.

The more significant projects include:

• Playground replacement program (renewal)	\$ 318K
• Park bins, BBQ's and drinking fountains	\$ 173K
• Childcare playgrounds	\$ 60K

### 8.1.7 LIBRARIES AND INFORMATION TECHNOLOGY (\$2.045M)

For the 2010-11 year, \$2.045M will be expended on libraries and information technology.

The more significant projects include:

• Library resources	\$ 1.308M
• Information technology	\$ 677K

### 8.1.8 FOOTPATHS, TRAFFIC MANAGEMENT DEVICES, CARPARKS AND UTILITIES (\$3.247M)

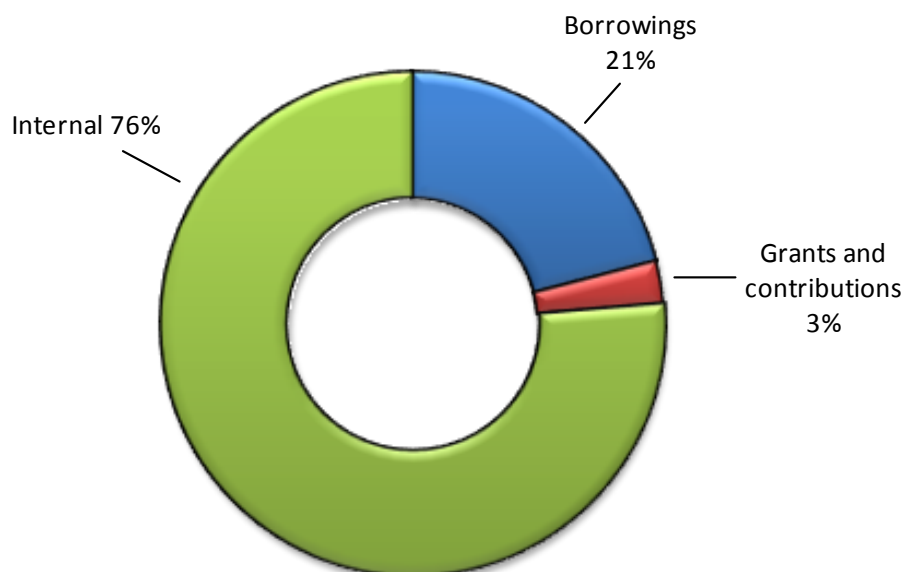
For the 2010-11 year, \$3.247M will be expended on footpaths, traffic management devices, carparks and utilities. The more significant projects include:

• Footpaths - Gardiner's Creek Trail	\$ 1.511M
• Road paths	\$ 350K
• Utilities	\$ 327K
• Bicycle and pedestrian trails	\$ 315K
• Car park improvements	\$ 305K
• Traffic management devices	\$ 281K
• Park paths	\$ 63K

## 8.2 FUNDING SOURCES

Sources of Funding	Ref	Forecast Actual 2009-10 \$'000s	Budget 2010-11 \$'000s	Variance \$'000s
<b>External</b>				
Borrowings	8.2.1	-	12,000	12,000
Grants and contributions	8.2.2	5,433	1,545	(3,888)
<b>Sub-total</b>		<b>5,433</b>	<b>13,545</b>	<b>8,112</b>
<b>Internal</b>	8.2.3	<b>37,093</b>	<b>43,625</b>	<b>6,532</b>
<b>Total Funding Sources</b>		<b>42,526</b>	<b>57,170</b>	<b>14,644</b>

### Budgeted Funding Sources 2010-11



Source: Appendix A – Budgeted Standard Statements

## 8.2.1 BORROWINGS (\$12.000M)

Proceeds from borrowings of \$12.000M have been budgeted in the 2010-11 financial year to fund major redevelopments at the Kew and Hawthorn Recreation Centres<sup>1</sup>, Hawthorn Library Precinct<sup>1</sup>, Hawthorn Town Hall Arts Precinct<sup>1</sup> and the Camberwell Library and Office.

Sufficient financial capability has been included in the 2010-11 Budget and the associated Long Term Financial Strategy to fund repayments associated with these borrowings.

## 8.2.2 GRANTS AND CONTRIBUTIONS (\$1.545M)

Capital grants and contributions include monies sourced from the State and Federal Government, and community sources for the purposes of funding the Capital Works Program.

Significant grants and contributions are budgeted to be received for the following capital works projects:

- \$600K Kew Court House and Police Station (*Historical Society contributions and Community Support Fund grant*);
- \$426K for the Commonwealth Government Roads to Recovery Program covering roads pavement renewal works;
- \$115K relating to the upgrade of Gardiner's Creek Trail Markham Reserve (*City of Stonnington funding*);
- \$130K Ashburton Community Precinct Cogeneration (*Sustainability Victoria funding*);
- \$140K Kew Heights 'All Access Tennis' project (*Sport and Recreation Victoria funding, Tennis Victoria funding and club contributions*).

## 8.2.3 INTERNAL FUNDING (\$43.625M)

Internal funding includes cash generated from 2010-11 operations and existing working capital. Capital works carried forward from 2009-10 are funded from the prior year operating surplus and the deferment of \$3.700M in borrowings in 2009-10.

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<sup>1</sup> Subject to final Council approval.





CITY OF BOROONDARA  
BUDGET 2010-11

## LONG TERM STRATEGIES

- 9. Strategic Resource Plan
- 10. Rating Strategy
- 11. Borrowing Strategy
- 12. Asset Management Strategy
- 13. Service Delivery Strategy



## 9. STRATEGIC RESOURCE PLAN

### 9.1 STRATEGIC RESOURCE PLAN DEVELOPMENT

Council is required by the Act to prepare a Strategic Resource Plan covering both financial and non-financial resources, for at least the next four financial years to support the Council Plan.

The Act also requires Council to comply with the following *Principles of Sound Financial Management*:

- Prudently manage financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden;
- Consider the financial effects of Council decisions on future generations; and
- Provide full, accurate and timely disclosure of financial information.

### 9.2 FINANCIAL RESOURCES

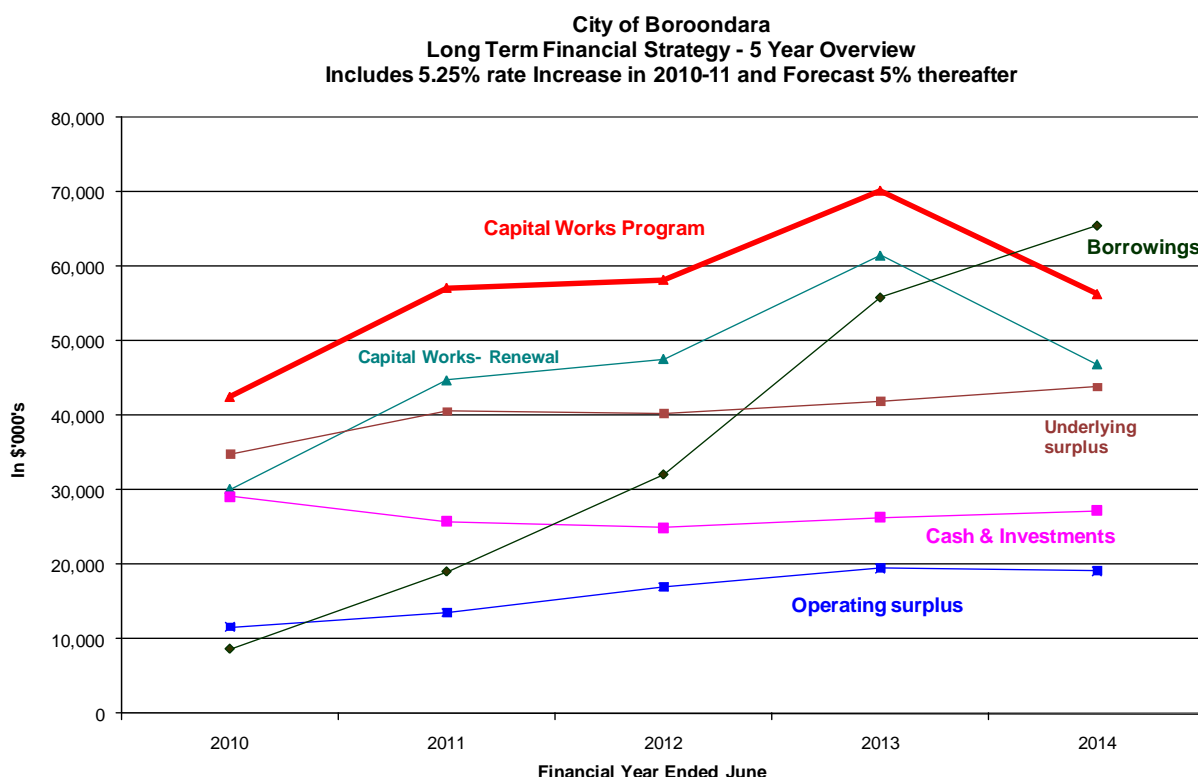
The following table summarises the anticipated key financial results for the next four years as set out in the Strategic Resource Plan for the years 2010-11 to 2013-14. **Appendix C – Strategic Resource Plan** includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Strategic Resource Plan					Trend +/o/-
	Forecast	Budget	Projections			
	2009-10	2010-11	2011-12	2012-13	2013-14	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Operating result	11,616	13,527	17,001	19,499	19,142	+
Underlying operating result	13,810	17,767	19,877	21,293	22,747	+
Cash and investments	29,121	25,784	24,938	26,312	27,242	+
Cash flow from operations	39,926	42,387	43,305	46,749	46,528	o
Capital works	42,526	57,170	58,254	70,217	56,317	o

Key to forecast trend:

- + Forecasts Council's financial performance/financial position indicator will improve.
- o Forecasts Council's financial performance/financial position indicator will be steady.
- Forecasts Council's financial performance/financial position indicator will deteriorate.

The following graph shows the general financial indicators over the first five years of the Long Term Financial Strategy, which includes the four years of the Strategic Resource Plan.



The key outcomes of the Long Term Financial Strategy are:

- Financial sustainability (Section 6 - Analysis of budgeted cash position)**  
 Cash and investments will exceed Council's minimum working capital ratio at or above 1.20:1. It is budgeted to be 1.24:1 in 2010-11 and continues to be above the minimum requirement for the life of the Long Term Financial Strategy.
- Capital Works (Section 8 - Analysis of Capital Works budget)**  
 Council continues its commitment to maintaining existing and developing new assets for the Boroondara community.  
  
 Council has completed extensive work to develop Asset Management plans for all assets in the city. These plans have enabled the identification of the desired Capital Works renewal expenditure over the next 10 years.
- Rating Strategy (Section 10)**  
 Revenue from rates is budgeted to increase in 2010-11 by 5.25% and forecast to be 5% thereafter over the next 10 years.
- Borrowing Strategy (Section 11)**  
 New borrowings of \$12M are budgeted in 2010-11 to fund significant works at the Kew Recreation Centre<sup>1</sup>, Hawthorn Library Precinct<sup>1</sup>, Hawthorn Town Hall Arts Precinct<sup>1</sup> and Camberwell Library and Office. A further \$51.5M in planned borrowings is proposed between 2011-12 and 2014-15 to fund major buildings redevelopment including the Leisure and Aquatic Facilities, Camberwell Library and Office, Ashburton Community Hub and redevelopments at the Balwyn and Kew Libraries.

<sup>1</sup> Subject to final Council approval.



- **Asset Management Strategy (Section 12)**  
 Capital Works capacity over the 10 years is \$591M. This amount will allow the renewal of Council's assets to be undertaken in line with adopted Asset Management plans.

## 9.3 LONG TERM FINANCIAL STRATEGY

A key component of the Strategic Resource Plan is the Long Term Financial Strategy. Council has prepared a Long Term Financial Strategy for the 10-year period 2010-11 to 2019-20 as part of Council's ongoing financial planning to assist Council in adopting a budget within a longer term framework. The Strategy takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms.

Council has also continued to build upon the commitment to sustainable budgeting and responsible financial management. The Strategy continues to support the growing demand to invest in the maintenance and renewal of all Council owned assets. This Strategy is supported by the following series of Financial Strategy Principles that guide the planning of the Financial Strategy.

## 9.4 FINANCIAL STRATEGY PRINCIPLES

### 9.4.1 SUSTAINABLE BUDGETING PRINCIPLE

***Council will implement a sustainable budget and financial strategy that caters for short and long-term planning responsibilities.***

Community expectations are a key driver of the strategy, as reflected in the Council Plan, and Council strives to adequately resource current and future need across the City. Council has limited financial and non-financial resources and faces wide-ranging and complex community wants and needs.

Council is committed to delivering an annual operating surplus to provide funds for capital projects and infrastructure renewal, for both current and future generations.

When identifying sources of revenue and determining expenditure needs, Council will ensure that these community needs can be adequately addressed in the future.

### 9.4.2 FINANCIAL PRINCIPLE

***Council will fund all operating and capital expenditure in a prudent, ethical and responsible manner. Council will seek and accept external funding contributions to a project where the acceptance of the funding will not compromise Council's principles or objectives.***

Council will seek to maximise all external funding opportunities, including transfers from other levels of government and other financing opportunities where appropriate, having regard to the financial impacts and outcomes for the community. Following the decision to proceed with a project, external funding commitments will be formalised through a Heads of Agreement.

While an external funding opportunity should be part of the overall project, its consideration should remain only one factor in the decision-making process. Accordingly, care should be taken to not inappropriately commit Council to the acceptance of funding opportunities before the project is determined as suitable and of immediate priority. This is necessary to avoid the unreasonable distortion of Council's priorities due to the availability of external funding.

Debt within prudent levels is considered to be a legitimate funding source, particularly for the creation of income-generating assets and new or extended assets servicing current and future generations.

Council maintains debt at levels that are serviceable and sustainable, while ensuring community needs are adequately addressed.

Debt will be maintained at levels below the following guidelines:

- indebtedness as a percentage of rate revenue – 80 % or less
- defined as the total amount of interest bearing liabilities compared to the annual rates levy
- debt servicing costs as a percentage of total revenue – 5% or less
- defined as the interest expense incurred on interest bearing liabilities compared to the total revenue base.

### 9.4.3 CASH MANAGEMENT PRINCIPLE

***Council will monitor its Working Capital Ratio (current assets/current liabilities) to ensure the maintenance of the required level of cash to meet operational requirements.***

***The ratio will remain at or above 1.20 to 1 incorporating the provision of a cash contingency of 0.5% of general rate revenue for works in response to emergency situations eg storm events.***

Council will maximise the return on cash funds invested and ensure investment placements remain within ethical and legislative constraints.

Outstanding debtors will be converted to cash by adopting commercial practices and benchmarks.

### 9.4.4 RATING REVENUE PRINCIPLE

***Council will review rate revenue annually. Rate levels will be set within the context of the Council Plan having regard for the Long Term Financial Strategy and current expenditure commitments.***

Revenue from property rates will be determined according to approved expenditure needs in the context of the Council Plan and will not necessarily rise with property revaluations.

'Special Rate Schemes' may be used to provide direct benefits to clearly identified ratepayer groups, such as retail shopping centres.

### 9.4.5 PRICING OF SERVICES PRINCIPLE

***Council will set fees and charges for services having regard to Council's Pricing Policy and specific fee policies in applicable areas of Council, while incorporating cost recovery principles and marketplace competition. User capacity to pay, equity in the subsidisation of services, community service benefits statutory or service agreement limitations and results of benchmarking of similar services also impact the striking of a fee or charge.***

Council will decide on the levels of cost recovery that are suitable for each service. The accurate measurement of costs, including overheads, enables identification of any level of subsidy provided to a service. This information further contributes to the pricing of services model.

Council does not have discretion to alter fees and charges set by the Victorian Government, however will continue to advocate for these fees to be set at levels where cost recovery is possible.

Where service fees provide a surplus, the funds will be used to maintain the general level of services in the City.

In order to maintain the relationship between the cost of a service and the fee charged for the provision of the service, in the absence of a public policy requirement, fees and charges will be increased annually in line with either labour costs, Consumer Price Index inflation or direct cost increases.

Council considers pricing signals and/or price disincentives as legitimate methods to encourage behavioural changes consistent with relevant Council policies.

## 9.4.6 INTER-GOVERNMENT FUNDING PRINCIPLE

***Council will maximise the level of grants and subsidies received from Victorian and Australian governments to achieve a better share of government taxes for the Boroondara community.***

Where cost shifting from other levels of government is apparent, Council will communicate to its community the impacts of these cost impositions. Access to growth grants revenue is critical to meet the demands of a growing economy.

Funds received from other levels of government will normally be expected to meet the full direct and indirect costs of providing those services. In circumstances where Council provides a subsidy to a service, a determination will be made ensuring the contribution does not outweigh the community benefit.

## 9.4.7 PROPERTY HOLDINGS PRINCIPLE

***Council will manage, acquire and dispose of property in the best interest of the Boroondara community. Council recognises the importance of property holdings over the long term to community wellbeing.***

Assets will only be considered for disposal where there is no clear Council or community need for that asset in the foreseeable future. All property considered for disposal will undergo a thorough evaluation based on both financial and community benefit factors. Open space will not be sold unless replaced by areas of equal size and/or value. Any proceeds derived from property realisation will be directed towards funding land acquisition, new/upgrade capital works or debt reduction and will not be used to fund operating expenditure. Council will not necessarily hold property that has no current or future identified purpose, or if that purpose can be met more effectively in other ways.

Existing holdings or strategic acquisitions must meet existing needs, new identified needs or adopted strategies. To enhance community benefit opportunities for the alternative use of property (including asset realisation) will be investigated.

Regular reviews of asset holdings will be conducted to identify opportunities for asset realisation. Asset management plans, asset usage, land use planning documents and community benefit will be considerations in such reviews.

## 9.4.8 ASSET MANAGEMENT PRINCIPLE

***Council will provide well-maintained community assets that are fit for their purpose and provide best possible community benefit. Council's budget and long-term strategy will commit, with specific budget provision, an appropriate level of expenditure to ensure ongoing asset maintenance and renewal.***

Council will plan and appropriately resource the necessary work on infrastructure to ensure that all assets are maintained fit for purpose. Accurate asset data and condition assessments will be drawn upon to inform the annual budgeting and works programs.

Asset management involves anticipating and managing risk and asset failures. Council is committed to increasing expenditure on asset renewal in order to sustainably manage its community infrastructure. Appropriate expenditure is allocated to ensure that compliance and safety regulations are addressed for all assets.

The separate asset renewal component of total capital works expenditure will be based on needs identified in asset renewal plans that will include amounts sufficient to fund renewal of our assets to agreed standards as established in the asset management plans.

Each asset renewal obligation will be determined by the asset renewal provision based on the replacement cost and remaining useful life of the asset to meet minimum community standards established through the asset management plans.

Council will maintain a capital sustainability index of greater than one-to-one until the assets have reached standards defined in the asset management plans. The sustainability index is defined as the ratio of renewal expenditure on infrastructure assets compared to the annual depreciation expense incurred by these assets.

Council will seek the most effective community outcome from the application of asset renewal funds, which may not necessarily result in the replication of existing facilities, but could involve the adaptive re-use of an asset. In such circumstances, asset renewal funds will complement new and upgrade funding as appropriate.

#### **9.4.9 CREATING COMMUNITY ASSETS PRINCIPLE**

***Council will ensure that the community has access to required community infrastructure, located to meet community needs and city wide priorities and designed with regard to current and future needs.***

Construction and acquisition of new community assets must respond to existing needs, new identified needs or adopted strategies. Such facilities must remain within the limitations of Council's financial and resource capacity and provide clear and tangible benefits. Opportunities for community partnerships to develop assets will be pursued.

In reviewing any proposal, Council will consider the financial mechanisms available to assign the capital costs to current and future generations. Asset substitution can be a source of finance where a newly-created asset consolidates services and the vacated asset becomes available for sale.

Analysis of the creation of new assets will also consider contributions to the public realm, environmental and social benefits. The financial analysis will have regard to consequent operational maintenance and renewal costs.

#### **9.4.10 WASTE MANAGEMENT PRINCIPLE**

***Council will use waste management pricing strategies that encourage waste avoidance, minimisation and recycling, and will be supported by educational programs and appropriate services.***

The identification and separate billing for a waste service is intended to encourage and promote waste minimisation in the community.

Council seeks to recover costs for these services.

#### **9.4.11 EMPLOYEE COSTS PRINCIPLE**

***Council will attract and retain suitable staff through remuneration levels and workplace policies, while ensuring that there is effective and efficient management of staff costs and number of employees.***

The cost of employment is a major budget component in the provision of Council services. Council values committed staff and recognises their critical role to the wellbeing of the Boroondara community.

As articulated in Council's People Strategy, Council remains committed to the provision of fair pay, learning and development for staff and a workplace culture appropriate for an Employer of Choice.

### 9.4.12 CONCEPT MASTER PLAN PRINCIPLE

***Council will ensure that the short and long-term interests of the community are appropriately addressed. Concept Master Plans are an aid to future planning for the allocation of resources.***

Concept Master Plans do not represent a commitment to implement all components of the plan, which will be reviewed at regular intervals, and may be subject to change. The Concept Master Plan components will be considered annually as part of the budget process, in conjunction with all Council Plan and Budget priorities.

Concept Master Plans must inform asset management plans and future works planning.

### 9.4.13 PRIORITY PROJECTS EXPENDITURE PRINCIPLE

***Council will separately fund projects of a non-recurring operating nature identified in the Council Plan as priority projects. The aim is to complete these projects within the financial year.***

Priority projects that are not started or completed within the budget year are subject to future budget and planning considerations. These projects will be reassessed against any revised Council priorities.

### 9.4.14 MANAGEMENT OF EXPENDITURE PRINCIPLE

***Council will review all Council expenditure. Fundamental to this process is community consultation and benchmarking of cost and quality standards of service and efficiency against like services in the public and private sectors.***

Ongoing commitment to Best Value Boroondara is integral to this principle.

Where possible, increased service levels, or increases in demand for a service, are to be provided or funded through productivity gains.

Ongoing service reviews will assess services in accordance with:

- a demonstrated community need
- stakeholder views
- access, equity of need and benefit to the community
- community expectation of service level and quality
- legislative imperatives
- identification of alternative providers, both public and private
- Council's capacity to provide the service
- the availability of Victorian or Australian Government funding
- budget priorities.

### 9.4.15 AMENDED BUDGET PRINCIPLE

***Council will amend the Annual Budget for internal management reporting purposes to ensure prudent and transparent budgeting and financial planning.***

Council will ensure a rigorous approach to budget management. The Budget will be amended twice per annum where necessary: in September following finalisation of the annual accounts and in February following a mid-year budget review process.

Amended budgets enable Council to review and approve variances to revenue and expenditure resulting primarily from external factors, ensuring accountability and optimal budget control for management reporting purposes. The amended Budget will not seek to reallocate funds and therefore amendments to the adopted budget are only considered under the following circumstances:

- additional income has been received
- reduction in income due to identified reasons
- transactions required subsequent to finalisation of end of year accounts
- expenditure increases matching additional income
- additional non discretionary expenses
- deferred expenditure
- sound accounting processes to meet audit requirements.

The Annual Report will detail performance against the original Budget provided to the Boroondara community in draft form for public inspection, and adopted by Council as the Annual Budget.

#### **9.4.16 STRATEGIC ACQUISITION FUND PRINCIPLE**

Due to legislative limitations, local government is unable to undertake borrowings not pre-approved through the Annual Budget process. Because strategic parcels of land may become available at short notice, Council will create a Strategic Acquisition Fund. This cash-backed fund will allow for the acquisition of strategic assets within the municipality as they become available.

Once created the Strategic Acquisition Fund will be held as an asset in Council's balance sheet. The cash within the fund will be available for the purpose of acquiring new strategic assets where they are required for the provision of community services or for additional public open space. The only other potential use for these funds is the retirement of existing Council debt.

Due to the nature of this fund, and potential for immediate use, the cash will not be considered as part of Council's internal budgeting and management reporting processes. It will be treated as a source of funds only available for the stated purpose.

Until its use for the acquisition of strategic assets the cash will be managed in line with Council's Investment Policy.



## 9.5 KEY FINANCIAL INDICATORS

The following table highlights Council's current and projected performance across a range of key financial indicators. The financial indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Forecast 2009-10	Budget 2010-11	Strategic Resource Plan Projections			Trend +/-
			2011-12	2012-13	2013-14	
<b>Financial Performance</b>						
Underlying result/underlying revenue	9.2%	11.0%	11.7%	12.0%	12.1%	+
Operating expenses/assessment	\$ 2,012	\$ 2,098	\$ 2,155	\$ 2,254	\$ 2,354	+
General rate revenue/underlying revenue	65.4%	64.5%	65.5%	65.9%	66.2%	o
General rate revenue/assessment	\$ 1,398	\$ 1,484	\$ 1,567	\$ 1,653	\$ 1,742	+
Interest expense/underlying revenue	0.4%	0.3%	0.8%	1.5%	2.5%	+
Grants/underlying revenue	7.5%	7.7%	7.6%	7.4%	7.2%	o
Fees and charges/underlying revenue	14.5%	14.0%	13.8%	13.7%	13.4%	-
<b>Financial Position</b>						
Debt/general rate revenue	8.8%	18.2%	29.0%	47.7%	52.8%	+
Underlying result/total assets	0.7%	0.9%	0.9%	1.0%	1.0%	o
Total assets/assessment	\$ 29,284	\$ 29,522	\$ 29,856	\$ 30,374	\$ 30,684	+
Current assets/current liabilities	138%	124%	124%	125%	124%	o
Total liabilities/assessment	\$ 519	\$ 667	\$ 861	\$ 1,207	\$ 1,350	+
<b>Capital expenditure</b>						
Capital works	\$ 42,526	\$ 57,170	\$ 58,254	\$ 70,217	\$ 56,317	o
-Renewal	\$ 30,121	\$ 44,737	\$ 47,617	\$ 61,527	\$ 46,902	o
-New and upgrade	\$ 12,405	\$ 12,433	\$ 10,637	\$ 8,689	\$ 9,415	o
Cash/net capital expenditure	78.3%	65.2%	60.8%	39.7%	50.0%	o
Capital works/general rate revenue	43.3%	54.7%	52.6%	59.9%	45.4%	o
Capital renewals/depreciation	125.4%	175.0%	198.4%	253.8%	191.7%	o

Key to forecast trend:

- + Forecasts Council's financial performance/financial position indicator will improve.
- o Forecasts Council's financial performance/financial position indicator will be steady.
- Forecasts Council's financial performance/financial position indicator will deteriorate.

### Notes to the indicators

- **Underlying result/underlying revenue:** Improvement in the financial performance is expected over the period which indicates Council is able to maintain services and capital works program, excluding significant new projects, from revenue generated from operations without relying on further borrowings or overdraft facilities.
- **General rate revenue/underlying revenue:** Reflects the extent of reliance on rate revenue to fund all Council's ongoing services. The trend indicates Council will become more reliant on general rate revenue compared to all other revenue sources.
- **Debt/general rate revenue:** The forecast improvement trend indicates Council's reducing reliance on debt against its annual general rate revenue through scheduled redemption of borrowings.
- **Current assets/current liabilities:** Otherwise known as the working capital ratio, this indicator expresses Council's short term ability to meet its liquidity requirements within the current financial year. Ratio's below or nearing 100% indicate that Council may not be able to meet short term liabilities.

- **Capital renewals/depreciation:** This percentage indicates the extent of Council's capital renewal expenditure against its depreciation expenditure, which represents the decline in value of existing capital assets. A percentage greater than 100 indicates Council is renewing and maintaining existing assets, whilst a percentage less than 100 indicates assets are deteriorating faster than they are being renewed and will require future capital expenditure to renew assets back to their existing condition.

## 9.6 NON FINANCIAL RESOURCES

### Human resources

Boroondara has diverse and capable staff required to provide a range of quality services to the community. Recruitment, retention and development of quality staff are therefore essential for the organisation to be able to provide quality outcomes to our community in the future.

The table below projects Council's total employee costs and total equivalent full time (EFT) staffing requirements for the next four years.

Indicator	Forecast	Budget	Strategic Resource Plan Projections		
	2010	2011	2012	2013	2014
<b>Employee Costs \$'000</b>	55,467	<b>59,733</b>	62,470	65,960	68,906
<b>TOTAL Employee Numbers</b>	877	<b>885</b>	885	886	886
<b>TOTAL EFT</b>	725.6	<b>734.0</b>	733.0	734.0	734.0

An expanded table including total employment numbers and EFT by Directorate is included in **Appendix C - Strategic Resource Plan**.

### Risk management

Council is committed to managing risk responsibility through the delivery of Council's Risk Management Strategy 2009–12 and the implementation of risk control plans throughout the organisation. Implementation of the 2010-11 actions arising from Council's ongoing Risk Management Strategy 2009–12 is planned for 2010-11.

Performance in the area of risk management has been demonstrated by satisfactory results from our insurer audit assessments during the financial year.

### Maintaining Boroondara's assets

Boroondara continues to be committed to deal with the challenge of maintaining more than \$2.032 billion of assets and infrastructure. Council is making a significant investment in addressing the ongoing challenge associated with reducing the asset management backlog, while also providing excellent facilities for the well-being of the Boroondara community.

Asset Management Plans have been extensively reviewed and adopted by Council. These Strategies provide Council with a firm indication of the levels of asset renewal and the individual assets that will need to be replaced over the next five years. The foreshadowed budget for the provision of renewal of Capital Works is \$245 million over the next five years, with an additional \$45 million in new capital projects allocated over the same period. Renewal of assets is also assisted through the provision of ongoing maintenance to buildings, roads and footpaths. This foreshadowed expenditure amounts to a further \$45 million by June 2015.

The Budgeted Standard Capital Works Statement is included in **Appendix C –Strategic Resource Plan**.

### Information technology

Consistent with international trends technology is essential to the efficiency, responsiveness and accessibility of the City of Boroondara's services to all groups of the community. In order to continue to provide services to achieve community responsiveness, reliable and secure information technology systems are essential. The Boroondara Information Technology Strategy articulates the strategies used to meet technological demands now and into the future.



## 10. RATING STRATEGY

This section of the Budget considers the Council's rating strategy including strategy development, assumptions underlying the current year rate increase and rating structure.

### 10.1 STRATEGY DEVELOPMENT

The Strategic Resource Plan and Long Term Financial Strategy (refer to **Appendix C – Strategic Resource Plan**) have been developed. As part of the process, rates and charges were identified as an important source of revenue. Rate revenue continues to be the major income stream for most local governments. In reviewing comparative data, Boroondara is clearly more dependent on rate revenue than many other local governments. This dependency is 73% of total income in 2010-11. The Long Term Financial Strategy projects future rate increases, which forms an important aspect for consideration during the development of the Strategic Resource Plan.

Whilst government grants total \$12.462M in 2010-11, all but \$3.181M are tied grants which require Boroondara to perform a service on behalf of the State or Federal government. In most cases the tied grants do not adequately fund the service provided and additional rate revenue is required to subsidise these services. This is known as cost shifting to local government and is widely recognised across the sector as a major issue.

Boroondara does not benefit from untied grants to the same extent as most other local governments in Victoria. Many grants are adjusted by State and Federal Governments on the basis of capacity to pay and other socio-economic factors therefore Boroondara is one of the lowest recipients with grant income equivalent to \$177 per rate assessment.

### 10.2 CURRENT YEAR RATE INCREASE

The 2010-11 operating position is predicted to be impacted by a number of external and internal influences, including wage rises, CPI, and new service initiatives as noted in **Section 4 - Budget Influences**. In an environment where many other Local Governments have proposed significantly higher than forecast rate rises, Boroondara has maintained its rate rise at near to the long term planned increase. General rates will therefore be increased by 5.25% in 2010-11 raising total rate revenue of \$104.522M.

The following table sets out future proposed rate increases and total rates to be raised, based on the forecast position of Council as at 30 June 2011. The estimated rates raised include forecast supplementary valuations, special rate schemes, discount on early payment of rates and interest on rate arrears.

Year	Rate Increase %	Total Rates Raised \$'000's
2010	5.00%	112,054
2011	5.25%	120,216
2012	5.00%	127,220
2013	5.00%	134,525
2014	5.00%	142,192
2015	5.00%	150,240

### 10.3 RATE IN THE DOLLAR

The City of Boroondara's 2010-11 Budget provides for a 5.25% increase in the rate in the dollar, which due to the effect of property revaluation (see Section 10.5) is a decrease from 0.1503 cents in the dollar to 0.1483 cents in the dollar.

A property in Boroondara valued at the median residential valuation of \$910,000 would now expect to pay \$1,349.53, an increase in 2010-11 of \$94.12 per year or less than \$1.81 per week.

This Budget is dependent upon a 5.25% increase in rate revenue.

### 10.4 RATING STRUCTURE

In accordance with the *Local Government Act* 1989, the method by which local governments are able to raise rate revenue is through use of valuations on properties within their municipalities. The City of Boroondara elected to apply the 'Capital Improved Value' (CIV) method of valuation in 1997-98, as this is considered to be the most equitable way to distribute the rate burden amongst the community.

The existing rating structure consists of one uniform rate for both residential and business property and a rate concession for recreational land. These rates are structured in accordance with the requirements of Section 160 'Uniform Rate' of the Act. Under the *Cultural and Recreational Lands Act* 1963, provision is made for a Council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under the Act.

There are 47 properties which are eligible for rate concessions under the *Cultural and Recreational Lands Act* 1963. Properties declared Cultural and Recreational Lands are granted a 100% concession on rates with the exception of six properties which are granted a 50% concession. A listing of these six properties is included in **Appendix B - Statutory Disclosures**.

The following table summarised the rates to be levied for the 2010-11 year. A more detailed analysis of the rates to be raised is contained in **Appendix B - Statutory Disclosures**.

Type of property	Budget 2009-10 cents/\$CIV	Budget 2010-11 cents/\$CIV
General rate for rateable residential properties	0.1503	0.1483
General rate for rateable non residential properties	0.1503	0.1483
Non residential (liquor licence properties)	0.4466	0.0000
Rate concession - rateable cultural and recreational properties	0.07515	0.07415

### 10.5 GENERAL REVALUATION OF PROPERTIES

A revaluation of all properties within the municipality was undertaken during 2009-10. The revaluation date was 1 January 2010 and the value assesses will be applied to all rateable properties for the financial years 2010-11 and 2011-12. Overall, property valuations or Capital Improved Value (CIV) across the municipal district has increased by 6.78% to \$69,424,770,200.

A revaluation in itself does not increase or decrease revenue for the Council, but is used to ensure the distribution of the rate burden remains fair and equitable over time. The Victorian government has legislated that a general revaluation is to occur every two years, their rationale being to ensure equity and transparency and, where possible, to reduce significant movements between valuations.

### Analysis by Property Type

Property Type	No Properties	2008 CIV	2010 CIV	CIV % Change
Residential vacant land	745	\$856,818,000	\$901,409,000	5.20%
Houses	40,949	\$47,767,541,000	\$51,051,308,000	6.87%
Flats	2,355	\$846,566,000	\$910,264,000	7.52%
Units	20,241	\$9,778,684,000	\$10,740,354,000	9.83%
Commercial vacant land	27	\$88,711,000	\$78,707,000	-11.28%
Retail	2,673	\$2,505,258,000	\$2,550,592,000	1.81%
Industrial	477	\$462,228,000	\$430,765,000	-6.81%
Office	2,110	\$1,797,063,000	\$1,863,187,200	3.68%
Specialised	553	\$691,042,000	\$696,652,000	0.81%
<b>Total general rateable properties</b>	<b>70,130</b>	<b>64,793,911,000</b>	<b>69,223,238,200</b>	<b>6.84%</b>
Cultural & Rec.	47	\$222,877,000	\$201,532,000	-9.58%
<b>Total</b>	<b>70,177</b>	<b>65,016,788,000</b>	<b>69,424,770,200</b>	<b>6.78%</b>

### Analysis by Suburb

Suburb	No Properties	2008 CIV	2010 CIV	CIV % Change
Kew	10,509	\$10,719,067,000	\$11,354,182,000	5.93%
Kew East	2,783	\$2,196,666,000	\$2,424,619,000	10.38%
Balwyn	6,500	\$6,616,713,000	\$7,056,355,000	6.64%
Balwyn North	7,808	\$6,798,578,000	\$7,446,165,000	9.53%
Hawthorn	11,277	\$9,214,763,000	\$10,004,983,000	8.58%
Hawthorn East	6,518	\$5,537,312,000	\$5,861,242,000	5.85%
Camberwell	9,229	\$9,242,296,000	\$9,763,953,200	5.64%
Canterbury	3,220	\$4,243,351,000	\$4,465,923,000	5.25%
Mont Albert	59	\$79,740,000	\$81,860,000	2.66%
Surrey Hills	3,445	\$2,875,515,000	\$3,088,703,000	7.41%
Glen Iris	5,734	\$5,265,516,000	\$5,621,577,000	6.76%
Ashburton	3,095	\$2,227,271,000	\$2,255,208,000	1.25%
<b>Total</b>	<b>70,177</b>	<b>\$65,016,788,000</b>	<b>\$69,424,770,200</b>	<b>6.78%</b>

Increased property values do not increase the total amount of money Council collects in rates - it redistributes the amount of rates paid between individual properties. Some ratepayers will pay more and some will pay less, depending on the new value of their property relative to other properties in their municipality. Council's budget determines how much rates are collected – not property valuations.

## 10.6 WASTE MANAGEMENT STRATEGY

Council has been working to an operational Waste Management Strategy since 1998. In February 2009 Council endorsed the Review of Waste Minimisation and Recycling Strategy 2003-10. The key objectives of this Strategy are reducing the amount waste to landfill and maximising recycling. Review of the Waste Minimisation and Recycling Strategy 2003-10 will be undertaken in 2010-11 to identify how Council can meet future needs.

Council also maintains the policy that waste services are self funding and will not be subsidised by rates.

The following waste bin charges will apply in 2010-11:

Waste bin size	2009-10 charge	2010-11 charge
Waste environment levy	\$58.00	\$67.00
Waste environment levy - commercial	\$58.00	\$67.00
80 litre & minimum waste charge	\$122.00	\$142.00
80 litre – commercial	\$128.00	\$149.00
120 litre	\$220.00	\$256.00
120 litre – commercial	\$231.00	\$269.00
240 litre	\$542.00	\$630.00
240 litre – commercial	\$569.00	\$662.00
240 litre – concession	\$440.00	\$512.00

In 2005-06 a concession for waste management charges was introduced for households which contain five or more people and those with a specific medical condition requiring a larger bin size. This concession will continue to be offered during 2010-11. The waste bin charge for those properties qualifying for the concession has been increased to \$512.

In 2009-10, further review of waste bin requirements was undertaken. Moving forward, Council will only retain the availability of the 240 litre bin option to households of four people (except for households with five or more people and those with medical or exceptional circumstances where the 240 litre concession applies). This initiative aims to achieve an improved environmental outcome through assisting the diversion of waste from landfill.

240 litre bins have in the past and will continue in the future to be subject to disincentive pricing. By downsizing from a 240 litre to a 120 litre waste bin, property owners would save up to \$374 per annum in waste bin charges.

Also introduced in 2005-06, was a waste environment levy which applies to vacant land and those residential properties required to service own refuse as a condition of a town planning permit. This charge provides a contribution to waste and rubbish collection from public spaces. In 2009-10 Council extended the waste environment levy to commercial premises that do not have a waste collection service provided by Boroondara to ensure these properties are contributing to the cost of waste and rubbish collection for public places.

During the 2010-11 Budget process, Council received advice from the State Government in respect of significant increases in the landfill levy collected by the State Government. The levy is currently \$9 per tonne and has been increased to \$30 per tonne (or 233%) in 2010-11 with progressive increases over the following four years to 2014-15. The State Government will invest the \$53.7M raised by the extra charges over the next five years in projects to help businesses, councils, households and communities address waste and its environmental impacts. The objective of the levy is to achieve higher rates of recycling and keep valuable materials out of landfill. Through this significant policy adjustment the State Government aims to increase recycling rates and reduce volumes going to landfill.

## **10.7 RATE PAYMENT OPTIONS**

In 2010-11, Boroondara will offer a wide range of options for the payment of rates and waste charges.

Council has again decided to grant a 2.5% discount for early payment in full of the rates bill. The payment options will include:

- One lump sum payment, with a 2.5% discount on the total rates bill, if payment is made in full, at the reduced amount, by 31 August 2010.
- One lump sum payment, in full, by 15 February 2011 (note, direct debit will be available for this option).
- Quarterly instalment plan, with payments required on 30 September, 30 November, 28 February, and 31 May.
- A direct debit (interest free) payment plan. This plan provides for payment to be made by 10 monthly direct debits from your nominated bank.

Full details of all payment options will be provided when rate notices are issued.

## **10.8 RATES DEFERMENT AND FINANCIAL HARDSHIP**

Where a ratepayer incurs late payment penalty interest and is eligible for the State Government Pensioner Rate Rebate, the penalty interest rate to apply shall be equal to Council's 2010-11 budgeted investment earning rate of 4.80% per annum.

## 11. BORROWING STRATEGY

In developing the Strategic Resource Plan, (**Section 9**) borrowings have been identified as a funding source for the creation of income generating assets and assets servicing current and future generations.

### 11.1 INTRODUCTION

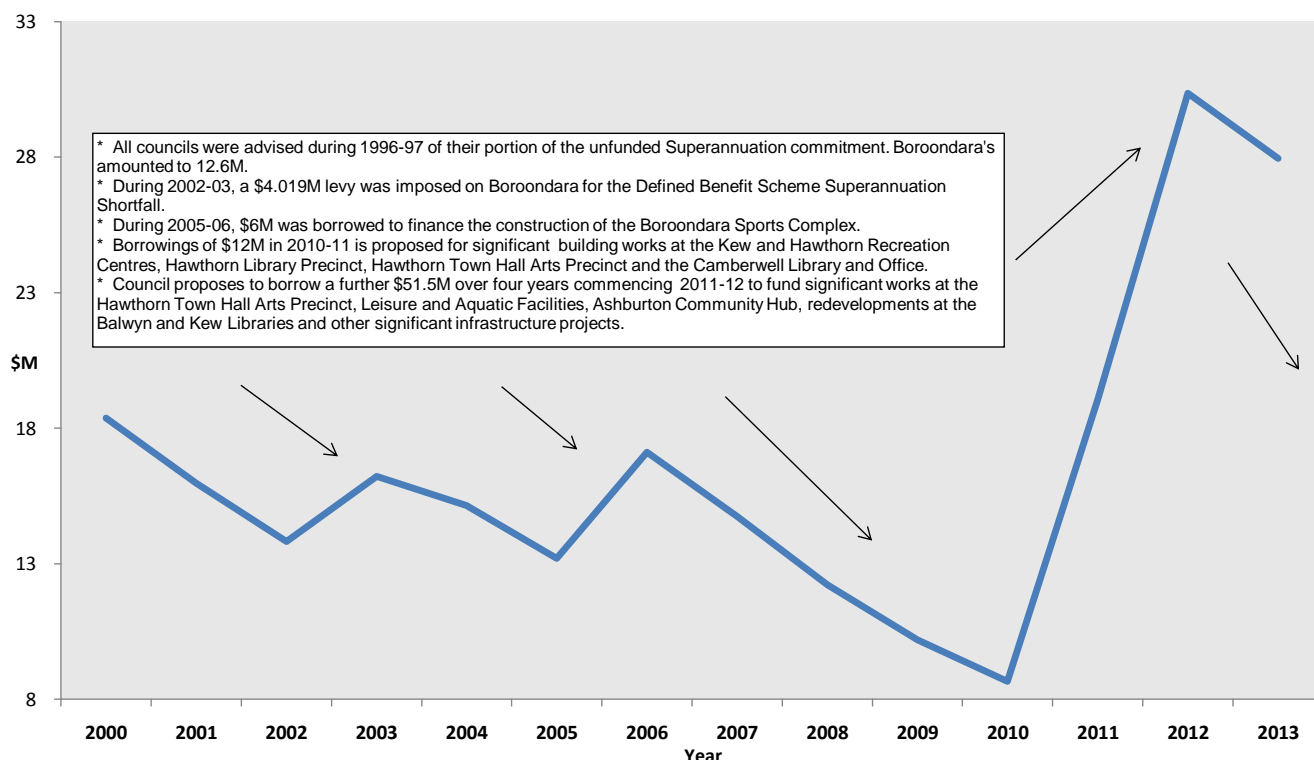
The City of Boroondara inherited \$31.6M of borrowings at the time of amalgamation (1994). In 1996-97 Council brought to account its \$12.6M portion of the local government superannuation funds unfunded liability for past service as at 30 June 1997. Council refinanced all of its outstanding borrowing and the unfunded superannuation debt in 2001-02.

During the 2002-03 year, a \$4.019M levy was imposed on Boroondara for the Defined Benefit Scheme Superannuation Shortfall.

In 2003-04, additional borrowings were undertaken as budgeted, to finance the \$4.019M levy, plus accrued interest, imposed upon Council arising from the shortfall in the Local Authorities Superannuation Defined Benefit scheme.

In 2005-06 borrowing was undertaken to part fund the Boroondara Sports Complex. Council originally agreed to borrow \$15M in two tranches for this project, however through careful cash management was able to reduce the amount borrowed to only \$6M.

### TOTAL OUTSTANDING LOANS



As can be seen from the graph above, Council has and proposes to continue to undertake borrowing for Capital Works projects where there is a clear community benefit to be delivered, and where that benefit can be shared by future as well as current residents. Boroondara Council will consider debt for major community assets in accordance with its financial management principles. As in previous years, Council will only undertake planned borrowings after careful assessment of cash flow projections.

## 11.2 FUTURE BORROWING STRATEGY

The borrowing strategy is to retire existing debt over time to free up capacity to undertake new borrowings for significant infrastructure projects for the community. The repayment of outstanding debt competes for the same funding as Capital Works expenditure.

In 2010-11 Council proposes to borrow \$12M to fund significant building works at the Kew and Hawthorn Recreation Centres<sup>1</sup>, Hawthorn Library Precinct, Hawthorn Town Hall Arts Precinct<sup>1</sup> and the Camberwell Library and Office<sup>1</sup>.

Council proposes to borrow a further \$51.5M over four years commencing in 2011-12 to finance major building redevelopments to the Hawthorn Town Hall Arts Precinct<sup>1</sup>, Leisure and Aquatics Facilities<sup>1</sup>, Ashburton Community Hub<sup>1</sup> as well as other significant infrastructure projects identified in **Appendix F – Capital Works Program**.

All existing and proposed borrowings are projected to be repaid by 2034 and are at 20 year terms. An assessment of alternative borrowing strategies will be conducted for each tranche of planned borrowings as they become due. Council's Long Term Financial Strategy details the debt repayment cash flows refer to **Appendix C - Strategic Resource Plan**.

## 11.3 EXISTING BORROWINGS

During the 2010-11 year \$1.616M in principal repayments on existing borrowings will be made. The outstanding amount borrowed will be \$19.046M as at 30 June 2011. The projected cost of servicing these borrowings will be \$491K during 2010-11.

Approval through the Victorian Department of Treasury and Finance will be required prior to proceeding with the borrowings under Australian Loan Council arrangements.

The following table sets out future/proposed borrowings, based on the forecast position on Council as at 30 June 2011. The table also shows the results of prudential ratios used by the Victorian State Government to assess the loan capacity of local governments.

Council is projected to be within these prudential ratio limits through the entire period of the Long Term Financial Strategy as shown below.

Year Ending	New Borrowings	Principal Paid	Interest Expense	Balance 30 June	Liquidity (CA/CL)	Debt Mgmt (Debt/Total Rates)	Debt Mgmt (Serv Costs/ Total Revenue)	Debt Exp (Liab/ Realis Asset*)
2010	-	1,518	594	8,661	1.38	7.7%	0.4%	2.9%
<b>2011</b>	<b>12,000</b>	<b>1,616</b>	<b>491</b>	<b>19,046</b>	<b>1.24</b>	<b>15.8%</b>	<b>0.3%</b>	<b>3.7%</b>
2012	15,000	1,958	1,424	32,087	1.24	25.2%	0.8%	4.8%
2013	25,000	1,220	2,615	55,867	1.25	41.5%	1.4%	6.5%
2014	11,000	1,343	4,708	65,524	1.24	46.1%	2.5%	7.2%
2015	500	1,671	5,547	64,353	1.24	42.8%	2.8%	7.2%
2016	-	1,826	5,449	62,527	1.25	39.4%	2.6%	7.1%
2017	-	1,980	5,292	60,548	1.24	36.1%	2.4%	6.9%
2018	-	2,148	5,124	58,400	1.24	33.0%	2.3%	6.7%
2019	-	2,331	4,940	56,069	1.24	30.0%	2.1%	6.6%
2020	-	2,529	4,741	53,540	1.24	27.2%	1.9%	6.3%
<b>Victorian State Government Prudential Ratio Limits:</b>						<b>Not greater than 80%</b>	<b>Not greater than 5%</b>	<b>Not greater than 150%</b>

\* Realisable Assets include total assets except for the following infrastructure assets: roads, drains, footpaths, bridges, trees, kerb and channel, utilities, landscape features and traffic management devices.

<sup>1</sup> Subject to final Council approval.



## 12. ASSET MANAGEMENT STRATEGY

The Asset Management Strategy is one of the key areas of Council's planning informing the Strategic Resource Plan.

### 12.1 STRATEGY DEVELOPMENT

A high priority for Boroondara is to ensure that the more than \$2.032 billion dollars of assets under Council's control such as roads, drains, footpaths and buildings are maintained at a level that will service the needs of current generations and not leave unreasonable cost burdens to future generations.

Boroondara has been proactive in tackling a backlog in asset renewal that is common with most Councils and all levels of government which has been created over time with insufficient capital renewal funding in the prior decades.

The Department of Planning and Community Development supported by the Municipal Association of Victoria has introduced financial measurements of Council's asset renewal performance. These measures demonstrate that all Councils should aim to refurbish more of its assets than are being used up each year. In Boroondara's case the rate of depreciation of assets is forecast to be \$25.560M in 2010-11. Therefore to maintain pace with the rate of asset use Council should spend an equivalent amount on capital renewal. However, due to the backlog of renewal works as noted above, asset renewal expenditure should be maintained above the depreciation level to diminish the backlog. Council has committed through its Financial Strategy principles to remove the backlog by 2029.

Council has developed comprehensive Asset Management Plans for the major asset classes. Asset Management Plans include condition assessments for each of the thousands of assets under Council control. The plans identify the proposed timing of the renewal of these assets based on their condition. The asset condition assessments help to create a scheduled program of works that targets the expenditure of capital funds on the assets that most require intervention. Council's depreciation calculations draw on information contained in these plans to derive appropriate depreciation rates. This ensures that depreciation recorded within our accounts adequately reflects asset renewal needs.

The funding of asset renewal is a substantial expense to the community and Council receives limited support from other levels of government. Therefore the burden of asset renewal must be carried largely by the residents of local communities. Boroondara has more than quadrupled the amount it is spending on asset renewal since 2002 to more than \$44.7M in 2010-11. In the future, asset renewal will require further increases of expenditure with on average \$47.2M per annum being allocated to this area over the next 10 years as detailed in Council's 10 year Long Term Financial Strategy. Funds for these projects will be primarily generated from Council's underlying surplus from operations.

Council also has asset renewal programs for its fleet, equipment, library books and information technology equipment.

Each year a range of new capital assets are created for new facilities to meet community expectations, ranging from traffic management works to shopping centre streetscapes, parks and new or upgraded buildings. These new assets will also require renewal in future years thus adding to the asset renewal needs of the city.

In the 2010-11 Long Term Financial Strategy Council has foreshadowed a significant program of upgrade and renewal of major community facilities across the city. To enable this increase in asset management activity Council plans to borrow \$63.5M over five years to bring forward these works whilst maintaining the focus on renewal of community assets. Details of the foreshadowed major projects and renewal programs can be reviewed in (**Appendix F – Capital Works Program**). Council has also made public details of the proposed expenditure by project for building works and by category for other asset classes. Council also provides by category, asset class proposed expenditure for the next 10 years in the Long Term Financial Strategy in **Appendix C – Strategic Resource Plan**.



## 12.2 INFLUENCES ON ASSET MANAGEMENT STRATEGY

The following influences are anticipated to have a significant influence on Council's Asset Management Strategy and associated costs:

- Reduction in the amount of cash and investment reserves held to fund 2010-11 and 2011-12 Capital Works.
- All future increases in Capital Works Programs from 2012-13 onwards are funded by annual underlying operating surpluses, capital grants & contributions and borrowings in the Long Term Financial Strategy.
- Growth in litigation and legal requirements.
- Compliance with the Commonwealth Government's *Disability Discrimination Act*.
- Compliance with State Government Occupational Health and Safety Regulations.
- Shortages of skilled engineers and planners causing cost escalations.
- Infrastructure renewal cost increases caused by the Federal Governments response to the global financial crisis.
- Improved accuracy of information arising from Council's "Conquest" asset management and maintenance database and the introduction of hand held computing with Global Positioning data to enhance the accuracy and efficiency of asset inspections.

Council has a program for the ongoing review of Council's Asset Management Strategies.

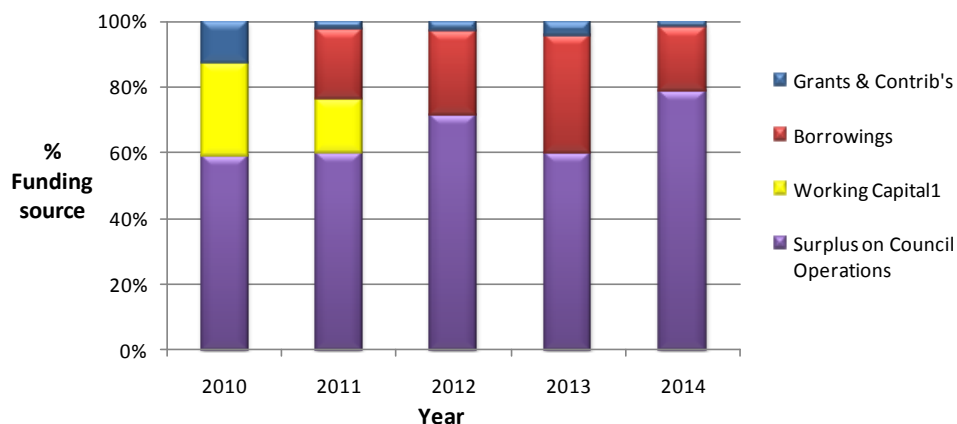
The following table summarises Council's forward outlook on new and renewal capital expenditure including funding sources for the next four years. Forward commitments are funded from the previous year due to works carried forward.

Year	Grants & Contrib's	Borrowings	Working Capital <sup>1</sup>	Surplus on Council Operations	Total Capital Program
	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
2010	5,433	-	12,144	24,949	42,526
<b>2011</b>	<b>1,545</b>	<b>12,000</b>	<b>9,312</b>	34,313	57,170
2012	1,742	15,000	-	41,512	58,254
2013	3,138	25,000	-	42,078	70,217
2014	1,019	11,000	-	44,297	56,317

<sup>1</sup>Funding projects carried forward from previous year.

In addition to using cash generated from its annual operations, borrowings and external grants and contributions, such as government grants, and working capital for forward commitments where funding for these projects was previously received or committed but not expended are also used to fund a variety of capital projects.

### Capital Works Funding Sources



## **13. SERVICE DELIVERY STRATEGY**

In developing the Strategic Resource Plan, strategies including the Service Delivery Strategy have been developed.

### **13.1 STRATEGY DEVELOPMENT**

Environmental issues have continued to be of concern for the majority of the Boroondara community. Council's focus on environmentally sustainable service delivery is evidenced in the 2010-11 Budget which builds on the Council Plan Key Direction of enhancing the environment. A number of new environmental initiatives are included in the Budget including the "bulk changeover" of public street lighting to more energy efficient T5 lamps and a water management feasibility study into harvesting stormwater/rainwater within the Freeway Golf Course and the last phase of the warm season grass changeover program.

The creation of a Service Delivery Strategy is undertaken through the development of profiles that outline the service provision within each department. The service profile defines the resources needed and outputs delivered for each of Council's activities. These service profiles are provided to Council in a comprehensive document prior to the commencement of each year's budget. The service profile document provides the basis for decision making in terms of service direction, expansion and amendment.

During the development of each departmental budget, service levels are discussed with Council to provide direction on the increase or amendment of Council services. Proposed service amendments are reviewed by Council during the development of the Budget for consideration and evaluation.

### **13.2 SERVICE DELIVERY CHANGES**

Overall service direction for 2010-11 and in future years is being guided by strategies and policies adopted by Council after extensive community consultation. The annual commitments identified in the Council Plan are actions derived by the strategies, plans and policies of Council together with departmental Business Plans.

Council will contribute additional funding to the community wellbeing operational grants funding pool to meet the growing demand from organisations that deliver projects that assist community strengthening.

Actions identified as part of a review of waste services will also be implemented to further improve the delivery of our high quality waste services throughout the municipality.

The Kew Court House and Police Station restoration is expected to be completed in 2010-11 and Council will provide operational support in running the Kew Court House as an arts and community development focussed centre. The Kew Court House will provide arts, heritage, small meeting and functions facilities and services. It will also offer an intimate setting for chamber performances, presentations and displays.

A new Language Services campaign to improve communication with Boroondara residents who are not confident in English through the use of pre-recorded messages on council activities, advertising in ethnic media promoting councils services and the use of storyboards depicting Council's role and responsibilities in the community.

### 13.3 PRIORITY PROJECTS

Service delivery is enhanced by Council's Priority Projects. Priority Projects Programs provide funding for short term projects or pilot initiatives. This allows Council to deliver on important issues for the community whilst from a financial perspective ensuring that project funding does not become part of the recurrent operating budget. It is another example of Council's commitment to financial sustainability, transparency and accountability.

In 2010-11 Priority Projects have been fully planned for the coming year and in addition details of projects foreshadowed over the next two years have been made available (refer to **Appendix E - Priority Projects Program**). The Priority Projects budget for 2010-11 includes projects that support all of Council's six Strategic Objectives as outlined in **Section 3**. Some highlights include:

- Parking precinct plans for Balwyn and Camberwell Activity Centres \$100K and the Glenferrie parking precinct \$80K.
- \$150K towards the continuation of the purchase, cartage and delivery of recycled water for our sportsgrounds and heritage;
- Production of the A-Z guide to waste and recycling calendar \$60K; and
- Detailed design and documentation of the H A Smith concept masterplan \$60K.

\$45K has been funded for *Disability Discrimination Act* (DDA) compliance for the removal of bull noses from perambulators and a further \$54K to commence a DDA compliance audit of all Council buildings in response to State Government legislation. A cost of \$170K will also be incurred for the commencement of the 2012 General Property Valuation.





## CITY OF BOROONDARA BUDGET 2010-11

# APPENDICES

The following appendices include voluntary and statutory disclosures of information, which provide support for the analysis contained in Sections 1-13 of this report:

Appendix A.	Budgeted Standard Statements
Appendix B.	Statutory disclosures
Appendix C.	Strategic Resource Plan
Appendix D.	Fees and charges
Appendix E.	Priority Projects Program
Appendix F.	Capital Works Program
Appendix G.	Key Strategic Activities
Appendix H.	Community grants and Council facilities leases & licences
Appendix I.	Glossary of terms



## OVERVIEW TO APPENDICES

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in Sections 1 to 13 of this report.

This information has not been included in the main body of the Budget report in the interests of clarity and conciseness. Council has decided that whilst the Budget report needs to focus on the important elements of the Budget and provide appropriate analysis, the detail upon which the Budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Budgeted Standard Statements
B	Statutory disclosures
C	Strategic Resource Plan
D	Fees and charges
E	Priority Projects Program
F	Capital Works Program
G	Key Strategic Activities
H	Community grants and Council facilities leases and licences
I	Glossary of terms







## CITY OF BOROONDARA BUDGET 2010-11

# APPENDIX A BUDGETED STANDARD STATEMENTS

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2010-11 to 2013-14 has been extracted from the Strategic Resource Plan.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Standard Statements and provide an explanation of significant variances. The Standard Statements together with the Performance Statement provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective particularly for those users who do not have a financial background.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement



## APPENDIX A – BUDGETED STANDARD STATEMENTS

### City of Boroondara Budgeted Standard Income Statement For the year ending 30 June 2011

	Forecast Actual 2009-10 \$'000	Budget 2010-11 \$'000	Variance \$'000
<b>Revenues from ordinary activities</b>			
General rates	97,226	103,616	6,390
Special rates and charges	891	906	15
Waste charges	13,937	15,694	1,757
Fees and charges	21,756	22,658	902
Grants - Operating	11,231	12,462	1,231
Grants - Capital	5,433	1,545	(3,888)
Developers open space contributions	1,037	2,620	1,583
Other revenue	1,312	1,164	(148)
Rental income	1,612	1,707	95
Interest and investment income	1,100	1,154	54
Priority projects income	607	440	(167)
<b>Total revenues</b>	<b>156,142</b>	<b>163,966</b>	<b>7,824</b>
<b>Expenses from ordinary activities</b>			
Employee benefits	55,467	59,733	4,266
Materials and services	42,744	44,583	1,839
Depreciation and amortisation	24,024	25,560	1,536
Road maintenance	1,752	2,061	309
Footpaths maintenance	1,460	1,756	296
Facilities maintenance	4,417	4,371	(46)
MFB levy	3,380	3,514	134
Other expenditure	2,454	2,145	(309)
Finance costs	594	491	(103)
Redundancy costs	55	-	(55)
Priority projects (including forward commitments)	4,826	3,560	(1,266)
<b>Total expenses</b>	<b>141,173</b>	<b>147,774</b>	<b>6,601</b>
Net loss on disposal of property, infrastructure, plant and equipment	(3,232)	(2,665)	(567)
Share of net losses of associates and joint ventures accounted for by the equity method	(121)	-	(121)
<b>Surplus for the year</b>	<b>11,616</b>	<b>13,527</b>	<b>1,911</b>
<b>Other comprehensive income</b>			
Other	-	-	-
<b>Total comprehensive income for the year</b>	<b>11,616</b>	<b>13,527</b>	<b>1,911</b>

City of Boroondara  
 Budgeted Standard Income Statement - alternate format\*  
 For the year ending 30 June 2011

	Forecast Actual 2009-10 \$'000	Budget 2010-11 \$'000	Variance \$'000
<b>Revenues from operating activities</b>			
General rates	97,226	103,616	6,390
Special rates and charges	891	906	15
Waste charges	13,937	15,694	1,757
Fees and charges	21,756	22,658	902
Grants - Operating	11,231	12,462	1,231
Developers open space contributions	1,037	2,620	1,583
Other revenue	1,312	1,164	(148)
Rental income	1,612	1,707	95
Interest and investment income	1,100	1,154	54
<b>Total revenues</b>	<b>150,102</b>	<b>161,981</b>	<b>11,879</b>
<b>Expenses from operating activities</b>			
Employee benefits	55,467	59,733	4,266
Materials and services	42,744	44,583	1,839
Depreciation and amortisation	24,024	25,560	1,536
Maintenance expenditure	7,629	8,188	559
Other expenditure	5,834	5,659	(175)
Finance costs	594	491	(103)
<b>Total expenses</b>	<b>136,292</b>	<b>144,214</b>	<b>7,922</b>
<b>UNDERLYING RESULT</b>	<b>13,810</b>	<b>17,767</b>	<b>3,957</b>
Capital grants and contributions	5,433	1,545	(3,888)
Net priority projects expenditure	(4,219)	(3,120)	1,099
Redundancy costs	(55)	-	55
Carrying amount of assets sold/written off	(3,232)	(2,665)	567
Share of net losses of associates and joint ventures accounted for by the equity method	(121)	-	121
<b>SURPLUS FOR THE YEAR</b>	<b>11,616</b>	<b>13,527</b>	<b>1,911</b>

\* This is an alternative presentation of the Budgeted Income Statement on the previous page. This format calculates a surplus or deficit directly attributable to operations and distinguishes this from the net result for the year. The alternate presentation allows the impact of non operating or once off items on the net surplus or deficit for the year to be measured. Items excluded include capital grants and contributions and net priority works expenditure.

City of Boroondara  
 Budgeted Standard Balance Sheet  
 For the year ending 30 June 2011

	Forecast Actual 2009-10 \$'000	Budget 2010-11 \$'000	Variance \$'000
<b>Current assets</b>			
Cash and cash equivalents	29,121	25,784	(3,337)
Trade and other receivables	9,047	9,227	180
Prepayments	696	706	10
Inventories	40	40	-
<b>Total current assets</b>	<b>38,904</b>	<b>35,757</b>	<b>(3,147)</b>
<b>Non-current assets</b>			
Trade and other receivables	352	357	5
Investments in associates	7,615	6,558	(1,057)
Property, plant and equipment, infrastructure	2,000,053	2,028,032	27,979
Intangible assets	550	847	297
Investment property	7,624	7,624	-
<b>Total non-current assets</b>	<b>2,016,194</b>	<b>2,043,418</b>	<b>27,224</b>
<b>TOTAL ASSETS</b>	<b>2,055,098</b>	<b>2,079,175</b>	<b>24,077</b>
<b>Current liabilities</b>			
Trade and other payables	15,036	14,786	250
Interest-bearing loans and borrowings	1,616	1,958	(342)
Provisions	9,674	10,024	(350)
Trust funds and deposits	1,780	1,785	(5)
Prepaid income	162	167	(5)
<b>Total current liabilities</b>	<b>28,268</b>	<b>28,720</b>	<b>(452)</b>
<b>Non-current liabilities</b>			
Provisions	1,090	1,145	(55)
Interest-bearing loans and borrowings	7,045	17,087	(10,042)
<b>Total non-current liabilities</b>	<b>8,135</b>	<b>18,232</b>	<b>(10,097)</b>
<b>TOTAL LIABILITIES</b>	<b>36,403</b>	<b>46,953</b>	<b>(10,550)</b>
<b>NET ASSETS</b>	<b>2,018,695</b>	<b>2,032,222</b>	<b>13,527</b>
<b>Equity</b>			
Accumulated surplus	692,908	706,435	13,527
Asset revaluation reserve	1,325,542	1,325,542	-
Drainage reserve	245	245	-
<b>TOTAL EQUITY</b>	<b>2,018,695</b>	<b>2,032,222</b>	<b>13,527</b>

City of Boroondara  
 Budgeted Standard Cash Flow Statement  
 For the year ending 30 June 2011

	Forecast Actual 2009-10 \$'000 Inflows (Outflows)	Budget 2010-11 \$'000 Inflows (Outflows)	Variance \$'000
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Rates and waste charges	111,974	120,136	8,162
Fees and charges and other receipts from customers	24,447	25,324	877
Grants - Operating (including priority projects)	11,843	12,907	1,064
Grants - Capital	5,433	1,545	(3,888)
Contributions	1,037	2,620	1,583
Interest	1,100	1,154	54
	<b>155,834</b>	<b>163,686</b>	<b>7,852</b>
<b>Payments</b>			
Employee costs	(55,436)	(59,328)	(3,892)
Contractors and materials (including priority projects)	(59,878)	(61,480)	(1,602)
Finance costs	(594)	(491)	103
	<b>(115,908)</b>	<b>(121,299)</b>	<b>(5,391)</b>
<b>Net cash provided by operating activities</b>	<b>39,926</b>	<b>42,387</b>	<b>2,461</b>
<b>Cash flows from investing activities</b>			
Increase in trust funds and deposits	(83)	5	88
Dividend received	-	1,057	1,057
Proceeds from sale of property, plant and equipment	-	-	-
Payments for property, plant and equipment	(42,526)	(57,170)	(14,644)
<b>Net cash used in investing activities</b>	<b>(42,609)</b>	<b>(56,108)</b>	<b>(13,499)</b>
<b>Cash flows from financing activities</b>			
Proceeds from interest-bearing loans and borrowings	-	12,000	12,000
Repayment of interest-bearing loans and borrowings	(1,518)	(1,616)	(98)
<b>Net cash provided by (used in) financing activities</b>	<b>(1,518)</b>	<b>10,384</b>	<b>11,902</b>
<b>Net decrease in cash and cash equivalents</b>	<b>(4,201)</b>	<b>(3,337)</b>	<b>864</b>
Cash and cash equivalents at the beginning of year	33,322	29,121	(4,201)
<b>Cash and cash equivalents at end of year</b>	<b>29,121</b>	<b>25,784</b>	<b>(3,337)</b>

City of Boroondara  
 Budgeted Standard Capital Works Statement  
 For the year ending 30 June 2011

	Forecast Actual 2009-10* \$'000	Budget 2010-11 \$'000	Variance \$'000
<b>Forward commitments from 2009-10</b>			
Land and buildings	-	8,041	8,041
Street, parks and playgrounds	-	460	460
Footpaths, LATMs, car parks and utilities	-	468	468
Plant, equipment and other	-	343	343
<b>Total forward commitments</b>	-	<b>9,312</b>	<b>9,312</b>
<b>New works</b>			
Land and buildings	23,741	29,391	5,650
Drains	3,065	3,201	136
Roads, kerb and channel	5,955	6,485	530
Plant, equipment and other	1,818	2,673	855
Street, parks and playgrounds	1,107	816	(291)
Libraries and information technology	2,175	2,045	(130)
Footpaths, LATMs, car parks and utilities	4,665	3,247	(1,418)
<b>Total new works</b>	<b>42,526</b>	<b>47,858</b>	<b>5,332</b>
<b>Total Capital Works</b>	<b>42,526</b>	<b>57,170</b>	<b>14,644</b>
<b>Capital Works for 2010-11 represented by:</b>			
Renewal	30,121	44,737	14,616
New and upgrade	12,405	12,433	28
<b>Total Capital Works</b>	<b>42,526</b>	<b>57,170</b>	<b>14,644</b>

\* 2009-10 forecast actual includes forward commitments from 2008-09.







CITY OF BOROONDARA  
BUDGET 2010-11

## **APPENDIX B**

# **STATUTORY DISCLOSURES**



## APPENDIX B – STATUTORY DISCLOSURES

### LOCAL GOVERNMENT ACT 1989 DISCLOSURE SECTIONS 127(2) (E) AND LOCAL GOVERNMENT (FINANCE AND REPORTING) REGULATIONS 2004

#### PURPOSE OF STATUTORY DISCLOSURES

The Regulations require certain information to be disclosed within the Budget. The information disclosed in this appendix satisfies the requirements of the 2004 Regulations pertaining to Victorian Local governments.

#### *Section 127(2)(e), Regulation 8(a), (b);*

##### 1. Borrowings

	Budget 2009-10 \$	Budget 2010-11 \$
New Borrowings (other than refinancing)	3,700,000	12,000,000
Debt Redemption	1,518,000	1,616,000

#### *Section 127, Regulation 8(c) (i – xiii)*

##### 2. Rates and charges

##### 2.1 The proposed rate in the dollar for each type of rate to be levied

Type of property	Budget 2009-10 cents/\$CIV	Budget 2010-11 cents/\$CIV
General rate for rateable residential properties	0.1503	0.1483
General rate for rateable non residential properties	0.1503	0.1483
Non residential (liquor licence properties)	0.4466	0.0000
Rate concession - rateable cultural and recreational properties	0.07515	0.07415

##### 2.2 The estimated amount to be raised by each type of rate to be levied

Type of property	Budget 2009-10 \$	Budget 2010-11 \$
Rateable residential	88,579,000	94,323,000
Rateable non residential	8,144,500	8,334,000
Non residential (liquor licence)	90,500	-
Cultural and recreational	53,000	44,000
<b>Total estimated amount to be raised</b>	<b>96,867,000</b>	<b>102,701,000</b>

## 2. Rates and charges (continued)

### 2.3 The estimated total amount to be raised by rates

	Budget 2009-10 \$	Budget 2010-11 \$
<b>Total rates to be raised (incl additional rate revenue)</b>	<b>98,316,000</b>	<b>104,522,000</b>
<b>Additional rate revenue</b>		
Non residential (liquor licence)	90,500	-
Cultural and recreational rates	53,000	44,000
Special rate schemes	891,000	906,000
Supplementary valuations	650,000	1,000,000
Interest on rates arrears	348,000	365,000
Early payment of rates discount	(440,000)	(450,000)

### 2.4 The proposed percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year

Type of property	Budget 2009-10 Change %	Budget 2010-11 Change %
Rateable residential	5.0	(1.3)
Rateable non residential	5.0	(1.3)
Non residential (liquor licence)	100.0	(100.0)
Cultural and recreational	5.0	(1.3)

### 2.5 The number of assessments for each type of rate to be levied compared to the previous year

Type of property	Budget 2009-10	Budget 2010-11
Rateable residential	64,077	64,290
Rateable non residential	5,684	5,840
Non residential (liquor licence)	8	-
Cultural and recreational	49	47
<b>Total number of assessments</b>	<b>69,818</b>	<b>70,177</b>

### 2.6 The basis of valuation to be used is the Capital Improved Value (CIV)

## 2. Rates and charges (continued)

### 2.7 The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year

Type of property	Budget 2009-10 \$	Budget 2010-11 \$
Rateable residential	58,934,606,000	63,603,335,000
Rateable non residential	5,418,879,000	5,619,903,200
Non residential (liquor licence)	20,248,000	-
Cultural and recreational *	223,037,000	201,532,000
<b>Total</b>	<b>64,596,770,000</b>	<b>69,424,770,200</b>
<b>* CIV for cultural &amp; recreational properties where rates are levied</b>		
120 Belford Road, Kew	20,774,000	10,210,000
51 Elm Grove, Kew	19,845,000	17,920,000
397 Barkers Road, Kew	10,838,000	10,838,000
37 - 41 Glen Street, Hawthorn	9,085,000	9,085,000
2 Hilda Crescent, Hawthorn	5,751,000	5,751,000
2B Munro Street, Hawthorn East	4,607,000	5,180,000

### 2.8 The proposed unit amount to be levied for each type of charge under section 162 of the Act

Type of charge	Per Rateable Property, Budget 2009-10 \$	Per Rateable Property, Budget 2010-11 \$
<b>Annual service charge for collection and disposal of refuse for residential, non residential land and non rateable land where utilised</b>		
(i) 240 litre bin (Only applies to households with four people)	542	630
(ii) 240 litre bin commercial	569	662
(iii) 240 litre bin concession (The 240 litre bin concession rate will only apply to residential households of 5 or more people or for those with a specific medical condition requiring a larger bin size)	440	512
(iv) 120 litre bin	220	256
(v) 120 litre bin commercial	231	269
(vi) 80 litre bin	122	142
(vii) 80 litre bin commercial	128	149
(viii) Minimum charge for each residential property (Except for vacant land and those residential properties required to service own refuse disposal as a condition of a town planning permit where a waste environmental levy is imposed as a contribution to waste and rubbish collection from public spaces).	122	142
(ix) Waste environmental levy	58	67
(x) Waste environmental levy - commercial	58	67
<b>NB Refuse collection includes collection of all household rubbish, commingled recyclables and green waste.</b>		

## 2. Rates and charges (continued)

### 2.9 The estimated amount to be raised for each type of charge to be levied compared to the previous years

Type of property	Budget 2009-10 \$	Budget 2010-11 \$
<b>Annual service charge for collection and disposal of refuse for residential, non residential land and non rateable land where utilised</b>		
(i) 240 litre bin (Only applies to households with four people).	606,000	317,000
(ii) 240 litre bin Commercial	917,000	1,008,000
(iii) 240 litre bin Concession	769,000	763,000
(The 240 litre bin Concession rate will <b>only</b> apply to residential households of five or more people or for those with a specific medical condition requiring a larger bin size).		
(iv) 120 litre bin	8,264,000	9,609,000
(v) 120 litre bin Commercial	227,000	330,000
(vi) 80 litre bin	2,645,000	3,127,000
(vii) 80 litre bin Commercial	64,000	104,000
(v) Minimum Charge for each Residential Property (Except for vacant land and those residential properties required to service own refuse disposal as a condition of a town planning permit where a Waste Environmental Levy is imposed as a contribution to waste and rubbish collection from public spaces)	124,000	146,000
(ix) Waste Environmental Levy	110,000	149,500
(x) Waste Environmental Levy - Commercial	111,000	140,500
<b>Total</b>	<b>13,837,000</b>	<b>15,694,000</b>

**NB** Refuse collection includes collection of all household rubbish, commingled recyclables and green waste.

**2.10 The estimated total amount to be raised by rates and charges: \$ 120,216,000**

**2.11 There are no known significant changes, which may effect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be effected by:**

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals, Valuer General final determination of revaluations)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that non residential land becomes commercial land

## 3. Differential Rates

### 3.1 Rates to be levied under Section 161 & 161A of the Act

Council has not raised rate income by levying rates under a Differential Rates scheme.



CITY OF BOROONDARA  
BUDGET 2010-11

## APPENDIX C

# STRATEGIC RESOURCE PLAN

This appendix contains information that has been extracted from the Strategic Resource Plan.

The information covers financial resources for the 10 year period and non-financial resources for the four year period commencing 2011-12 and supports the Council Plan.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Statement of Human Resources





## APPENDIX C – STRATEGIC RESOURCE PLAN

### City of Boroondara Budgeted Standard Income Statement For the 10 years ending 30 June 2020

CITY OF BOROONDARA BUDGETED STANDARD INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE											
	Forecast 2010 '000	Budget 2011 '000	2012 '000	2013 '000	Strategic Resource Plan Projections						
					2014 '000	2015 '000	2016 '000	2017 '000	2018 '000	2019 '000	2020 '000
<b><u>Recurrent Revenue</u></b>											
<b><u>Rates:</u></b>											
General rates	97,226	103,616	109,807	116,265	123,047	130,167	137,643	145,493	153,736	162,391	171,479
Special rates and charges	891	906	934	957	978	997	1,022	1,051	1,077	1,104	1,131
Waste charges	13,937	15,694	16,479	17,303	18,168	19,076	20,030	21,031	22,083	23,187	24,347
<b>Total rates income</b>	<b>112,054</b>	<b>120,216</b>	<b>127,220</b>	<b>134,525</b>	<b>142,192</b>	<b>150,240</b>	<b>158,695</b>	<b>167,576</b>	<b>176,896</b>	<b>186,682</b>	<b>196,956</b>
<b>Fees and charges</b>	<b>21,756</b>	<b>22,658</b>	<b>23,427</b>	<b>24,283</b>	<b>25,095</b>	<b>25,803</b>	<b>26,720</b>	<b>27,689</b>	<b>28,569</b>	<b>29,379</b>	<b>30,245</b>
<b>Grants - Operating</b>	<b>11,231</b>	<b>12,462</b>	<b>12,848</b>	<b>13,170</b>	<b>13,446</b>	<b>13,715</b>	<b>14,058</b>	<b>14,452</b>	<b>14,813</b>	<b>15,183</b>	<b>15,563</b>
<b>Developer open space contributions</b>	<b>1,037</b>	<b>2,620</b>	<b>1,103</b>	<b>1,131</b>	<b>1,154</b>	<b>1,178</b>	<b>1,207</b>	<b>1,241</b>	<b>1,272</b>	<b>1,304</b>	<b>1,336</b>
<b>Other revenue</b>	<b>1,312</b>	<b>1,164</b>	<b>1,200</b>	<b>1,230</b>	<b>1,256</b>	<b>1,281</b>	<b>1,313</b>	<b>1,350</b>	<b>1,384</b>	<b>1,418</b>	<b>1,454</b>
<b>Rental income</b>	<b>1,612</b>	<b>1,707</b>	<b>2,000</b>	<b>2,050</b>	<b>2,588</b>	<b>2,640</b>	<b>2,466</b>	<b>2,535</b>	<b>2,598</b>	<b>2,663</b>	<b>2,730</b>
<b>Interest</b>	<b>1,100</b>	<b>1,154</b>	<b>1,382</b>	<b>1,453</b>	<b>1,520</b>	<b>1,243</b>	<b>1,273</b>	<b>1,313</b>	<b>1,348</b>	<b>1,378</b>	<b>1,421</b>
<b><u>Non-recurrent revenue</u></b>											
<b>Priority Projects income</b>	<b>607</b>	<b>440</b>	<b>596</b>	<b>212</b>	<b>247</b>	<b>-</b>	<b>259</b>	<b>444</b>	<b>273</b>	<b>-</b>	<b>286</b>
<b>Capital Works income</b>	<b>5,433</b>	<b>1,545</b>	<b>1,146</b>	<b>2,926</b>	<b>772</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>750</b>	<b>-</b>
<b>Total revenue</b>	<b>156,142</b>	<b>163,966</b>	<b>170,923</b>	<b>180,980</b>	<b>188,271</b>	<b>196,599</b>	<b>206,491</b>	<b>217,098</b>	<b>227,152</b>	<b>238,757</b>	<b>249,991</b>

## Budgeted Standard Income Statement (continued)

CITY OF BOROONDARA BUDGETED STANDARD INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE			Forecast 2010 '000	Budget 2011 '000	2012 '000	2013 '000	Strategic Resource Plan Projections						
							2014 '000	2015 '000	2016 '000	2017 '000	2018 '000	2019 '000	2020 '000
<u>Recurrent Expenditure</u>													
Employee benefits	55,467	59,733	62,470	65,960	68,906	71,628	73,956	76,729	79,683	82,751	86,268		
Materials and services	42,744	44,583	46,660	48,906	50,920	52,964	55,136	57,507	59,911	62,422	65,039		
Depreciation and amortisation	24,024	25,560	24,004	24,245	24,466	24,573	24,671	24,905	25,256	25,719	26,293		
Road maintenance	1,752	2,061	2,164	2,272	2,386	2,505	2,630	2,762	2,900	3,045	3,197		
Footpaths maintenance	1,460	1,756	1,844	1,936	2,033	2,134	2,241	2,353	2,471	2,594	2,724		
Facilities maintenance	4,417	4,371	4,403	4,634	4,981	5,230	5,492	5,766	6,054	6,357	6,675		
MFB levy	3,380	3,514	3,623	3,714	3,791	3,867	3,964	4,075	4,177	4,281	4,388		
Other expenditure	2,454	2,145	2,711	2,267	2,314	2,361	2,420	2,487	2,550	2,613	2,679		
Finance costs	594	491	1,424	2,615	4,708	5,547	5,449	5,292	5,124	4,940	4,741		
<u>Non-recurrent expenditure</u>													
Redundancy costs	55	-	-	-	-	-	-	-	-	-	-	-	-
Priority Projects (including forward commitments)	4,826	3,560	3,010	3,324	3,017	2,878	3,024	3,376	3,033	2,887	3,041		
Total Expenditure	141,173	147,774	152,313	159,873	167,521	173,688	178,983	185,253	191,159	197,611	205,045		
Net loss on disposal of property, plant and equipment, infrastructure	(3,232)	(2,665)	(2,665)	(2,665)	(2,665)	(2,665)	(2,665)	(2,665)	(2,665)	(2,665)	(2,665)	(2,665)	(2,665)
Share of net profits/(losses) of associates and joint ventures accounted for by the equity method	(121)	-	1,057	1,057	1,057	1,057	1,409	1,409	-	-	-	-	-
Suplus for the year	11,616	13,527	17,001	19,499	19,142	21,304	26,252	30,589	33,329	38,480	42,281		

City of Boroondara  
 Budgeted Standard Balance Sheet  
 For the 10 years ending 30 June 2020

CITY OF BOROONDARA BUDGETED STANDARD BALANCE SHEET FOR THE YEAR ENDED 30 JUNE	Forecast	Budget	Strategic Resource Plan Projections								
	2010 '000	2011 '000	2012 '000	2013 '000	2014 '000	2015 '000	2016 '000	2017 '000	2018 '000	2019 '000	2020 '000
<b>Current Assets</b>											
Cash	1,319	2,376	1,455	2,754	3,609	4,492	5,707	6,762	7,634	8,962	10,237
Investments	21,104	16,610	16,610	16,610	16,610	16,610	16,610	16,610	16,610	16,610	16,610
Investments - restricted	6,698	6,798	6,873	6,948	7,023	7,098	7,173	7,248	7,323	7,398	7,473
Receivables - other	3,979	4,079	4,079	4,079	4,079	4,079	4,079	4,079	4,079	4,079	4,079
Receivables - rates	1,674	1,754	2,544	2,691	2,844	3,005	3,174	3,352	3,538	3,734	3,939
Receivables - parking	5,066	5,166	5,266	5,366	5,466	5,566	5,666	5,766	5,866	5,966	6,066
Land and buildings designated for sale	0	0	0	0	0	0	0	0	0	0	0
Provision for doubtful debts	(1,672)	(1,772)	(1,822)	(1,872)	(1,922)	(1,972)	(2,022)	(2,072)	(2,122)	(2,172)	(2,222)
Prepayments	696	706	716	726	736	746	756	766	776	786	796
Inventories	40	40	40	40	40	40	40	40	40	40	40
<b>TOTAL CURRENT ASSETS</b>	<b>38,904</b>	<b>35,757</b>	<b>35,761</b>	<b>37,341</b>	<b>38,485</b>	<b>39,664</b>	<b>41,183</b>	<b>42,551</b>	<b>43,744</b>	<b>45,402</b>	<b>47,018</b>
<b>Non-Current Assets</b>											
Receivables - other	350	355	360	365	370	375	380	385	390	395	400
Investments - joint ventures	7,615	6,558	6,558	6,558	6,558	6,558	6,558	6,558	6,558	6,558	6,558
Other financial assets	2	2	2	2	2	2	2	2	2	2	2
Property, plant and equipment, infrastructure	2,593,097	2,646,635	2,701,555	2,768,436	2,821,418	2,865,816	2,914,309	2,967,437	3,023,676	3,084,914	3,150,405
Less: accumulated depreciation	(593,044)	(618,604)	(642,302)	(666,242)	(690,463)	(714,811)	(739,286)	(764,011)	(789,103)	(814,670)	(840,820)
Investment property (net)	7,624	7,624	7,487	7,352	7,219	7,089	6,961	6,836	6,713	6,592	6,473
Total Intangibles (net)	550	847	678	508	396	301	232	178	137	105	81
<b>TOTAL NON-CURRENT ASSETS</b>	<b>2,016,194</b>	<b>2,043,418</b>	<b>2,074,337</b>	<b>2,116,979</b>	<b>2,145,500</b>	<b>2,165,330</b>	<b>2,189,157</b>	<b>2,217,384</b>	<b>2,248,372</b>	<b>2,283,896</b>	<b>2,323,099</b>
<b>TOTAL ASSETS</b>	<b>2,055,098</b>	<b>2,079,174</b>	<b>2,110,099</b>	<b>2,154,320</b>	<b>2,183,985</b>	<b>2,204,994</b>	<b>2,230,340</b>	<b>2,259,935</b>	<b>2,292,116</b>	<b>2,329,298</b>	<b>2,370,117</b>

## Budgeted Standard Balance Sheet (continued)

CITY OF BOROONDARA BUDGETED STANDARD BALANCE SHEET FOR THE YEAR ENDED 30 JUNE											
	Forecast 2010 '000	Budget 2011 '000	2012 '000	2013 '000	Strategic Resource Plan Projections						
			2014 '000	2015 '000	2016 '000	2017 '000	2018 '000	2019 '000	2020 '000		
<b>Current Liabilities</b>											
Bank overdraft	0	0	0	0	0	0	0	0	0	0	0
Creditors - trade	14,842	14,592	15,263	15,996	16,652	17,318	18,028	18,803	19,593	20,416	21,273
Creditors - other	194	194	194	194	194	194	194	194	194	194	194
Prepaid Income	162	167	172	177	182	187	192	197	202	207	212
Provisions - annual leave	3,000	3,050	3,100	3,150	3,200	3,250	3,300	3,350	3,400	3,450	3,500
Provisions - long service leave	6,600	6,900	7,017	7,134	7,251	7,368	7,485	7,602	7,719	7,836	7,953
Provisions - other	74	74	74	74	74	74	74	74	74	74	74
Trust funds and deposits	1,780	1,785	1,790	1,795	1,800	1,805	1,810	1,815	1,820	1,825	1,830
Interest-bearing loans and borrowings	1,616	1,958	1,220	1,343	1,671	1,826	1,980	2,148	2,331	2,529	2,744
<b>TOTAL CURRENT LIABILITIES</b>	<b>28,268</b>	<b>28,720</b>	<b>28,831</b>	<b>29,862</b>	<b>31,024</b>	<b>32,022</b>	<b>33,062</b>	<b>34,183</b>	<b>35,333</b>	<b>36,531</b>	<b>37,780</b>
<b>Non-Current Liabilities</b>											
Provisions - long service leave	1,090	1,145	1,178	1,211	1,244	1,277	1,310	1,343	1,376	1,409	1,442
Trust funds and deposits	0	0	0	0	0	0	0	0	0	0	0
Interest-bearing loans and borrowings	7,045	17,087	30,867	54,524	63,853	62,527	60,548	58,400	56,069	53,540	50,796
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>8,135</b>	<b>18,232</b>	<b>32,045</b>	<b>55,735</b>	<b>65,097</b>	<b>63,804</b>	<b>61,858</b>	<b>59,743</b>	<b>57,445</b>	<b>54,949</b>	<b>52,238</b>
<b>TOTAL LIABILITIES</b>	<b>36,403</b>	<b>46,953</b>	<b>60,875</b>	<b>85,598</b>	<b>96,121</b>	<b>95,826</b>	<b>94,920</b>	<b>93,926</b>	<b>92,778</b>	<b>91,479</b>	<b>90,018</b>
<b>NET ASSETS</b>	<b>2,018,695</b>	<b>2,032,222</b>	<b>2,049,223</b>	<b>2,068,723</b>	<b>2,087,864</b>	<b>2,109,168</b>	<b>2,135,420</b>	<b>2,166,010</b>	<b>2,199,338</b>	<b>2,237,818</b>	<b>2,280,099</b>
<b>Equity</b>											
Current year surplus	11,616	13,527	17,001	19,499	19,142	21,304	26,252	30,589	33,329	38,480	42,281
Accumulated surplus at beginning	681,292	692,908	706,435	723,436	742,935	762,077	783,381	809,633	840,222	873,551	912,031
Asset revaluation reserve	1,325,542	1,325,542	1,325,542	1,325,542	1,325,542	1,325,542	1,325,542	1,325,542	1,325,542	1,325,542	1,325,542
Drainage reserve	245	245	245	245	245	245	245	245	245	245	245
<b>TOTAL EQUITY</b>	<b>2,018,695</b>	<b>2,032,222</b>	<b>2,049,223</b>	<b>2,068,722</b>	<b>2,087,864</b>	<b>2,109,168</b>	<b>2,135,420</b>	<b>2,166,009</b>	<b>2,199,338</b>	<b>2,237,818</b>	<b>2,280,099</b>

City of Boroondara  
 Budgeted Standard Cash Flow Statement  
 For the 10 years ending 30 June 2020

CITY OF BOROONDARA BUDGETED STANDARD CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE	Forecast	Budget	Strategic Resource Plan Projections								
	2010 '000	2011 '000	2012 '000	2013 '000	2014 '000	2015 '000	2016 '000	2017 '000	2018 '000	2019 '000	2020 '000
<b>Cash flows from operating activities</b>											
<b>Receipts</b>											
Rates and waste charges	111,974	120,136	126,429	134,379	142,039	150,079	158,526	167,398	176,710	186,486	196,751
Fees & charges and other receipts from customers	24,447	25,324	26,522	27,458	28,834	29,619	30,394	31,468	32,446	33,355	34,323
Grants - Operating (including priority projects)	11,843	12,907	12,853	13,175	13,451	13,720	14,063	14,457	14,818	15,188	15,568
Grants - Capital	5,433	1,545	1,742	3,138	1,019	500	759	944	273	750	286
Contributions	1,037	2,620	1,103	1,131	1,154	1,178	1,207	1,241	1,272	1,304	1,336
Interest	1,100	1,154	1,382	1,453	1,520	1,243	1,273	1,313	1,348	1,378	1,421
	155,834	163,686	170,032	180,734	188,017	196,338	206,222	216,820	226,866	238,461	249,686
<b>Payments</b>											
Employee costs	(55,436)	(59,328)	(62,270)	(65,760)	(68,706)	(71,428)	(73,756)	(76,529)	(79,483)	(82,551)	(86,068)
Contractors and materials (including priority projects)	(59,878)	(61,480)	(63,033)	(65,610)	(68,076)	(70,564)	(73,487)	(76,841)	(79,596)	(82,668)	(86,176)
Finance costs	(594)	(491)	(1,424)	(2,615)	(4,708)	(5,547)	(5,449)	(5,292)	(5,124)	(4,940)	(4,741)
	(115,908)	(121,299)	(126,728)	(133,985)	(141,489)	(147,539)	(152,691)	(158,662)	(164,202)	(170,159)	(176,985)
<b>Net cash provided by operating activities</b>	<b>39,926</b>	<b>42,387</b>	<b>43,305</b>	<b>46,749</b>	<b>46,528</b>	<b>48,800</b>	<b>53,530</b>	<b>58,158</b>	<b>62,663</b>	<b>68,302</b>	<b>72,701</b>

## Budgeted Standard Cash Flow Statement (continued)

CITY OF BOROONDARA BUDGETED STANDARD CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE	Forecast 2010 '000	Budget 2011 '000	Strategic Resource Plan Projections								
	2012 '000	2013 '000	2014 '000	2015 '000	2016 '000	2017 '000	2018 '000	2019 '000	2020 '000		
<u>Cash Flows from Investing Activities</u>											
Increase/(decrease) in trust funds and deposits	(83)	5	5	5	5	5	5	5	5	5	
Dividend received	-	1,057	1,057	1,057	1,057	1,057	1,409	1,409	-	-	
Payments of property, plant and equipment - RENEWAL	(30,121)	(44,737)	(47,617)	(61,527)	(46,902)	(43,733)	(42,311)	(42,413)	(46,077)	(45,374)	
Payments of property, plant and equipment - NEW & UPGRADE	(12,405)	(12,433)	(10,637)	(8,689)	(9,415)	(4,000)	(9,517)	(14,049)	(13,497)	(19,199)	
<b>Net cash used in investing activities</b>	<b>(42,609)</b>	<b>(56,108)</b>	<b>(57,192)</b>	<b>(69,155)</b>	<b>(55,255)</b>	<b>(46,671)</b>	<b>(50,414)</b>	<b>(55,048)</b>	<b>(59,569)</b>	<b>(64,568)</b>	
<u>Cash Flows from Financing Activities</u>											
Proceeds from interest-bearing loans and borrowings	-	12,000	15,000	25,000	11,000	500	-	-	-	-	
Repayment of interest-bearing loans and borrowings	(1,518)	(1,616)	(1,958)	(1,220)	(1,343)	(1,671)	(1,826)	(1,980)	(2,148)	(2,331)	
<b>Net cash provided by (used in) financing activities</b>	<b>(1,518)</b>	<b>10,384</b>	<b>13,042</b>	<b>23,780</b>	<b>9,657</b>	<b>(1,171)</b>	<b>(1,826)</b>	<b>(1,980)</b>	<b>(2,148)</b>	<b>(2,331)</b>	
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>(4,201)</b>	<b>(3,337)</b>	<b>(846)</b>	<b>1,374</b>	<b>930</b>	<b>958</b>	<b>1,290</b>	<b>1,130</b>	<b>947</b>	<b>1,402</b>	
Cash and cash equivalents at beginning of year	33,322	29,121	25,784	24,938	26,312	27,242	28,200	29,490	30,620	31,567	
<b>Cash and cash equivalents at end of year</b>	<b>29,121</b>	<b>25,784</b>	<b>24,938</b>	<b>26,312</b>	<b>27,242</b>	<b>28,200</b>	<b>29,490</b>	<b>30,620</b>	<b>31,567</b>	<b>32,970</b>	

City of Boroondara  
 Budgeted Standard Capital Works Statement  
 For the 10 years ending 30 June 2020

CITY OF BOROONDARA BUDGETED STANDARD CAPITAL WORKS STATEMENT FOR THE YEAR ENDED 30 JUNE	Forecast*	Budget*	Strategic Resource Plan Projections								
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
	'000	'000	'000	'000	'000	'000	'000	'000	'000	'000	'000
Land & buildings	23,741	37,432	39,742	50,350	35,365	26,404	29,316	32,774	34,648	38,347	41,233
Drains	3,065	3,201	3,535	3,903	4,100	4,307	4,525	4,754	4,994	5,246	5,511
Roads, kerb & channel	5,955	6,485	7,118	7,995	7,892	8,425	8,887	9,374	9,887	10,426	10,994
Plant, equipment & other	1,818	3,016	2,551	2,833	2,832	2,991	3,050	3,203	3,363	3,531	3,707
Street, park & playgrounds	1,107	1,276	1,083	1,228	1,382	1,465	1,698	1,784	1,874	1,969	2,068
Libraries & Information Technology	2,175	2,045	2,342	2,077	2,134	1,986	2,040	2,095	2,152	2,210	2,270
Footpaths, LATM's, car parks & utilities	4,665	3,715	1,884	1,831	2,612	2,155	2,312	2,480	2,657	2,845	3,043
* Includes forward commitments											
	<b>42,526</b>	<b>57,170</b>	<b>58,254</b>	<b>70,217</b>	<b>56,317</b>	<b>47,733</b>	<b>51,828</b>	<b>56,462</b>	<b>59,574</b>	<b>64,573</b>	<b>68,827</b>
Represented By:											
Renewal	30,121	44,737	47,617	61,527	46,902	-	-	-	-	-	-
As a % of Total	71%	78%	82%	88%	83%						
New and Upgrade	12,405	12,433	10,637	8,689	9,415	-	-	-	-	-	-
As a % of Total	29%	22%	18%	12%	17%						

## NON-FINANCIAL RESOURCES

City of Boroondara

Budgeted Statement of Human Resources

For the four years ending 30 June 2014

CITY OF BOROONDARA					
BUDGETED STATEMENT OF HUMAN RESOURCES FOR THE YEAR ENDED 30 JUNE	Forecast	Budget	Strategic Resource Plan Projections		
	2010	2011	2012	2013	2014
<b>Employee costs \$'000</b>	<b>55,467</b>	<b>59,733</b>	<b>62,470</b>	<b>65,960</b>	<b>68,906</b>
<b>Employee Numbers</b>					
<i>Chief Executive</i>	2	2	2	2	2
<i>City Development and Amenity</i>	98	100	100	100	100
<i>Environment and Infrastructure</i>	196	199	199	199	199
<i>Community Development</i>	400	401	401	401	401
<i>Corporate Resources</i>	110	110	110	110	110
<i>Governance</i>	6	6	6	6	6
<i>Executive Manager Communications &amp; Engagement</i>	36	35	35	35	35
<i>Strategic Development</i>	29	32	32	33	33
<b>TOTAL Employee Numbers</b>	<b>877</b>	<b>885</b>	<b>885</b>	<b>886</b>	<b>886</b>
<b>Employee Numbers</b>					
<i>Permanent</i>	482	491	490	491	491
<i>Permanent part time</i>	395	394	395	395	395
<b>TOTAL</b>	<b>877</b>	<b>885</b>	<b>885</b>	<b>886</b>	<b>886</b>
<b>EFT (equivalent full time)</b>					
<i>Chief Executive</i>	2	2	2	2	2
<i>City Development and Amenity</i>	91	92	92	92	92
<i>Environment and Infrastructure</i>	192	194	194	194	194
<i>Community Development</i>	284	284	283	283	283
<i>Corporate Resources</i>	96	97	97	97	97
<i>Governance</i>	6	6	6	6	6
<i>Executive Manager Communications &amp; Engagement</i>	29	29	29	29	29
<i>Strategic Development</i>	26	30	30	31	31
<b>TOTAL EFT</b>	<b>726</b>	<b>734</b>	<b>733</b>	<b>734</b>	<b>734</b>





CITY OF BOROONDARA  
BUDGET 2010-11

## **APPENDIX D**

# **FEES AND CHARGES**



## APPENDIX D - FEES AND CHARGES INDEX

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## APPENDIX D - FEES AND CHARGES

The City of Boroondara provides a range of services to the community. Some of these services have an associated fee or charge levied.

Services funded by fees and charges provide enhanced community wellbeing. Council's Financial Strategy Principle on the Pricing of Services requires that *fees and charges for services be set having regard to specific policies in applicable area of Council, whilst incorporating cost recovery principles and marketplace competition.*

Council's Pricing Policy ensures that fees are set in line with community support objectives in mind. When setting fees and charges factors considered include the users capacity to pay, equity in the subsidisation of services, community service obligations, statutory or service agreement limitations and results of benchmarking of similar services.

Council has considered that where cost recovery principles are adopted, fees and charges that have a substantial labour component in the delivery of the service be increased by the expected increase in labour costs. In 2010-11 this means that many fees and charges were increased by an average of 4.75%. This ensures that existing contributions from general rate income is maintained.

Fees that do not contain a labour component to deliver the service are proposed to increase by inflation (forecast to be 3.20% in 2010-11, Access Economics Business Outlook December 2009 release).

A key issue is where fees are set by State Government statute; Council has no ability to alter the fee. In many cases these fees are fixed and result in a growing cost to the general ratepayer to provide services as the level of cost recovery is diminished over time.

The provision of commercial and residential waste services is proposed as full cost recovery. The costs considered in waste charges include waste to landfill, green waste service, the recycling service, annual hard-waste collection, operation of the Riversdale transfer station, increasing State Government environmental waste disposal levies, the introduction of public place recycling services, and provision of waste collection in public parks, gardens, sportsgrounds and community buildings. Waste bin fees and Transfer Station tipping fees have been set to recover the full costs of all of these services.

Council received advice from the State Government in respect of significant increases in the landfill levy collected by the State Government. The levy is currently \$9 per tonne and has been increased to \$30 per tonne in 2010-11 with progressive increases over the following four years to 2014-15. The State Government will invest the \$53.7M raised by the extra charges over the next five years in projects to help businesses, councils, households and communities address waste and its environmental impacts. The objective of the levy is to achieve higher rates of recycling and keep valuable materials out of landfill. Through this significant policy adjustment the State Government aims to increase recycling rates and reduce volumes going to landfill.

Council's Community Facilities Leasing Policy requires tenants of Council owned properties, where a relevant lease has been prepared under the terms of Council's Community Facilities Leasing Policy, to be levied in accordance with the relevant category as noted in the following Fees and Charges schedule. This approach is consistent with Council's Waste Minimisation and Recycling Strategy which aims to reduce waste to landfill.

Some permit fees in the area of Engineering and Traffic and Building Services have been increased including asset protection, vehicle crossover permits, legal points of discharge, pool barrier and building permits to improve cost recovery associated with the permit process.

Meals on wheels fees were increased by between 4.9% and 8.3%. This represents at most a 50 cent increase in the price of a meal. Council has since its inception subsidised the costs of meals on wheels and continues to do so. The prices charged are below the Federal Governments HACC fee scale.

Occasional care fees at Hawthorn have also increased by between 30 cents and 50 cents per hour. This service is heavily subsidised by Council and the increases of between 5.3% and 7.7% per hour are designed to maintain the current level of subsidy not to decrease it.

Transfer station fees for the disposal of TV's and electronic equipment have increased by up to \$4.00 per item which is designed to recover the costs disposing of this type of waste through sound environmental methods.

Statutory Planning Fees have been listed in accordance with the Planning and Environment (Fees) Regulations 2000 which was last updated effective 3 November 2008. The level of these fees represents a subsidy to users of these specific services. The State Government sets these fees and despite advocacy from local governments for a more realistic fee schedule, fees have not been significantly reviewed since the year 2001.

The full list of fees and charges is provided in the following pages. Some fees and charges may have higher percentage increases due to rounding to improve ease of use or cash handling.

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Community Development - Family Services</b>						
<b>Family day care</b>						
Carer registration 3 - year term	No charge	No charge	No charge	No charge	\$ -	N
Family registration	Child in care	\$ 19.00	\$ 18.00	\$ 17.00	\$ 1.00	Y
Family day care Council Co-ordination service fee (service user)	Per hour	\$ 0.65	\$ 0.50	\$ 0.45	\$ 0.15	N
<b>Maternal and child health centre facilities</b>						
Maternal and child health centre facilities (community organisation - not for profit)	Fee per term	\$ 43.00	\$ 41.00	\$ 39.00	\$ 2.00	Y
Maternal and child health centre facilities (playgroup contribution)	Per family per term	\$ 31.00	\$ 30.00	\$ 29.00	\$ 1.00	Y
<b>Occasional care</b>						
Hawthorn occasional care fee - minimum 3 hour session	Per hour	\$ 10.00	\$ 9.50	\$ 9.00	\$ 0.50	N
Hawthorn occasional care fee - minimum 3 hour session sibling rate (same session)	Per hour	\$ 7.00	\$ 6.50	\$ 6.20	\$ 0.50	N
Hawthorn occasional care fee - minimum 3 hour session (health care card holder)	Per hour	\$ 4.80	\$ 4.50	\$ 4.20	\$ 0.30	N
Kew occasional care fee - sessional program - minimum fee of 3 hours per session	Per hour	\$ 10.00	\$ 9.50	\$ 9.00	\$ 0.50	N
Kew occasional care fee - minimum 3 hour session - sibling rate (same session)	Per hour	\$ 7.00	\$ 6.50	\$ 6.20	\$ 0.50	N
Kew occasional care fee (health care card holder) - minimum 3 hour session	Per hour	\$ 4.80	\$ 4.50	\$ 4.20	\$ 0.30	N
<b>Youth services</b>						
Drug and alcohol free music events	Per ticket	\$ 20.00	\$ 20.00	\$ 20.00	\$ -	Y
Youth services school program facilitation	Per hour	\$ 52.00	\$ 50.00	No charge	\$ 2.00	Y
<b>Others</b>						
Resource library registration - available to both family day Care and children's services participants	Per application	\$ 21.00	\$ 20.00	\$ 19.00	\$ 1.00	Y
Sleep day stay program fee	Rate per day	\$ 80.00	\$ 76.00	\$ 73.00	\$ 4.00	Y
Preschool central enrolment application fee - 3 year child (indicative fee)	Per application for 3 year old	\$ 23.00	\$ 22.00	\$ 21.00	\$ 1.00	N
Preschool central enrolment application fee - 4 year child (indicative fee)	Per application for 4 year old	\$ 23.00	\$ 22.00	\$ 21.00	\$ 1.00	N
Preschool central enrolment application fee - 3 year child (health care card holder)	Per application for 3 year old	\$ 11.50	\$ 11.00	\$ 10.50	\$ 0.50	N
Preschool central enrolment application fee - 4 year child (health care card holder)	Per application for 4 year old	\$ 11.50	\$ 11.00	\$ 10.50	\$ 0.50	N
Anderson Park Community Centre meeting room - commercial groups	Per day	\$ 165.00	\$ 160.00	\$ 150.00	\$ 5.00	Y
Anderson Park Community Centre and family services meeting facilities - commercial groups	Per half day	\$ 85.00	\$ 80.00	\$ 75.00	\$ 5.00	Y
Anderson Park Community Centre meeting room - community groups	Per day	\$ 54.00	\$ 52.00	\$ 50.00	\$ 2.00	Y
Anderson Park Community Centre meeting room - community groups	Per half day	\$ 28.00	\$ 26.00	\$ 25.00	\$ 2.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Community Development - Health, Ageing and Disability Services</b>						
<b>Food Act registration and renewal - Part A</b>						
Kitchen of nursing homes, childcare centres (includes food safety program fee)	Per premises	\$ 315.00	\$ 300.00	\$ 290.00	\$ 15.00	N
Non fee charging community based operations of adult day care	No charge	No charge	No charge	No charge	\$ -	N
Other fees - 'Commercial' temporary food stalls that are NOT registered with another Council (exempt from fee if registered in Boroondara)	Per application	\$ 110.00	\$ 105.00	\$ 100.00	\$ 5.00	N
Other fees - 'Commercial' temporary food stalls that are registered with another Council (exempt from fee if registered in Boroondara)	Per application	\$ 55.00	\$ 53.00	\$ 50.00	\$ 2.00	N
Other fees - market food stalls registration (exempt from fee if registered in Boroondara)	Per application	\$ 110.00	\$ 105.00	\$ 100.00	\$ 5.00	N
Parent run school canteen, non-profit organisations (small food preparation)	No charge	No charge	No charge	No charge	\$ -	N
Primary premises (141+ employed) (includes food safety program fee)	Per premises	\$ 3,310.00	\$ 3,160.00	\$ 3,012.00	\$ 150.00	N
Primary premises (110-140 employed) (includes food safety program fee)	Per premises	\$ 2,620.00	\$ 2,500.00	\$ 2,380.00	\$ 120.00	N
High risk premises (71-110 employed) (includes food safety program fee)	Per premises	\$ 1,730.00	\$ 1,650.00	\$ 1,568.00	\$ 80.00	N
High risk premises (51-70 employed) (includes food safety program fee)	Per premises	\$ 1,490.00	\$ 1,425.00	\$ 1,360.00	\$ 65.00	N
High risk premises (21-50 employed) (includes food safety program fee)	Per premises	\$ 940.00	\$ 900.00	\$ 858.00	\$ 40.00	N
High risk premises (11-20 employed) (includes food safety program fee)	Per premises	\$ 710.00	\$ 680.00	\$ 650.00	\$ 30.00	N
Primary premises (6-10 employed)	Per premises	\$ 620.00	\$ 590.00	\$ 562.00	\$ 30.00	N
Primary premises (5 or less employed high risk) (includes food safety program fee)	Per premises	\$ 590.00	\$ 560.00	\$ 530.00	\$ 30.00	N
Low risk premises that require an FSP (includes food safety program fee)	Per premises	\$ 335.00	\$ 320.00	\$ 305.00	\$ 15.00	N
Premises that do not require an FSP	Per premises	\$ 68.00	\$ 65.00	\$ 63.00	\$ 3.00	N
Transfer of registration and late renewal of registration. Applicable after the 1st of January each year. Or for temporary premises with high risk foods - applications.	50% of applicable registration fee	50% of applicable registration fee	50% of applicable registration fee	50% of applicable registration fee	\$ -	N
Other fees - farmers market fee	Per application	\$ 44.00	\$ 42.00	\$ 40.00	\$ 2.00	Y
<b>Food Act registration and renewal - Part B</b>						
Food Act registration and renewal food safety program assessment	No charge to community groups	No charge	No charge	No charge	\$ -	N
Food Act registration and renewal premises suitability fee (renewal or transfer fee) - structural plan review	Per application	\$ 130.00	\$ 125.00	\$ 119.00	\$ 5.00	N
Food Act registration and renewal premises suitability fee (renewal or transfer fee) - structural plan review for low risk premises	Per application	\$ 74.00	\$ 70.00	\$ 66.00	\$ 4.00	N
<b>Health Act registration and renewal</b>						
Ear piercing or nails only	Per premises	\$ 110.00	\$ 105.00	\$ 102.00	\$ 5.00	N
Hairdressers and like	Per premises	\$ 145.00	\$ 140.00	\$ 132.00	\$ 5.00	N



# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Prescribed accommodation (6 - 10 accommodation rooms)	Per premises	\$ 300.00	\$ 290.00	\$ 280.00	\$ 10.00	N
Prescribed accommodation (11 - 20 accommodation rooms)	Per premises	\$ 430.00	\$ 410.00	\$ 388.00	\$ 20.00	N
Prescribed accommodation (21 - 35 accommodation rooms)	Per premises	\$ 480.00	\$ 460.00	\$ 440.00	\$ 20.00	N
Prescribed accommodation (36 - 56 accommodation rooms)	Per premises	\$ 620.00	\$ 590.00	\$ 565.00	\$ 30.00	N
Prescribed accommodation (56+ accommodation rooms)	Per premises	\$ 735.00	\$ 700.00	\$ 675.00	\$ 35.00	N
<b>Seniors centre hire fees</b>						
Anxiety group	Per day	\$ 10.50	\$ 10.00	No charge	\$ 0.50	Y
Kew seniors citizen's club	Per day	\$ 10.50	\$ 10.00	No charge	\$ 0.50	Y
Eastern seniors Chinese association	Per day	\$ 10.50	\$ 10.00	No charge	\$ 0.50	Y
Greek seniors citizen's club	Per day	\$ 52.00	\$ 50.00	No charge	\$ 2.00	Y
Painting group	Per day	\$ 10.50	\$ 10.00	No charge	\$ 0.50	Y
Kew probus club	Per day	\$ 10.50	\$ 10.00	No charge	\$ 0.50	Y
Podiatrist	Per day	\$ 21.00	\$ 20.00	No charge	\$ 1.00	Y
Australian Vietnamese association	Per day	\$ 32.00	\$ 30.00	No charge	\$ 2.00	Y
Line dancing group	Per day	\$ 10.50	\$ 10.00	No charge	\$ 0.50	Y
Weight watchers	Per day	\$ 37.00	\$ 35.00	\$ 35.00	\$ 2.00	Y
Singing group	Per day	\$ 10.50	\$ 10.00	No charge	\$ 0.50	Y
Community group	Per hour	\$3.20 (\$10.00 max per day)	\$3.00 (\$10.00 max per day)	No charge	\$ 0.20	Y
Casual event	Per hour	\$ 52.00	\$ 50.00	No charge	\$ 2.00	Y
<b>Miscellaneous</b>						
Enquiry fee (solicitors requests)	Per enquiry	\$ 185.00	\$ 175.00	\$ 167.00	\$ 10.00	Y
Extract of register (inspection fee) - multiple listing	Per multiple listing	\$ 80.00	\$ 75.00	\$ 72.00	\$ 5.00	Y
Extract of register (inspection fee) - single extract	Per single extract	\$ 36.00	\$ 34.00	\$ 32.00	\$ 2.00	Y
Food safety training	Per person	\$ 95.00	\$ 90.00	\$ 85.00	\$ 5.00	Y
Septic tank permit fee	Per application	\$ 335.00	\$ 320.00	\$ 303.00	\$ 15.00	Y
Product sales (rat bait, head lice) (Cost +10% to 15%)	Per item sold	Total cost + 10% - 15%	Total cost + 10% - 15%	Total cost + 10% - 15%	\$ -	Y
Sale and administration of vaccines not covered within National Immunisation Program schedule	Per item sold	Cost of vaccine plus 25% of hourly rate + on costs Public Health (immunisation) Nurse				

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Sharps container sales (free to people with relevant health condition)	Per container	No charge	No charge	No charge	\$ -	N
Sharps container sales (registered business)	Per container	\$ 15.00	\$ 14.00	\$ 13.50	\$ 1.00	Y
Sharps container sales (registered business)	Per container	\$ 7.50	\$ 7.00	\$ 6.80	\$ 0.50	Y
Training sessions and other services (\$ cost plus 10%)	Per session	Cost + 10%	Cost + 10%	Cost + 10%	\$ -	Y
Adult day care / social support activity	Per session + meal if applicable	\$ 5.25	\$ 5.00	\$ 4.95	\$ 0.25	N
Community bus - community groups	Per day	\$ 79.00	\$ 75.00	\$ 71.50	\$ 4.00	Y
Community bus - community groups	Per half day	\$ 47.00	\$ 45.00	\$ 41.50	\$ 2.00	Y
Community bus fixed runs	One way trip	\$ 2.30	\$ 2.20	\$ 2.00	\$ 0.10	N
Community bus fixed runs	Return trip	\$ 2.30	\$ 2.20	\$ 2.00	\$ 0.10	N
Excursions	Per person	\$ 3.35	\$ 3.20	\$ 3.00	\$ 0.15	N
General home care - low fee	Per couple per hour	\$ 7.50	\$ 7.10	\$ 6.90	\$ 0.40	N
General home care - low fee	Per hour	\$ 5.40	\$ 5.15	\$ 5.00	\$ 0.25	N
General home care - medium fee	Per couple per hour	\$ 8.30	\$ 7.95	\$ 7.70	\$ 0.35	N
General home care - medium fee	Per hour	\$ 7.00	\$ 6.70	\$ 6.50	\$ 0.30	N
General home care - high fee	Per couple per hour	\$ 33.50	\$ 31.90	\$ 30.90	\$ 1.60	N
General home care - high fee	Per hour	\$ 33.50	\$ 31.90	\$ 30.90	\$ 1.60	N
Home maintenance - low fee	Per hour	\$ 11.00	\$ 10.50	\$ 10.00	\$ 0.50	N
Home maintenance - medium fee	Per hour + materials	\$ 16.50	\$ 15.60	\$ 15.10	\$ 0.90	N
Home maintenance - high fee	Per hour + materials	\$ 42.00	\$ 40.40	\$ 39.10	\$ 1.60	N
Personal care - low fee	Per hour	\$ 4.00	\$ 3.90	\$ 3.80	\$ 0.10	N
Personal care - medium fee	Per hour	\$ 5.50	\$ 5.15	\$ 5.00	\$ 0.35	N
Personal care - high fee	Per hour	\$ 35.00	\$ 33.05	\$ 32.00	\$ 1.95	N
Respite care - low fee	Per hour	\$ 2.80	\$ 2.65	\$ 2.65	\$ 0.15	N
Respite care - medium fee	Per hour	\$ 3.25	\$ 3.10	\$ 2.65	\$ 0.15	N
Respite care - high fee	Per hour	\$ 35.00	\$ 33.05	\$ 32.00	\$ 1.95	N
Younger persons respite families General home care - low fee	Per couple per hour	\$ 7.50	\$ 7.10	\$ 6.90	\$ 0.40	N
Younger persons respite families General home care - medium fee	Per couple per hour	\$ 8.00	\$ 7.75	\$ 7.50	\$ 0.25	N
Younger persons respite families General home care - high fee	Per couple per hour	\$ 33.50	\$ 31.90	\$ 30.90	\$ 1.60	N

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Younger persons respite families Personal care - low fee	Per hour	\$ 4.00	\$ 3.90	\$ 3.80	\$ 0.10	N
Younger persons respite families Personal care - medium fee	Per hour	\$ 5.40	\$ 5.15	\$ 5.00	\$ 0.25	N
Younger persons respite families Personal care - high fee	Per hour	\$ 35.00	\$ 33.05	\$ 32.00	\$ 1.95	N
Younger persons respite families Respite care - low fee	Per hour	\$ 2.80	\$ 2.65	\$ 2.55	\$ 0.15	N
Younger persons respite families Respite care - medium fee	Per hour	\$ 3.25	\$ 3.10	\$ 2.55	\$ 0.15	N
Younger persons respite families Respite care - high fee	Per hour	\$ 35.00	\$ 33.05	\$ 32.00	\$ 1.95	N
Full cost - general home care Monday - Friday 7am - 6pm	Per hour	\$ 37.00	\$ 35.45	\$ 34.34	\$ 1.55	Y
Full cost - General home care Monday - Friday 6pm - Midnight	Per hour	\$ 47.50	\$ 45.50	\$ 43.75	\$ 2.00	Y
Full cost - General home care Weekend 7am - 12 midday	Per hour	\$ 47.50	\$ 45.50	\$ 43.75	\$ 2.00	Y
Full cost - General home care Weekend 12 midday onwards	Per hour	\$ 57.50	\$ 55.15	\$ 53.43	\$ 2.35	Y
Full cost - personal care Monday - Friday 7am - 6pm	Per hour	\$ 38.50	\$ 36.60	\$ 35.47	\$ 1.90	Y
Full cost - personal care Monday - Friday 6pm - midnight	Per hour	\$ 1.30	\$ 45.50	\$ 45.05	-\$ 44.20	Y
Full cost - personal care Weekend 7am - 12 midday Saturday	Per hour	\$ 49.00	\$ 46.50	\$ 45.05	\$ 2.50	Y
Full cost - personal care Weekend 12 midday onwards	Per hour	\$ 57.50	\$ 55.20	\$ 53.43	\$ 2.30	Y
Full cost - respite care Monday - Friday 7am - 6pm	Per hour	\$ 38.50	\$ 36.60	\$ 35.47	\$ 1.90	Y
Full cost - respite care Monday - Friday 6pm - midnight	Per hour	\$ 48.70	\$ 46.50	\$ 45.05	\$ 2.20	Y
Full cost - respite care Weekend 7am - 12 midday Saturday	Per hour	\$ 48.70	\$ 46.50	\$ 45.05	\$ 2.20	Y
Full cost - respite care Weekend 12 midday onwards	Per hour	\$ 57.80	\$ 55.20	\$ 53.45	\$ 2.60	Y
Public holiday (all services) Monday - Friday 7am - 6pm	Per hour	\$ 65.70	\$ 62.70	\$ 60.73	\$ 3.00	Y
Public holiday (all services) Monday - Friday 6pm - midnight	Per hour	\$ 65.70	\$ 62.70	\$ 60.73	\$ 3.00	Y
Public Holiday (all services) Weekend 7am - 12 midday Saturday	Per hour	\$ 65.70	\$ 62.70	\$ 60.73	\$ 3.00	Y
Public holiday (all services) Weekend 12 midday onwards	Per hour	\$ 65.70	\$ 62.70	\$ 60.73	\$ 3.00	Y
Meals on wheels	Per meal	\$ 6.50	\$ 6.00	\$ 5.75	\$ 0.50	N
Meals on wheels (medium)	Per meal	\$ 7.60	\$ 7.10	\$ -	\$ 0.50	N
Meals on wheels (high)	Per meal	\$ 8.60	\$ 8.20	\$ -	\$ 0.40	N
Meals on wheels (gourmet)	Per meal	\$ 7.90	\$ 7.35	\$ -	\$ 0.55	N
Dining room meal	Per meal	\$ 5.60	\$ 5.20	\$ -	\$ 0.40	N

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Community Development - Leisure and Cultural Services</b>						
<b>Eisteddfod</b>						
Audience entry fee - full	Per person	\$ 6.30	\$ 6.00	\$ 6.00	\$ 0.30	Y
Audience entry fee - concession	Per person	\$ 4.20	\$ 4.00	\$ 4.00	\$ 0.20	Y
Audience entry fee - family (2A/2C)	Per family	\$ 15.00	\$ 14.00	\$ 14.00	\$ 1.00	Y
Category 1, 10 years and under or 12 years and under	Per entry	\$ 8.50	\$ 8.00	\$ 5.60	\$ 0.50	Y
Category 2, 14 years and under	Per entry	\$ 10.50	\$ 10.00	\$ 6.80	\$ 0.50	Y
Category 3, 15 years and under or 16 years & under	Per entry	\$ 12.50	\$ 12.00	\$ 7.80	\$ 0.50	Y
Category 4, 18 years and under	Per entry	\$ 17.00	\$ 16.00	\$ 13.00	\$ 1.00	Y
Category 5, open	Per entry	\$ 23.00	\$ 22.00	\$ 19.50	\$ 1.00	Y
Chamber groups	Per entry	\$ 26.00	\$ 25.00	\$ 19.50	\$ 1.00	Y
Ensembles and choral	Per entry	\$ 42.00	\$ 40.00	\$ 21.00	\$ 2.00	Y
<b>Hawthorn craft market</b>						
Stallholder insurance	Per market held	\$ 8.00	\$ 7.50	\$ 7.20	\$ 0.50	Y
Stallholder rentals - casuals	Block A Mar to June	\$ 46.00	\$ 44.00	\$ 42.00	\$ 2.01	Y
Stallholder rentals - outside	Block A Mar to June	\$ 33.00	\$ 31.50	\$ 30.00	\$ 1.50	Y
Stallholder rentals - regular committee	Block A Mar to June	\$ 33.00	\$ 31.50	\$ 30.00	\$ 1.50	Y
Stallholder rentals - regulars	Block A Mar to June	\$ 43.00	\$ 41.00	\$ 39.00	\$ 2.00	Y
Stallholder rentals - reserve fees	Block A Mar to June	\$ 21.00	\$ 20.00	\$ 19.50	\$ 1.00	Y
Stallholder rentals - casuals	Block B July to Sept	\$ 49.00	\$ 47.00	\$ 45.00	\$ 2.00	Y
Stallholder rentals - outside	Block B July to Sept	\$ 36.00	\$ 34.00	\$ 32.00	\$ 2.00	Y
Stallholder rentals - regular committee	Block B July to Sept	\$ 36.00	\$ 34.00	\$ 32.00	\$ 2.00	Y
Stallholder rentals - regulars	Block B July to Sept	\$ 46.00	\$ 44.00	\$ 42.00	\$ 2.01	Y
Stallholder rentals - reserve fees	Block B July to Sept	\$ 23.00	\$ 22.00	\$ 20.70	\$ 1.00	Y
Stallholder rentals - casuals	Block C Oct to Dec	\$ 52.00	\$ 50.00	\$ 48.00	\$ 2.00	Y
Stallholder rentals - outside	Block C Oct to Dec	\$ 42.00	\$ 40.00	\$ 38.00	\$ 2.00	Y
Stallholder rentals - regular committee	Block C Oct to Dec	\$ 42.00	\$ 40.00	\$ 38.00	\$ 2.00	Y
Stallholder rentals - regulars	Block C Oct to Dec	\$ 50.00	\$ 48.00	\$ 46.00	\$ 2.00	Y
Stallholder rentals - reserve fees	Block C Oct to Dec	\$ 26.00	\$ 25.00	\$ 24.00	\$ 1.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Junction skate park</b>						
Facility hire for events - commercial operator, participants/spectator entry fee levied. (bond of \$1,000 payable)	Per event	\$ 3,180.00	\$ 3,040.00	\$ 2,900.00	\$ 140.00	Y
Facility hire for events - commercial operator, participants/spectator free of charge. (bond of \$1,000 payable)	Per event	\$ 2,300.00	\$ 2,200.00	\$ 2,100.00	\$ 100.00	Y
Facility hire for events - non profit / school hire, participants/spectator fee levied. (bond of \$500 payable)	Per event	\$ 1,020.00	\$ 970.00	\$ 925.00	\$ 50.00	Y
Facility hire for events - non profit / school hire, participants/spectator free of charge. (bond of \$500 payable)	Per event	\$ 535.00	\$ 510.00	\$ 485.00	\$ 25.00	Y
<b>Kew traffic school</b>						
Community group bookings	Per group booking	\$ 100.00	\$ 95.00	\$ 90.00	\$ 5.00	Y
Holiday group bookings	Per child for groups of 12 or more	\$ 8.00	\$ 7.50	\$ 7.00	\$ 0.50	Y
School holiday program	Per child	\$ 10.00	\$ 9.50	\$ 8.90	\$ 0.50	Y
School holiday program - group of six or more children	Per child	\$ 7.50	\$ 7.00	\$ 6.70	\$ 0.50	Y
Private bookings	2.5 hrs	\$ 175.00	\$ 165.00	\$ 155.00	\$ 10.00	Y
Private bookings	3.5 hrs	\$ 205.00	\$ 195.00	\$ 185.00	\$ 10.00	Y
Safety education	Per day	\$ 120.00	\$ 112.00	\$ 107.00	\$ 8.00	Y
Safety education	Per half day	\$ 100.00	\$ 95.00	\$ 90.00	\$ 5.00	Y
<b>Literary awards</b>						
Literary awards - entrance fee - adults only children enter free.	Per adult	\$ 8.80	\$ 8.40	\$ 8.00	\$ 0.40	Y
<b>Literary program</b>						
Meal and show full fee	Per person	\$ 46.00	\$ 44.00	\$ 41.60	\$ 2.00	Y
Meal and show group (groups of 10 or more)	Per person	\$ 33.00	\$ 32.00	\$ 30.20	\$ 1.00	Y
Sale of books - "anthologies"	Per copy	\$ 8.80	\$ 8.40	\$ 8.00	\$ 0.40	Y
Schools talk	Per student	\$ 6.50	\$ 6.20	\$ 6.00	\$ 0.30	Y
Schools workshop	Per student	\$ 10.00	\$ 9.60	\$ 9.20	\$ 0.40	Y
Soirée concession fee	Per person	\$ 6.50	\$ 6.20	\$ 6.00	\$ 0.30	Y
Soirée full fee	Per person	\$ 8.80	\$ 8.40	\$ 8.00	\$ 0.40	Y
<b>Summer music in the parks</b>						
Marquee (community)	No charge	No charge	No charge	No charge	\$ -	N
Marquee (business)	Per event	\$ 180.00	\$ 170.00	\$ 160.00	\$ 10.00	Y
Site fee (business) unpowered	Per event	\$ 52.00	\$ 50.00	\$ 50.00	\$ 2.00	Y
Site fee, (business) powered	Per site	\$ 84.00	\$ 80.00	\$ 75.00	\$ 4.00	Y
Site fee, community groups	Per site	No charge	No charge	No charge	\$ -	N

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Town hall gallery</b>						
Hire of facility for art exhibitions	Per exhibition	\$ 1,475.00	\$ 1,410.00	\$ 1,350.00	\$ 65.00	Y
Sale of art commission (commission of 20% of the value of artwork sold)	Per artwork sold	20%	20%	20%	\$ -	Y
<b><u>Hawthorn Town Hall hire charges, rooms and halls</u></b>						
<b>Private functions - facility hire Monday - Thursday</b>						
Main hall	Minimum 4 hour block	\$ 820.00	\$ 780.00	\$ 740.00	\$ 40.00	Y
Main hall	Per additional hour over 4 hour block	\$ 85.00	\$ 82.00	\$ 78.00	\$ 3.00	Y
Chandelier room	Minimum 4 hour block	\$ 570.00	\$ 545.00	\$ 515.00	\$ 25.00	Y
Chandelier room	Per additional hour over 4 hour block	\$ 68.00	\$ 65.00	\$ 62.00	\$ 3.00	Y
Main hall and Chandelier room	Minimum 4 hour block	\$ 1,100.00	\$ 1,050.00	\$ 960.00	\$ 50.00	Y
Main hall and Chandelier room	Per additional hour over 4 hour block	\$ 110.00	\$ 105.00	\$ 96.00	\$ 5.00	Y
Upper foyer	Minimum 4 hour block	\$ 490.00	\$ 470.00	\$ 448.00	\$ 20.00	Y
Upper foyer	Per additional hour over 4 hour block	\$ 60.00	\$ 57.00	\$ 54.00	\$ 3.00	Y
Mayor's room	Minimum 4 hour block	\$ 490.00	\$ 470.00	\$ 445.00	\$ 20.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 60.00	\$ 57.00	\$ 54.00	\$ 3.00	Y
Gallery	Minimum 4 hour block	\$ 490.00	\$ 470.00	\$ 445.00	\$ 20.00	Y
Gallery	Per additional hour over 4 hour block	\$ 60.00	\$ 57.00	\$ 54.00	\$ 3.00	Y
<b>Private functions - facility hire Friday - Sunday</b>						
Main hall	Minimum 4 hour block	\$ 1,300.00	\$ 1,240.00	\$ 1,180.00	\$ 60.00	Y
Main hall	Per additional hour over 4 hour block	\$ 170.00	\$ 160.00	\$ 153.00	\$ 10.00	Y
Chandelier room	Minimum 4 hour block	\$ 960.00	\$ 920.00	\$ 880.00	\$ 40.00	Y
Chandelier room	Per additional hour over 4 hour block	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y
Main hall and Chandelier room	Minimum 4 hour block	\$ 1,780.00	\$ 1,700.00	\$ 1,470.00	\$ 80.00	Y
Main hall and Chandelier room	Per additional hour over 4 hour block	\$ 178.00	\$ 170.00	\$ 168.00	\$ 8.00	Y
Upper foyer	Minimum 4 hour block	\$ 810.00	\$ 775.00	\$ 740.00	\$ 35.00	Y
Upper foyer	Per additional hour over 4 hour block	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Mayor's room	Minimum 4 hour block	\$ 650.00	\$ 620.00	\$ 590.00	\$ 30.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y
Gallery	Minimum 4 hour block	\$ 650.00	\$ 620.00	\$ 590.00	\$ 30.00	Y
Gallery	Charge/ vehicle high risk	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y
<b>Community functions - facility hire Monday - Thursday</b>						
Main hall	Minimum 4 hour block	\$ 585.00	\$ 560.00	\$ 535.00	\$ 25.00	Y
Main hall	Per additional hour over 4 hour block	\$ 60.00	\$ 57.00	\$ 54.00	\$ 3.00	Y
Chandelier room	Minimum 4 hour block	\$ 410.00	\$ 390.00	\$ 374.00	\$ 20.00	Y
Chandelier room	Per additional hour over 4 hour block	\$ 47.00	\$ 45.00	\$ 43.00	\$ 2.00	Y
Main hall and Chandelier room	Minimum 4 hour block	\$ 790.00	\$ 755.00	\$ 695.00	\$ 35.00	Y
Main hall and Chandelier room	Per additional hour over 4 hour block	\$ 79.00	\$ 75.00	\$ 69.00	\$ 4.00	Y
Upper foyer	Minimum 4 hour block	\$ 355.00	\$ 340.00	\$ 325.00	\$ 15.00	Y
Upper foyer	Per additional hour over 4 hour block	\$ 47.00	\$ 45.00	\$ 43.00	\$ 2.00	Y
Mayor's room	Minimum 4 hour block	\$ 355.00	\$ 340.00	\$ 325.00	\$ 15.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 47.00	\$ 45.00	\$ 43.00	\$ 2.00	Y
Gallery	Minimum 4 hour block	\$ 355.00	\$ 340.00	\$ 325.00	\$ 15.00	Y
Gallery	Per additional hour over 4 hour block	\$ 47.00	\$ 45.00	\$ 43.00	\$ 2.00	Y
<b>Community functions - facility hire Friday - Sunday</b>						
Main hall	Minimum 4 hour block	\$ 940.00	\$ 900.00	\$ 850.00	\$ 40.00	Y
Main hall	Per additional hour over 4 hour block	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y
Chandelier room	Minimum 4 hour block	\$ 710.00	\$ 675.00	\$ 640.00	\$ 35.00	Y
Chandelier room	Per additional hour over 4 hour block	\$ 93.00	\$ 89.00	\$ 85.00	\$ 4.00	Y
Main hall and Chandelier room	Minimum 4 hour block	\$ 1,180.00	\$ 1,125.00	\$ 1,075.00	\$ 55.00	Y
Main hall and Chandelier room	Per additional hour over 4 hour block	\$ 130.00	\$ 125.00	\$ 127.00	\$ 5.00	Y
Upper foyer	Minimum 4 hour block	\$ 590.00	\$ 565.00	\$ 540.00	\$ 25.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Upper foyer	Per additional hour over 4 hour block	\$ 93.00	\$ 89.00	\$ 85.00	\$ 4.00	Y
Mayor's room	Minimum 4 hour block	\$ 470.00	\$ 450.00	\$ 430.00	\$ 20.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 93.00	\$ 89.00	\$ 85.00	\$ 4.00	Y
Gallery	Minimum 4 hour block	\$ 470.00	\$ 450.00	\$ 430.00	\$ 20.00	Y
Gallery	Per additional hour over 4 hour block	\$ 93.00	\$ 89.00	\$ 85.00	\$ 4.00	Y
<b>Hawthorn Town Hall Hire Charges, First Floor Meeting Rooms (Meetings Only)</b>						
<b>Private meetings - meeting room hire Monday - Friday (8.00am - 5.00pm)</b>						
Upper foyer (limited availability)	Minimum 4 hour block	\$ 355.00	\$ 340.00	\$ 325.00	\$ 15.00	Y
Upper foyer (limited availability)	Per additional hour over 4 hour block	\$ 60.00	\$ 58.00	\$ 55.00	\$ 2.00	Y
Mayor's room	Minimum 4 hour block	\$ 120.00	\$ 115.00	\$ 110.00	\$ 5.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 21.00	\$ 20.00	\$ 19.00	\$ 1.00	Y
Committee room	Minimum 4 hour block	\$ 120.00	\$ 115.00	\$ 110.00	\$ 5.00	Y
Committee room	Per additional hour over 4 hour block	\$ 21.00	\$ 20.00	\$ 19.00	\$ 1.00	Y
Gallery	Minimum 4 hour block	\$ 120.00	\$ 115.00	\$ 110.00	\$ 5.00	Y
Gallery	Per additional hour over 4 hour block	\$ 21.00	\$ 20.00	\$ 19.00	\$ 1.00	Y
Councillor's room	Minimum 4 hour block	\$ 86.00	\$ 82.00	\$ 78.00	\$ 4.00	Y
Councillor's room	Per additional hour over 4 hour block	\$ 14.50	\$ 14.00	\$ 13.50	\$ 0.50	Y
Mayoress' room	Minimum 4 hour block	\$ 86.00	\$ 82.00	\$ 78.00	\$ 4.00	Y
Mayoress' room	Per additional hour over 4 hour block	\$ 14.50	\$ 14.00	\$ 13.50	\$ 0.50	Y
<b>Private meetings - meeting room hire Monday - Thursday (5.00pm - 12.00am)</b>						
Upper foyer (limited availability)	Minimum 4 hour block	\$ 440.00	\$ 420.00	\$ 400.00	\$ 20.00	Y
Upper foyer (limited availability)	Per additional hour over 4 hour block	\$ 88.00	\$ 84.00	\$ 80.00	\$ 4.00	Y
Mayor's room	Minimum 4 hour block	\$ 305.00	\$ 292.00	\$ 278.00	\$ 13.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 60.00	\$ 57.00	\$ 54.00	\$ 3.00	Y
Committee room	Minimum 4 hour block	\$ 305.00	\$ 292.00	\$ 278.00	\$ 13.00	Y



# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Committee room	Per additional hour over 4 hour block	\$ 60.00	\$ 57.00	\$ 54.00	\$ 3.00	Y
Gallery	Minimum 4 hour block	\$ 305.00	\$ 292.00	\$ 278.00	\$ 13.00	Y
Gallery	Per additional hour over 4 hour block	\$ 60.00	\$ 57.00	\$ 54.00	\$ 3.00	Y
Councillor's room	Minimum 4 hour block	\$ 245.00	\$ 235.00	\$ 225.00	\$ 10.00	Y
Councillor's room	Per additional hour over 4 hour block	\$ 60.00	\$ 57.00	\$ 54.00	\$ 3.00	Y
Mayoress' room	Minimum 4 hour block	\$ 245.00	\$ 235.00	\$ 225.00	\$ 10.00	Y
Mayoress' room	Per additional hour over 4 hour block	\$ 59.71	\$ 57.00	\$ 54.00	\$ 2.71	Y
<b>Private meetings - meeting room hire Friday evening (5.00pm - 12am) - Saturday/Sunday</b>						
Upper foyer (limited availability)	Minimum 4 hour block	\$ 610.00	\$ 585.00	\$ 560.00	\$ 25.00	Y
Upper foyer (limited availability)	Per additional hour over 4 hour block	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y
Mayor's room	Minimum 4 hour block	\$ 485.00	\$ 465.00	\$ 445.00	\$ 20.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y
Committee room	Minimum 4 hour block	\$ 485.00	\$ 465.00	\$ 445.00	\$ 20.00	Y
Committee room	Per additional hour over 4 hour block	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y
Gallery	Minimum 4 hour block	\$ 485.00	\$ 465.00	\$ 445.00	\$ 20.00	Y
Gallery	Per additional hour over 4 hour block	\$ 125.00	\$ 120.00	\$ 115.00	\$ 5.00	Y
Councillor's room	Minimum 4 hour block	\$ 355.00	\$ 340.00	\$ 325.00	\$ 15.00	Y
Councillor's room	Per additional hour over 4 hour block	\$ 95.00	\$ 90.00	\$ 85.00	\$ 5.00	Y
Mayoress' room	Minimum 4 hour block	\$ 355.00	\$ 340.00	\$ 325.00	\$ 15.00	Y
Mayoress' room	Per additional hour over 4 hour block	\$ 95.00	\$ 90.00	\$ 85.00	\$ 5.00	Y
<b>Community meetings - meeting room hire Monday - Friday (8.00am - 5.00pm)</b>						
Upper foyer (limited availability)	Minimum 4 hour block	\$ 265.00	\$ 255.00	\$ 245.00	\$ 10.00	Y
Upper foyer (limited availability)	Per additional hour over 4 hour block	\$ 46.00	\$ 44.00	\$ 42.00	\$ 2.00	Y
Mayor's room	Minimum 4 hour block	\$ 91.00	\$ 87.00	\$ 83.00	\$ 4.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Mayor's room	Per additional hour over 4 hour block	\$ 15.50	\$ 15.00	\$ 14.50	\$ 0.50	Y
Committee room	Minimum 4 hour block	\$ 92.00	\$ 87.00	\$ 83.00	\$ 5.00	Y
Committee room	Per additional hour over 4 hour block	\$ 15.50	\$ 15.00	\$ 14.50	\$ 0.50	Y
Gallery	Minimum 4 hour block	\$ 92.00	\$ 87.00	\$ 83.00	\$ 5.00	Y
Gallery	Per additional hour over 4 hour block	\$ 15.50	\$ 15.00	\$ 14.50	\$ 0.50	Y
Councillor's room	Minimum 4 hour block	\$ 66.00	\$ 63.00	\$ 60.00	\$ 3.00	Y
Councillor's room	Monday - Friday 8 am - 6 pm	\$ 11.50	\$ 11.00	\$ 10.50	\$ 0.50	Y
Mayoress' room	Minimum 4 hour block	\$ 66.00	\$ 63.00	\$ 60.00	\$ 3.00	Y
Mayoress' room	Per additional hour over 4 hour block	\$ 11.50	\$ 11.00	\$ 10.50	\$ 0.50	Y
<b>Community meetings - meeting room hire Monday - Thursday (5.00pm - 12.00am)</b>						
Upper foyer (limited availability)	Minimum 4 hour block	\$ 330.00	\$ 315.00	\$ 300.00	\$ 15.00	Y
Upper foyer (limited availability)	Per additional hour over 4 hour block	\$ 67.00	\$ 64.00	\$ 61.00	\$ 3.00	Y
Mayor's room	Minimum 4 hour block	\$ 230.00	\$ 220.00	\$ 208.00	\$ 10.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 45.00	\$ 43.00	\$ 41.00	\$ 2.00	Y
Committee room	Minimum 4 hour block	\$ 230.00	\$ 220.00	\$ 208.00	\$ 10.00	Y
Committee room	Per additional hour over 4 hour block	\$ 45.00	\$ 43.00	\$ 41.00	\$ 2.00	Y
Gallery	Minimum 4 hour block	\$ 230.00	\$ 220.00	\$ 208.00	\$ 10.00	Y
Gallery	Per additional hour over 4 hour block	\$ 45.00	\$ 43.00	\$ 41.00	\$ 2.00	Y
Councillor's room	Minimum 4 hour block	\$ 185.00	\$ 175.00	\$ 170.00	\$ 10.00	Y
Councillor's room	Per additional hour over 4 hour block	\$ 45.00	\$ 43.00	\$ 41.00	\$ 2.00	Y
Mayoress' room	Minimum 4 hour block	\$ 185.00	\$ 180.00	\$ 170.00	\$ 5.00	Y
Mayoress' room	Per additional hour over 4 hour block	\$ 45.00	\$ 43.00	\$ 41.00	\$ 2.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Community meetings - meeting room hire Friday evening (5.00pm - 12am) - Saturday/Sunday</b>						
Upper foyer (limited availability)	Minimum 4 hour block	\$ 460.00	\$ 440.00	\$ 420.00	\$ 20.00	Y
Upper foyer (limited availability)	Per additional hour over 4 hour block	\$ 95.00	\$ 90.00	\$ 86.00	\$ 5.00	Y
Mayor's room	Minimum 4 hour block	\$ 365.00	\$ 350.00	\$ 335.00	\$ 15.00	Y
Mayor's room	Per additional hour over 4 hour block	\$ 95.00	\$ 90.00	\$ 86.00	\$ 5.00	Y
Committee room	Minimum 4 hour block	\$ 365.00	\$ 350.00	\$ 335.00	\$ 15.00	Y
Committee room	Per additional hour over 4 hour block	\$ 95.00	\$ 90.00	\$ 86.00	\$ 5.00	Y
Gallery	Minimum 4 hour block	\$ 365.00	\$ 350.00	\$ 335.00	\$ 15.00	Y
Gallery	Per additional hour over 4 hour block	\$ 95.00	\$ 90.00	\$ 86.00	\$ 5.00	Y
Councillor's room	Minimum 4 hour block	\$ 265.00	\$ 255.00	\$ 245.00	\$ 10.00	Y
Councillor's room	Per additional hour over 4 hour block	\$ 70.00	\$ 66.00	\$ 63.00	\$ 4.00	Y
Mayoress' room	Minimum 4 hour block	\$ 265.00	\$ 255.00	\$ 245.00	\$ 10.00	Y
Mayoress' room	Per additional hour over 4 hour block	\$ 70.00	\$ 66.00	\$ 63.00	\$ 4.00	Y
<b>Community Development - Library Services</b>						
<b>Equipment hire for use in meeting rooms</b>						
Ashburton - commercial groups	Per item - per half day	\$ 38.00	\$ 36.00	\$ 34.00	\$ 2.00	Y
Ashburton - community groups	No charge	No charge	No charge	No charge	\$ -	N
Balwyn - commercial groups	Per item - per half day	\$ 38.00	\$ 36.00	\$ 34.00	\$ 2.00	Y
Balwyn - community groups	No charge	No charge	No charge	No charge	\$ -	N
Hawthorn - commercial groups	Per item - per half day	\$ 38.00	\$ 36.00	\$ 34.00	\$ 2.00	Y
Hawthorn - community groups	No charge	No charge	No charge	No charge	\$ -	N
Kew Phyllis Hore - commercial groups	Per item - per half day	\$ 38.00	\$ 36.00	\$ 34.00	\$ 2.00	Y
Kew - community groups only	No charge	No charge	No charge	No charge	\$ -	N

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Meeting rooms hire</b>						
Ashburton - (large room) commercial groups	Per day	\$ 160.00	\$ 154.00	\$ 150.00	\$ 6.00	Y
Ashburton - (large room) commercial groups	Per half day	\$ 80.00	\$ 77.00	\$ 75.00	\$ 3.00	Y
Ashburton - (large room) community groups	Per day	\$ 52.00	\$ 50.00	\$ 48.00	\$ 2.00	Y
Ashburton - (large room) community groups	Per half day	\$ 26.00	\$ 25.00	\$ 24.00	\$ 1.00	Y
Balwyn - (large room) commercial groups	Per day	\$ 160.00	\$ 154.00	\$ 150.00	\$ 6.00	Y
Balwyn - (large room) commercial groups	Per half day	\$ 80.00	\$ 77.00	\$ 75.00	\$ 3.00	Y
Balwyn - (large room) community groups	Per day	\$ 52.00	\$ 50.00	\$ 48.00	\$ 2.00	Y
Balwyn - (large room) community groups	Per half day	\$ 26.00	\$ 25.00	\$ 24.00	\$ 1.00	Y
Hawthorn commercial groups	Per day	\$ 160.00	\$ 154.00	\$ 150.00	\$ 6.00	Y
Hawthorn commercial groups	Per half day	\$ 80.00	\$ 77.00	\$ 75.00	\$ 3.00	Y
Hawthorn community groups	Per day	\$ 52.00	\$ 50.00	\$ 48.00	\$ 2.00	Y
Hawthorn community groups	Per half day	\$ 26.00	\$ 25.00	\$ 24.00	\$ 1.00	Y
Kew Phyllis Hore, commercial groups	Per day	\$ 160.00	\$ 154.00	\$ 150.00	\$ 6.00	Y
Kew Phyllis Hore, commercial groups	Per half day	\$ 80.00	\$ 77.00	\$ 75.00	\$ 3.00	Y
Kew Phyllis Hore, community groups	Per day	\$ 52.00	\$ 50.00	\$ 48.00	\$ 2.00	Y
Kew Phyllis Hore, community groups	Per half day	\$ 26.00	\$ 25.00	\$ 24.00	\$ 1.00	Y
<b>Other</b>						
Overdue library fines	Charge per day	\$ 0.30	\$ 0.30	\$ 0.25	\$ -	N
Debt collection charge	Per borrower submission	\$ 15.00	\$ -	\$ -	\$ 15.00	Y
Photocopying	Per A3 page	\$ 0.40	\$ 0.40	\$ 0.40	\$ -	Y
Photocopying	Per A4 page	\$ 0.25	\$ 0.25	\$ 0.25	\$ -	Y
Colour page photocopying	Per A3 page	\$ 4.20	\$ 4.20	\$ 4.20	\$ -	Y
Colour page photocopying	Per A4 page	\$ 3.00	\$ 3.00	\$ 3.00	\$ -	Y
Inter library loan fee plus any charges from lending libraries	Per loan	\$ 4.60	\$ 4.40	\$ 4.20	\$ 0.20	Y
Library materials replacement processing charge	Per item processed	\$ 15.00	\$ 14.50	\$ 14.00	\$ 0.50	Y
Local history publication	Per publication	Various + 10%	Various + 10%	Various + 10%	\$ -	Y
Lost membership card	Per membership card replaced	\$ 4.60	\$ 4.40	\$ 4.20	\$ 0.20	Y
Printer paper	Per A4 page	\$ 0.25	\$ 0.25	\$ 0.25	\$ -	Y
Purchase of computer discs	Per item	\$ -	\$ 3.70	\$ 3.60	-\$ 3.70	Y
Purchase of USB sticks	Per item	\$ 10.00	\$ -	\$ -	\$ -	Y
Replacement of covers/cases	Per item	\$ 4.60	\$ 4.40	\$ 4.20	\$ 0.20	Y

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## 2010-11 Fees and Charges

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<b>Corporate Resources - Financial Services</b>						
Dishonoured cheque fee	Per dishonoured cheque	\$ 46.00	\$ 44.00	\$ 42.00	\$ 2.01	Y
Sale of tender documents - minimum charge \$60 including GST for hard copy tender documents. <b>For larger more detailed documents with more complex drawings a fee of \$100 may apply.</b>	Per tender document	\$ 60.00	\$ 57.00	\$ 55.00	\$ 3.00	Y
Land information certificate	Per certificate issued	\$ 20.00	\$ 20.00	\$ 20.00	\$ -	N
Right of way closures and sales	Per right of way	Market Value + 10%	Market Value + 10%	Market Value + 10%	\$ -	Y
<b>Corporate Resources - Information Technology</b>						
Additional AO facilities map	Per map	\$ 46.00	\$ 44.00	\$ 41.50	\$ 2.00	Y
Map sales - hourly labour rate	Hourly labour rate	\$ 59.00	\$ 56.00	\$ 53.50	\$ 3.00	Y
Material costs - A1 thematic maps	Per map	\$ 30.00	\$ 28.50	\$ 27.50	\$ 1.50	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>City Development and Amenity - Building Services</b>						
<b>Building permit fees</b>						
Minor alterations to pool barrier	Per permit	\$ 330.00	\$ 220.00	No charge	\$ 110.00	Y
Timber and steel fences (not incorporating retaining walls), and above ground swimming pools <i>(works within the City of Boroondara)</i>	Per permit	\$ 495.00	\$ 440.00	No charge	\$ 55.00	Y
Dwellings class 1 and outbuildings class 10, demolitions, reblocks, heaters, brick fences, retaining walls or similar minor structures <i>(works within the City of Boroondara)</i>	Per permit	\$ 572.00	\$ 550.00	\$ 455.00	\$ 22.00	Y
Dwellings class 1 and outbuildings class 10, garages, carports, sheds, minor alterations and in ground swimming pools (up to an estimated cost of \$15,000) <i>(works within the City of Boroondara)</i>	Per permit	\$ 715.00	\$ 660.00	\$ 600.00	\$ 55.00	Y
Dwellings class 1 and outbuildings class 10, minor additions and alterations (with an estimated cost of between \$15,000 - \$50,000) <i>(works within the City of Boroondara)</i>	Per permit	\$ 880.00	\$ 770.00	\$ 660.00	\$ 110.00	Y
Dwellings class 1 and outbuildings class 10, additions and alterations (with an estimated cost of between \$50,000 - \$100,000) <i>(works within the City of Boroondara)</i>	Per permit	\$ 1,210.00	\$ 1,100.00	\$ 770.00	\$ 110.00	Y
Dwellings class 1 and outbuildings class 10, major additions and alterations (with an estimated cost over \$100,000) <i>(works within the City of Boroondara)</i>	Per permit	Value / 120 + GST minimum \$1200	Value / 120 + GST minimum \$1100	Value / 125 + GST minimum \$880	\$ 100.00	Y
Dwellings class 1 and outbuildings class 10, new single dwelling / multiple dwellings calculation <i>(works within the City of Boroondara)</i>	Per permit	Value / 120 + GST (\$2,200 min per dwelling - multi unit developments POA)	Value / 120 + GST (\$2,200 min per dwelling - multi unit developments POA)	Value / 125 + GST (\$1,200 min per dwelling - multi unit developments POA)	\$ -	Y
Minor variations to building permits and building permit applications	Per permit	121	110	\$ 110.00	\$ 11.00	Y
Variations to building permits and building permit applications	Per permit	POA	POA	POA	\$ -	Y
<b>Additional fee: Residential works incur a State Government Building Levy - calculation - (cost of works x 0.00128 where estimated cost of works exceeds \$10,000) fee collected and forwarded to the Building Commission.</b>						
<b>Additional fee: Residential works incur a HIH Levy - calculation - (cost of works x 0.00032 where estimated cost exceeds \$10,000) fee collected and forwarded to the Building Commission.</b>						
<b>Additional fee: Statutory building permit lodgement fee for residential works where estimated cost of works exceeds \$5,000</b>	Per lodgement	\$ 32.60	\$ 31.65	\$ 30.75	\$ 0.95	N
Non-residential works class 2 to 9, minor alterations, signs, verandas up to estimated cost of \$15,000 <i>(works within the City of Boroondara)</i>	Per permit	\$ 690.00	\$ 660.00	\$ 601.00	\$ 30.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Non-residential works class 2 to 9, works with estimated cost between \$15,000 - \$100,000 <i>(works within the City of Boroondara)</i>	Per permit	(Value of Works / 92 + 950) + GST	(Value of Works / 92 + 880) + GST	(Value of Works / 92 + 70) + GST (\$850 min)	\$ 70.00	Y
Non-residential works class 2 to 9, works with estimated cost between \$100,000 - \$500,000 <i>(works within the City of Boroondara)</i>	Per permit	(Value of Works / 250 + 1700) + GST	(Value of Works / 250 + 1600) + GST	(Value of Works / 250 + \$850) + GST	\$ 100.00	Y
Non-residential works class 2 to 9, works with estimated cost over \$500,000 <i>(works within the City of Boroondara)</i>	Per permit	(Value / 425 + 3000) + GST over	(Value / 425 + 3000) + GST over	(Value of Works / 425 + \$2,100) + GST	\$ -	Y
<b>Additional fee:</b> Non-residential works incur a <b>State Government Building Levy</b> - calculation - (cost of works x 0.00128 where estimated cost of works exceeds \$10,000) fee collected and forwarded to the Building Commission						
<b>Additional fee: Statutory building permit lodgement fee for non-residential works where estimated cost of works exceeds \$5,000</b>	Per lodgement	\$ 32.60	\$ 31.65	\$ 30.75	\$ 0.95	N
Building permit fees <i>(works outside the City of Boroondara)</i>	Per permit	Various as listed above	Various as listed above	Various as listed above	\$ -	N
<b>Note: Competitive quotes for works over \$500,000 and for major users of the service by approval of the Manager Building Services.</b>						
Additional inspection fees - Boroondara house to be relocated to another municipality	Per inspection	\$ 575.00	\$ 550.00	\$ 233.00	\$ 25.00	Y
Additional inspection fees - Council perform on behalf of another entity	Per inspection	\$ 125.00	\$ 120.00	\$ 116.00	\$ 5.00	Y
Consent and report for siting - statutory fee per <u>each regulation</u> sought (except for combined regs 424 & 427)	Per application	\$ 217.50	\$ 211.15	\$ 205.00	\$ 6.35	N
Report and consent advertising fee	Per application	\$110 for first 2 properties to be advertised to + \$55 per additional property	\$110 for first 2 properties to be advertised to + \$55 per additional property	No charge	\$ -	Y
Minor variations to report and consents	Per application	\$ 115.00	\$ 110.00	No charge	\$ 5.00	Y
Places of public entertainment applications for minor event (less than 10,000 people)	Per application	\$ 600.00	\$ 550.00	No charge	\$ 50.00	Y
Places of public entertainment applications for major event (over 100,000 people)	Per application	POA	POA	No charge	\$ -	Y
Building inspection fees - Permit expired, and no extension granted	Per inspection	\$ 290.00	\$ 275.00	\$ 122.00	\$ 15.00	Y
Building inspection fees - Permit expired, and no extension granted certificate of final inspection required	Per inspection	\$ 170.00	\$ 165.00	No charge	\$ 5.00	Y
Consent and report for demolition - statutory fee	Per application	\$ 54.35	\$ 52.75	\$ 50.00	\$ 1.60	N
Consultant fee reports - Professional reports, fire protection etc	Per request	POA	POA	\$ 225.00	\$ -	Y
Copy of occupancy permits and inspection dates etc	Per request	\$ 78.00	\$ 75.00	\$ 69.00	\$ 3.00	N

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<u>Retrieval and copying of domestic building plans</u>						
Microfilm	Per request	\$ 88.00	\$ 77.00	\$ 69.00	\$ 11.00	N
Archives	Per request	\$ 115.00	\$ 110.00	No charge	\$ 5.00	N
Copies (max 3 copies of plans and \$5.50 per copy thereafter)	Per request	\$ 5.75	\$ 5.50	\$ 5.00	\$ 0.25	N
<u>Retrieval and copying of commercial building plans</u>						
Microfilm	Per request	\$ 115.00	\$ 110.00	\$ 110.00	\$ 5.00	N
Archives	Per request	\$ 165.00	\$ 143.00	No charge	\$ 22.00	N
Copies small	Per request	\$ 5.75	\$ 5.50	\$ 5.00	\$ 0.25	N
Copies large	Per request	POA	\$ 11.00	\$ 10.00	\$ -	N
Extension in time request - up to 12 months	Per request	\$ 175.00	\$ 165.00	\$ 122.00	\$ 10.00	N
Hoarding consents and reports	Per request	\$ 217.50	\$ 211.15	\$ 200.00	\$ 6.35	N
Hoarding inspections	Per inspection	\$ 110.00	\$ -	\$ -	\$ 110.00	Y
Statutory property information request	Per request	\$ 43.45	\$ 42.20	\$ 41.00	\$ 1.25	N
Priority fee - property information request (24hr turnaround time)	Per request	\$ 86.90	\$ 84.40	\$ 80.00	\$ 2.50	Y
Solicitors request letters - Statutory fee charged for provision of information	Per request	\$ 43.45	\$ 42.20	\$ 41.00	\$ 1.25	N
Priority fee - solicitors request letters - Fee charged for provision of information (24hr turnaround time)	Per request	\$ 86.90	\$ 84.40	\$ 80.00	\$ 2.50	Y
Swimming pool inspection fee - residential	Charge per house	\$ 230.00	\$ 220.00	\$ 233.00	\$ 10.00	Y
<b>City Development and Amenity - Statutory Planning</b>						
Preparation of section 173 agreements	Per agreement	\$ 600.00	\$ 575.00	\$ 550.00	\$ 25.00	Y
General planning enquiries requiring written response	Per enquiry	\$ 67.00	\$ 64.00	\$ 61.50	\$ 3.00	Y
Developer open space levy (charge dependent on land value)	Sliding scale applies	Statutory fee	Statutory fee	Statutory fee	\$ -	N
Notification / advertising fee 1 sign and up to 5 notices	Per application	\$ 60.00	\$ 197.00	\$ 197.00	-\$ 137.00	Y
Notification / advertising fee 1 sign and up to 10 notices	Per application	\$ 110.00	\$ 197.00	\$ 197.00	-\$ 87.00	Y
Notification / advertising fee 1 sign and up to 15 notices	Per application	\$ 160.00	\$ 197.00	\$ 197.00	-\$ 37.00	Y
\$5 for each notice over 15 notices	Per application	\$ 5.00	\$ -	\$ -	\$ 5.00	Y
\$10 for any additional sign	Per application	\$ 10.00	\$ -	\$ -	\$ 10.00	Y
Planning voluntary amendments (proposed)	Per amendment	\$ 405.00	\$ 395.00	\$ 390.00	\$ 10.00	N
Planning voluntary amendments (retrospective)	Per amendment	\$ 460.00	\$ 450.00	\$ 431.00	\$ 10.00	N



# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Request for planning information (building surveyor enquiry)	Per enquiry	\$ 67.00	\$ 64.00	No charge	\$ 3.00	Y
Change of use planning fee, statutory fee applies	Per application	\$ 513.00	\$ 487.00	\$ 474.00	\$ 26.00	N
Commercial planning fee - statutory fee applies (<\$10,000)	Per application	\$ 104.00	\$ 102.00	\$ 96.00	\$ 2.00	N
Commercial planning fee - statutory fee applies (\$10,001 - \$250,000)	Per application	\$ 617.00	\$ 604.00	\$ 570.00	\$ 13.00	N
Commercial planning fee - statutory fee applies (\$250,001 - \$500,000)	Per application	\$ 722.00	\$ 707.00	\$ 666.00	\$ 15.00	N
Commercial planning fee - statutory fee applies (\$500,001 - \$1,000,000)	Per application	\$ 832.00	\$ 815.00	\$ 769.00	\$ 17.00	N
Commercial planning fee - statutory fee applies (>\$1,000,001 - \$7,000,000)	Per application	\$ 1,177.00	\$ 1,153.00	\$ 1,087.00	\$ 24.00	N
Commercial planning fee - statutory fee applies (\$7,000,001 - \$10,000,000)	Per application	\$ 4,939.00	\$ 4,837.00	\$ 4,559.00	\$ 102.00	N
Commercial planning fee - statutory fee applies (\$10,000,001 - \$50,000,000)	Per application	\$ 8,233.00	\$ 8,064.00	\$ 7,601.00	\$ 169.00	N
Commercial planning fee - statutory fee applies (> \$50,000,001)	Per application	\$ 16,469.00	\$ 16,130.00	\$ 15,205.00	\$ 339.00	N
Subdivide an existing building	Per application	\$ 394.00	\$ 386.00	\$ 365.00	\$ 8.00	N
Subdivide land into two lots	Per application	\$ 394.00	\$ 386.00	\$ 365.00	\$ 8.00	N
Effect a realignment of a common boundary between lots or to consolidate two or more lots	Per application	\$ 394.00	\$ 386.00	\$ 365.00	\$ 8.00	N
To subdivide land	Per application	\$ 797.00	\$ 781.00	\$ 737.00	\$ 16.00	N
Remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than 2 years before the date of the applications in a manner which would have been lawful under the Planning and Environment Act	Per application	\$ 254.00	\$ 249.00	\$ 236.00	\$ 5.00	N
Create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or Create or remove a right-of-way.	Per application	\$ 552.36	\$ 541.00	\$ 510.00	\$ 11.36	N
Create, vary or remove an easement other than a right-of-way; or Vary or remove a condition in the nature of an easement other than a right-of-way in a Crown grant.	Per application	\$ 412.00	\$ 404.00	\$ 381.00	\$ 8.00	N
Photocopy fee - A3	Per copy	\$ 2.60	\$ 2.50	\$ 2.50	\$ 0.10	Y
Photocopy fee - A4	Per copy	\$ 1.40	\$ 1.30	\$ 1.30	\$ 0.10	Y
Planning search fee (considered as information request)	Per request	\$ 117.50	\$ 115.00	\$ 110.00	\$ 2.50	Y
Property information	Per application	\$ 150.09	\$ 147.00	\$ 113.00	\$ 3.09	Y
Certification of plan, statutory fee applies	Per request	\$100 + \$20 per lot	\$100 + \$20 per lot	\$100 + \$20 per lot	\$ -	N
Re-certification of plan, statutory fee applies	Per request	\$ 102.00	\$ 100.00	\$ 103.00	\$ 2.00	N
Residential planning fee, statutory fee applies \$10,000 - \$100,000	Per request	\$ 239.00	\$ -	\$ -	\$ 239.00	N
Residential planning fee, statutory fee applies >\$100,000	Per request	\$ 500.29	\$ 490.00	\$ 488.00	\$ 10.29	N

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<b>City Development and Amenity - Local Laws</b>						
* Animal registration fees have been increased. Fees for pensioners have also been increased to the nearest dollar and are below the level which is prescribed by the Domestic Feral and Nuisance Animal Act 1996, (50% of full rate).						
<b>Animal registration</b>						
Registration of animal business	Per registration	\$ 250.00	\$ 240.00	\$ 230.00	\$ 10.00	Y
Pet registration register	Per inspection	\$ 27.50	\$ 26.00	\$ 25.00	\$ 1.50	N
<b>Animal registration (cat)</b>						
Cat aged over 10 years - for non pensioner.	Per animal	\$ 37.00	\$ 35.00	\$ 33.00	\$ 2.00	N
Cat aged over 10 years - for pensioner	Per animal	\$ 13.50	\$ 13.00	\$ 10.00	\$ 0.50	N
Cat Feline Control Council / The Governing Council of the Cat Fancy Australia and Victoria Inc / The Democratic Cat Council Inc - for non pensioner	Per animal	\$ 37.00	\$ 35.00	\$ 33.00	\$ 2.00	N
Cat Feline Control Council / The Governing Council of the Cat Fancy Australia and Victoria Inc / The Democratic Cat Council Inc - for pensioner	Per animal	\$ 13.50	\$ 13.00	\$ 10.00	\$ 0.50	N
Cat (microchipped) - for non pensioner	Per animal	\$ 37.00	\$ 35.00	\$ 33.00	\$ 2.00	N
Cat (microchipped) - for pensioner	Per animal	\$ 13.50	\$ 13.00	\$ 10.00	\$ 0.50	N
Sterilised cat - proof required for all sterilised animals) - for non pensioner	Per animal	\$ 27.50	\$ 26.00	\$ 25.00	\$ 1.50	N
Sterilised cat - proof required for all sterilised animals) - for pensioner	Per animal	\$ 13.50	\$ 13.00	\$ 10.00	\$ 0.50	N
Unsterilised cat - for non pensioner	Per animal	\$ 110.00	\$ 105.00	\$ 96.00	\$ 5.00	N
Unsterilised cat - for pensioner	Per animal	\$ 52.00	\$ 50.00	\$ 48.00	\$ 2.00	N
Cat release fee charged for cats held up to statutory holding period	Per animal	\$ 55.00	\$ 53.00	\$ 50.00	\$ 2.00	Y
<b>Animal registration (dog)</b>						
Dangerous dog / menacing dog	Per animal	\$ 260.00	\$ 250.00	\$ 220.00	\$ 10.00	N
Restricted breed	Per animal	\$ 260.00	\$ 250.00	\$ 220.00	\$ 10.00	N
Dog aged over 10 years - for non pensioner	Per animal	\$ 50.00	\$ 47.00	\$ 45.00	\$ 3.00	N
Dog aged over 10 years - for pensioner	Per animal	\$ 21.00	\$ 20.00	\$ 17.00	\$ 1.00	N
Dog (microchipped) - for non pensioner	Per animal	\$ 49.00	\$ 47.00	\$ 45.00	\$ 2.00	N
Dog (microchipped) - for pensioner	Per animal	\$ 21.00	\$ 20.00	\$ 17.00	\$ 1.00	N
Dog obedience training - for non pensioner	Per animal	\$ 49.00	\$ 47.00	\$ 45.00	\$ 2.00	N
Dog obedience training - for pensioner	Per animal	\$ 21.00	\$ 20.00	\$ 17.00	\$ 1.00	N
Dog - Victorian Canine Association registered - for non pensioner	Per animal	\$ 49.00	\$ 47.00	\$ 45.00	\$ 2.00	N
Dog - Victorian Canine Association registered - for pensioner	Per animal	\$ 21.00	\$ 20.00	\$ 17.00	\$ 1.00	N
Sterilised dog - for non pensioner	Per animal	\$ 42.00	\$ 40.00	\$ 38.00	\$ 2.00	N
Sterilised dog - for pensioner	Per animal	\$ 21.00	\$ 20.00	\$ 17.00	\$ 1.00	N

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## 2010-11 Fees and Charges

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Unsterilised dog - for non pensioner	Per animal	\$ 145.00	\$ 140.00	\$ 135.00	\$ 5.00	N
Unsterilised dog - for pensioner	Per animal	\$ 73.00	\$ 70.00	\$ 67.00	\$ 3.00	N
Dog release fee charged for dog held up to statutory holding period	Per animal	\$ 105.00	\$ 100.00	\$ 96.00	\$ 5.00	Y
<b>Footpath occupation</b>						
Portable signs, display of goods, cafes, barbeques and food sampling-Burke Road, Camberwell	Per square metre	\$ 230.00	\$ 220.00	\$ 210.00	\$ 10.00	N
Portable signs, display of goods, cafes, barbeques and food sampling- all other areas	Per square metre	\$ 105.00	\$ 100.00	\$ 95.00	\$ 5.00	N
Portable signs, display of goods, cafes, barbeques and food sampling - Glenferrie Road, Hawthorn	Per square metre	\$ 175.00	\$ 168.00	\$ 160.00	\$ 7.00	N
Promotional permits	Per application	\$ 61.00	\$ 58.00	\$ 55.00	\$ 3.00	N
Directory boards	One-off fee per permit	\$ 305.00	\$ 290.00	\$ 280.00	\$ 15.00	N
Finger boards	One-off fee per permit	\$ 305.00	\$ 290.00	\$ 280.00	\$ 15.00	N
First time application	One-off fee per inspection	\$ 61.00	\$ 58.00	\$ 55.00	\$ 3.00	N
Real estate agents (portable signs)	Per year per company	\$ 240.00	\$ 230.00	\$ 220.00	\$ 10.00	N
<b>Parking</b>						
Butler Street car park permit	Per quarter	\$ 410.00	\$ 390.00	\$ 375.00	\$ 20.00	Y
Junction West and Fenton Way stage 2 car parks permit	Per quarter	\$ 410.00	\$ 390.00	\$ 375.00	\$ 20.00	Y
Hawthorn Town Hall West offstreet car park permit	Per quarter	\$ 410.00	\$ -	\$ -	\$ -	Y
Hilda Crescent off street car park permit	Per quarter	\$ 260.00	\$ 250.00	\$ -	\$ 10.00	Y
Auburn Road off street car park permit	Per quarter	\$ 260.00	\$ 250.00	\$ 240.00	\$ 10.00	Y
Rose Street off street car park permit	Per quarter	\$ 260.00	\$ 250.00	\$ 240.00	\$ 10.00	Y
Fenton Way car park permit fees applied as per planning application requirements	Per quarter	\$ 400.00	\$ 380.00	\$ 360.00	\$ 20.00	Y
Parking fines which Council may by resolution fix a penalty by virtue of Section 87(4) of the Road Safety Act 1986 Road rule 168(1)(a) - stopped in a no parking area Road rule 201 - stopped on a bicycle parking area Road rule 202 - stopped on a motor cycle	Per fine	\$ 60.00	\$ 58.00	\$ 55.00	\$ 2.00	N
Ticket machine - Kent Street and Fenton Way	Per day	\$ 4.80	\$ 4.60	\$ 4.40	\$ 0.20	Y
Ticket machine - Kent Street and Fenton Way	Per hour	\$ 2.10	\$ 2.00	\$ 1.90	\$ 0.10	Y
4 hour parking meter	Per 4 hours	\$ 3.80	\$ 3.60	\$ 3.40	\$ 0.20	Y
4 hour parking meter	Per hour	\$ 2.10	\$ 2.00	\$ 1.90	\$ 0.10	Y
3 hour parking meter	Per 3 hours	\$ 3.10	\$ 3.00	\$ 2.90	\$ 0.10	Y
3 hour parking meter	Per hour	\$ 2.10	\$ 2.00	\$ 1.90	\$ 0.10	Y
2 hour parking meter	Per 2 hours	\$ 2.80	\$ -	\$ -	\$ 2.80	Y

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## 2010-11 Fees and Charges

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2 hour parking meter	Per hour	\$ 2.10	\$ -	\$ -	\$ 2.10	Y
Parking meters (other areas)	Per day	\$ 4.80	\$ 4.60	\$ 4.40	\$ 0.20	Y
Parking meters	Per hour	\$ 2.10	\$ 2.00	\$ 1.90	\$ 0.10	Y
Ticket machine - Junction West	Per 4 hours	\$ 4.80	\$ 4.60	\$ 4.40	\$ 0.20	Y
Ticket machine - Junction West	Per hour	\$ 2.10	\$ 2.00	\$ 1.90	\$ 0.10	Y
Ticket machine parking	Per 4 hours - where applicable	\$ 4.80	\$ 4.60	\$ 4.40	\$ 0.20	Y
Ticket machine parking	Per hour	\$ 2.10	\$ 2.00	\$ 1.90	\$ 0.10	Y
Ticket machine parking (Glenferrie car parks - Park Street, Wakefield Street & Linda Crescent)	Per hour after 1st hour	\$ 1.30	\$ 1.20	\$ 1.00	\$ 0.10	Y
Trader parking permits - non designated car park bay	Per year	\$ 20.00	\$ 19.00	\$ 18.00	\$ 1.00	Y
Release of towed vehicle	Per release	\$ 275.00	\$ 260.00	\$ 250.00	\$ 15.00	Y
Abandoned vehicles	Per release	\$ 355.00	\$ 340.00	\$ 320.00	\$ 15.00	Y
Abandoned vehicles	Per month after 30 days storage	\$ 105.00	\$ 100.00	\$ 95.00	\$ 5.00	Y
<b>Permits</b>						
Permits - to place large item on Council controlled land	Per application	\$ 120.00	\$ 115.00	\$ 110.00	\$ 5.00	Y
Tradesperson permits (in commercial shopping centres)	Per day	\$ 39.00	\$ 37.00	\$ 35.00	\$ 2.00	Y
Lost, stolen, trader and 4th permits	Per permit	\$ 23.00	\$ 22.00	No charge	\$ 1.00	Y
Permits - skip bins	Cost per 1-3 days	\$ 49.00	\$ 47.00	\$ 45.00	\$ 2.00	N
Permits - skip bins	Cost per 4-7 days	\$ 73.00	\$ 70.00	\$ 65.00	\$ 3.00	N
Permits - skip bins	Cost more than 7 days	\$68.00 plus \$5.00 per day	\$65.00 plus \$5.00 per day	\$62.00 plus \$5.00 per day	\$ 3.00	N
Permits for charity / commercial recycling bins	Per permit	No charge	No charge	No charge	\$ -	N
Filming permit - occupation of Council controlled land for filming purposes	Per application	\$ 1,100.00	1050	\$ 1,000.00	\$ 50.00	N
Filming permit - car parking spaces - residential	Per space	\$ 24.00	\$ 23.00	\$ 22.00	\$ 1.00	N
Filming permit - car parking spaces - commercial	Per space	\$ 66.00	\$ 63.00	\$ 60.00	\$ 3.00	N
Busking permit fee	Per week	\$ 12.50	\$ 12.00	\$ 10.00	\$ 0.50	N
Excess animals permit (more than 2 dogs or 2 cats)	Per application	\$ 84.00	\$ 80.00	\$ 75.00	\$ 4.00	N
Standard local laws permit	Per permit	\$ 61.00	\$ 58.00	\$ 55.00	\$ 3.00	N
Impounded goods	Per release	\$ 260.00	\$ 250.00	\$ 240.00	\$ 10.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Miscellaneous</b>						
Cat cages	Cage deposit	\$ 120.00	\$ 115.00	\$ 110.00	\$ 5.00	Y
Cat cages	For two weeks	\$ 44.00	\$ 42.00	\$ 40.00	\$ 2.00	Y
Cat cages	Per day there after	\$ 22.00	\$ 21.00	\$ 20.00	\$ 1.00	Y
Carnivals on Council land	Per carnival	\$ 660.00	\$ 630.00	\$ 600.00	\$ 30.00	N
Door to door collecting - specified dates (free - issued only to registered charities and community based organisations)	Per permit	No charge	No charge	No charge	\$ -	N
Fire hazards, overhanging shrubs, noxious weeds - clearance administration fee	Per clearance	\$ 160.00	\$ 150.00	\$ 145.00	\$ 10.00	Y
Roadside vending (annual or pro-rata for specific dates with minimum fee \$100)	Annual fee	\$ 10,500.00	\$ 9,950.00	\$ 9,500.00	\$ 550.00	N
Shopping trolleys	Each release fee	\$ 120.00	\$ 115.00	\$ 110.00	\$ 5.00	Y
Street collecting (free - issued only to registered charities)	Per permit	No charge	No charge	No charge	\$ -	N
Street trading stalls (free - issued only to registered charities and community based organisations)	Per permit	No charge	No charge	No charge	\$ -	N

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Environment and Infrastructure - Infrastructure Services</b>						
<b>Bins that are reported stolen, broken or missing are replaced at no charge.</b>						
Chipped tree garden / garden mulch - self load	Per trailer up to 1 cubic metre	\$ 36.00	\$ 34.00	\$ 32.00	\$ 2.00	Y
Green waste - bin (service fee)	Per bin	\$ 100.00	\$ 95.00	\$ 95.00	\$ 5.00	Y
Green waste - bin (pre-loved 2nd bin)	Per bin	\$ 55.00	\$ 50.00	\$ 50.00	\$ 5.00	Y
Green waste - disposal tipping	Car boot/ st/wagon seat up or down	\$ 16.00	\$ 15.00	\$ 14.00	\$ 1.00	Y
Green waste - disposal tipping, trailer	Greater than 6X4	\$ 44.00	\$ 42.00	\$ 40.00	\$ 2.00	Y
Green waste - disposal tipping, trailer	Tandem with high sides	\$ 105.00	\$ 100.00	\$ 95.00	\$ 5.00	Y
Green waste - disposal tipping, trailer	Tandem	\$ 58.00	\$ 55.00	\$ 52.00	\$ 3.00	Y
Green waste - disposal tipping, trailer	Single axle greater than 6X4 high sides	\$ 76.00	\$ 73.00	\$ 70.00	\$ 3.00	Y
Green waste - disposal tipping	Utility/small van/small trailer with high sides	\$ 49.00	\$ 47.00	\$ 45.00	\$ 2.00	Y
Green waste - disposal tipping	Utility/small van/small trailer	\$ 25.00	\$ 24.00	\$ 23.00	\$ 1.00	Y
Reinstatement charges - nature strip (light top soil and seed)	Per (m <sup>2</sup> ) 0-10m <sup>2</sup>	\$ 40.00	\$ 20.00	\$ 19.00	\$ 20.00	N
Reinstatement charges - nature strip (light top soil and seed)	Per (m <sup>2</sup> ) 10-50m <sup>2</sup>	\$ 30.00	\$ -	\$ -	\$ 30.00	N
Reinstatement charges - nature strip (light top soil and seed)	Per (m <sup>2</sup> ) >50m <sup>2</sup>	\$ 25.00	\$ -	\$ -	\$ 25.00	N
Reinstatement charges - nature strip (excavate / backfill and seeded)	Per (m <sup>2</sup> ) 0-10m <sup>2</sup>	\$ 80.00	\$ -	\$ -	\$ 80.00	N
Reinstatement charges - nature strip (excavate / backfill and seeded)	Per (m <sup>2</sup> ) 10-50m <sup>2</sup>	\$ 50.00	\$ -	\$ -	\$ 50.00	N
Reinstatement charges - nature strip (excavate / backfill and seeded)	Per (m <sup>2</sup> ) >50m <sup>2</sup>	\$ 40.00	\$ -	\$ -	\$ 40.00	N
Road reinstatement charges - channel / kerb (bluestone pitchers, dish gutters and spoon drains concrete kerb)	Per lineal metre	\$ 180.00	\$ 170.00	\$ 137.00	\$ 10.00	N
Road reinstatement charges - channel / kerb (concrete)	Per lineal metre	\$ 145.00	\$ 138.00	\$ 122.00	\$ 7.00	N
Road reinstatement charges - residential crossovers / footpaths 125mm thick concrete	Per (m <sup>2</sup> )	\$ 140.00	\$ 135.00	\$ 125.00	\$ 5.00	N
Road reinstatement charges - commercial crossovers / footpaths 200mm thick concrete	Per (m <sup>2</sup> )	\$ 180.00	\$ 170.00	\$ 160.00	\$ 10.00	N
Road reinstatement charges - dressed bluestone kerb and channel (replacement with existing sawn bluestone)	Per lineal metre	\$ 200.00	\$ 190.00	\$ 150.00	\$ 10.00	N
Road reinstatement charges - dressed bluestone kerb and channel (replacement with new sawn bluestone)	Per lineal metre	\$ 430.00	\$ 410.00	\$ 388.00	\$ 20.00	N
Road reinstatement charges - footpaths pavers / pitchers	Per (m <sup>2</sup> ) (0 - 2m <sup>2</sup> )	\$ 160.00	\$ 155.00	\$ 147.00	\$ 5.00	N
Road reinstatement charges - footpaths pavers / pitchers	Per (m <sup>2</sup> ) (2.01 - 5m <sup>2</sup> )	\$ 160.00	\$ 155.00	\$ 147.00	\$ 5.00	N

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Road reinstatement charges - footpaths pavers / pitchers	Per (m <sup>2</sup> ) (5.01 - 20m <sup>2</sup> )	\$ 160.00	\$ 155.00	\$ 137.00	\$ 5.00	N
Road reinstatement charges - footpaths pavers / pitchers	Per (m <sup>2</sup> ) (20.01 - 50m <sup>2</sup> )	\$ 145.00	\$ 140.00	\$ 135.00	\$ 5.00	N
Road reinstatement charges - footpaths pavers / pitchers	Per (m <sup>2</sup> ) (over 50m <sup>2</sup> )	\$ 145.00	\$ 140.00	\$ 133.00	\$ 5.00	N
Road reinstatement charges - footpaths 75mm concrete	Per (m <sup>2</sup> ) (0 - 2m <sup>2</sup> )	\$ 135.00	\$ 130.00	\$ 100.00	\$ 5.00	N
Road reinstatement charges - footpaths 75mm concrete	Per (m <sup>2</sup> ) (2.01 - 5m <sup>2</sup> )	\$ 135.00	\$ 130.00	\$ 100.00	\$ 5.00	N
Road reinstatement charges - footpaths 75mm concrete	Per (m <sup>2</sup> ) (5.01 - 20m <sup>2</sup> )	\$ 105.00	\$ 100.00	\$ 90.00	\$ 5.00	N
Road reinstatement charges - footpaths 75mm concrete	Per (m <sup>2</sup> ) (20.01 - 50m <sup>2</sup> )	\$ 90.00	\$ 86.00	\$ 85.00	\$ 4.00	N
Road reinstatement charges - footpaths 75mm concrete	Per (m <sup>2</sup> ) (over 50m <sup>2</sup> )	\$ 87.00	\$ 83.00	\$ 80.00	\$ 4.00	N
Road reinstatement charges - footpaths (asphalt)	Per (m <sup>2</sup> ) (0 - 5m <sup>2</sup> )	\$ 140.00	\$ 135.00	\$ 130.00	\$ 5.00	N
Road reinstatement charges - footpaths (asphalt)	Per (m <sup>2</sup> ) (2.01 - 5m <sup>2</sup> )	\$ 135.00	\$ 130.00	\$ 125.00	\$ 5.00	N
Road reinstatement charges - footpaths (asphalt)	Per (m <sup>2</sup> ) (5.01 - 20m <sup>2</sup> )	\$ 108.00	\$ 103.00	\$ 100.00	\$ 5.00	N
Road reinstatement charges - footpaths (asphalt)	Per (m <sup>2</sup> ) (20.01 - 50m <sup>2</sup> )	\$ 103.00	\$ 98.00	\$ 95.00	\$ 5.00	N
Road reinstatement charges - footpaths (asphalt)	Per (m <sup>2</sup> ) (over 50m <sup>2</sup> )	\$ 97.00	\$ 93.00	\$ 90.00	\$ 4.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	Per (m <sup>2</sup> ) (0 - 2m <sup>2</sup> )	\$ 157.00	\$ 150.00	\$ 145.00	\$ 7.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	Per (m <sup>2</sup> ) (2.01 - 5m <sup>2</sup> )	\$ 140.00	\$ 134.00	\$ 130.00	\$ 6.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	Per (m <sup>2</sup> ) (over 5m <sup>2</sup> )	\$ 133.00	\$ 127.00	\$ 123.00	\$ 6.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	Per (m <sup>2</sup> ) (0 - 2m <sup>2</sup> )	\$ 217.00	\$ 207.00	\$ 200.00	\$ 10.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	Per (m <sup>2</sup> ) (2.01 - 5m <sup>2</sup> )	\$ 185.00	\$ 176.00	\$ 170.00	\$ 9.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	Per (m <sup>2</sup> ) (over 5m <sup>2</sup> )	\$ 160.00	\$ 155.00	\$ 150.00	\$ 5.00	N
Transfer station / tipping fees - electronic waste - large TV's	Per TV 51cm or above	\$ 18.00	\$ 15.00	\$ 15.00	\$ 3.00	Y
Transfer station / tipping fees - electronic waste - small TV's	Per TV below 51cm	\$ 10.00	\$ 6.00	\$ 6.00	\$ 4.00	Y
Transfer station / tipping fees - electronic waste - DVD and VCR players	Per Item	\$ 7.00	\$ 6.00	\$ 6.00	\$ 1.00	Y
Transfer station / tipping fees - electronic waste - sound systems	Per Item	\$ 7.00	\$ 6.00	\$ 6.00	\$ 1.00	Y
Transfer station / tipping fees - domestic refuse	Car boot/ station wagon seat up or down	\$ 21.00	\$ 20.00	\$ 19.00	\$ 1.00	Y



# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
Transfer station / tipping fees - domestic refuse, car tyre	Per tyre with rim attached	\$ 17.00	\$ 16.00	\$ 15.00	\$ 1.00	Y
Transfer station / tipping fees - domestic refuse, car tyre	Per tyre no rim	\$ 14.50	\$ 14.00	\$ 13.00	\$ 0.50	Y
Transfer station / tipping fees - domestic refuse	Per fridge	\$ 15.00	\$ 14.00	\$ 13.00	\$ 1.00	Y
Transfer station / tipping fees - domestic refuse	Per mattress	\$ 19.00	\$ 17.00	\$ 16.00	\$ 2.00	Y
Transfer station / tipping fees - domestic refuse, trailer	Single axle greater than 6X4 high sides	\$ 105.00	\$ 89.00	\$ 85.00	\$ 16.00	Y
Transfer station / tipping fees - domestic refuse, trailer	Single axle greater than 6X4	\$ 61.00	\$ 49.00	\$ 47.00	\$ 12.00	Y
Transfer station / tipping fees - domestic refuse, trailer	Tandem with high sides	\$ 130.00	\$ 110.00	\$ 109.00	\$ 20.00	Y
Transfer station / tipping fees - domestic refuse, trailer	Tandem	\$ 75.00	\$ 63.00	\$ 60.00	\$ 12.00	Y
Transfer station / tipping fees - domestic refuse, trailer	Utility/small van/small trailer with high sides	\$ 75.00	\$ 63.00	\$ 60.00	\$ 12.00	Y
Transfer station / tipping fees - domestic refuse (spoil, bricks, concrete & dirt)	Utility/small van/small trailer with high sides	\$ 66.00	\$ 63.00	\$ 60.00	\$ 3.00	Y
Transfer station / tipping fees - domestic refuse	Utility/small van/small trailer	\$ 40.00	\$ 31.00	\$ 30.00	\$ 9.00	Y
Minimum charge for each residential property (except for vacant land and those Residential Properties required to service own refuse disposal as a condition of a Town Planning permit where a Waste Environment Levy will apply as a contribution to waste and rubbish collection from public places)	Per property	\$ 142.00	\$ 122.00	\$ 105.00	\$ 20.00	N
Waste environment levy as per exception stated above	Per property	\$ 67.00	\$ 58.00	\$ 45.00	\$ 9.00	N
Waste environment levy (commercial properties) as per exception stated above	Per property	\$ 67.00	\$ 58.00	No charge	\$ 9.00	N
Waste collection - property garbage charge: 80 litre bin	Per bin	\$ 142.00	\$ 122.00	\$ 105.00	\$ 20.00	N
Waste collection - property garbage charge: 80 litre bin (commercial properties)	Per bin	\$ 149.00	\$ 128.00	\$ 105.00	\$ 21.00	N
Waste collection - property garbage charge: 120 litre bin	Per bin	\$ 256.00	\$ 220.00	\$ 188.00	\$ 36.00	N
Waste collection - property garbage charge: 120 litre bin (commercial properties)	Per bin	\$ 269.00	\$ 231.00	\$ 188.00	\$ 38.00	N
Waste collection - property garbage charge: 240 litre bin	Per bin	\$ 630.00	\$ 542.00	\$ 500.00	\$ 88.00	N
Only for residential properties with 4 people						
Waste collection - property garbage charge: 240 litre bin (commercial properties)	Per bin	\$ 662.00	\$ 569.00	\$ 500.00	\$ 93.00	N
Waste collection - property garbage charge: 240 litre bin (concessional fee for residential properties with 5 or more people in the household OR a specific medical condition)*	Per bin	\$ 512.00	\$ 440.00	\$ 376.00	\$ 72.00	N

\* Tenants leasing Council owned facilities under the conditions of Council's Community Facility Leasing Policy will have waste charges levied as listed on page 30 of Appendix D Fees and Charges - Waste charges for Council tenanted properties. Note additional recycling and green waste bins are available on request to these properties.



# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Environment and Infrastructure - Parks and Gardens</b>						
Freeway golf course - (unlimited golf weekday after 2.00 pm.)	Daylight savings rate/per round	\$ 16.00	\$ 15.00	\$ 14.50	\$ 1.00	Y
Freeway golf course - 2nd 9 holes (after having played first 9 holes)	2nd 9 holes	\$ 8.50	\$ 8.00	\$ 7.50	\$ 0.50	Y
Freeway golf course - Concessions (pensioners and children 17 and under) 18 holes	18 holes	\$ 16.50	\$ 15.50	\$ 15.00	\$ 1.00	Y
Freeway golf course - Concessions (pensioners and children 17 and under) 9 holes	9 holes	\$ 14.00	\$ 13.50	\$ 13.00	\$ 0.50	Y
Freeway golf course - Weekend / public holidays - 18 holes - children 17 and under	18 holes	\$ 16.50	\$ 15.50	\$ 15.00	\$ 1.00	Y
Freeway golf course - Weekend / public holidays - 9 holes - children 17 and under	9 holes	\$ 14.00	\$ 13.50	\$ 13.00	\$ 0.50	Y
Freeway golf course - Members concessions weekend / public holidays - 18 holes	18 holes	\$ 22.50	\$ 21.50	\$ 21.00	\$ 1.00	Y
Freeway golf course - Members concessions weekdays - 18 holes	18 holes	\$ 21.50	\$ 20.50	\$ 20.00	\$ 1.00	Y
Freeway golf course - Members concessions weekdays - 9 holes	9 holes	\$ 15.00	\$ 14.50	\$ 14.00	\$ 0.50	Y
Freeway golf course - Weekdays - 18 holes	18 holes	\$ 23.50	\$ 22.50	\$ 22.00	\$ 1.00	Y
Freeway golf course - Weekdays - 9 holes	9 holes	\$ 16.00	\$ 15.50	\$ 15.00	\$ 0.50	Y
Freeway golf course - Weekend / public holidays - 18 holes	18 holes	\$ 25.00	\$ 23.50	\$ 23.00	\$ 1.50	Y
Freeway golf course - Weekend / public holidays - 9 holes	9 holes	\$ 17.00	\$ 16.00	\$ 16.00	\$ 1.00	Y
Halls - booking charges for casual hire of halls. (Frog Hollow Reserve, Horrie Watson Hall, Robinson Road Pavilion)	Per 4 hours or part thereof	\$ 190.00	\$ 180.00	\$ 170.00	\$ 10.00	Y
Halls - booking charges for seasonal hall tenants	Per booking	\$ 30.00	\$ 29.00	\$ 28.00	\$ 1.00	Y
Parks - booking charges for weddings, functions and animal farms - park, sportsgrounds, garden areas	Per booking	No charge	No charge	\$ 210.00	\$ -	Y
Parks - booking charges for weddings, functions and animal farms - park, sportsgrounds, garden areas	Per hour	\$ 105.00	\$ 100.00	No charge	\$ 5.00	Y
Parks - permit to erect a (large 100 square metres + or multiple structures) marquee in a park	Per request	\$ 575.00	\$ 550.00	\$ 525.00	\$ 25.00	Y
Parks - permit to erect a (medium 51 - 100 square metres) marquee in a park	Per request	\$ 400.00	\$ 380.00	\$ 365.00	\$ 20.00	Y
Parks - permit to erect a (small 50 square metres) marquee in a park	Per request	\$ 230.00	\$ 220.00	\$ 209.50	\$ 10.00	Y
Permit to conduct a private fireworks display in a park	Per request	\$ 575.00	\$ 550.00	\$ 524.00	\$ 25.00	Y
Sportsgrounds casual use (booking charges for functions, casual sports games)	Per booking	\$ 190.00	\$ 180.00	\$ 170.00	\$ 10.00	Y
Sportsgrounds seasonal tenancy fees (formula based on quality of facility and usage of 63 grounds)	Per unit as allocated to facilities	\$ 8.90	\$ 8.50	\$ 8.00	\$ 0.40	Y
Sportsgrounds services fees/charges	Per ground/ wicket prepared	\$ 19,800.00	\$ 18,900.00	\$ 18,050.00	\$ 900.00	Y

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>Environment and Infrastructure - Projects and Strategy</b>						
Sale of bluestone pitchers to public - high quality (price variation will depend on the quality and quantity offered for sale)	Per piece	\$ 5.75	\$ 5.50	\$ 5.30	\$ 0.25	Y
Sale of bluestone pitchers to public - low quality (price variation will depend on the quality and quantity offered for sale)	Per piece	\$ 4.70	\$ 4.50	\$ 4.30	\$ 0.20	Y
<b>Environment and Infrastructure - Engineering and Traffic</b>						
Lane / footpath Cclosure	Per permit	\$ 205.00	\$ 195.00	\$ 185.00	\$ 10.00	N
Parking bay occupation	Per day	\$ 40.00	\$ 37.00	\$ 35.00	\$ 3.00	N
No Stopping signs	Deposit per sign - if refundable	\$ 71.00	\$ 68.00	\$ 65.00	\$ 3.00	Y
No Stopping signs (per day applies if in commercial shopping centre)	Per sign per day	\$ 26.00	\$ 25.00	\$ 24.00	\$ 1.00	Y
No Stopping signs	Per sign per day	\$ 13.00	\$ 12.50	\$ 12.00	\$ 0.50	Y
Asset protection - application fee	Per application	\$ 225.00	\$ 200.00	\$ 175.00	\$ 25.00	N
Building over easement - application fee	Per application	\$ 275.00	\$ 260.00	\$ 245.00	\$ 15.00	N
Compliance - stormwater inspection	Per application	\$ 90.00	\$ 85.00	\$ 80.00	\$ 5.00	Y
Compliance -vehicle crossing permit fee	Per application	\$ 140.00	\$ 120.00	\$ 100.00	\$ 20.00	N
On site detention system assessment fee	Per application	\$ 110.00	\$ 105.00	\$ 100.00	\$ 5.00	Y
Drainage contribution / levy from private developers (estimated value)	Per application	5/sqm + 10% administration fee	5/sqm + 10% administration fee	Estimated value	\$ -	N
Legal points of discharge	Per application	\$ 55.00	\$ 45.00	\$ 40.00	\$ 10.00	N
Road opening permits - administrative charge	Per application	\$ 110.00	\$ 105.00	\$ 100.00	\$ 5.00	N
Street functions - temporary closure of streets	Per application	\$ 110.00	\$ 105.00	\$ 100.00	\$ 5.00	Y
Construction of stormwater drainage supervision fee	Per application	\$200 or 2.5% of total cost of drainage works	\$200 or 2.5% of total cost of drainage works	No charge	\$ -	N

# City of Boroondara

## 2010-11 Fees and Charges

Type of Fees and Charges	UNIT	GST Inclusive 2010-11 Fee \$	GST Inclusive 2009-10 Fee \$	GST Inclusive 2008-09 Fee \$	Fee Increase \$	GST Applied @ 10%
<b>CEO's Office - Governance</b>						
Fines for failure to vote in Council elections - applicable during Council election year	Per infringement	\$ 57.00	\$ 57.00	\$ 52.00	\$ -	Y
Photocopying charges for freedom of information and inspection of prescribed documents under section 222 of the Local Government Act	A4 black and white per page	\$ 0.20	\$ 0.20	No charge	\$ -	Y
Photocopying charges for freedom of information and inspection of prescribed documents under section 222 of the Local Government Act	A3 black and white per page	\$ 2.40	\$ 2.30	No charge	\$ 0.10	Y
Photocopying charges for freedom of information and inspection of prescribed documents under section 222 of the Local Government Act	A2 black and white per page	\$ 3.55	\$ 3.40	No charge	\$ 0.15	Y
Photocopying charges for freedom of information and inspection of prescribed documents under section 222 of the Local Government Act	A1 black and white per page	\$ 4.80	\$ 4.60	No charge	\$ 0.20	Y
Photocopying charges for freedom of information and inspection of prescribed documents under section 222 of the Local Government Act	A0 black and white per page	\$ 5.75	\$ 5.50	No charge	\$ 0.25	Y

# City of Boroondara

## 2010-11 Fees and Charges

Waste charges for Council Tenanted Properties		
Community group	Free bin/s supplied	Additional bin charges
Aged Care	1 general 240 litre waste bin	Charge for subsequent general waste bins. 240 litre    \$512 120 litre    \$256 80 litre     \$142
Boat Shed	1 general 240 litre waste bin	
Child Care Centre	3 general 240 litre waste bins	
Community Centre	2 general 240 litre waste bins	
Disability Service	1 general 240 litre waste bin	
Family Centre	2 general 240 litre waste bins	
Hockey Clubs	1 general 240 litre waste bin	
Kindergartens	2 general 240 litre waste bins	
Bowling Clubs	2 general 240 litre waste bins	
School	Nil	
Scouts and Guides	1 general 240 litre waste bin	
Senior Citizens Centre	2 general 240 litre waste bins	
Sportsgrounds	Nil	
Tennis Club	2 general 240 litre waste bins	
Toy Library	1 general 240 litre waste bin	
Weight Lifting Centre	Nil	
Youth Club	Nil	



CITY OF BOROONDARA  
BUDGET 2010-11

## **APPENDIX E**

# **PRIORITY PROJECTS PROGRAM**

- Priority Projects Program (including proposed forward commitments to 2010-11)



# Priority Projects

Project	Proposed expenditure 2010-11	Foreshadowed expenditure * 2011-12	Foreshadowed expenditure * 2012-13	Total 3 year expenditure
Administration				
Right of Way identification program	\$85,000	\$90,000	\$0	\$175,000
<i>Grants and contributions for Right of Way identification program</i>	<i>-\$300,000</i>	<i>-\$310,000</i>	<i>\$0</i>	<i>-\$610,000</i>
Condition rating of sign assets	\$0	\$20,000	\$20,000	\$40,000
Incorporating archived corporate records into the Electronic Records Management System	\$67,464	\$0	\$0	\$67,464
Living democracy displays	\$0	\$0	\$50,000	\$50,000
Project management resources - major building projects	\$150,000	\$150,000	\$0	\$300,000
Incorporating Building Services corporate records into the Electronic Records Management System	\$168,661	\$0	\$0	\$168,661
Web research and benchmarking	\$20,000	\$0	\$0	\$20,000
Confirm Council's constructed lanes are vested in Council	\$0	\$0	\$37,079	\$37,079
Administration of Contracts and Purchasing	\$76,514	\$76,514	\$0	\$153,028
Customer Service improvement program - 12 month trial	\$37,000	\$0	\$0	\$37,000
Creation of new assets in Conquest	\$37,187	\$0	\$0	\$37,187
<b>Total Administration</b>	<b>\$341,826</b>	<b>\$26,514</b>	<b>\$107,079</b>	<b>\$475,419</b>
Children/Youth Projects				
Early Years Consultancy - Resource and support for local campaign and support to Committees of Management to implement COAG kindergarten reforms	\$50,000	\$0	\$0	\$50,000
Youth Innovation in Boroondara (YIIB) project	\$15,000	\$0	\$0	\$15,000
<b>Total Children/Youth Projects</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$65,000</b>
Community Focus				
A guide to Council services publication	\$43,625	\$0	\$48,000	\$91,625

\* Subject to Council review and funding

Note: Italic lines are revenue offset

# Priority Projects

Project	Proposed expenditure 2010-11	Foreshadowed expenditure * 2011-12	Foreshadowed expenditure * 2012-13	Total 3 year expenditure
Community Garden Plan	\$0	\$0	\$40,000	\$40,000
Early years consultancy, resource and support for Hawthorn Library Precinct redevelopment	\$20,000	\$0	\$0	\$20,000
Kew Seniors Club – programs and activities	\$37,500	\$50,000	\$50,000	\$137,500
<i>Grants and contributions for Kew Seniors Club – programs and activities</i>	<i>-\$37,500</i>	<i>-\$50,000</i>	<i>-\$50,000</i>	<i>-\$137,500</i>
Commence implementation of actions arising from stage two of the review into University of Third Age (U3A)	\$40,000	\$0	\$0	\$40,000
Boroondara delivered meals into the future (Stages 1 & 2 Delivered Meals Review)	\$35,000	\$0	\$0	\$35,000
<b>Total Community Focus</b>	<b>\$138,625</b>	<b>\$0</b>	<b>\$88,000</b>	<b>\$226,625</b>
<b>Compliance</b>				
Commencement of 2012 General Valuation	\$170,000	\$310,000	\$0	\$480,000
<i>Grants and contributions for Commencement of 2012 General Valuation</i>	<i>\$0</i>	<i>-\$236,000</i>	<i>\$0</i>	<i>-\$236,000</i>
Information privacy elearning module	\$0	\$9,000	\$0	\$9,000
Accessibility Audit - playground and public toilets	\$0	\$70,000	\$0	\$70,000
Burwood Road Reserve Rowing - boat ramp and river access risk assessment	\$15,000	\$0	\$0	\$15,000
Disability Discrimination Act - audit of Council buildings	\$54,000	\$0	\$0	\$54,000
Conduct of 2012 General Election and Councillor induction	\$0	\$0	\$437,000	\$437,000
<i>Grants and contributions for Conduct of 2012 General Election and Councillor induction</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$162,000</i>	<i>-\$162,000</i>
<b>Total Compliance</b>	<b>\$239,000</b>	<b>\$153,000</b>	<b>\$275,000</b>	<b>\$667,000</b>
<b>Environment</b>				
Sustainable Public Lighting - stage one	\$400,000	\$1,120,000	\$1,000,000	\$2,520,000
Backyard biodiversity pilot project	\$15,000	\$30,000	\$0	\$45,000
Maranoa Gardens Water Management Plan	\$0	\$0	\$20,000	\$20,000

\* Subject to Council review and funding

Note: Italic lines are revenue offset



# Priority Projects

Project	Proposed expenditure 2010-11	Foreshadowed expenditure * 2011-12	Foreshadowed expenditure * 2012-13	Total 3 year expenditure
Asset Management Plan for environment and biodiversity sites	\$0	\$20,000	\$0	\$20,000
Update A - Z Guide to Waste and Recycling including the 2011-12 and 2012-13 green waste collection calendars including the distribution of these to all Boroondara properties.	\$60,000	\$0	\$60,000	\$120,000
Recycled water – Sportsgrounds	\$150,000	\$150,000	\$0	\$300,000
Freeway Golf Course Water Management Study	\$77,000	\$0	\$0	\$77,000
<i>Grants and contributions for Freeway Golf Course Water Management Study</i>	<i>-\$54,000</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$54,000</i>
Living for our Future (LfoF) program implementation	\$38,500	\$28,500	\$28,500	\$95,500
<b>Total Environment</b>	<b>\$686,500</b>	<b>\$1,348,500</b>	<b>\$1,108,500</b>	<b>\$3,143,500</b>
<b>Information Technology</b>				
Business database upgrade	\$0	\$20,000	\$0	\$20,000
Video content for City of Boroondara website and intranet	\$0	\$0	\$32,000	\$32,000
Wireless networking implementation	\$0	\$0	\$20,000	\$20,000
Replacement of the Asset Management System	\$30,000	\$150,000	\$150,000	\$330,000
Trial community engagement on the web	\$0	\$12,000	\$0	\$12,000
Mobile computing enhancements	\$20,000	\$0	\$0	\$20,000
Database Analyst for Asset Management System	\$100,000	\$100,000	\$0	\$200,000
Parks and Gardens internet bookings database	\$30,000	\$0	\$0	\$30,000
Trial interactive electronic kiosks in two Boroondara Libraries	\$26,000	\$0	\$0	\$26,000
Waste Services - development of planning tool	\$20,000	\$0	\$0	\$20,000
<b>Total Information Technology</b>	<b>\$226,000</b>	<b>\$282,000</b>	<b>\$202,000</b>	<b>\$710,000</b>
<b>Infrastructure</b>				

\* Subject to Council review and funding

Note: Italic lines are revenue offset

# Priority Projects

Project	Proposed expenditure 2010-11	Foreshadowed expenditure * 2011-12	Foreshadowed expenditure * 2012-13	Total 3 year expenditure
DDA compliant footpath access - to remove 'bullnose' from perambulators/crossings	\$45,000	\$0	\$0	\$45,000
<b>Total Infrastructure</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,000</b>
<b>Master Plans</b>				
H A Smith Reserve Concept Masterplan – detailed design and documentation	\$60,000	\$0	\$0	\$60,000
<b>Total Master Plans</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>
<b>Recreation</b>				
Major projects communication and engagement	\$40,000	\$40,000	\$40,000	\$120,000
Boroondara Basketball Stadium key lines re-marking project	\$30,800	\$0	\$0	\$30,800
<i>Grants and contributions for Boroondara Basketball Stadium key lines re-marking project</i>	<i>-\$23,100</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$23,100</i>
Hays Paddock Management Plan 2010-15	\$40,000	\$0	\$0	\$40,000
Professional services within Leisure and Cultural Services Department	\$35,000	\$0	\$0	\$35,000
Implementation of Arts and Cultural Strategy	\$40,494	\$0	\$0	\$40,494
Hawthorn Aquatic & Leisure Centre and Kew Recreation Centre upgrade program temporary assistance	\$83,393	\$0	\$0	\$83,393
Commercial use of Council Sports Facilities Policy	\$20,000	\$0	\$0	\$20,000
<i>Grants and contributions for Commercial use of Council Sports Facilities Policy</i>	<i>-\$10,000</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$10,000</i>
Kew Court House opening launch	\$25,000	\$0	\$0	\$25,000
Three project management staff for delivery of major projects	\$235,293	\$327,447	\$341,821	\$904,561
Professional services – Leisure and Aquatic Centre tender	\$35,000	\$0	\$0	\$35,000
<b>Total Recreation</b>	<b>\$551,880</b>	<b>\$367,447</b>	<b>\$381,821</b>	<b>\$1,301,148</b>
<b>Shopping Centre Development</b>				
Buy Boroondara marketing campaign	\$20,000	\$20,000	\$0	\$40,000

\* Subject to Council review and funding

Note: Italic lines are revenue offset

# Priority Projects

Project	Proposed expenditure 2010-11	Foreshadowed expenditure * 2011-12	Foreshadowed expenditure * 2012-13	Total 3 year expenditure
Tourism promotion – Shopping Centres	\$0	\$0	\$100,000	\$100,000
Strategic Review of nine Trader Associations	\$55,000	\$55,000	\$55,000	\$165,000
Business Boroondara Expo	\$23,000	\$0	\$0	\$23,000
<i>Grants and contributions for Business Boroondara Expo</i>	<i>-\$15,000</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$15,000</i>
<b>Total Shopping Centre Development</b>	<b>\$83,000</b>	<b>\$75,000</b>	<b>\$155,000</b>	<b>\$313,000</b>
<b>Strategic Planning</b>				
Development of Municipal Ensembles Strategy	\$0	\$0	\$30,000	\$30,000
Strategic Transport Planner (Creating a strategic framework for all transport modes)	\$108,964	\$108,964	\$108,964	\$326,892
Planning Scheme Amendment - Balwyn Structure Plan	\$50,000	\$0	\$0	\$50,000
Open Space Strategy consultation and preparation	\$85,000	\$0	\$0	\$85,000
Thematic Environmental History (TEH)	\$75,000	\$0	\$0	\$75,000
<b>Total Strategic Planning</b>	<b>\$318,964</b>	<b>\$108,964</b>	<b>\$138,964</b>	<b>\$566,892</b>
<b>Traffic &amp; Parking</b>				
Parking precinct plan and traffic mitigation for Balwyn and Camberwell activity centre	\$100,000	\$50,000	\$0	\$150,000
Glenferrie Parking Precinct Plan	\$80,000	\$0	\$0	\$80,000
Advocacy for change in State Government freeway noise policy and noise quality testing	\$20,000	\$0	\$0	\$20,000
Clearways impacts	\$30,000	\$0	\$0	\$30,000
<b>Total Traffic &amp; Parking</b>	<b>\$230,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$280,000</b>
<b>Forward Commitments</b>				
Glenferrie Structure Plan (80389)	\$35,000	\$0	\$0	\$35,000

\* Subject to Council review and funding

Note: Italic lines are revenue offset

# Priority Projects

Project	Proposed expenditure 2010-11	Foreshadowed expenditure * 2011-12	Foreshadowed expenditure * 2012-13	Total 3 year expenditure
My Neighbourhood Housing Strategy (80388)	\$100,000	\$0	\$0	\$100,000
<b>Total Forward Commitments (net)</b>	<b>\$135,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$135,000</b>

\* Subject to Council review and funding

Note: Italic lines are revenue offset

# Priority Projects

Project	Proposed expenditure 2010-11	Foreshadowed expenditure * 2011-12	Foreshadowed expenditure * 2012-13	Total 3 year expenditure
Total Priority Projects gross expenditure	\$3,560,395	\$3,007,425	\$2,668,364	\$9,236,184
Total Unallocated expenditure	\$0	\$2,575	\$655,636	\$658,211
Total Priority Projects program	\$3,560,395	\$3,010,000	\$3,324,000	\$9,894,395
Total Priority Projects grants and contributions	\$439,600	\$596,000	\$212,000	\$1,247,600
Total Priority Projects net expenditure	\$3,120,795	\$2,414,000	\$3,112,000	\$8,646,795

\* Subject to Council review and funding

Note: Italic lines are revenue offset





## CITY OF BOROONDARA BUDGET 2010-11

# APPENDIX F CAPITAL WORKS PROGRAM

This appendix presents a listing of the Capital Works projects that will be undertaken for the 2010-11 year.

The Capital Works projects are grouped by class and include the following:

- Capital Works Program (including proposed forward commitments to 2010-11)
- Major Projects foreshadowed 2010-20





# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
<b>Major building projects</b>							
Glenferrie	Hawthorn Library Precinct	\$3,359,000	\$0	\$0	\$0	\$0	\$3,359,000
Glenferrie	Hawthorn Leisure Centre	\$550,000	\$2,875,000	\$16,520,000	\$2,030,000	\$0	\$21,975,000
	<i>Hawthorn Leisure Centre grants and contributions</i>	\$0	\$0	-\$2,500,000	\$0	\$0	-\$2,500,000
Glenferrie	Hawthorn Town Hall Arts Precinct	\$593,000	\$3,450,000	\$8,520,000	\$1,850,000	\$0	\$14,413,000
	<i>Hawthorn Town Hall Arts Precinct grants and contributions</i>	\$0	-\$500,000	\$0	\$0	\$0	-\$500,000
CoB	Camberwell Library and Office	\$4,700,000	\$11,400,000	\$0	\$0	\$0	\$16,100,000
Studley	Kew Recreation Centre stage one	\$3,632,000	\$264,000	\$0	\$0	\$0	\$3,896,000
Solway	Ashburton Community Hub	\$0	\$0	\$1,577,000	\$1,498,000	\$0	\$3,075,000
Maranoa	Balwyn Leisure Centre stage one	\$0	\$0	\$0	\$0	\$441,000	\$441,000
Solway	Ashburton Recreation Centre	\$0	\$0	\$0	\$3,868,000	\$5,528,000	\$9,396,000
	<i>Ashburton Recreation Centre grants and contributions</i>	\$0	\$0	\$0	\$0	-\$500,000	-\$500,000
Glenferrie	Tuck Stand refurbishment	\$0	\$0	\$0	\$158,000	\$841,000	\$999,000
Maling	Library redevelopment Balwyn	\$0	\$0	\$420,000	\$2,102,000	\$2,102,000	\$4,624,000
Studley	<i>Kew Court House and Police Station grants and contributions</i>	-\$100,000	\$0	\$0	\$0	\$0	-\$100,000
	Major project inflation	\$0	\$899,450	\$2,771,500	\$1,813,476	\$1,920,695	\$7,405,121
<b>Total major building projects</b>		<b>\$12,734,000</b>	<b>\$18,388,450</b>	<b>\$27,308,500</b>	<b>\$13,319,476</b>	<b>\$10,332,695</b>	<b>\$82,083,121</b>
<b>Buildings</b>							
<b>Demolition</b>							
Gardiner	Hawthorn South Bowls Club Pavilion (bunker)	\$0	\$24,000	\$0	\$0	\$0	\$24,000
<b>Total Demolition</b>		<b>\$0</b>	<b>\$24,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$24,000</b>
<b>Major refurbishment</b>							
Maranoa	Minifie Park Child Care Centre	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000
Lynden	Camberwell District Ladies Bowls Club Pavilion (Burwood Bowls Club)	\$800,000	\$0	\$0	\$0	\$0	\$800,000
Bellevue	Freeway Golf clubhouse	\$575,000	\$0	\$0	\$0	\$0	\$575,000
Studley	North Kew MCHC & toy library	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Gardiner	South Camberwell Tennis Club Pavilion	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Maling	Canterbury play station toy library main building	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Studley	Studley Park kindergarten main building	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Maranoa	Hislop Park Pavilion	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Maling	Balwyn Senior Citizens Club main building	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Glenferrie	Hawthorn Library internal refurbishment	\$20,000	\$650,000	\$0	\$0	\$0	\$670,000
Gardiner	Camberwell Bowls Club Pavilion	\$0	\$300,000	\$0	\$0	\$0	\$300,000
Lynden	Riversdale Depot weighbridge office	\$0	\$96,000	\$0	\$0	\$0	\$96,000
Junction	3rd Hawthorn Scout Group Pavilion	\$0	\$0	\$300,000	\$0	\$0	\$300,000

\* Subject to council review and funding  
Appendix F - Capital Works

# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
Gardiner	South Camberwell MCHC main building	\$0	\$0	\$240,000	\$0	\$0	\$240,000
Maling	Balwyn Park Bowls Club Pavilion	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
Bellevue	4th Kew Scout Group main building	\$0	\$0	\$315,000	\$0	\$0	\$315,000
Maling	Canterbury Memorial Home Unit -units 20-23	\$0	\$0	\$0	\$125,000	\$0	\$125,000
Maling	Canterbury Memorial Home Unit - units 1-4	\$0	\$0	\$0	\$125,000	\$0	\$125,000
Maling	Canterbury Memorial Home Unit - units 11-14	\$0	\$0	\$0	\$125,000	\$0	\$125,000
Maling	Canterbury Memorial Home Unit - units 15-19	\$0	\$0	\$0	\$145,000	\$0	\$145,000
Junction	Auburn MCHC main building	\$0	\$0	\$0	\$220,000	\$0	\$220,000
Junction	Community Arts House main Building Inglesby road	\$0	\$0	\$0	\$260,000	\$0	\$260,000
Maling	Canterbury Memorial Home Unit - units 5-10	\$0	\$0	\$0	\$260,000	\$0	\$260,000
Glenferrie	St James Park Bowls Club main building	\$0	\$0	\$0	\$1,500,000	\$0	\$1,500,000
Glenferrie	607 Glenferrie Road restaurant/café	\$0	\$0	\$0	\$0	\$790,000	\$790,000
Glenferrie	609 Glenferrie road opportunity shop	\$0	\$0	\$0	\$0	\$395,000	\$395,000
<b>Total major refurbishment</b>		<b>\$5,495,000</b>	<b>\$1,046,000</b>	<b>\$1,855,000</b>	<b>\$2,760,000</b>	<b>\$1,185,000</b>	<b>\$12,341,000</b>
<b>Minor refurbishment</b>							
CoB	Sports ground - ground staff accommodation upgrades	\$130,000	\$120,000	\$120,000	\$120,000	\$0	\$490,000
Studley	Kew dispatch kitchen	\$70,000	\$0	\$0	\$0	\$0	\$70,000
Cotham	Victoria Park House	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Glenferrie	West Hawthorn Pre School main building	\$80,000	\$0	\$0	\$0	\$0	\$80,000
Gardiner	Camberwell Sports Ground convert disused public toilet block to store room	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Maling	Canterbury Memorial Home Unit replace hot water and TV services	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Solway	Craig Family Centre kitchen renewal	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Lynden	650 Riversdale Road refurbishment	\$0	\$0	\$0	\$118,000	\$0	\$118,000
Lynden	652 Riversdale Road refurbishment	\$0	\$0	\$0	\$118,000	\$0	\$118,000
Junction	Camberwell Youth Centre main building	\$0	\$24,000	\$0	\$0	\$0	\$24,000
Lynden	Highfield Park Pavilion	\$0	\$250,000	\$0	\$0	\$0	\$250,000
Bellevue	Kew East MCHC main building	\$0	\$240,000	\$0	\$0	\$0	\$240,000
Cotham	North Balwyn MCHC main building	\$0	\$250,000	\$0	\$0	\$0	\$250,000
Lynden	Through Road Child Care Centre main building	\$0	\$500,000	\$0	\$0	\$0	\$500,000
Glenferrie	Tuck Stand preservation works	\$0	\$870,000	\$0	\$0	\$0	\$870,000
Gardiner	412 Camberwell Road House	\$0	\$0	\$90,000	\$0	\$0	\$90,000
Gardiner	410 Camberwell Road House	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Lynden	1 Shalless Drive	\$0	\$0	\$0	\$100,000	\$0	\$100,000
CoB	Unscheduled minor building works	\$600,000	\$600,000	\$600,000	\$600,000	\$0	\$2,400,000
<b>Total minor refurbishment</b>		<b>\$1,025,000</b>	<b>\$2,854,000</b>	<b>\$910,000</b>	<b>\$1,056,000</b>	<b>\$0</b>	<b>\$5,845,000</b>

\* Subject to council review and funding  
Appendix F - Capital Works

# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
<b>Pavilion reconstruction</b>							
Bellevue	Hays Paddock main pavilion	\$600,000	\$1,100,000	\$0	\$0	\$0	\$1,700,000
Solway	Eric Raven Reserve Pavilion	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$2,000,000
CoB	Future building renewal design	\$120,000	\$120,000	\$120,000	\$120,000	\$0	\$480,000
Lynden	Burwood Reserve Pavilion	\$0	\$900,000	\$1,200,000	\$0	\$0	\$2,100,000
Cotham	Victoria Park North Pavilion	\$0	\$800,000	\$900,000	\$0	\$0	\$1,700,000
Gardiner	H.A. Smith Reserve Pavilion	\$0	\$270,000	\$1,830,000	\$0	\$0	\$2,100,000
Solway	8th Camberwell Scout Group Pavilion - Saxby Road	\$0	\$0	\$0	\$825,000	\$0	\$825,000
<b>Total pavilion reconstruction</b>		<b>\$1,720,000</b>	<b>\$4,190,000</b>	<b>\$4,050,000</b>	<b>\$945,000</b>	<b>\$0</b>	<b>\$10,905,000</b>
<b>Roof replacements</b>							
Gardiner	Camberwell sports ground main pavilion/grandstand	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Glenferrie	Hawthorn RSL main building	\$155,000	\$0	\$0	\$0	\$0	\$155,000
<b>Total roof replacements</b>		<b>\$355,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$355,000</b>
<b>Safety and statutory</b>							
CoB	Roof access project	\$60,000	\$65,000	\$70,000	\$20,000	\$0	\$215,000
CoB	Fire service replacement	\$80,000	\$115,000	\$120,000	\$50,000	\$0	\$365,000
CoB	Lock replacement program - electronic locks	\$80,000	\$85,000	\$90,000	\$95,000	\$0	\$350,000
CoB	Compliance audit projects	\$130,000	\$200,000	\$200,000	\$200,000	\$0	\$730,000
Cotham	North Balwyn Senior Citizens Club main building	\$0	\$240,000	\$0	\$0	\$0	\$240,000
Cotham	Deepdene Park South Pavilion	\$0	\$180,000	\$0	\$0	\$0	\$180,000
Lynden	Camberwell Early Childhood Centre main building	\$0	\$12,000	\$0	\$0	\$0	\$12,000
Lynden	Fordham Avenue Kindergarten main building	\$0	\$12,000	\$0	\$0	\$0	\$12,000
Lynden	Frog Hollow Reserve Hall	\$0	\$12,000	\$0	\$0	\$0	\$12,000
Glenferrie	West Hawthorn Early Childhood Centre main building	\$0	\$12,000	\$0	\$0	\$0	\$12,000
Maling	Canterbury Memorial Home Unit function hall	\$0	\$0	\$105,000	\$0	\$0	\$105,000
Lynden	Riversdale Depot office/administration building	\$0	\$0	\$240,000	\$0	\$0	\$240,000
<b>Total safety and statutory</b>		<b>\$350,000</b>	<b>\$933,000</b>	<b>\$825,000</b>	<b>\$365,000</b>	<b>\$0</b>	<b>\$2,473,000</b>
<b>Public toilet</b>							
Lynden	Burwood Reserve public toilet block	\$165,000	\$0	\$0	\$0	\$0	\$165,000
Glenferrie	Yarra Bank Reserve public toilet/maintenance shed	\$20,000	\$270,000	\$0	\$0	\$0	\$290,000
Maranoa	Balwyn toilet	\$0	\$172,500	\$0	\$0	\$0	\$172,500
CoB	Future public toilet	\$0	\$0	\$172,500	\$172,500	\$0	\$345,000
<b>Total Public Toilet</b>		<b>\$185,000</b>	<b>\$442,500</b>	<b>\$172,500</b>	<b>\$172,500</b>	<b>\$0</b>	<b>\$972,500</b>
CoB	Future building expenditure	\$0	\$572,250	\$3,883,000	\$7,173,500	\$10,234,000	\$21,862,750
<b>Total buildings</b>		<b>\$9,130,000</b>	<b>\$10,061,750</b>	<b>\$11,695,500</b>	<b>\$12,472,000</b>	<b>\$11,419,000</b>	<b>\$54,778,250</b>

\* Subject to council review and funding  
Appendix F - Capital Works

# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
<b>Footpaths</b>							
<b>Bicycle and pedestrian trails</b>							
Solway	Anniversary Trail realignment north of High Street to car park	\$30,000	\$0	\$0	\$0	\$0	\$30,000
CoB	Safety audit recommendations - Anniversary Trail	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Bellevue/Studley	Safety audit recommendations - Main Yarra Trail	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Gardiner/Solway	Safety audit recommendations - Gardiners Creek Trail	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Bellevue	Safety audit recommendations - Koonung Trail	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Lynden	Traffic treatment renewal for bicycle access Highfield Road south of Nevis Street	\$10,000	\$0	\$0	\$0	\$0	\$10,000
CoB	Traffic treatment renewal for bicycle access	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Solway	Anniversary Trail fencing renewal north of Dion Street bridge	\$35,000	\$0	\$0	\$0	\$0	\$35,000
CoB	Bicycle and pedestrian trails - implementation of safety audit action plan	\$0	\$320,000	\$325,000	\$330,000	\$0	\$975,000
<b>Total bicycle and pedestrian trails</b>		<b>\$160,000</b>	<b>\$320,000</b>	<b>\$325,000</b>	<b>\$330,000</b>	<b>\$0</b>	<b>\$975,000</b>
<b>Park paths - (Locations specified are subject to review prior to works being undertaken)</b>							
CoB	Park gravel path renewal program	\$63,000	\$0	\$0	\$0	\$0	\$63,000
<b>Total park paths</b>		<b>\$63,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$63,000</b>
<b>Road paths</b>							
CoB	Condition 4 footpaths	\$150,000	\$155,000	\$160,000	\$165,000	\$0	\$630,000
CoB	Unscheduled footpath works	\$200,000	\$205,000	\$210,000	\$215,000	\$0	\$830,000
<b>Total Road Paths</b>		<b>\$350,000</b>	<b>\$360,000</b>	<b>\$370,000</b>	<b>\$380,000</b>	<b>\$0</b>	<b>\$1,460,000</b>
CoB	Future footpath expenditure	\$0	\$269,000	\$126,000	\$332,000	\$1,142,000	\$1,869,000
<b>Total footpaths</b>		<b>\$573,000</b>	<b>\$949,000</b>	<b>\$821,000</b>	<b>\$1,042,000</b>	<b>\$1,142,000</b>	<b>\$4,527,000</b>
<b>Fixed plant and equipment</b>							
<b>Mechanical equipment upgrades</b>							
CoB	Leisure centres – pool plant equipment replacement program	\$135,000	\$176,000	\$200,000	\$200,000	\$200,000	\$911,000
Studley	Kew Recreation Centre - re line two main pool filters and two main spa filters.	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Studley	Kew Depot - replace ducted heating unit and add on air conditioning unit	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Studley	Kew Neighbourhood House - replace existing wall units with two split system in multipurpose room, three split systems in three offices	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Maling	Canterbury support services - replace existing mechanical system with five split system with multi heads	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Glenferrie	Hawthorn Library - replace chiller	\$180,000	\$0	\$0	\$0	\$0	\$180,000
Maling	Balwyn Library - replace compressor on main air conditioning unit	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Lynden	Riversdale Depot Transfer Station - preventative maintenance on compactors, pits and trailers	\$22,000	\$0	\$0	\$0	\$0	\$22,000
CoB	Renew turf wicket rollers	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CoB	Parking meter replacement program	\$105,000	\$110,000	\$115,000	\$115,000	\$0	\$445,000
CoB	Bin renewal program	\$167,000	\$167,000	\$167,000	\$167,000	\$0	\$668,000

\* Subject to council review and funding

# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
CoB	Future fixed plant and equipment expenditure	\$0	\$89,000	\$86,000	\$9,000	\$320,000	\$504,000
<b>Total mechanical equipment upgrades</b>		<b>\$954,000</b>	<b>\$542,000</b>	<b>\$568,000</b>	<b>\$491,000</b>	<b>\$520,000</b>	<b>\$3,075,000</b>
<b>Leisure and Aquatic Centre equipment replacement</b>							
CoB	Leisure and Aquatic Centre equipment replacement	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
<b>Total Leisure and Aquatic Centre equipment replacement</b>		<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>
<b>Furniture</b>							
CoB	Library and office furniture	\$192,000	\$200,000	\$200,000	\$200,000	\$200,000	\$992,000
<b>Total furniture</b>		<b>\$192,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$992,000</b>
<b>Total fixed plant and equipment</b>		<b>\$1,221,000</b>	<b>\$817,000</b>	<b>\$843,000</b>	<b>\$766,000</b>	<b>\$795,000</b>	<b>\$4,442,000</b>
<b>Drains</b>							
<b>Brick drain renewal</b>							
Junction	Fritsch Holzer Reserve, Hawthorn	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Gardiner	Cochran Avenue, Camberwell stage three	\$125,000	\$0	\$0	\$0	\$0	\$125,000
Studley	High St, Kew Princess Street to Walpole Street	\$285,000	\$0	\$0	\$0	\$0	\$285,000
Bellevue	High St, Kew East, Violet Grove to Bennett Parade	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Cotham	Barkers Rd, Kew, Power Street to Church Street	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Cotham	Gordon St, Balwyn stage one	\$370,000	\$0	\$0	\$0	\$0	\$370,000
<b>Total brick drain renewal</b>		<b>\$1,730,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,730,000</b>
<b>Drainage capital renewal/replacement</b>							
Studley	Edgevale/Wellington Streets ROW, Kew	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Cotham	Dale Street, Balwyn	\$80,000	\$0	\$0	\$0	\$0	\$80,000
Bellevue	Woodville Street, Balwyn North	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Studley	Carnsworth Avenue, Kew	\$115,000	\$0	\$0	\$0	\$0	\$115,000
Glenferrie	Glenferrie Road, Hawthorn Kinkora Road area	\$130,000	\$0	\$0	\$0	\$0	\$130,000
Cotham	Maxwell Street, Kew	\$86,000	\$0	\$0	\$0	\$0	\$86,000
Studley	Hyton Crescent, Kew	\$125,000	\$0	\$0	\$0	\$0	\$125,000
Studley	Malmsbury Street, Kew	\$125,000	\$0	\$0	\$0	\$0	\$125,000
Cotham	Wills Street, Balwyn	\$80,000	\$0	\$0	\$0	\$0	\$80,000
Studley	Redmont Street, Kew	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Bellevue	Munro Street, Kew East	\$90,000	\$0	\$0	\$0	\$0	\$90,000
Bellevue	Kilby Road, Water Sensitive Urban Design, Kew	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Gardiner	Hambledon Road Water Sensitive Urban Design, Hawthorn	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Lynden	Acacia Street, Camberwell	\$40,000	\$0	\$0	\$0	\$0	\$40,000

# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
CoB	Unscheduled drainage renewal works	\$200,000	\$210,000	\$220,000	\$230,000	\$0	\$860,000
	Future drainage expenditure	\$0	\$3,325,000	\$3,683,000	\$3,870,000	\$4,307,000	\$15,185,000
<b>Total drainage capital renewal/replacement</b>		<b>\$1,471,000</b>	<b>\$3,535,000</b>	<b>\$3,903,000</b>	<b>\$4,100,000</b>	<b>\$4,307,000</b>	<b>\$17,316,000</b>
<b>Total Drains</b>		<b>\$3,201,000</b>	<b>\$3,535,000</b>	<b>\$3,903,000</b>	<b>\$4,100,000</b>	<b>\$4,307,000</b>	<b>\$19,046,000</b>
<b>Traffic management devices</b>							
CoB	Refurbishment of category four condition, traffic management devices	\$100,000	\$0	\$0	\$0	\$0	\$100,000
CoB	Traffic management devices - maintenance OH&S issue works	\$31,000	\$32,000	\$33,000	\$34,000	\$0	\$130,000
CoB	Future traffic management devices expenditure	\$0	\$183,000	\$205,000	\$216,000	\$263,000	\$867,000
<b>Total traffic management devices</b>		<b>\$131,000</b>	<b>\$215,000</b>	<b>\$238,000</b>	<b>\$250,000</b>	<b>\$263,000</b>	<b>\$1,097,000</b>
<b>Bridges</b>							
Studley	Walmer Street pedestrian bridge (half cost with City of Yarra)	\$20,000	\$0	\$0	\$500,000	\$0	\$520,000
CoB	Future bridge expenditure	\$0	\$134,000	\$149,000	\$157,000	\$164,000	\$604,000
<b>Total Bridges</b>		<b>\$20,000</b>	<b>\$134,000</b>	<b>\$149,000</b>	<b>\$657,000</b>	<b>\$164,000</b>	<b>\$1,124,000</b>
<b>Resurfacing of Council car parks</b>							
CoB	Resurfacing of condition four car parks	\$305,000	\$337,000	\$371,000	\$390,000	\$409,000	\$1,812,000
<b>Total resurfacing of Council car parks</b>		<b>\$305,000</b>	<b>\$337,000</b>	<b>\$371,000</b>	<b>\$390,000</b>	<b>\$409,000</b>	<b>\$1,812,000</b>
<b>Retaining Walls</b>							
CoB	Unscheduled works - retaining walls	\$50,000	\$50,000	\$50,000	\$50,000	\$51,000	\$251,000
CoB	Park retaining wall renewal program	\$52,000	\$54,000	\$56,000	\$58,250	\$50,000	\$270,250
Maling	Canterbury Tennis Club retaining wall renewal	\$67,000	\$0	\$0	\$0	\$0	\$67,000
Lynden	Riversdale Depot - renew retaining wall on eastern side of Depot office block	\$80,000	\$0	\$0	\$0	\$0	\$80,000
CoB	Future retaining wall rehabilitation	\$0	\$50,000	\$50,000	\$50,000	\$51,000	\$201,000
<b>Total retaining walls</b>		<b>\$249,000</b>	<b>\$154,000</b>	<b>\$156,000</b>	<b>\$158,250</b>	<b>\$152,000</b>	<b>\$869,250</b>
<b>Street / park / playground furniture</b>							
<b>Park bins, BBQ's, drinking fountains</b>							
CoB	Park BBQ's - unscheduled works	\$15,000	\$15,500	\$16,000	\$16,500	\$0	\$63,000
CoB	Park drinking fountains - unscheduled works	\$8,000	\$8,250	\$8,500	\$8,750	\$0	\$33,500
CoB	Park furniture renewal	\$150,000	\$156,000	\$162,000	\$168,000	\$0	\$636,000
<b>Total park bins, BBQ's, drinking Fountains</b>		<b>\$173,000</b>	<b>\$179,750</b>	<b>\$186,500</b>	<b>\$193,250</b>	<b>\$0</b>	<b>\$732,500</b>
<b>Playground replacement program</b>							
CoB	Playground non-compliance	\$41,500	\$43,250	\$45,000	\$46,750	\$0	\$176,500
CoB	Park playground replacement program	\$276,250	\$287,500	\$298,750	\$310,500	\$0	\$1,173,000
<b>Total playground replacement program</b>		<b>\$317,750</b>	<b>\$330,750</b>	<b>\$343,750</b>	<b>\$357,250</b>	<b>\$0</b>	<b>\$1,349,500</b>

# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
<b>Childcare playgrounds</b>							
Maling	Surrey Hills Neighbourhood House play space renewal	\$25,000	\$0	\$0	\$0	\$0	\$25,000
CoB	Playground renewal program - Council properties (child care)	\$35,000	\$37,000	\$39,000	\$41,000	\$0	\$152,000
<b>Total childcare playgrounds</b>		<b>\$60,000</b>	<b>\$37,000</b>	<b>\$39,000</b>	<b>\$41,000</b>	<b>\$0</b>	<b>\$177,000</b>
CoB	Future street / park / playground furniture expenditure	\$0	\$270,500	\$356,750	\$387,250	\$1,042,000	\$2,056,500
<b>Total street / park / playground furniture</b>		<b>\$550,750</b>	<b>\$818,000</b>	<b>\$926,000</b>	<b>\$978,750</b>	<b>\$1,042,000</b>	<b>\$4,315,500</b>
<b>Irrigation / fencing / signs</b>							
<b>Park fences</b>							
CoB	Park fences - unscheduled works	\$21,000	\$21,750	\$22,500	\$23,500	\$0	\$88,750
CoB	Park fences renewal program	\$144,000	\$155,000	\$155,000	\$150,000	\$0	\$604,000
CoB	Oval fences renewal program	\$0	\$120,000	\$110,000	\$150,000	\$0	\$380,000
CoB	Cricket practice nets renewal program	\$170,000	\$170,000	\$170,000	\$190,000	\$0	\$700,000
<b>Total park fences</b>		<b>\$335,000</b>	<b>\$466,750</b>	<b>\$457,500</b>	<b>\$513,500</b>	<b>\$0</b>	<b>\$1,772,750</b>
<b>Park signs</b>							
CoB	Park signage renewal program	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
<b>Total park signs</b>		<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$400,000</b>
<b>Freeway Golf Course improvements</b>							
Bellevue	Golf Course green, tee and bunker renewal	\$125,000	\$125,000	\$125,000	\$100,000	\$0	\$475,000
Bellevue	Golf Course soil storage bin renewal	\$70,000	\$0	\$0	\$0	\$0	\$70,000
<b>Total Golf Course improvements</b>		<b>\$195,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$475,000</b>
<b>Sportsground improvements</b>							
CoB	Minor sportsground improvements	\$150,000	\$156,000	\$162,000	\$168,500	\$0	\$636,500
<b>Total sportsground improvements</b>		<b>\$150,000</b>	<b>\$156,000</b>	<b>\$162,000</b>	<b>\$168,500</b>	<b>\$0</b>	<b>\$636,500</b>
<b>Park irrigation renewal</b>							
CoB	Irrigation and lighting control system renewal	\$350,000	\$0	\$0	\$0	\$0	\$350,000
CoB	Park irrigation upgrades	\$120,000	\$120,000	\$120,000	\$120,000	\$0	\$480,000
<b>Total park Irrigation renewal</b>		<b>\$470,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$830,000</b>
<b>Park renewal projects</b>							
	Skate Park renewal works	\$80,000	\$0	\$0	\$0	\$0	\$80,000
<b>Total park renewal projects</b>		<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>
CoB	Future irrigation / lighting / fencing / signs expenditure	\$0	\$766,250	\$1,025,500	\$1,064,000	\$2,196,000	\$5,051,750
<b>Total irrigation / fencing / signs</b>		<b>\$1,330,000</b>	<b>\$1,734,000</b>	<b>\$1,990,000</b>	<b>\$2,066,000</b>	<b>\$2,196,000</b>	<b>\$9,316,000</b>
<b>Trees</b>							
CoB	Park and street tree renewal program	\$265,000	\$265,000	\$302,000	\$403,000	\$423,000	\$1,658,000
<b>Total trees</b>		<b>\$265,000</b>	<b>\$265,000</b>	<b>\$302,000</b>	<b>\$403,000</b>	<b>\$423,000</b>	<b>\$1,658,000</b>

# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
<b>Utilities</b>							
<b>Sportsground training lights renewal</b>							
CoB	Sportsground training lights renewal program	\$170,000	\$180,750	\$181,500	\$203,250	\$0	\$735,500
<b>Total sportsground training lights renewal</b>		<b>\$170,000</b>	<b>\$180,750</b>	<b>\$181,500</b>	<b>\$203,250</b>	<b>\$0</b>	<b>\$735,500</b>
<b>Park lighting</b>							
Studley	Kew Junction gardens lighting renewal	\$10,000	\$0	\$0	\$0	\$0	\$10,000
CoB	Boroondara Tennis Centre - replace pin connection on all light towers as per structural consultants report	\$80,000	\$0	\$0	\$0	\$0	\$80,000
CoB	Park lighting - unscheduled works	\$15,000	\$15,500	\$16,000	\$16,750	\$0	\$63,250
<b>Total park lighting</b>		<b>\$105,000</b>	<b>\$15,500</b>	<b>\$16,000</b>	<b>\$16,750</b>	<b>\$0</b>	<b>\$63,250</b>
<b>Traffic treatment - lighting replacement</b>							
CoB	Traffic treatments lighting upgrade	\$52,000	\$53,000	\$54,000	\$54,000	\$0	\$213,000
<b>Total Traffic treatment - lighting replacement</b>		<b>\$52,000</b>	<b>\$53,000</b>	<b>\$54,000</b>	<b>\$54,000</b>	<b>\$0</b>	
CoB	Future utilities expenditure	\$0	\$0	\$0	\$0	\$177,000	\$177,000
<b>Total utilities</b>		<b>\$327,000</b>	<b>\$249,250</b>	<b>\$251,500</b>	<b>\$274,000</b>	<b>\$177,000</b>	<b>\$1,278,750</b>
<b>Roads</b>							
CoB	Resheeting	\$3,000,000	\$0	\$0	\$0	\$0	\$3,000,000
CoB	Full road reconstruction and kerb replacements	\$3,485,000	\$0	\$0	\$0	\$0	\$3,485,000
CoB	Future roads expenditure	\$0	\$7,118,000	\$7,995,000	\$7,892,000	\$8,425,000	\$31,430,000
CoB	Roads to recovery funding	-\$425,875	-\$425,875	-\$425,875	-\$271,750	\$0	-\$1,549,375
<b>Total roads</b>		<b>\$6,059,125</b>	<b>\$6,692,125</b>	<b>\$7,569,125</b>	<b>\$7,620,250</b>	<b>\$8,425,000</b>	<b>\$36,365,625</b>
<b>Information technology</b>							
CoB	Future information technology expenditure	\$440,000	\$1,000,000	\$700,000	\$721,000	\$537,000	\$3,398,000
<b>Total information technology</b>		<b>\$440,000</b>	<b>\$1,000,000</b>	<b>\$700,000</b>	<b>\$721,000</b>	<b>\$537,000</b>	<b>\$3,398,000</b>
<b>Total libraries</b>							
CoB	Library resources	\$1,308,000	\$1,342,000	\$1,377,000	\$1,413,000	\$1,449,000	\$6,889,000
<b>Total libraries</b>		<b>\$1,308,000</b>	<b>\$1,342,000</b>	<b>\$1,377,000</b>	<b>\$1,413,000</b>	<b>\$1,449,000</b>	<b>\$6,889,000</b>



# Capital Works - Renewal

Ward	Project	Proposed expenditure 2010-11*	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15*	Total 5 year expenditure
<b>Forward commitments from 2009-10 (net)</b>							
Solway	Redevelop Eric Raven Reserve Pavilion (71262)	\$589,427	\$0	\$0	\$0	\$0	\$589,427
Maranoa	Gordon Barnard Reserve Pavilion (71528)	\$350,000	\$0	\$0	\$0	\$0	\$350,000
Maranoa	Minifie Park Child Care Centre main building (71698)	\$124,756	\$0	\$0	\$0	\$0	\$124,756
Gardiner	H A Smith Reserve Pavilion (71712)	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Glenferrie	Grace Park, Hawthorn playground (71762)	\$59,500	\$0	\$0	\$0	\$0	\$59,500
Cotham	Victoria Park South Pavilion (71799)	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Solway	Ferndale Park Pavilion (71809)	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Lynden	Hartwell Sports Ground Pavilion (71810)	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Solway	Warner Reserve Pavilion (71813)	\$360,000	\$0	\$0	\$0	\$0	\$360,000
Solway	Watson Park Pavilion (71814)	\$570,000	\$0	\$0	\$0	\$0	\$570,000
Lynden	Willison Park Tennis Club Pavilion (71815)	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Maling	Canterbury MCHC main building (71816)	\$210,000	\$0	\$0	\$0	\$0	\$210,000
Maling	Canterbury Sports Ground Pavilion (71817)	\$415,000	\$0	\$0	\$0	\$0	\$415,000
Gardiner	Nettleton Park Pavilion (71823)	\$155,000	\$0	\$0	\$0	\$0	\$155,000
Gardiner	Gardiner's Creek Trail reconstruction (71831)	\$52,000	\$0	\$0	\$0	\$0	\$52,000
Cob	Park Playground replacement program (71866)	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Glenferrie	Hawthorn Leisure Centre (71923)	\$700,000	\$0	\$0	\$0	\$0	\$700,000
Glenferrie	Hawthorn Library Precinct (71924)	\$483,000	\$0	\$0	\$0	\$0	\$483,000
Glenferrie	Hawthorn Town Hall Arts Precinct (71925)	\$507,000	\$0	\$0	\$0	\$0	\$507,000
Studley	Kew Court House and Police Station (71926)	\$146,000	\$0	\$0	\$0	\$0	\$146,000
Studley	<i>Kew Court House and Police Station grants and contributions (71926)</i>	<i>-\$500,000</i>	\$0	\$0	\$0	\$0	<i>-\$500,000</i>
CoB	Camberwell Library and Office (71944)	\$1,130,000	\$0	\$0	\$0	\$0	\$1,130,000
Maling	John August Reserve playground (71951)	\$60,500	\$0	\$0	\$0	\$0	\$60,500
<b>Total forward commitments (net)</b>		<b>\$5,867,183</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,867,183</b>
<b>Total renewal capital works gross expenditure</b>		<b>\$44,736,933</b>	<b>\$47,617,450</b>	<b>\$61,526,500</b>	<b>\$46,902,476</b>	<b>\$43,732,695</b>	<b>\$244,516,054</b>
<b>Total renewal capital works grants and contributions</b>		<b>-\$1,025,875</b>	<b>-\$925,875</b>	<b>-\$2,925,875</b>	<b>-\$271,750</b>	<b>-\$500,000</b>	<b>-\$5,649,375</b>
<b>Total renewal capital works program net expenditure</b>		<b>\$43,711,058</b>	<b>\$46,691,575</b>	<b>\$58,600,625</b>	<b>\$46,630,726</b>	<b>\$43,232,695</b>	<b>\$238,866,679</b>

\* Subject to council review and funding  
Appendix F - Capital Works

# Capital Works - New and Upgrade

Ward	Project	Proposed expenditure 2010-11	Foreshadowed expenditure* 2011-12	Foreshadowed expenditure* 2012-13	Foreshadowed expenditure* 2013-14	Foreshadowed expenditure* 2014-15	Total 5 year expenditure
Children/Youth Projects							
Maranoa Ward	Minifie Park Childcare Centre redevelopment	\$0	\$1,600,000	\$0	\$0	\$0	\$1,600,000
Total Children/Youth Projects		\$0	\$1,600,000	\$0	\$0	\$0	\$1,600,000
Community Buildings							
Glenferrie Ward	Extension of Hawthorn Community House - Henry Street	\$225,000	\$0	\$0	\$0	\$0	\$225,000
Junction Ward	Camberwell Library and Parkview Room furniture and fittings	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Total Community Buildings		\$225,000	\$1,000,000	\$0	\$0	\$0	\$1,225,000
Environment							
Solway Ward	Ashburton Community Precinct Cogeneration Project	\$424,222	\$0	\$0	\$0	\$0	\$424,222
	<i>Grants and contributions for Ashburton Community Precinct Cogeneration Project</i>	<i>-\$130,000</i>	<i>-\$20,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$150,000</i>
CoB	Bicycle Strategy implementation	\$155,000	\$155,000	\$155,000	\$155,000	\$155,000	\$775,000
CoB	Sportsgrounds warm season grass conversion	\$550,000	\$500,000	\$0	\$0	\$0	\$1,050,000
CoB	Implementation of an Eco-Living Demonstration Centre	\$0	\$200,000	\$500,000	\$0	\$0	\$700,000
Bellevue Ward	Koonung Creek Wetland redevelopment (non WSUD works)	\$0	\$0	\$0	\$120,000	\$0	\$120,000
CoB	Integrated Transport Strategy implementation	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
CoB	Separation of users on shared path network	\$0	\$0	\$40,000	\$20,000	\$60,000	\$120,000
Solway Ward	Ashburton Community garden - stage two - picnic shelter/water	\$65,000	\$0	\$0	\$0	\$0	\$65,000
Solway Ward	Ashburton Community garden - sustainable water supply	\$60,000	\$0	\$0	\$0	\$0	\$60,000

\* Subject to Council review and funding  
Note: Italics lines are revenue offset

# Capital Works - New and Upgrade

Ward	Project	Proposed expenditure 2010-11	Foreshadowed expenditure* 2011-12	Foreshadowed expenditure* 2012-13	Foreshadowed expenditure* 2013-14	Foreshadowed expenditure* 2014-15	Total 5 year expenditure
CoB	Implementation of building energy efficiency actions	\$88,700	\$0	\$0	\$0	\$0	\$88,700
Total Environment		<b>\$1,262,922</b>	<b>\$885,000</b>	<b>\$745,000</b>	<b>\$345,000</b>	<b>\$345,000</b>	<b>\$3,502,922</b>
Information Technology Infrastructure							
CoB	Parks and Gardens Internet bookings database	\$26,851	\$0	\$0	\$0	\$0	\$26,851
CoB	Boroondara Kindergarten Central Enrolment Scheme (BKCES) web application	\$10,000	\$0	\$0	\$0	\$0	\$10,000
CoB	Mobile computing	\$60,000	\$60,000	\$40,000	\$40,000	\$40,000	\$240,000
CoB	Online community directory	\$0	\$0	\$50,000	\$0	\$0	\$50,000
CoB	Mobile computing for park rangers	\$20,000	\$0	\$0	\$0	\$0	\$20,000
CoB	Web content management system	\$120,000	\$140,000	\$0	\$0	\$0	\$260,000
CoB	GPS tracking in 24 trucks - installation and software	\$60,000	\$0	\$0	\$0	\$0	\$60,000
CoB	Wireless networking implementation	\$0	\$0	\$80,000	\$30,000	\$20,000	\$130,000
Total Information Technology Infrastructure		<b>\$296,851</b>	<b>\$200,000</b>	<b>\$170,000</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$796,851</b>
Infrastructure							
Bellevue Ward	Golf course/Sportsgrounds equipment shelter shed	\$0	\$0	\$30,000	\$0	\$0	\$30,000
Maranoa Ward	Public toilet at Balwyn East Shopping Centre	\$0	\$0	\$0	\$15,000	\$160,000	\$175,000
CoB	Parks and Gardens portable high pressure washer	\$0	\$0	\$10,000	\$0	\$0	\$10,000
Solway Ward	Markham Reserve Regional playground public toilet construction	\$140,000	\$0	\$0	\$0	\$0	\$140,000

\* Subject to Council review and funding  
Note: Italics lines are revenue offset

# Capital Works - New and Upgrade

Ward	Project	Proposed expenditure 2010-11	Foreshadowed expenditure* 2011-12	Foreshadowed expenditure* 2012-13	Foreshadowed expenditure* 2013-14	Foreshadowed expenditure* 2014-15	Total 5 year expenditure
Studley Ward/Glenferrie Ward	Kew Junction/Glenferrie Precinct walkability improvements	\$0	\$0	\$150,000	\$75,000	\$225,000	\$450,000
Lynden Ward	Construction of a new public toilet at Riversdale Park	\$0	\$0	\$10,000	\$140,000	\$0	\$150,000
CoB	Installation of Direct Digital Control (DDC) systems at Hawthorn Municipal Office, Balwyn and Hawthorn Libraries	\$0	\$100,000	\$0	\$0	\$0	\$100,000
<b>Total Infrastructure</b>		<b>\$140,000</b>	<b>\$100,000</b>	<b>\$200,000</b>	<b>\$230,000</b>	<b>\$230,000</b>	<b>\$1,055,000</b>
<b>Major Building Projects</b>							
Studley Ward	Kew Court House and Police Station	\$525,500	\$0	\$0	\$0	\$0	\$525,500
Glenferrie Ward	Hawthorn Library Precinct	\$2,190,615	\$2,731,000	\$0	\$0	\$0	\$4,921,615
Glenferrie Ward	Hawthorn Town Hall Arts Precinct	\$0	\$0	\$1,100,000	\$0	\$0	\$1,100,000
Maranoa Ward	Boroondara Sports Centre Gymnasium stage one	\$105,100	\$210,000	\$1,577,000	\$3,353,000	\$0	\$5,245,100
Solway Ward	Ashburton Community Hub	\$105,100	\$210,000	\$1,577,000	\$1,498,000	\$0	\$3,390,100
	<i>Grants and contributions for Ashburton Community Hub</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$500,000</i>	<i>\$0</i>	<i>-\$500,000</i>
Solway Ward	Ashburton Recreation Centre	\$0	\$0	\$546,520	\$0	\$0	\$546,520
Studley Ward	Kew Recreation Centre stage one	\$0	\$0	\$0	\$0	\$0	\$0
	<i>Grants and contributions for Kew Recreation Centre stage one</i>	<i>-\$60,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$60,000</i>
	Total major building projects inflation	\$0	\$157,578	\$491,951	\$764,000	\$0	\$1,413,529
<b>Total Major Building Projects</b>		<b>\$2,866,315</b>	<b>\$3,308,578</b>	<b>\$5,292,471</b>	<b>\$5,115,000</b>	<b>\$5,115,000</b>	<b>\$16,582,364</b>
<b>Master Plans</b>							
CoB	Shopping Centre Improvement Plan - design and implementation	\$152,000	\$160,000	\$275,000	\$176,000	\$185,000	\$948,000

\* Subject to Council review and funding  
Note: Italics lines are revenue offset

# Capital Works - New and Upgrade

Ward	Project	Proposed expenditure 2010-11	Foreshadowed expenditure* 2011-12	Foreshadowed expenditure* 2012-13	Foreshadowed expenditure* 2013-14	Foreshadowed expenditure* 2014-15	Total 5 year expenditure
Glenferrie Ward	Glenferrie Oval, Grace Park and LE Bray Reserve Concept Master Plan - Weightlifting Centre	\$0	\$0	\$0	\$30,000	\$152,000	\$182,000
Glenferrie Ward	Glenferrie Oval, Grace Park & LE Bray Reserve Water Management Plan stage one design and implementation	\$90,000	\$850,000	\$0	\$0	\$0	\$940,000
Cotham Ward	Victoria Park Concept Masterplan implementation - stage three construction	\$113,000	\$0	\$287,000	\$155,000	\$0	\$555,000
Glenferrie Ward	Glenferrie Oval, Grace Park and LE Bray Reserve Concept Master Plan - Hawthorn Football Club heritage interpretation	\$0	\$0	\$0	\$50,000	\$200,000	\$250,000
Glenferrie Ward	Glenferrie Oval Grace Park Masterplan - improving street and footpaths	\$0	\$0	\$0	\$400,000	\$315,000	\$715,000
Glenferrie Ward	Glenferrie Oval, Grace Park & LE Bray Reserve shared path implementation	\$110,000	\$0	\$0	\$0	\$0	\$110,000
<b>Total Master Plans</b>		<b>\$465,000</b>	<b>\$1,010,000</b>	<b>\$562,000</b>	<b>\$811,000</b>	<b>\$811,000</b>	<b>\$3,700,000</b>
<b>Passive Open Space</b>							
Maranoa Ward	Beckett Park – implementation of stone conservation works – Centenary Tower, War Memorial and Gilpin Memorial Drinking Fountain	\$150,000	\$150,000	\$0	\$0	\$0	\$300,000
Studley Ward	Alexandra Gardens fence	\$0	\$0	\$75,000	\$0	\$0	\$75,000
Mailing Ward	Surrey Gardens heritage landscape	\$0	\$0	\$20,000	\$0	\$0	\$20,000
Bellevue Ward, Maranoa Ward	Greythorn Shopping Centre - picnic area	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Junction Ward	Camberwell Civic Plaza design and construction	\$0	\$670,000	\$100,000	\$800,000	\$0	\$1,570,000
CoB	Installation of park drinking fountains	\$0	\$0	\$0	\$20,000	\$15,000	\$35,000
Mailing Ward	Surrey Gardens rotunda	\$0	\$0	\$0	\$50,000	\$100,000	\$150,000

\* Subject to Council review and funding  
Note: Italics lines are revenue offset

# Capital Works - New and Upgrade

Ward	Project	Proposed expenditure 2010-11	Foreshadowed expenditure* 2011-12	Foreshadowed expenditure * 2012-13	Foreshadowed expenditure * 2013-14	Foreshadowed expenditure * 2014-15	Total 5 year expenditure
Total Passive Open Space		\$210,000	\$820,000	\$195,000	\$870,000	\$870,000	\$2,210,000
Recreation Projects							
Mailing Ward	Extension of Canterbury Sportsground cricket practice wickets	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Studley Ward	Kew Court House and Police Station furniture & fittings and landscaping	\$790,000	\$0	\$0	\$0	\$0	\$790,000
Cotham Ward	Extension of Boroondara Netball Centre Pavilion	\$400,000	\$400,000	\$0	\$0	\$0	\$800,000
	<i>Grants and contributions for Extension of Boroondara Netball Centre Pavilion</i>	<i>-\$50,000</i>	<i>-\$200,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$250,000</i>
Solway Ward	Basketball half court and youth space at Markham Victory Reserve in Ashburton	\$80,000	\$0	\$0	\$0	\$0	\$80,000
	<i>Grants and contributions for Basketball half court and youth space at Markham Victory Reserve in Ashburton</i>	<i>-\$10,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$10,000</i>
Solway Ward	Gardiners Creek Trail – construction	\$1,511,000	\$1,033,000	\$0	\$0	\$0	\$2,544,000
Bellevue Ward	Hays Paddock boardwalk - safety issue	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Solway Ward	Youth activity facilities	\$0	\$0	\$0	\$50,000	\$300,000	\$350,000
Glenferrie Ward	Hawthorn Aquatic and Leisure Centre furniture and fittings	\$0	\$0	\$0	\$600,000	\$0	\$600,000
Solway Ward	Widening of Ferndale Park sportsground	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Bellevue Ward	Extension of Boroondara Tennis Centre building	\$380,000	\$0	\$0	\$0	\$0	\$380,000
CoB	Town Hall Gallery collection acquisitions	\$32,500	\$35,000	\$37,500	\$40,000	\$45,000	\$190,000
Glenferrie Ward	Central Gardens - multi-use hard surface games area	\$0	\$0	\$190,000	\$0	\$0	\$190,000
Maranoa Ward	Winfield Road Reserve playground	\$0	\$75,000	\$0	\$0	\$0	\$75,000

\* Subject to Council review and funding  
Note: Italics lines are revenue offset

# Capital Works - New and Upgrade

Ward	Project	Proposed expenditure 2010-11	Foreshadowed expenditure* 2011-12	Foreshadowed expenditure* 2012-13	Foreshadowed expenditure* 2013-14	Foreshadowed expenditure* 2014-15	Total 5 year expenditure
CoB	Playground safety fencing	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Maranoa Ward	Boroondara Sports Complex shade sail/s (stage two)	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Bellevue Ward	Hays Paddock - Archery safety barrier	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Cotham Ward	Kew Heights 'All Access Tennis' project	\$150,000	\$0	\$0	\$0	\$0	\$150,000
	<i>Grants and contributions for Kew Heights 'All Access Tennis' project</i>	<i>-\$140,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$140,000</i>
Maranoa Ward	Greythorn Park rebound wall	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Gardiner Ward, Studley Ward	Basketball half courts at Eglinton and Burke Road South Reserves	\$0	\$0	\$0	\$80,000	\$0	\$80,000
<b>Total Recreation Projects</b>		<b>\$3,468,500</b>	<b>\$1,343,000</b>	<b>\$377,500</b>	<b>\$770,000</b>	<b>\$770,000</b>	<b>\$6,304,000</b>
<b>Traffic &amp; Parking</b>							
Glenferrie Ward	Safe Taxi Rank infrastructure	\$14,250	\$0	\$0	\$0	\$0	\$14,250
	<i>Grants and contributions for Safe Taxi Rank infrastructure</i>	<i>-\$14,250</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$14,250</i>
CoB	Road Safety Strategy implementation - School crossing improvements	\$0	\$0	\$23,000	\$23,000	\$23,000	\$69,000
CoB	Additional traffic management devices	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Solway Ward	Markham Victory Reserve regional playground car parking	\$0	\$0	\$0	\$0	\$352,000	\$352,000
CoB	Crossing facilities	\$0	\$0	\$120,000	\$60,000	\$180,000	\$360,000
<b>Total Traffic &amp; Parking</b>		<b>\$150,000</b>	<b>\$150,000</b>	<b>\$293,000</b>	<b>\$233,000</b>	<b>\$233,000</b>	<b>\$1,531,000</b>
<b>Forward Commitments</b>							
Solway Ward	Ashburton Community Precinct Cogeneration (71909)	\$154,000	\$0	\$0	\$0	\$0	\$154,000

\* Subject to Council review and funding  
Note: Italics lines are revenue offset

# Capital Works - New and Upgrade

Ward	Project	Proposed expenditure 2010-11	Foreshadowed expenditure* 2011-12	Foreshadowed expenditure * 2012-13	Foreshadowed expenditure * 2013-14	Foreshadowed expenditure * 2014-15	Total 5 year expenditure
CoB	Sportsground irrigation and lighting control (71898)	\$343,000	\$0	\$0	\$0	\$0	\$343,000
Glenferrie Ward	Extension of Hawthorn Community House - Henry Street (71672)	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Studley Ward	Kew Court House and Police Station (71427)	\$986,500	\$0	\$0	\$0	\$0	\$986,500
Studley Ward	Kew Recreation Centre stage one (71927)	\$67,000	\$0	\$0	\$0	\$0	\$67,000
CoB	Design and documentation of an Eco-Living Demonstration Centre (71910)	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Glenferrie Ward	Central Gardens (71881)	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Solway Ward	Markham/Victory Playgrounds - regional playground facility (71475)	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Gardiner Ward	Anderson Park Bowls Club Precinct (71879)	\$165,000	\$0	\$0	\$0	\$0	\$165,000
Solway Ward	Gardiner's Creek Trail - construction (71932)	\$357,800	\$0	\$0	\$0	\$0	\$357,800
	<i>Grants and contributions for Gardiner's Creek Trail - construction (71932)</i>	<i>-\$115,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$115,000</i>
Studley Ward, Glenferrie Ward	Kew Junction/Glenferrie Precinct walkability improvements (71660)	\$58,159	\$0	\$0	\$0	\$0	\$58,159
Glenferrie Ward	Grace Park stage one (71919)	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Glenferrie Ward	Hawthorn Library Precinct redevelopment (71457)	\$328,075	\$0	\$0	\$0	\$0	\$328,075
Total Forward Commitments (net)		\$2,829,534	\$0	\$0	\$0	\$0	\$2,829,534

\* Subject to Council review and funding  
Note: Italics lines are revenue offset



# Capital Works - New and Upgrade

Ward	Project	Proposed expenditure 2010-11	Foreshadowed expenditure* 2011-12	Foreshadowed expenditure * 2012-13	Foreshadowed expenditure * 2013-14	Foreshadowed expenditure * 2014-15	Total 5 year expenditure
Total New and Upgrade Capital Works gross expenditure		\$12,433,372	\$10,636,578	\$7,834,971	\$8,944,000	\$2,727,000	\$42,575,921
Total New and Upgrade Capital Works unallocated expenditure		\$0	\$0	\$855,500	\$471,000	\$1,273,000	\$2,599,500
Total New and Upgrade Capital Works Program expenditure		\$12,433,372	\$10,636,578	\$8,690,471	\$9,415,000	\$4,000,000	\$45,175,421
Total New and Upgrade Capital Works grants and contributions		\$519,250	\$220,000	\$0	\$500,000	\$0	\$1,239,250
Total New and Upgrade Capital Works net expenditure		\$11,914,122	\$10,416,578	\$8,690,471	\$8,915,000	\$4,000,000	\$43,936,171
Total Capital Works Program							
Total Renewal Capital Works Program expenditure		\$44,736,933	\$47,617,450	\$61,526,500	\$46,902,476	\$43,732,695	\$244,516,054
Total New and Upgrade Capital Works Program expenditure		\$12,433,372	\$10,636,578	\$8,690,471	\$9,415,000	\$4,000,000	\$45,175,421
Total Capital Works Program expenditure		\$57,170,305	\$58,254,028	\$70,216,971	\$56,317,476	\$47,732,695	\$289,691,475
Funding statement							
Funding from property sales *		\$0	\$0	\$0	\$0	\$0	\$0
Funding from borrowings *		\$12,000,000	\$15,000,000	\$25,000,000	\$11,000,000	\$500,000	\$63,500,000
Funding from grants and contributions *		\$1,545,125	\$1,146,000	\$2,926,000	\$772,000	\$500,000	\$6,889,125
Funding from operations		\$43,625,180	\$42,108,028	\$42,290,971	\$44,545,476	\$46,732,695	\$219,302,350
Total funding		\$57,170,305	\$58,254,028	\$70,216,971	\$56,317,476	\$47,732,695	\$289,691,475

\* Subject to Council review and funding  
Note: Italics lines are revenue offset

# Major Building Projects - Combined Renewal/New and Upgrade

## Net expenditure 2010 - 20

Ward	Major building project	Proposed expenditure 2010-11	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15 to 2019-20*	Total expenditure 2010-20
Glenferrie	Kew Court House and Police Station (Restoration of heritage asset for community use and includes flexible performing, meeting and gallery space)	\$525,500	\$0	\$0	\$0	\$0	\$525,500
	Kew Court House and Police Station grants and contributions	-\$600,000	\$0	\$0	\$0	\$0	-\$600,000
Glenferrie	Hawthorn Library Precinct (Development of a Community Hub to house existing services and the Manresa Kindergarten)	\$5,549,615	\$2,731,000	\$0	\$0	\$0	\$8,280,615
Glenferrie	Hawthorn Town Hall Arts Precinct (refurbish Hawthorn Town Hall as a cultural centre)	\$593,000	\$3,450,000	\$9,620,000	\$1,850,000	\$0	\$15,513,000
	Hawthorn Town Hall Arts Precinct grants and contributions**	\$0	-\$500,000	\$0	\$0	\$0	-\$500,000
Studley	Kew Recreation Centre stage one (Expanded gym, main program room and refurbished change rooms)	\$3,632,000	\$264,000	\$0	\$0	\$0	\$3,896,000
	Kew Recreation Centre stage one grants and contributions	-\$60,000	\$0	\$0	\$0	\$0	-\$60,000
Glenferrie	Hawthorn Aquatic and Leisure Centre (Fully redevelop two storey leisure centre, including new indoor warm water/hydrotherapy pool, gym, program rooms, health suites, creche, change rooms, amenities, café. Refurbished outdoor 50 metre pool)	\$550,000	\$2,875,000	\$16,520,000	\$2,030,000	\$0	\$21,975,000
	Hawthorn Aquatic and Leisure Centre grants and contributions**	\$0	\$0	-\$2,500,000	\$0	\$0	-\$2,500,000
Maroono	Boroondara Sports Centre Gymnasium stage one (Construct gym facilities)	\$105,100	\$210,000	\$1,577,000	\$3,353,000	\$0	\$5,245,100
Solway	Ashburton Community Hub (Expansion and upgrade of Ashburton Library and co-location of some community services including Ashburton Community Centre and other services)	\$105,100	\$210,000	\$3,154,000	\$2,996,000	\$0	\$6,465,100
	Ashburton Community Hub grants and contributions	\$0	\$0	\$0	-\$500,000	\$0	-\$500,000
Junction	Camberwell Library and Office (Incorporate Camberwell Library within shell of former Camberwell Centre)	\$4,700,000	\$11,400,000	\$0	\$0	\$0	\$16,100,000
Solway	Ashburton Recreation Centre (New gym and change rooms, refurbishment program room, café and child care facilities)	\$0	\$0	\$547,000	\$3,868,000	\$5,528,000	\$9,943,000
	Ashburton Recreation Centre grants and contributions	\$0	\$0	\$0	\$0	-\$500,000	-\$500,000
Maling	Library redevelopment Balwyn (Revitalised library facility which will cater to community information requirements as well as traditional library services)	\$0	\$0	\$420,000	\$2,102,000	\$2,102,000	\$4,624,000
Maranoa	Balwyn Leisure Centre stage one (New entrance & foyer, administration areas, reception, crèche outdoor play area. Refurbished program spaces, change rooms and amenities)	\$0	\$0	\$0	\$0	\$4,413,000	\$4,413,000
	Balwyn Leisure Centre stage one grants and contributions	\$0	\$0	\$0	\$0	-\$500,000	-\$500,000
Studley	Library redevelopment Kew (Revitalised library facility which will cater to community information requirements as well as traditional library services)	\$0	\$0	\$0	\$0	\$4,624,000	\$4,624,000

\* Subject to council review and funding

\*\* Please Note: Should grant income not be achieved, alternative funding sources will be required including possible asset sales.

# Major Building Projects - Combined Renewal/New and Upgrade

## Net expenditure 2010 - 20

Ward	Major building project	Proposed expenditure 2010-11	Foreshadowed expenditure 2011-12*	Foreshadowed expenditure 2012-13*	Foreshadowed expenditure 2013-14*	Foreshadowed expenditure 2014-15 to 2019-20*	Total expenditure 2010-20
Glenferrie	Tuck Stand refurbishment (Part of the Glenferrie Oval and Grace Park Masterplan. Building refurbished for community use)	\$0	\$0	\$0	\$158,000	\$8,933,000	\$9,091,000
	Tuck Stand refurbishment grants and contributions	\$0	\$0	\$0	\$0	-\$500,000	-\$500,000
CoB	North East Precinct Hub Land & Building (Land acquisition and construction of early years community facility in the North Eastern catchment of Boroondara)	\$0	\$0	\$0	\$0	\$9,459,000	\$9,459,000
	North East Precinct Hub Land & Building grants and contributions	\$0	\$0	\$0	\$0	-\$250,000	-\$250,000
Maling	Balwyn multi function centre (Redevelop the current site of the Balwyn Community Centre)	\$0	\$0	\$0	\$0	\$5,256,000	\$5,256,000
Solway	Craig Community Centre redevelopment (Redevelop ageing infrastructure)	\$0	\$0	\$0	\$0	\$4,204,000	\$4,204,000
	Craig Community Centre redevelopment grants and contributions	\$0	\$0	\$0	\$0	-\$500,000	-\$500,000
<b>Total major building project inflation</b>		\$0	\$1,058,000	\$3,262,000	\$2,576,000	\$15,900,000	\$22,796,000
<b>Grand total major building projects (net)</b>		<b>\$15,100,315</b>	<b>\$21,698,000</b>	<b>\$32,600,000</b>	<b>\$18,433,000</b>	<b>\$58,169,000</b>	<b>\$146,000,315</b>

\* Subject to council review and funding

\*\* Please Note: Should grant income not be achieved, alternative funding sources will be required including possible asset sales.





CITY OF BOROONDARA  
BUDGET 2010-11

## **APPENDIX G**

# **KEY STRATEGIC ACTIVITIES**





## APPENDIX G – KEY STRATEGIC ACTIVITIES

This section sets out the Key Strategic Activities to be undertaken during the 2010-11 year and the related performance measures and targets. These Key Strategic Activities directly contribute to the achievement of the Council Plan 2010–15. The Key Directions set by Council have influenced the identification of the Key Strategic Activities. The Council Plan identifies seven strategic objectives, for which strategic activities have been identified to support. Each of these strategic activities is listed below, including a relevant performance measure to assess the pursuit of these strategic activities.


*Section 127(d) of the Local Government Act 1989* prescribes that Council must prepare a budget that contains separately identified Key Strategic Activities to be undertaken during the financial year and performance measures and targets in relation to each Key Strategic Activity. The Key Strategic Activities form the basis of Council's performance statement, in accordance with *Section 132 of the Local Government Act 1989* the performance. These Key Strategic Activities are required to be audited under Section 133 of this Act.




### City of Boroondara - Key Strategic Activities For the year ending 30 June 2011

Key Strategic Activity	Performance measure	Context	Target	Department	Data source
<b>Key Direction</b>					
<b>Strengthening communities</b>					
					
Local business	Percentile ranking of community satisfaction with economic development	The 2008-09 median for inner metropolitan councils was 62	66	Economic Development	Local Government Community Satisfaction Survey.
Healthy ageing	Increase in the number of support hours provided for ageing and disability services	The 2008-09 actual was 122,035 hours	5%	Health, Ageing and Disability Services	Internal records.
Recreation and culture	Percentile ranking of community satisfaction with recreational facilities	The 2008-09 median for inner metropolitan councils was 75	78	Leisure and Cultural Services	Local Government Community Satisfaction Survey.

Key Strategic Activity	Performance measure	Context	Target	Department	Data source
<b>Enhancing the environment</b> 					
Built environment	Tonnes of CO <sub>2e</sub> emissions from energy used in all Council owned and operated buildings, street lighting, Council fleet, taxi and air travel	This information is reported with a one year lag period. The 2007-08 actual was 26,837 tonnes of CO <sub>2e</sub>	Less than prior year actual	Environment and Sustainable Living	Internal records.
Natural environment	Mains and carted recycled water consumption	The total water consumption for 2008-09 was 206,282kl due to drought based water restrictions. 250,000kl reflects a reasonable target under level three restrictions	Less than 250,000 kl	Environment and Sustainable Living	Internal records.
Natural environment	Enhance biodiversity corridors across the city by planting additional indigenous trees, shrubs, grasses and groundcovers	This is a new measure for 2010-11. It directly supports the objectives of the Biodiversity Strategy 2003 and Biodiversity Corridors Plan 2004	30,000	Parks and Gardens	Internal records.
Waste and recycling	Waste diversion from landfill, calculated as the proportion of the overall kerbside waste stream that is recycled instead of being disposed to landfill	The result for 2008-09 was 51.3%. The current state average is 41%. In 2008 the target was 48% and by 2013-14 target is 65% waste diversion based on the Victorian government "Towards Zero Waste Strategy" which anticipates advanced waste treatment facilities becoming available	54%	Infrastructure Services	Internal records.



Key Strategic Activity	Performance measure	Context	Target	Department	Data source
<b>Ensuring liveability and amenity</b> 					
Governance	Percentile ranking of community satisfaction with the overall performance generally of the Council	The 2008-09 median for inner metropolitan councils was 67	70	Governance	Local Government Community Satisfaction Survey.
Parks, gardens and sportsgrounds	Integrated Open Space Services (IOSS) Face to Face Customer Satisfaction Survey, measures user satisfaction with a range of parks in Boroondara, benchmarked with 17 other councils	The 2008-09 Melbourne Region Mean Score was 73%	76%	Parks and Gardens	IOSS Customer Satisfaction Survey.
Appropriate land use development	Percentile ranking of community satisfaction with Town Planning policy and approvals	The 2008-09 median for inner metropolitan councils was 57	57	Statutory Planning and Strategic Planning	Local Government Community Satisfaction Survey.
Parking, traffic and transport	Number of proactive street patrols conducted annually	The number of patrols for last three years has been approximately 12,000 per annum	12,000	Local Laws	Internal records.
Urban planning and building	Percentage of planning applications processed within 60 days	The 2008-09 actual was 72% and the metropolitan average was 60%	80%	Statutory Planning	Internal records.
Urban planning and building	Average days taken to process an application	The 2008-09 actual was 46 days	45 days	Statutory Planning	Internal records.
Safety and amenity	Percentile ranking of community satisfaction with enforcement of local laws	The 2008-09 median for inner metropolitan councils was 64	68	Local Laws	Local Government Community Satisfaction Survey.

Key Strategic Activity	Performance measure	Context	Target	Department	Data source
<b>Providing facilities and assets</b> 					
Assets and facilities	Percentile ranking of community satisfaction with local roads and footpaths	The 2008-09 median for inner metropolitan councils was 57	66	Infrastructure Services	Local Government Community Satisfaction Survey.
Projects	Percentage of adopted capital works new and renewal projects completed at the conclusion of the financial year	The 2008-09 actual was 91%	90%	Projects and Strategy	Internal records.
<b>Enabler</b>					
<b>Effective governance</b> 					
Governance	Percentile ranking of community satisfaction with the overall performance generally of the Council	The 2008-09 median for inner metropolitan councils was 67	70	Governance	Local Government Community Satisfaction Survey.
<b>Community engagement</b> 					
Capacity building	Percentile ranking of community satisfaction with Council's engagement in decision-making on key local issues	The 2008-09 median for inner metropolitan councils was 61	64	Communications and Engagement	Local Government Community Satisfaction Survey.
Undertaking research	Percentile ranking of community satisfaction with Council's interaction and responsiveness in dealing with the public	The 2008 -09 median for inner metropolitan councils was 74	75	Communications and Engagement	Local Government Community Satisfaction Survey

Key Strategic Activity	Performance measure	Context	Target	Department	Data source
<b>Responsible resource management</b>		<div>\$</div>			
Our people resources	Percentage of employees continuing employment with Council annually	The 2008-09 actual was 91%. Greater turnover anticipated following improved economic conditions	88%	Human Resources	Internal records.
Financial management	Working capital ratio.	The 2008-09 actual was 1.52 to 1	1.24 to 1	Business Development	Internal records.
Financial management	Level of indebtedness per rate assessment	The 2008-09 actual was \$524.18	\$667	Business Development	Internal records.





CITY OF BOROONDARA  
BUDGET 2010-11

# **APPENDIX H**

## **COMMUNITY GRANTS AND COUNCIL FACILITIES LEASES AND LICENCES**



## Appendix H – Community Grants

	2010-11 GST Exclusive	2009-10 GST Exclusive	\$ Increase	% Increase
<b>Senior Citizens Centres</b>				
Ashburton & District Senior Citizens Club (Golden Friendship Club)	\$ 10,856	\$ 10,519	\$ 337	3.20%
Ashburton Legacy Widows Club <sup>1</sup>	\$ 7,472	\$ 6,791	\$ 681	10.03%
Associazione Amica Pensionati Italiani di Hawthorn	\$ 10,856	\$ 10,519	\$ 337	3.20%
AVA Boroondara Vietnamese Group	\$ 7,472	\$ 7,240	\$ 232	3.20%
Basscare Canterbury Seniors Club	\$ 10,856	\$ 10,519	\$ 337	3.20%
Boroondara Chinese Senior Citizens Association	\$ 10,856	\$ 10,519	\$ 337	3.20%
Boroondara Greek Senior Citizens Club	\$ 10,856	\$ 10,519	\$ 337	3.20%
Boroondara (Canterbury) Life Activities Club	\$ 7,472	\$ 7,240	\$ 232	3.20%
Camberwell Morning Garden Club	\$ 7,472	\$ 7,240	\$ 232	3.20%
Camberwell Senior Citizens Club	\$ 10,856	\$ 10,519	\$ 337	3.20%
Camberwell, Hawthorn Legacy Club	\$ 7,472	\$ 7,240	\$ 232	3.20%
Evergreen Senior Citizens Club	\$ 10,856	\$ 10,519	\$ 337	3.20%
German Senior Citizens Club	\$ 7,472	\$ 7,240	\$ 232	3.20%
Greek Senior Citizens Club - Glen Iris	\$ 7,472	\$ 7,240	\$ 232	3.20%
Greek ex-service Elderly Group	\$ 7,472	\$ 7,240	\$ 232	3.20%
Hawthorn Greek Elderly Citizens Club	\$ 10,856	\$ 10,519	\$ 337	3.20%
Italian Circolo Pensionati Kew, Hawthorn, Camberwell	\$ 10,856	\$ 10,519	\$ 337	3.20%
North Balwyn Life Activities Club	\$ 7,472	\$ 7,240	\$ 232	3.20%
North Balwyn Greek Orthodox Club	\$ 10,856	\$ 10,519	\$ 337	3.20%
Nth Balwyn & District Elderly Greek Group	\$ 10,856	\$ 10,519	\$ 337	3.20%
Nth Balwyn Senior Citizens Club	\$ 10,856	\$ 10,519	\$ 337	3.20%
U3A	\$ 7,472	\$ 7,240	\$ 232	3.20%
<b>Total Senior Citizens Centres</b>	\$ 204,988	\$ 198,182	\$ 6,806	3.43%
State Contributions to Senior Citizens	(\$ 159,193)	(\$ 159,308)	\$ 115	-0.07%
<b>TOTAL Council Contribution Senior Citizens</b>	<b>\$ 45,795</b>	<b>\$ 38,874</b>	<b>\$ 6,921</b>	<b>17.80%</b>
<b>Aged Support Services - Food Services</b>				
Ashburton Social Support	\$ 42,884	\$ 41,554	\$ 1,330	3.20%
Basscare	\$ 115,945	\$ 112,350	\$ 3,595	3.20%
<b>TOTAL Aged Support Services</b>	<b>\$ 158,829</b>	<b>\$ 153,904</b>	<b>\$ 4,925</b>	<b>3.20%</b>
<b>Municipal Performing Groups, Community Festivals and Events</b>				
Kew Music Centre	\$ 6,500	\$ 6,500	\$ -	0.00%
Municipal performing groups, community festivals and events	\$ 188,273	\$ 182,435	\$ 5,838	3.20%
<b>TOTAL Municipal Performing Groups, Community Festivals and Events</b>	<b>\$ 194,773</b>	<b>\$ 188,935</b>	<b>\$ 5,838</b>	<b>3.09%</b>
<b>Individual grants</b>				
Individual Grants	\$ 6,914	\$ 6,700	\$ 214	3.20%
State Emergency	\$ 12,000	\$ 12,000	\$ -	0.00%
<b>TOTAL individual grants</b>	<b>\$ 18,914</b>	<b>\$ 18,700</b>	<b>\$ 214</b>	<b>1.15%</b>
<b>School Focussed Youth Services</b>				
State Contributions to SFYS	\$ 56,000	\$ 55,000	\$ 1,000	1.82%
	(\$ 56,000)	(\$ 55,000)	(\$ 1,000)	1.82%
<b>TOTAL Youth Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Neighbourhood Houses</b>				
Surrey Hills Neighbourhood Centre	\$ 46,258	\$ 44,823	\$ 1,434	3.20%
Kew Community House	\$ 63,181	\$ 61,222	\$ 1,959	3.20%
Alamein Neighbourhood and Learning Centre	\$ 51,899	\$ 50,290	\$ 1,609	3.20%
Balwyn Community Centre	\$ 85,891	\$ 83,228	\$ 2,663	3.20%
Hawthorn Community House	\$ 66,899	\$ 64,824	\$ 2,074	3.20%
Ashburton Community Centre	\$ 68,013	\$ 65,904	\$ 2,109	3.20%
Camberwell Community Centre	\$ 71,643	\$ 69,422	\$ 2,221	3.20%
Canterbury Neighbourhood Centre	\$ 57,540	\$ 55,756	\$ 1,784	3.20%
<b>Total Neighbourhood Houses</b>	<b>\$ 511,324</b>	<b>\$ 495,469</b>	<b>\$ 15,855</b>	<b>3.20%</b>
<b>Family Centres</b>				
Bowen Street Family Centre	\$ 57,540	\$ 55,756	\$ 1,784	3.20%
Craig Family Centre <sup>2</sup>	\$ 70,686	\$ 83,494	(\$ 12,808)	-15.34%
<b>Total Family Centres</b>	<b>\$ 128,226</b>	<b>\$ 139,250</b>	<b>(\$ 11,024)</b>	<b>-7.92%</b>
<b>TOTAL Neighbourhood Houses &amp; Family Centres</b>	<b>\$ 639,550</b>	<b>\$ 634,719</b>	<b>\$ 4,832</b>	<b>0.76%</b>

## Appendix H – Community Grants

	2010-11 GST Exclusive	2009-10 GST Exclusive	\$ Increase	% Increase
<b>Social support</b>				
Community Recreation Outreach Program <sup>3</sup>	\$ 67,775	\$ -	\$ 67,775	0.00%
Camcare	\$ 549,024	\$ 532,000	\$ 17,024	3.20%
Registered rooming house subsidy	\$ 18,613	\$ 17,727	\$ 886	5.00%
Foundation Boroondara <sup>4</sup>	\$ 123,612	\$ -	\$ 123,612	0.00%
Neighbourhood renewal	\$ 15,000	\$ 15,000	\$ -	0.00%
Neighbourhood watch <sup>5</sup>	\$ 8,000	\$ 9,000	(\$ 1,000)	-11.11%
Community wellbeing operational grants <sup>6</sup>	\$ 97,382	\$ 74,983	\$ 22,400	29.87%
<b>Total Social support</b>	<b>\$ 879,406</b>	<b>\$ 648,710</b>	<b>\$ 230,696</b>	<b>35.56%</b>
Community grants (small grants)	\$ 290,000	\$ 282,000	\$ 8,000	2.84%
Rotary Club of Balwyn - Sunday market trust	(\$ 150,000)	(\$ 142,000)	(\$ 8,000)	5.63%
<b>Total Council contribution - community grants (small grants)</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>	<b>\$ -</b>	<b>0.00%</b>
<b>TOTAL Social support &amp; community grants (small grants)</b>	<b>\$ 1,019,406</b>	<b>\$ 788,710</b>	<b>\$ 230,696</b>	<b>29.25%</b>
<b>TOTAL GRANTS</b>	<b>\$ 2,077,268</b>	<b>\$ 1,823,842</b>	<b>\$ 253,426</b>	<b>13.90%</b>

### Footnotes

<sup>1</sup> Ashburton Legacy Widows Club omitted in error from the 2009-10 Adopted Budget. Funding has been adjusted in 2010-11 to align with allocations made within the Senior Citizen category.

<sup>2</sup> Specialist program allocation of \$15,000 in Year 1 (2009-10) only.

<sup>3</sup> Management of the Community Recreation Outreach Program (CROP) transferred from Council to the YMCA.

<sup>4</sup> Final year of the existing triennial funding arrangement with Foundation Boroondara - change of support arrangements. Foundation Boroondara to apply for future operational funding through Council's Community Development Grants Program.

<sup>5</sup> Neighbourhood Watch decrease in funding in 2010-11 reflects reduced demand for letterhead printing.

<sup>6</sup> Community wellbeing operational grants differs from that presented in the 2009-10 Adopted Budget due Friends of Same and the Hawthorn Citizen Youth Club grants being adjusted for CPI.



## Appendix H - Council Facilities Leases and Licences

Tenant	Property Address	Present Use	GST Exclusive Amount Charged
1st Ashburton Scout Group	337 High Street ASHBURTON VIC 3147	Scout Hall	\$121
1st Balwyn Scout Group - Balwyn Park	7 Prowse Avenue BALWYN VIC 3103	Scout Hall	\$121
1st Camberwell South Scout Group - Ferndale Park	101 Glen Iris Road GLEN IRIS VIC 3146	Scout Hall	\$121
1st Greythorn Park Scout Group	18 Frank Street BALWYN NORTH VIC 3104	Scout Hall	\$121
1st Hartwell Scout Group	2 Trent Street GLEN IRIS VIC 3146	Scout Hall	\$121
1st Kew Scout Group	177-179 Willsmere Road KEW VIC 3101	Scout Hall	\$121
1st North Balwyn Scout Group - Macleay Park	101-151 Belmore Road BALWYN NORTH VIC 3104	Scout Hall	\$121
2nd Camberwell South Scout Group - Lynden Park	11 Stornoway Road CAMBERWELL VIC 3124	Scout Hall	\$121
3rd Hawthorn Scout Group	13 Victoria Road HAWTHORN EAST VIC 3123	Scout Hall	\$121
4th Camberwell Central Scout Group	13A Fordham Avenue CAMBERWELL VIC 3124	Scout Hall	\$121
4th Kew Scout Group	13 Glass Street KEW EAST VIC 3102	Scout Hall	\$121
8th Camberwell South Scout Group	9 Saxby Road ASHBURTON VIC 3147	Scout Hall	\$121
Able Australia	8B Culliton Road, CAMBERWELL VIC 3123	Disability Service	\$991
Girl Guides Association	8B Culliton Road, CAMBERWELL VIC 3123	Scout Hall	\$119
Alamein Neighbourhood and Learning Centre Inc	49 Ashburn Grove ASHBURTON VIC 3147	Community Centre	\$1
Alfred Road Pre-School Inc	48A Alfred Road GLEN IRIS VIC 3146	Kinder	\$1
Anxiety Disorder Association of Victoria	533 High Street KEW VIC 3101	Senior Citizens	\$520
Ashburton and District Senior Citizens Welfare	296 High Street ASHBURTON VIC 3147	Senior Citizens	\$1
Ashburton Bowls Club Incorporated	1 Samarinda Avenue ASHBURTON VIC 3147	Lawn Bowls	\$296
Ashburton Community Centre Inc	154-158 High Street ASHBURTON VIC 3147	Community Centre	\$1
Ashburton Support Services - Opportunity Shop	285B High Street ASHBURTON VIC 3147	Shop	\$410
Auburn Kindergarten and Child Care Centre	27 Station Street HAWTHORN EAST VIC 3123	Kinder	\$1
Auburn South Pre-School Inc	5 Anderson Road Hawthorn East	Kinder	\$1
Ava Boroondara Senior Citizens Group	533 High Street KEW VIC 3101	Senior Citizens	\$120
Balwyn Football Club	206A Whitehorse Road BALWYN VIC 3103	Football club rooms	\$625
Balwyn Community Centre Inc.	408-418 Whitehorse Road SURREY HILLS VIC 3127	Community Centre	\$1
Balwyn Cricket Club	206A Whitehorse Road BALWYN VIC 3103	Club Room	\$625
Balwyn East Kindergarten Inc	2A Caravan Street BALWYN VIC 3127	Kinder	\$1
Balwyn Evergreen Senior Citizens Club	41 Talbot Avenue BALWYN VIC 3103	Senior Citizens	\$1
Balwyn Park Tennis Club Inc	2 Cherry Road BALWYN VIC 3103	Tennis	\$495
Basscare Limited	9 Marwal Avenue BALWYN NORTH VIC 3104	Senior Citizens	\$1
Belford Oaks Community Child Care	3 Belford Road KEW EAST VIC 3102	Child Care	\$1
Bellevue Kindergarten Ass Inc	49 Bulleen Road BALWYN NORTH VIC 3104	Kinder	\$1
Boroondara Brass	34E Linda Crescent HAWTHORN VIC 3122	Band Room	\$349
Boroondara Pre-School Inc	24 Midvale Avenue BALWYN NORTH VIC 3104	Kinder	\$1
Bowen Street Family Centre Association Inc.	102 Bowen Street CAMBERWELL VIC 3124	Family Centre	\$1
Burke and Beyond	2 Kendall Street CANTERBURY VIC 3126	Disability Service	\$750
Interchange (Inner East) Association Incorporated	2 Kendall Street CANTERBURY VIC 3126	Disability Service	\$750
Burwood Bowls Club	Rear 51-57 Bath Road GLEN IRIS VIC 3146	Lawn Bowls	\$775
Burwood District Bowls Club - Lynden Park	64A Through Road CAMBERWELL VIC 3124	Lawn Bowls	\$532
Burwood Tennis Club	282A Warrigal Road GLEN IRIS VIC 3146	Tennis	\$825
Camberwell Central Bowls Club Inc	9 Trumper Street CAMBERWELL VIC 3124	Lawn Bowls	\$756
Camberwell Community Centre Inc	33 Fairholm Grove CAMBERWELL VIC 3124	Community Centre	\$1
Camberwell Community Centre Inc	405 Camberwell Road CAMBERWELL VIC 3124	Community Centre	\$1
Camberwell Early Childhood Centre	25 Trafalgar Road CAMBERWELL VIC 3124	Child Care	\$1
Camberwell Golf Club (t/a Freeway Golf Club)	49 Columba Street BALWYN NORTH VIC 3104	Golf Course	\$12
Camberwell Hockey Club Incorporated	15 Carinda Road CANTERBURY VIC 3126	Hockey	\$113
Camberwell Junction Tennis Club Inc	550 Burke Road CAMBERWELL VIC 3124	Tennis	\$305
Camberwell Petanque Club	1 Wood Street HAWTHORN VIC 3122	Petanque	\$295
Camberwell Primary School	550 Burke Road CAMBERWELL VIC 3124	Tennis	\$200
Camberwell Senior Citizens	405 Camberwell Road CAMBERWELL VIC 3124	Senior Citizens	\$0
Camberwell United Tennis Club	5 Sefton Place CAMBERWELL VIC 3124	Tennis	\$495
Camcare Ashburton	4 Y Street ASHBURTON VIC 3147	Family Centre	\$1
Camcare Camberwell	19 Fairholm Grove CAMBERWELL VIC 3124	Family Centre	\$1
Canterbury and District Pre-School Inc	26 Guildford Road SURREY HILLS VIC 3127	Kinder	\$1
Canterbury Area Toy Library Inc	190A Canterbury Road CANTERBURY VIC 3126	Toy Library	\$1
Canterbury Tennis Club	25A Croydon Road SURREY HILLS VIC 3127	Tennis	\$660
Cara Armstrong Kindergarten Inc	169 Rathmines Road HAWTHORN EAST VIC 3123	Kinder	\$1
Cheyenne on Queue Line Dancing	533 High Street KEW VIC 3101	Senior Citizens	\$520
City of Camberwell Tennis Club	10 Trumper Street CAMBERWELL VIC 3124	Tennis	\$825
Craig Family Centre Inc	7 Samarinda Avenue ASHBURTON VIC 3147	Family Centre	\$1
Davis Street Kindergarten Association Inc	40 Davis Street KEW VIC 3101	Kinder	\$1
Deepdene Pre-School Centre Inc	7 Terry Street BALWYN VIC 3103	Kinder	\$1
Deepdene Tennis Club	126 Whitehorse Road Balwyn 3103	Tennis	\$660
Deepdene Tennis Club	28 Naroo street Avenue BALWYN VIC 3103	Tennis	\$300
East Camberwell Tennis Club Inc.	2A Spencer Road CAMBERWELL VIC 3124	Tennis	\$990

## Appendix H - Council Facilities Leases and Licences

Tenant	Property Address	Present Use	GST Exclusive Amount Charged
Eastern Senior Chinese Association Inc	533 High Street KEW VIC 3101	Senior Citizens	\$1,370
EDAR	51 Naroo Street BALWYN VIC 3103	Disability Service	\$1,810
Estrella Pre-School Inc	32 Chamberlain Street ASHBURTON VIC 3147	Kinder	\$1
Fordham Avenue Kindergarten Ass Inc	24 Fordham Avenue CAMBERWELL VIC 3124	Kinder	\$1
Genazzano FCJ College	2A Burwood Road HAWTHORN VIC 3122	Boat Cage	\$3,900
Glass Street Kindergarten Association Inc	16 Glass Street KEW EAST VIC 3102	Kinder	\$1
Glenferrie Early Childhood Centre Inc	584-586 Glenferrie Road HAWTHORN VIC 3122	Child Care	\$1
Grace Park Lawn Tennis Club Inc	2 Hilda Crescent HAWTHORN VIC 3122	Tennis	\$1
Greythorn Early Childhood Centre Inc	4 Trentwood Avenue BALWYN NORTH VIC 3104	Child Care	\$1
Greythorn Park Tennis Club	20 Frank Street BALWYN NORTH VIC 3104	Tennis	\$12
Hawthorn Band	34E Linda Crescent HAWTHORN VIC 3122	Band Room	\$312
Hawthorn Bowling Club Inc	1 Wood Street HAWTHORN VIC 3122	Lawn Bowls	\$155
Hawthorn Citizens Youth Club Inc	241 Auburn Road HAWTHORN VIC 3122	Youth Club	\$50
Hawthorn Community Gardens Inc	381 Riversdale Road CAMBERWELL VIC 3124	Community Garden	\$115
Hawthorn Community Gardens Inc	Linda Crescent HAWTHORN VIC 3122	Community Garden	\$119
Hawthorn Community House Inc	32 Henry Street HAWTHORN VIC 3122	Community Centre	\$1
Hawthorn Community House Inc	39 William Street HAWTHORN VIC 3122	Community Centre	\$1
Hawthorn Malvern Hockey Club Pty Ltd	484 Glenferrie Road Auburn Road HAWTHORN VIC 3122	Hockey	\$295
Hawthorn Malvern Hockey Club Pty Ltd	484B Glenferrie Road Auburn Road HAWTHORN VIC 3122	Hockey	\$295
Hawthorn Rowing Club - Boat Cage	2A Burwood Road HAWTHORN VIC 3122	Boat Cage	\$454
Hawthorn RSL	605 Glenferrie Road HAWTHORN VIC 3122	Community Centre	\$1
Hawthorn Small Bore Rifle Club	32 Linda Crescent HAWTHORN VIC 3122	Rifle Range	\$572
Hawthorn Tennis Club Inc	19-23 Swinburne Avenue HAWTHORN VIC 3122	Tennis	\$1,270
Highgate Early Childhood Centre Inc	6 Lexia Street ASHBURTON VIC 3147	Child Care	\$0
Inner East Community Health Service	7 Samarinda Avenue ASHBURTON VIC 3147	Family Centre	\$2,650
JJ McMahon Memorial Kindergarten Inc	16A Argyle Road KEW VIC 3101	Kinder	\$1
Kew and Hawthorn Greek Senior Citizens Club	533 High Street KEW VIC 3101	Senior Citizens	\$520
Kew Croquet Club	500 High Street KEW VIC 3101	Croquet	\$396
Kew Neighbourhood House	4-12 Derby Street KEW VIC 3101	Community Centre	\$1
Kew Senior Citizens Club	533 High Street KEW VIC 3101	Senior Citizens	\$1,370
Kew Tennis Club Inc	45 Adeney Avenue KEW VIC 3101	Tennis	\$726
Kew Toy Library Inc	152-154 Pakington Street KEW VIC 3101	Toy Library	\$1
Manningham Foot Clinic	533 High Street KEW VIC 3101	Senior Citizens	\$240
Melbourne Cricket Club Foundation Ltd	19-23 Swinburne Avenue HAWTHORN VIC 3122	Lawn Bowls	\$9,074
Minifie Park Child Care Ass Inc	290 Belmore Road BALWYN VIC 3103	Child Care	\$1
Minister of Education - Lower Reserve	2 Reserve Road CAMBERWELL VIC 3124	School	\$114
North Balwyn Bowls Club Inc	60 Buchanan Avenue BALWYN NORTH VIC 3104	Lawn Bowls	\$925
North Balwyn Tennis Club Inc	57A Buchanan Avenue BALWYN NORTH VIC 3104	Tennis	\$1,200
North Kew Kindergarten	152-154 Pakington Street KEW VIC 3101	Kinder	\$1
North Kew Tennis Club Inc.	177-179 Willsmere Road KEW VIC 3101	Tennis	\$798
Play Station Inc - Canterbury Gardens	190A Canterbury Road CANTERBURY VIC 3126	Child Care	\$1
Rowen Street Kindergarten Inc	27 Rowen Street GLEN IRIS VIC 3146	Kinder	\$1
South Camberwell Tennis Club	330 Burke Road GLEN IRIS VIC 3146	Tennis	\$660
South Hawthorn Tennis Club Inc	11 Anderson Road HAWTHORN EAST VIC 3123	Tennis	\$900
South Surrey 19th Camberwell Scout Group	909 Riversdale Road SURREY HILLS VIC 3127	Scout Hall	\$121
Studley Park Kindergarten Parents Association Inc.	31 Stawell Street KEW VIC 3101	Kinder	\$1
Summerhill Park Kindergarten Inc	46 Audrey Crescent GLEN IRIS VIC 3146	Kinder	\$1
Surrey Hills Neighbourhood Centre - Union Road	155-157 Union Road SURREY HILLS VIC 3127	Community Centre	\$1
Surrey Hills Pre-School Centre Inc	18 Verdun Street SURREY HILLS VIC 3127	Kinder	\$1
Surrey Hills Neighbourhood Centre - Bedford Avenue	1 Bedford Avenue SURREY HILLS VIC 3127	Community Centre	\$1
The Australian Guild of Realist Artists Ltd	1 Inglesby Road CAMBERWELL VIC 3124	Art Gallery	\$1,305
The Merrell Kindergarten Inc	92 Maud Street BALWYN NORTH VIC 3104	Kinder	\$1
The Probus Club of Kew Inc	533 High Street KEW VIC 3101	Senior Citizens	\$100
Through Road Child Care Centre Inc	171 Through Road CAMBERWELL VIC 3124	Child Care	\$1
U3A	28 Sinclair Avenue GLEN IRIS VIC 3146	Senior Centre	\$1
Victoria Park Tennis Club	47 Adeney Avenue KEW VIC 3101	Tennis	\$363
Victoria Weightlifting Association	34C Linda Crescent HAWTHORN VIC 3122	Weightlifting	\$0
West Hawthorn Early Childhood Centre Inc	63 Church Street HAWTHORN VIC 3122	Child Care	\$1
West Hawthorn Pre-School Centre Inc	39 Brook Street HAWTHORN VIC 3122	Kinder	\$1
Willison Park Tennis Club Inc	8A Culliton Road CAMBERWELL VIC 3124	Tennis	\$990
Yongala Pre-School Kindergarten	27 Nott Street BALWYN VIC 3103	Kinder	\$1
Xavier College	2A Burwood Road HAWTHORN VIC 3122	Boat Cage	\$28,049
<b>Total Subsidised Rental Charged</b>			<b>\$ 77,047</b>



CITY OF BOROONDARA  
BUDGET 2010-11

## **APPENDIX I**

# **GLOSSARY OF TERMS**



## APPENDIX I – GLOSSARY OF TERMS

Term	Definition
Act	Local Government Act 1989
Accounting Standards	<p>Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.</p> <p>Standards issued by the Australian Accounting Standards Board (AASB) which are specifically relevant to local government include:</p> <p>AASB 1051 – Land Under Roads.</p> <p>AASB 1052 – Disaggregate Disclosures.</p> <p>AASB 2007 – 9 Amendments to Australian Accounting Standards arising from the revision of AASs 27, 29, and 31 are applicable to all general purpose financial reports prepared by councils.</p>
Activities and initiatives	Section 127 of the Act requires a budget to contain a description of the activities and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
Annual budget	This document is framed within the Council's Long Term Financial Strategy and sets out the short term goals and objectives as part of the overall strategic planning framework.
Annual operating budget ( <i>Budgeted Income Statement</i> )	The budgeted income statement shows the expected operating result in the forthcoming year with a distinction made between revenue received for operating purposes and revenue received for capital purposes.
Annual Report	The Annual Report prepared by a Council under section 131 of the Act.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset renewal	<p>Capital renewal expenditure is expenditure on an existing asset, which returns the service potential or the life of the asset, up to, that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components of the asset being renewed.</p> <p>As capital renewal expenditure reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time</p>

Term	Definition
Asset upgrade	<p>Capital upgrade expenditure enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally.</p> <p>Upgrade expenditure is discretionary and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the Council's asset base.</p>
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Budgeted balance sheet	<p>The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The budgeted balance sheet should be prepared in accordance with the requirements of AASB 101 – Presentation of Financial Statements</p>
Budgeted cash position ( <i>Budgeted cash flow statement</i> )	<p>The budgeted statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows.</p> <p>The budgeted statement of cash flows should be prepared in accordance with the requirements of AASB 107 Cash Flow Statements.</p>
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt an annual budget by 31 August each year.
Capital expenditure	Capital expenditure is relatively large expenditure which produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' is used which indicates the level of expenditure in accordance with Council's adopted Fixed Asset Accounting Policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works budget ( <i>Budgeted capital works statement</i> )	The capital works budget shows the expected internal and external funding for Capital Works Program and the total proposed Capital Works Program for the forthcoming year with a comparison with forecast actual for the current year.
Capital Works Program	Capital Works projects that will be undertaken during the 2009-10 year.
Council Plan	This document sets out the medium term goals and objectives as part of the overall planning framework and strategic resource plan prepared under section 125 of the Act.

Term	Definition
Community satisfaction survey	A survey conducted on an annual basis by every Council.
Current year rate increase ( <i>Rating strategy</i> )	A statement included in the budget quantifying the amount of the rate change for the forthcoming year and disclosing any significant factors that have had an influence on the rate change.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
Executive summary	Opening section of report designed to give the reader an overview and high level “snapshot” of the information provided in the report.
External funding sources ( <i>Analysis of capital budget</i> )	External funding sources relate to grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the Capital Works Program.
External influences in the preparation of a budget.	Matters arising from third party actions over which Council has little or no control eg. Change in legislation.
Financial sustainability ( <i>Strategic Resource Plan</i> )	A key outcome of the Strategic Resource Plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public’s need for access to major economic and social facilities and services.
Infrastructure strategy	<p>An infrastructure strategy is the process by which the Council’s current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored.</p> <p>The key objective of an infrastructure strategy is to maintain or preserve Council’s existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council’s investment in those assets will reduce, along with the capacity to deliver services to the community.</p> <p>The purpose of the infrastructure strategy section of an annual budget is to provide the reader with a longer term view of the capital requirements of the Council and the level of capital works that is sustainable. Reference to the infrastructure strategy in an annual budget should include as a minimum, comments on strategy development, key influences for the current year, future capital works and funding sources for capital works (cash and investments).</p>



Term	Definition
Internal funding sources ( <i>Analysis of capital budget</i> )	Internal sources relate to cash and investments held in reserves or which are uncommitted and cash that will be generated from the operations of Council during the budget year. The latter should equate to the cash inflows from operating activities less capital revenue.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control eg. Approval of unbudgeted capital expenditure.
Investing activities	Investing activities means those activities, which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key budget outcomes	The key activities and initiatives that will be achieved in line with the Council plan.
Key financial indicators	<p>A range of ratios and comparisons of critical financial data over a period of years allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.</p> <p><b><i>Operating expenses/assessment</i></b></p> <p>This ratio measures the average operational spending (as drawn from the income statement) on a per assessment basis. It should be noted that for this ratio to be meaningful, operational expenditure should be adjusted to remove non-operational items such as grated assets from developers or any budgeted revaluation income.</p> <p><b><i>Rate revenue/total revenue</i></b></p> <p>This ratio measures Council's reliance on rate revenue as its principal source of funding. Increasing trends in this ratio will highlight that growth in rate revenue is frequently higher than what is able to be achieved in fees and grant revenue.</p> <p><b><i>Rate revenue/assessment</i></b></p> <p>This ratio provides an illustration of the average rates paid on a per assessment basis across the municipality. It should be noted that this measure does not differentiate between residential and commercial ratepayers and does not represent either an average residential or commercial rate.</p>



Term	Definition
Key financial indicators (continued)	<p><b><i>Debt servicing/total revenue</i></b></p> <p>This ratio contrasts the amount of interest expense that Council is incurring on its interest bearing liabilities as a percentage of the total revenue base. The Department of Planning and Community Development (DPCD) has established a prudential maximum of 5% in this indicator.</p> <p><b><i>Grants/total revenue</i></b></p> <p>This ratio provides an indication of the percentage of total revenue that is comprised of grant income. Falling percentages will indicate that grant revenue is not keeping pace with growth in total revenue and will most probably link to increasing reliance on rate revenue.</p> <p><b><i>Fees &amp; charges/total revenue</i></b></p> <p>This ratio provides an indication of the percentage of total revenue that is comprised of fees &amp; charges income. Falling percentages will indicate that fees &amp; charges revenue is not keeping pace with growth in total revenue and will most probably link to increasing reliance on rate revenue.</p> <p><b><i>Indebtedness/rate revenue</i></b></p> <p>This ratio measures the total amount of interest bearing liabilities compared to the annual rates levy. This debt indicator is one of the three debt measures used by the Department of Planning and Community Development when considering applications for loan borrowings. The prudential limit is 80%.</p> <p><b><i>Underlying operating result/total assets</i></b></p> <p>This ratio indicates the contribution the underlying operational position makes to the net asset base of Council. Deficit ratios will highlight the percentage of total assets that is being eroded on annual basis by the operational activities of Council. Surplus ratios will highlight the additional contribution that is made to net asset base. Underlying surplus refers to the operational outcome as assessed in the income statement, adjusted for non-operational items such as; capital income, granted assets, revaluation income and expenses, asset write offs and the net gain/loss on sale of assets.</p> <p><b><i>Total assets/assessment</i></b></p> <p>This ratio expresses the total assets that Council holds on a per assessment basis.</p> <p><b><i>Current assets/current liabilities</i></b></p> <p>Otherwise known as the working capital ratio, this indicator expresses Council's short-term ability to meet its liquidity requirements within the current financial year. Ratio's below or nearing 100% indicate that Council may not be able to meet short-term liabilities.</p>

Term	Definition
Key financial indicators (continued)	<p><b>Total liabilities/assessment</b></p> <p>This ratio expresses the sum total of current liabilities and non current liabilities expressed on a per assessment basis.</p> <p><b>Capital outlays/total cash outflows</b></p> <p>This ratio draws the amount of projected cash outflows from the cash flow statement to be expended on the acquisition of property, plant and equipment (inclusive of infrastructure expenditure) as a percentage of all cash outflows. Declining trends may indicate that Council is not or will not in the future be able to adequately fund asset renewal as required or deliver required new facilities.</p> <p><b>Capital outlays/rate revenue</b></p> <p>This ratio represents the capital outlays as a percentage of rate revenue and therefore Council's relative ability to convert rate revenue into capital works. The outcomes in this ratio will be influenced by capital grants.</p> <p><b>Capital renewal expenditure/total depreciation</b></p> <p>As distinct from other capital ratios, this indicator looks solely at capital renewal expenditure and excludes capital spending on new assets. By contrasting this ratio against total depreciation, the outcome provides a broad level overview on whether Council is able to achieve a result in excess of 100%. This is a useful indicator but given depreciation may not always represent asset consumption on an annual basis; care should be used in its interpretation.</p>
Key Strategic Activities	<p>Section 127 of the Act requires the budget to separately identify the Key Strategic Activities (KSA's) to be undertaken during the financial year and performance targets and measures in relation to each KSAs. Section 132 of the Act states that the KSAs and performance targets and measures specified under Section 127 of the Act must be included in the Performance Statement in the Annual Report and be subject to audit.</p> <p>KSAs are those significant activities and/or initiatives which will directly contribute to the achievement of the Council Plan during the current year. KSAs can be initiatives or a combination of activities and initiatives which have a major focus for the budget year and lead to significant outcomes for the organisation and community.</p>
Legislative frameworks	<p>The Act, Regulations and other laws and statutes under which set a Council's governance and reporting requirements are set.</p>

Term	Definition
Local government (Finance and Reporting) Regulations 2004	<p>The objective of these Regulations, made under section 243 of the local Government Act 1989 and which came into operation on 20 April 2004, is to prescribe the purposes of the Local Government Act 1989:</p> <ul style="list-style-type: none"> <li>a) The manner in which the standard statements and financial statements of a Council are to be prepared and their contents.</li> <li>b) The information to be included in a Council Plan, budget, revised budget and annual report.</li> <li>c) Other matters required to be prescribed under Parts 6 and 7 of the Act.</li> </ul>
Local government (Long Service Leave Regulations) 2002	These Regulations require sufficient cash and investments to be maintained to meet the total liability for long service leave calculated in accordance with these Regulations.
Long Term Financial Strategy	<p>A Long Term Financial Strategy is a key component of the Strategic Resource Plan and is a separate document to the annual budget, setting the future financial direction of the Council. Longer term planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a Long Term Financial Strategy.</p> <p>An extract of the Long Term Financial Strategy is included in the budget report to provide information about the long term financial sustainability of the Council and how the budget for the forthcoming year fits with in that framework.</p> <p>It also demonstrates the linkage with the Council plan objectives, goals and desired outcomes by including a summary of these short and long term objectives. Reference to the Long Term Financial Strategy in an annual budget should include as a minimum, plan development and key outcomes.</p>
New assets	New assets or capital expenditure does not have any element of expansion or upgrade of existing assets. New capital expenditure may or may not result in additional revenue for Council and will result in an additional burden for future operation, maintenance and capital renewal.
New capital expenditure	New capital expenditure does not have any element of expansion or upgrade of existing assets. New capital expenditure may or may not result in additional revenue for Council and will result in an additional burden for future operation, maintenance and capital renewal.
Non-financial resources	Resources of a non financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.

Term	Definition
Operating budgeted income statement	The budgeted income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance (Impact of current year on 2009-10 budget)	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of the future economic benefits, in the form of increases in assets or reductions in liabilities; and that result in an increase in equity during the reporting period.
Performance statement	<p>Required by section 132 of the Act, a performance statement must be included in the annual report of a Council and include:</p> <ul style="list-style-type: none"> <li>• The key strategic activities and performance measures specified in the budget under section 127 for that financial year.</li> <li>• The actual results achieved for that financial year having regard to those performance targets and measures.</li> </ul>
Prudential ratios and thresholds (Borrowing strategy)	Used by the Department of Planning and Community Development in assessing a Council's borrowing capacity as part of the annual Australian Loan Council borrowing allocation.
Rate structure (Rating strategy)	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the quantum of rate change has been determined, taking into consideration longer term philosophy issues and framework.
Regulations	Local Government (Finance and Reporting) Regulations 2004.
Restricted funds and discretionary reserves	Monies set aside for statutory and discretionary purposes.
Revised budget	Section 128 of the Act permits a Council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.

Term	Definition
Road Management Act	The purpose of this Act which came into operation from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the local Government Act 1989.
Service delivery (Strategic Resource Plan)	A key outcome of a Strategic Resource Plan, service delivery must be linked with performance strategies in order to assess the adequacy of service delivery and the impact on long term budget preparation.
Standard statements	<p>Prepared under section(s) 126(2)(a), 127(2)(a) and/or 131(1)(b) of the Act, standard statements are required in the:</p> <ul style="list-style-type: none"> <li>• Strategic resource plan</li> <li>• Budget</li> <li>• Annual report</li> </ul> <p>Whilst the same set of statements (detailed below) is required in each of these reports, they have different focuses due to the differing purposes of each report. The formats of these statements therefore need to reflect these different focuses being strategic, management and reporting, while remaining comparable.</p> <p>The standard statements are the:</p> <ul style="list-style-type: none"> <li>• Standard Income Statement</li> <li>• Standard Balance Sheet</li> <li>• Standard Cash Flow Statement</li> <li>• Standard Capital Work Statement</li> </ul>
"Standard Statements, A Guide"	Publication by the Department for Victorian Communities in 2004 which provides guidance on the preparation of the four standard statements as required by the Act.
Statutory disclosures	Section 127 of the Act and the Regulations require certain information relating to projected results, borrowings, capital works and rates and taxes to be disclosed within the budget.
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.
Strategic planning framework	A "community owned" document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
Strategic resource plan (SRP)	The Act requires that a Council plan should include a strategic resource plant that includes financial and non-financial resources including human resources.

Term	Definition
Strategic resource plan (SRP) (continued)	<p>The strategic resource plan outlines the resources required to achieve the Council plan. As a minimum a strategic resource plan must include in respect of at least the next four years:</p> <ul style="list-style-type: none"> <li>• Standard statements describing the required financial resources.</li> <li>• Statements describing the required non-financial resources – including human resources.</li> <li>• Such planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a strategic resource plan.</li> </ul>
Sustainability index (Infrastructure strategy)	The sustainability index is a means of measuring a Council's performance in the area of infrastructure preservation. This is the proportion of the total asset value consumed compared to the amount spent in preserving the asset on an annual basis.
Three way budgeting methodology (Strategic Resource Plan)	The linking of the income statement, balance sheet and cash flow statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Underlying operating result	<p>The underlying operating result is a measure of financial sustainability of the Council which can be masked by non-recurring or capital related items. It is equal to the underlying result adjusted for capital contributions, proceeds and written down value of non-operating assets sold and other once-off adjustments such as revaluation adjustments, unfunded superannuation liabilities etc.</p> <p>The definition differs from the underlying surplus as determined by the Victorian Auditor General in his report 'Local Government: Results of the 2006-07 Audits' issued in February 2008 which includes capital contributions in the calculation. In this budget document, capital contributions are excluded from the definition on the basis that the revenue is not tied, is received for capital expenditure and is fluctuating in nature meaning the operating result can move from the underlying deficit to surplus from year to year depending on the level of contributions received.</p>
Unrestricted cash and investments	Unrestricted cash and investments represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs.
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.