



CITY OF BOROONDARA
BUDGET 2015-16



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Mayor and CEO's budget introduction

The focus of the 2015-16 Council Budget continues to be on debt reduction, ensuring rate increases are kept at record low levels and a continued investment in upgrading community facilities in Boroondara. It is the third Budget of Council's four year term and is guided by Council's long term financial strategy and the themes and objectives in the Council Plan 2013-17.

Due to strong financial management, for the third consecutive year we are able to deliver our lowest rate increase in a decade - 4.5 per cent (last year 4.6 per cent). We are building our capacity for the future by paying off our loans faster, and making significant interest payment savings, with a forecast that we will be debt free by 2026. While we are committed to reducing our reliance on rates, the Victorian Government's plan to cap rates will significantly weaken our ability to maintain much-needed assets into the future.

To be able to deliver quality services, Council must maintain its infrastructure at an appropriate standard. More than \$46 million will be spent on asset renewal this year, including \$2.8 million on our parks, open spaces, playgrounds and streetscapes. Community buildings will be maintained with 32 buildings undergoing works including the Camberwell Hockey Pavilion (\$1.8 million) and the Glenferrie Road Community Facility (\$1.1 million). A core part of this Budget is committed to maintaining our drains, footpaths, local roads and community buildings. In 2015-16, Council will spend \$12.9 million on community building renewal works and a further \$14.8 million on drainage, footpath and road replacements.

The Boroondara Sports Complex in Balwyn North will be completed in May 2016. The \$13.7 million project has commenced with the final \$10.2 million to be spent this year. Plans for the facility include a new fitness gym and program rooms, new basketball/netball court, new crèche, dedicated gymnastics space, additional car parking and improved pedestrian/vehicular circulation to improve public safety. The final stage will include demolition of the outdated Balwyn Leisure Centre.

In addition a total of \$11.5 million will be spent on new projects, including the \$1.9 million Glenferrie Water Management Plan, \$0.6 million on Camberwell Fresh Food Market entry works and \$0.5 million on the extension of the Hawthorn U3A facility.

Council's high level of service provision to residents will continue. We have five public libraries located across our City. They are open seven days a week at an annual cost of \$8.7 million. Ashburton, Camberwell and Hawthorn libraries have all been refurbished as modern facilities. Council will spend \$13.5 million on aged, disability and health services over the coming year. Services include immunisation, aged care and disability support for vulnerable members of our community.

Other city-wide facilities include five recreation centres, which attract over two and a half million visitors annually. Council also funds the Boroondara Tennis Centre, Boroondara Skate and BMX Park, Macleay Park Netball Courts, Freeway Public Golf Course and the Kew Traffic School. Council also supports families and youth with \$4.8 million per annum through services such as maternal and child health and the Headspace Hawthorn consortium. In addition, Council provides and maintains 43 buildings for community organisations offering kindergarten, occasional and long day care services.

The Victorian Government has announced it will introduce rate capping from 2016-17 based on the Consumer Price Index (CPI). The most significant limitation on the use of CPI for setting rates is that the basket of goods used to calculate CPI does not include the main cost drivers associated with the services provided by local government. The CPI measures non-local government costs such as domestic and international holiday travel and accommodation, the price of fruit and vegetables and the price of tobacco – Councils do not buy tobacco, fruit or vegetables. A council basket of goods is the price of asphalt, building materials and labour costs which do not increase at the rate of the CPI basket. For example, Council must pay for its utility services however none of these services, electricity for street lighting, gas for community buildings or water for our parks and ovals are limited to increasing by CPI. Rate capping will either mean a reduction in community services or a reduction in capital expenditure to maintain community assets. More importantly, it undermines the legitimacy of a community to set its own priorities and decide if it wants to spend money on a much-needed community asset.

We strive to keep our rates as low as possible and still meet community expectations and needs. The 2015–16 Annual Plan and Budget will enable us to continue to deliver strong financial management for our residents. Council has taken steps over the preceding years to minimise expenditure and strengthen prudent financial management, with a forecast that we will be debt free by 2026.

Council is continuing to pursue its vision for Boroondara - a vibrant and inclusive community with an outstanding quality of life. This means providing the community with high-quality facilities and services in a financially responsible way.



Cr Coral Ross
Mayor

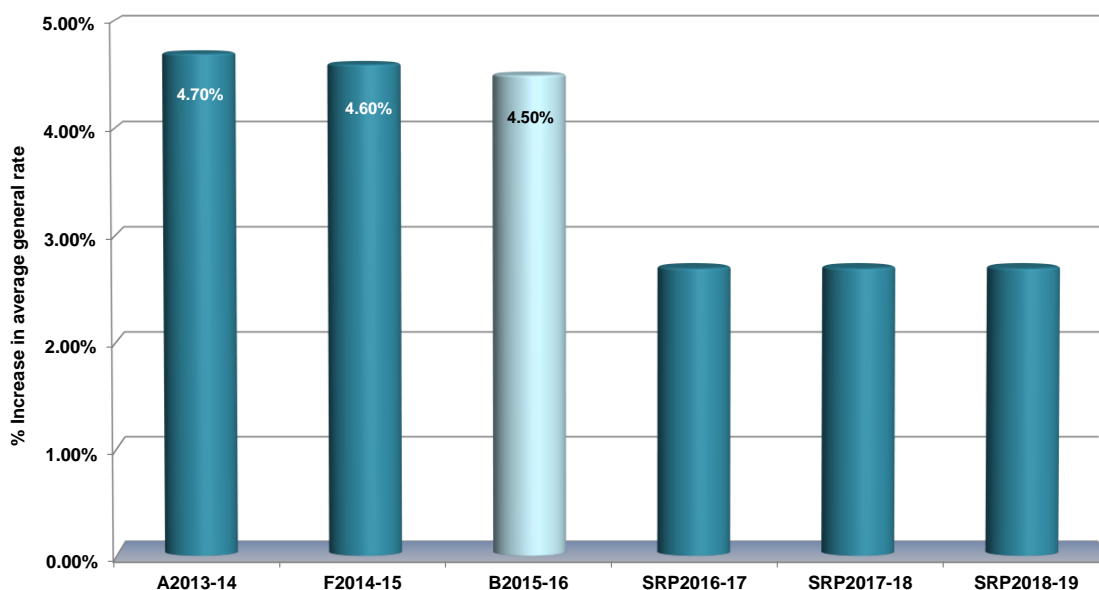


Phil Storer
Chief Executive Officer

Executive summary

The executive summary provides key information about the rate increase, operating result, service levels, cash and investments, capital works and financial sustainability of Council. The following graphs include 2013-14 Actual (A), 2014-15 forecast actual (F), 2015-16 Budget (B) and the next three years as set out in the Strategic Resource Plan (SRP). Further detail is found within the body of the Budget report.

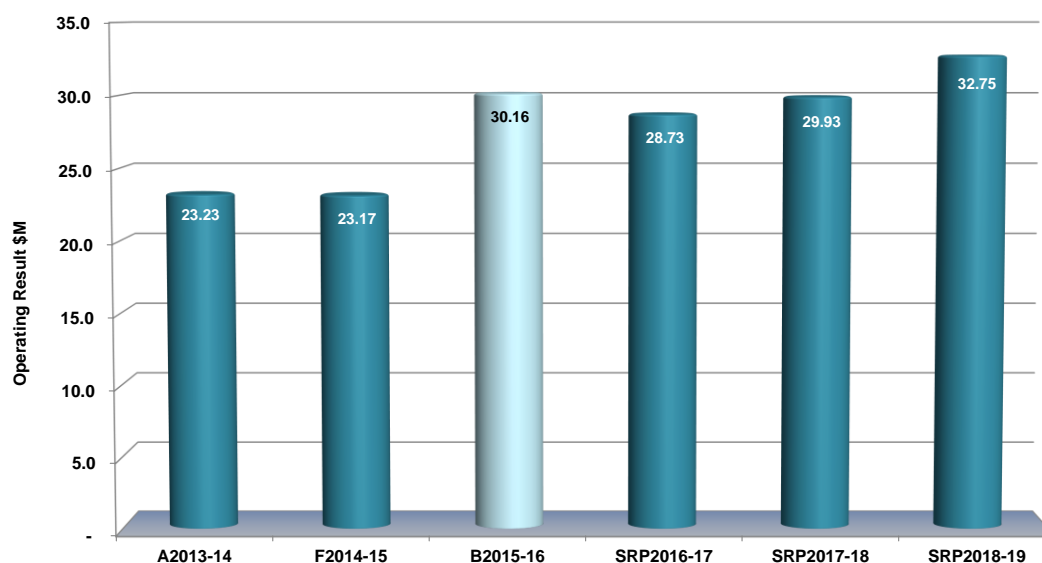
1. Rates



Total rates revenue, including special rates and supplementary valuations is budgeted to increase by \$7.12 million for the 2015-16 year against the 2014-15 end of year forecast, raising total rates of \$139.09 million. This includes a 4.5% increase in the average property general rate in 2015-16. The level of increase was influenced by a number of factors. These include normal increases associated with wage and price movements, a strategy to accelerate repayment of loan obligations with a consequent decrease in future interest costs. **Refer Section 9, Council's Rating Information.**

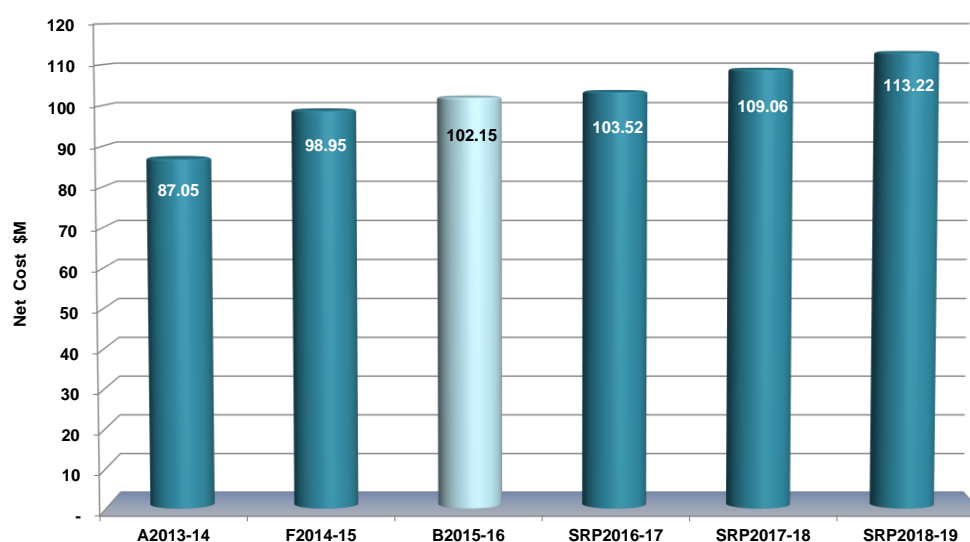
In future years, the rating strategy is based on rates to be set in accordance with the proposed State Government rate capping policy. It remains unclear whether rate capping will extend to the waste service charge levied by Council however the LTFS assumes the policy will apply to both rates and waste charges. However supplementary rates generated through property improvement and new properties are assumed not to be impacted by the proposed legislation.

2. Operating result



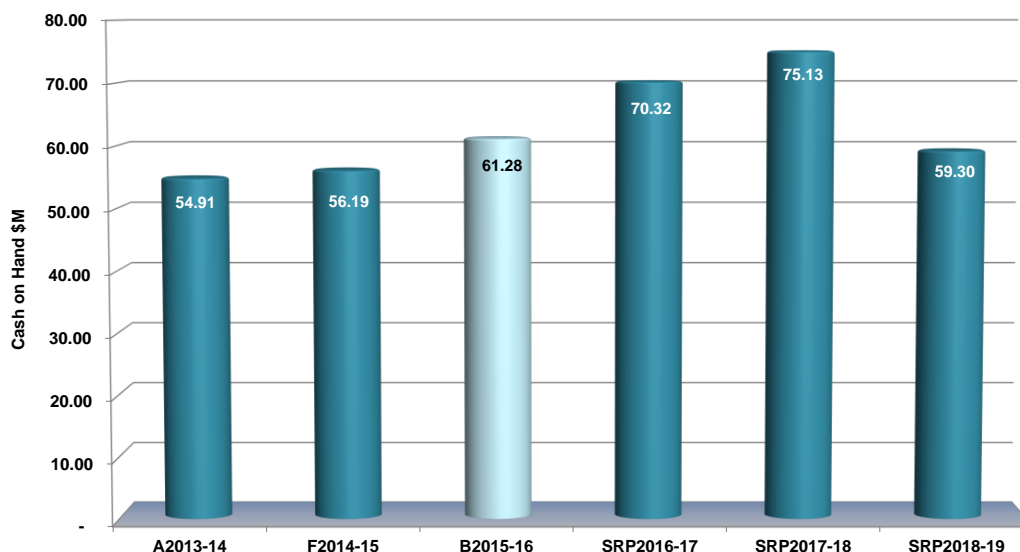
The operating result for the 2015-16 year is budgeted to be a \$30.16 million surplus which is a \$6.99 million increase from the forecast result of \$23.17 million for 2014-15. The improved operating result is due mainly to external funding for capital works which is forecast to increase by \$1.67 million, lower borrowing costs of \$1.71 million and movements in rate revenue. The underlying result which excludes items such as non-recurrent capital grants and non-cash contributions is a surplus of \$25.13 million, which is an increase of \$7.64 million over 2014-15. (The forecast underlying result for the 2014-15 year is a surplus of \$17.49 million).

3. Services



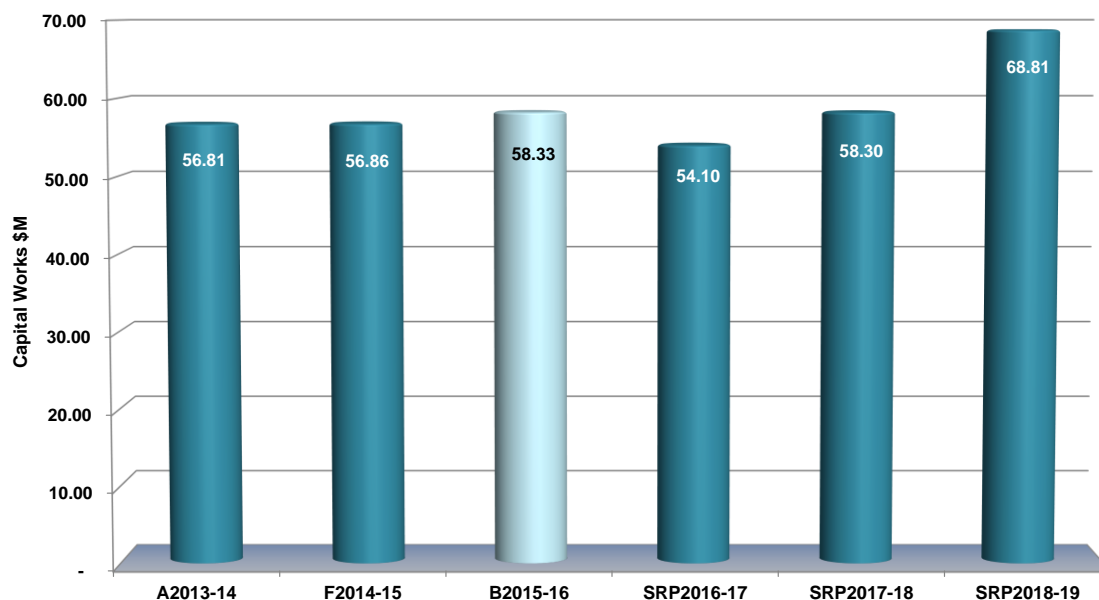
The net cost of services delivered to the community includes net operating directorate and department costs as well as net priority projects expenditure. For the 2015-16 year, the net cost of services delivered is expected to be \$102.15 million, an increase of \$3.20 million over 2014-15. During the development of each budget, service levels are discussed with Council providing direction on the increase or amendment of Council services. For the 2015-16 year a number of new activities and initiatives have been proposed.

4. Cash and investments



Cash and investments are budgeted to increase by \$5.09 million during the year to \$61.28 million for the year ending 30 June 2016. Total cash and investments are forecast to be \$56.19 million at 30 June 2015.

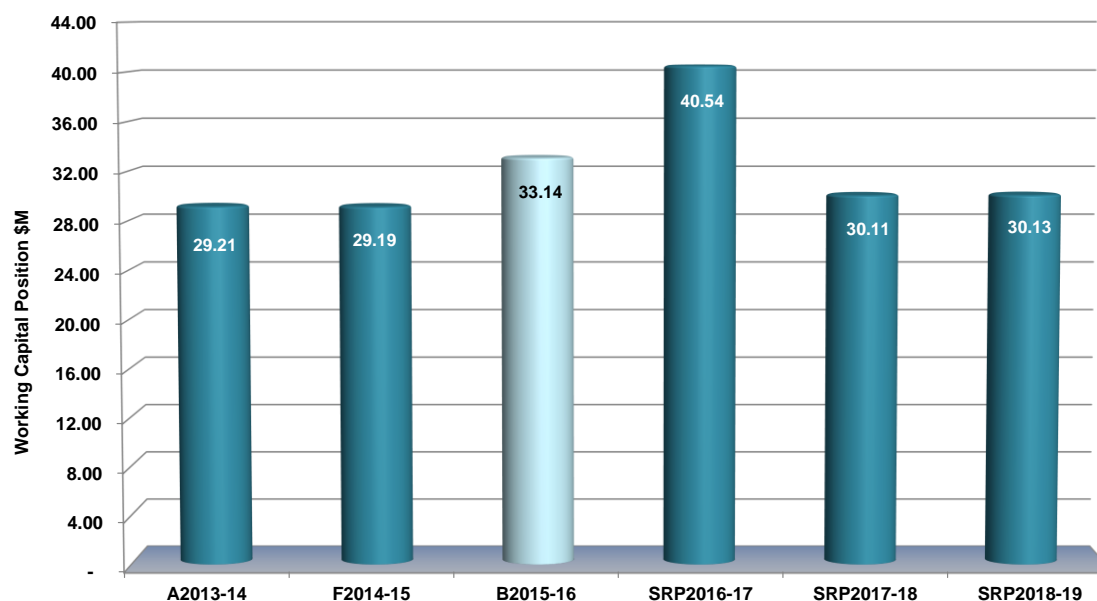
5. Capital Works Program (gross expenditure)



Council's commitment to capital works will reach \$58.33 million for the 2015-16 financial year. \$2.26 million relates to forward commitments from the 2014-15 year. Forward commitments are funded from the 2014-15 forecast surplus. Capital funding of \$3.98 million has been derived from external sources due to successful grant applications.

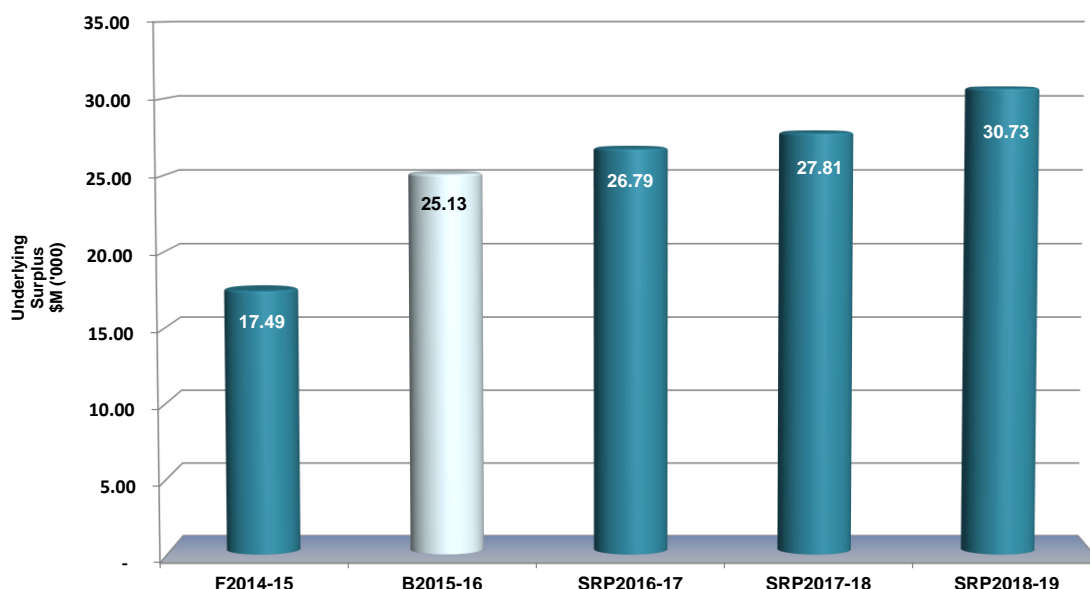
The Capital Works Program has been developed according to an extensive selection and prioritisation process. Council has committed to renewal expenditure of \$46.79 million and new, upgrade and expansion expenditure of \$11.54 million inclusive of forward commitments. This year's program continues with substantial investment in major building projects including the North East Precinct Hub and the Boroondara Sports Complex.

6. Financial position



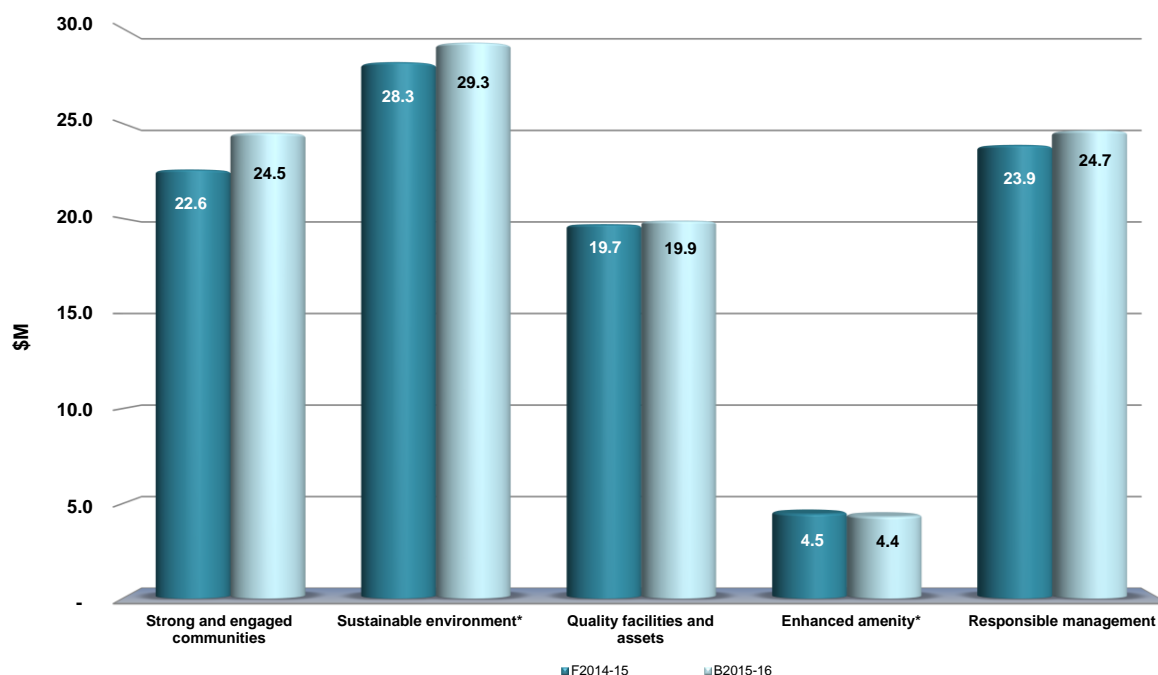
Net current assets (working capital) will increase by \$3.95 million to \$33.14 million as at 30 June 2016. Working capital is maintained at sustainable levels and fluctuates over the strategic resource plan to meet forecast loan repayments.

7. Financial sustainability



A high level Strategic Resource Plan for the years 2015-16 to 2018-19 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the plan is financial sustainability in the medium to long term, whilst still achieving the Council's strategic objectives as specified in the Council Plan. The plan projects an increasing underlying result (surplus) for the next four years which will provide funding for Council's Capital Works Program in line with the Asset Management Strategy.

8. Council Plan 'Themes' – net operating (including priority projects)



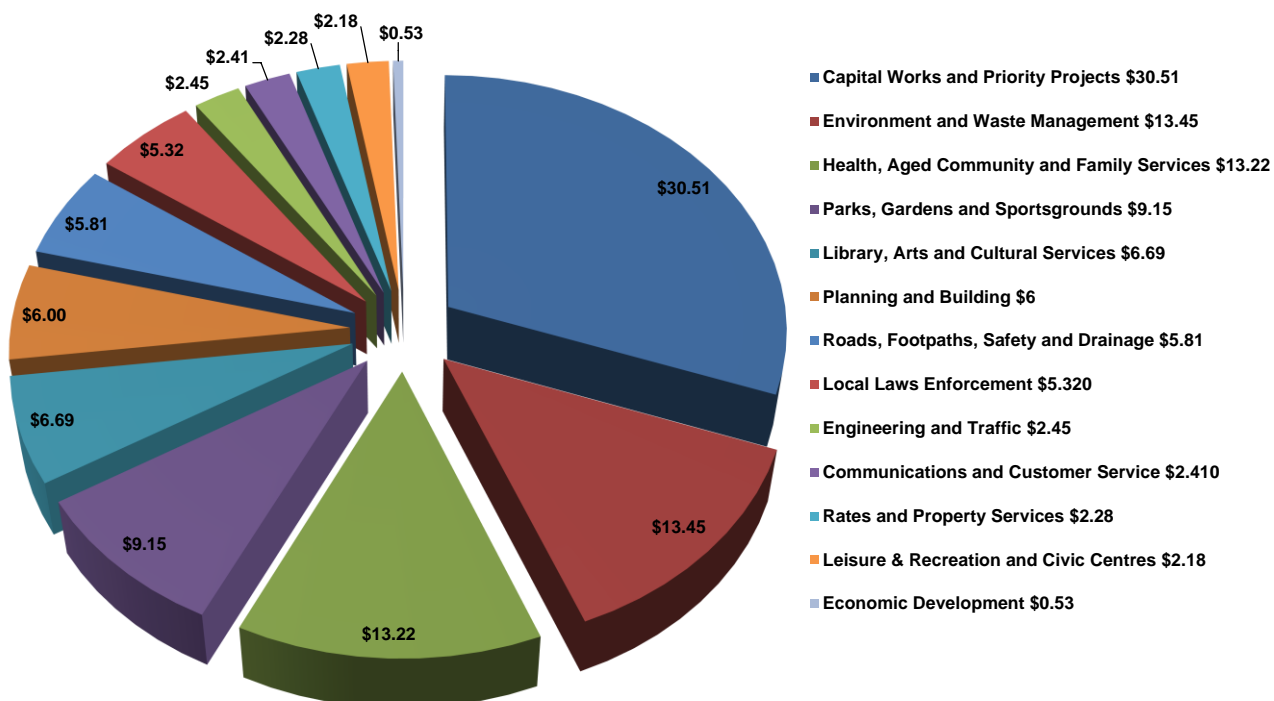
* *Sustainable environment* - includes waste services and parks and street tree maintenance.

Enhanced amenity - includes the Local Laws department which provides a surplus to Council hence reducing the net expenditure in this area.

The Annual Budget includes a range of services and commitments to be funded that will contribute to achieving the strategic objectives and key themes in the Council Plan. The above graph shows the net level of funding that is Council's share of expenditure after consideration of any associated income allocated in the budget, to the key result areas as set out in the Annual Plan for the 2015-16 year.

9. Council expenditure allocations

The below chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.



An allocation of corporate services, governance, risk management, building maintenance and public lighting has been included within these service areas.

Excludes operating expenditure for five externally managed recreation centres.

Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an Annual Budget for each financial year. The Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2015-16 Budget, which is included in this report, is for the year 1 July 2015 to 30 June 2016 and is prepared in accordance with the Act and Regulations. The Budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Changes in Equity and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2016 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Accounting Standards. The Budget also includes detailed information about the rates and charges to be levied, the Capital Works Program, the human resources required to be undertaken and other financial information Council requires in order to make an informed decision about the adoption of the Budget.

In advance of preparing the Budget, officers firstly review and update Council's long term financial projections. The preparation of the Budget, within this longer term context, begins with officers preparing the operating and capital components of the Annual Budget from December through to March. A draft consolidated Budget is then prepared and various iterations are considered by Council at informal briefings. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the Budget. It must give 28 days notice of its intention to adopt the proposed Budget and make the Budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the Budget and any submission must be considered before adoption of the Budget by Council.

The final step is for Council to adopt the Budget after receiving and considering any submissions from interested parties. The Budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption.

The key dates for the Budget process are summarised below:

Budget process	Timing
1. Officers prepare operating and capital budgets	December - March
2. Councillors consider draft budgets at informal briefings	February - March
3. Proposed Budget submitted to Council for approval	27 April
4. Public notice advising the intention to adopt Budget	29 April
5. Budget available for public inspection and submissions	29 April – 27 May
6. Submissions period closes (28 days)	27 May
7. Submissions considered by Council/Committee	11 June
8. Budget and submissions presented to Council for adoption	22 June
9. Copy of adopted Budget submitted to the Minister	July



City of Boroondara
Budget 2015-16

Budget overview

1. Linkage to Council Plan
2. Services, major initiatives and commitments
3. Budget influences

1. Linkage to Council Plan

1.1 Integrated Planning Framework

Council has an integrated approach to strategic corporate planning. This approach allows Council to make planning decisions in light of financial and other resource constraints. The process seeks to align the development of the Council Plan including the Annual Plan, Department Business Plans, Annual Budget, Long Term Financial Strategy, and our long term vision statement, Our Boroondara – Our City, Our Future.

The Council Plan underpins Council's decision-making processes, policies and procedures. It is the key strategic document of Council.

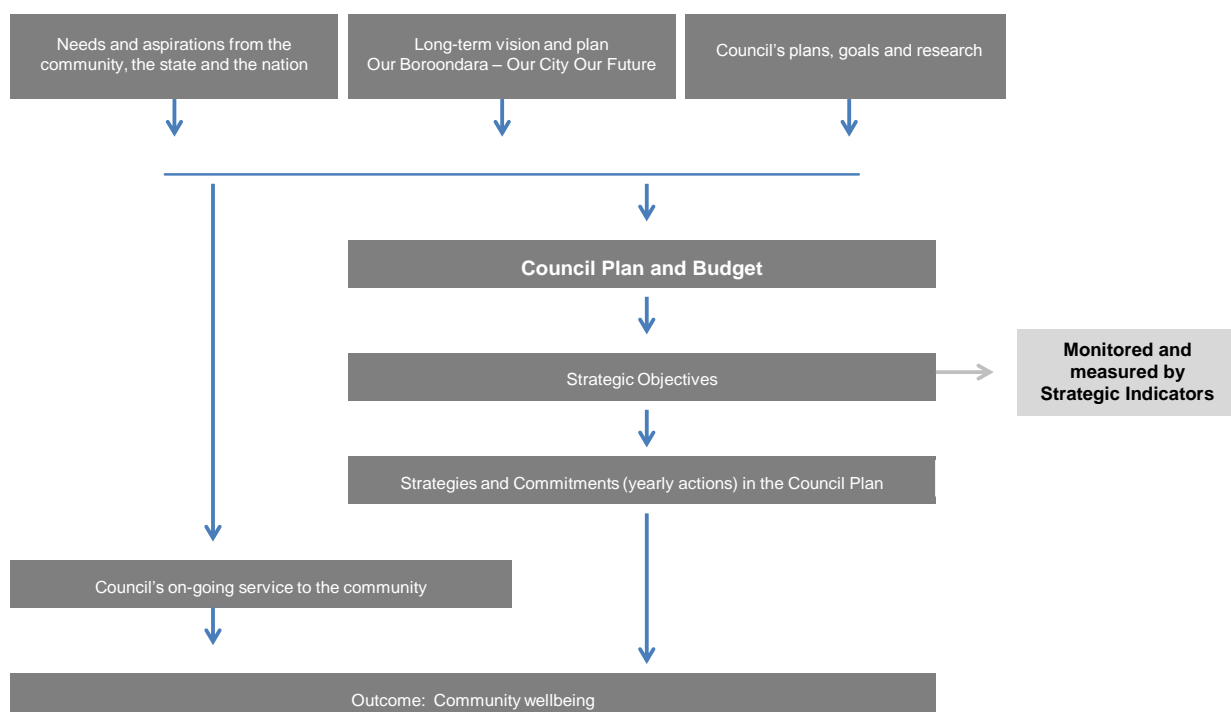
In the Council Plan 2013-17, the Council elected in October 2012 outlines the vision and strategic plan for its term of office. The Council Plan builds upon the achievements of the previous Council term whilst noting the increasing needs to support a changing and diverse population. The Council Plan commits to long-term planning in building capacity in many areas, continuing to revitalise our city, focusing on our community services and tangible infrastructure and asset renewal projects. The Council Plan will be renewed for currency each year.

Accompanying the Council Plan 2013-17 is the Annual Plan 2015-16. The Annual Plan sets out Council services, major initiatives and commitments that Council will undertake in the 2015-16 year, along with associated performance indicators. These elements are also included in this Budget report (refer **Section 2 - Services, major initiatives and commitments**) and deliver on the Council Plan strategic objectives and strategies.

Boroondara's Budget and Council Plan are closely interrelated. Council's Themes and Strategic Objectives shape both planning documents, as shown in the below diagram.

The Long Term Financial Strategy is the key tool that assists the strategic planning and decision-making process for Council's future financial resource allocation. Although this strategy is subject to annual review, it provides a mechanism for Council to inform the Boroondara community of the long-term viability and financial health of the City.

Planning framework diagram



1.2 Our purpose

Vision

A vibrant and inclusive community with an outstanding quality of life.

Mission

The City of Boroondara will provide services, facilities, support and advocacy to enable our community to further its sense of place and connection.

Values

Our values	What it means
Integrity	Acting honestly and ethically on all occasions.
	Doing what we say we will do.
	Ensuring that our service is characterised by openness and transparency.
Collaboration	Working inclusively with others to identify and meet their needs.
	Building and sustaining sound relationships.
	Encouraging effective engagement and participation.
Accountability	Taking full responsibility for our own decisions and actions.
	Being professional, thorough and timely in our service delivery.
	Seeking, providing and responding to feedback.
Innovation	Demonstrating foresight and creativity in meeting the challenges of the future.
	Nurturing an environment in which innovative thinking is sought, encouraged and valued.
	Continuously looking for improvements in our service delivery.
Respect	Treating all customers, stakeholders and colleagues with equality and consideration.
	Caring about others and ensuring that they feel valued.
	Listening, clarifying and responding appropriately when we communicate with others.

We live these values by displaying strong leadership as we support the community focus on enterprise and wellbeing.

1.3 Strategic objectives

The Council Plan 2013-17 sets out eight strategic objectives across five broad themes that will be pursued by Council. The Annual Plan 2015-16 documents a number of commitments that will occur over the 2015-16 financial year. The 2015-16 Budget converts these services and commitments into financial terms to ensure that there are sufficient resources to achieve the desired deliverables.

The following table lists the five themes and eight strategic objectives as detailed in the Council Plan.

Theme	Strategic Objectives
 Strong and engaged communities	<p>Our community has a say in matters of interest to them in achieving Boroondara's vision.</p> <p>Community needs are identified and responses planned appropriately.</p> <p>Opportunities are provided to enable people in our community to be supported and involved.</p>
 Sustainable environment	<p>Our natural and urban environment is improved in a sustainable way.</p>
 Enhanced amenity	<p>The character of our neighbourhoods is protected and improved.</p>
 Quality facilities and assets	<p>The community's current and future needs for assets and facilities are proactively managed.</p>
 Responsible management	<p>Decision-making in the delivery of high quality services by capable and professional people reflects transparent, accountable and fair practices.</p> <p>Sound financial and risk management practices are carried out.</p>

2. Services, major initiatives and commitments

This section provides a description of the services, major initiatives and commitments to be funded in the Budget for the 2015-16 financial year. In accordance with Section 127 of the *Local Government Act 1989* the major initiatives, services and initiatives are included within the Budget 2015-16. At Boroondara, initiatives are referred to as 'Commitments'.

Details are provided on how these services contribute to achieving the themes and strategic objectives specified in the Council Plan 2013-17, as set out in Section 1. It also details performance indicators to monitor achievement of the Council Plan 2013-17 strategic objectives.

Theme: Strong and engaged communities



Strategic objectives

- Our community has a say in matters of interest to them in achieving Boroondara's vision.
- Community needs are identified and responses planned appropriately.
- Opportunities are provided to enable people in our community to be supported and involved.

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Communication and Engagement	<ul style="list-style-type: none"> • Ensures a customer first culture is sustained across Council • Provides an in-house advisory services to improve the quality of customer service in all areas of Council • provides an in-house print and design service • provides an in-house writing, editing and digital media service • provides translation service and support multilingual communications • enhances and protects the City of Boroondara's reputation • develops strategic integrated communication plans for key initiatives linked to the Council Plan • delivers advocacy campaigns in collaboration with the responsible Director, CEO and Councillors • undertakes a corporate research program to inform improved service outcomes • offers, creates and maintains a broad range of engagement tools to facilitate the capture of external feedback, including e-kiosks, Boroondara Community Voice Panel and online survey tool. 	\$2,582 (\$0) \$2,582
Library Services	<ul style="list-style-type: none"> • provides a large range of relevant, contemporary library collections and services: in libraries, online and via home library services • provides welcoming community spaces for individual and group study, reflection, activity and discovery • promotes, advocates for and supports literacy development, reader development, lifelong learning, creative and intellectual development • provides family, children and adult library programs and activities. 	\$7,647 (\$1,310) \$6,337

Service category	Description	Expenditure (Revenue) Net cost \$'000
Community Planning and Development	<ul style="list-style-type: none"> • aims to enhance the health, wellbeing and safety of residents • facilitates community connectedness, strengthens community capacity and responds to identified needs through the delivery of a range of programs, partnerships and networking opportunities for Boroondara's community • works actively within the community on key community development activities, including men's shed and major projects • provides support, advice and assistance to neighbourhood houses • develops policies, strategies and plans that address community priorities • monitors, forecasts and analyses community change and wellbeing • undertakes extensive community research on behalf of Council departments and the community • prepares Council submissions in response to Australian and Victorian government enquiries and advocates on social issues impacting on the community • manages the Boroondara Community Grants Program of annual and operational triennial grants and the registered rooming house subsidy • promotes, supports and assists the development of volunteering and civic participation through the Boroondara Volunteer Resource Centre. 	\$3,303 (\$345) \$2,958

Service category	Description	Expenditure (Revenue) Net cost \$'000
Family and Youth Services	<ul style="list-style-type: none"> operates the Boroondara Maternal and Child Health, Kindergarten Central Enrolment Scheme, Kew Occasional Child Care, Parent Child Mother Goose Program and the Boroondara Youth Centre undertakes strategic planning and policy development to facilitate access to active participation opportunities for the Boroondara community facilitates training and support for service providers and voluntary committees of management for early years and youth services advocates on behalf of young people, children and their families provides support and information, activities and programs to young people and their families facilitates the development of integrated and coordinated service for children, young people and their families supports the inclusion of children into kindergarten and long day care services through the provision of the Preschool Field Officer and inclusion support programs facilitates long day care, occasional care and kindergarten services through the provision of 43 buildings leased to the community and volunteer committees of management facilitates community support programs through the provision of annual funding in a deed of agreement with Camcare supports young people's health and wellbeing through delivery of services as part of Headspace Hawthorn consortium. 	\$4,795 <u>(\$1,489)</u> \$3,306
Health, Active Ageing and Disability Services	<ul style="list-style-type: none"> coordinates public health services including immunisation and environmental health provides home support services via the Active Service Model approach including home, personal and respite care, food services and property maintenance provides volunteer and community transport, and social support (including events and planned activity groups) coordinates emergency management (recovery) across the municipality manages Canterbury Memorial Home Units (23 independent living units) undertakes strategy and development with a focus on positive ageing and disability (including Metroaccess). 	\$13,493 <u>(\$8,747)</u> \$4,746
Arts and Culture	<ul style="list-style-type: none"> produces cultural programs and events for the community programs and manages cultural facilities at the Town Hall Gallery, Kew Court House and Hawthorn Arts Centre provides funding support for community arts and culture groups. 	\$2,670 <u>(\$611)</u> \$2,059

Service category	Description	Expenditure (Revenue) Net cost \$'000
Economic Development	<ul style="list-style-type: none"> • strengthens the viability of local businesses, including strip shopping centres • facilitates the Boroondara Business Network, the Boroondara Farmers Market and the Hawthorn Craft Market • supports new and established businesses, through training and mentor services • facilitates regular networking opportunities for the local business community • supports and promotes tourism opportunities across the municipality. 	\$2,074 <u>(\$1,359)</u> \$715

Major initiatives - Strong and engaged communities



Our initiatives		Responsible department	Expenditure \$
2.2	Conduct a survey of community mental health services in the City to identify demographic trends in mental health, monitor changes in the sector and support collaboration between providers to better assist those with mental health needs.	Community Planning and Development	Works performed using existing resources
3.1	Encourage community support of local businesses by continuing to enhance the Buy Local campaign for Boroondara, through participation in the Destination Melbourne Partnership program, mixed media promotions and championing www.boroondaralife.com.au	Economic Development	\$50,000
6.3	Complete the design of the Balwyn Library Redevelopment Project to meet the current and future requirements of the community.	Library, Arts and Cultural Services	\$203,900

Commitments (Capital, Priority Projects or Operating Expenditure)



Strategic objective		Our community has a say in matters of interest to them in achieving Boroondara’s vision.	
Strategy 1		Communication and engagement	
We will develop and offer a range of communications and engagement opportunities to meet differing and emerging community needs.			
Community outcome			
Council information and services meet community expectations and an organisation that demonstrates its culture of engagement.			
Our commitments		Responsible department	Expenditure \$
1.1	Provide more efficient customer service and enhance community safety by designing a comprehensive brochure to better inform and educate the community as to the Council’s requirements for the construction of fences.	Building Services	Works performed using existing resources
1.2	Develop a communication channels strategy with input from community research, to ensure the communication channels are aligned with community expectations and requirements.	Communications and Engagement	Works performed using existing resources
1.3	Provide the opportunity for the community to raise issues and provide views to inform Council’s planning and performance by promoting the Boroondara Community Voice Panel.	Communications and Engagement	Works performed using existing resources

Strategic objective		Community needs are identified and responses planned appropriately.	
Strategy 2		Community inclusion	
We will monitor and plan for the community's changing needs, aspirations and opportunities to contribute to community life.			
Community outcome			
A cohesive, healthy and connected community.			
Our commitments		Responsible department	Expenditure \$
2.1	Collaborate with North Balwyn Rotary Club to commence planning a Men's Shed at the North Balwyn Bowling Club, to enhance social connections for men.	Community Planning and Development	\$200,000
2.2	Conduct a survey of community mental health services in the City to identify demographic trends in mental health, monitor changes in the sector and support collaboration between providers to better assist those with mental health needs.	Community Planning and Development	Works performed using existing resources
2.3	Research the features and benefits of naturally occurring retirement communities within the City to encourage and promote positive ageing.	Community Planning and Development	Works performed using existing resources
2.4	Preserve community memorabilia by supporting the North Balwyn RSL Club to record, digitise its important records including the honour board.	Library, Arts and Cultural Services	\$23,500

Strategic objective		Opportunities are provided to enable people in our community to be supported and involved.	
Strategy 3		Local business	
We will facilitate a positive business and community spirit by welcoming appropriate business investment and supporting existing commerce and local shopping centres.			
Community outcome			
A strong Boroondara economy, supported by a positive business and community spirit.			
Our commitments		Responsible department	Expenditure \$
3.1	Encourage community support of local businesses by continuing to enhance the Buy Local campaign for Boroondara, through participation in the Destination Melbourne Partnership program, mixed media promotions and championing www.boroondaralife.com.au	Economic Development	\$50,000

Our commitments		Responsible department	Expenditure \$
3.2	Foster the vitality of the City's shopping centres and support a festive community spirit by implementing the third year actions of the Christmas in Boroondara Program.	Economic Development	\$100,000
3.3	Improve the vitality of Boroondara's local strip shopping centres by delivering streetscape improvements at Harp Village Shopping Centre.	Environment and Sustainable Living	\$57,000

Strategy 4		Families and young people	
We will plan, lead and facilitate high quality services to meet the needs of children, young people and their families.			
Community outcome			
Healthy, connected families and youth who can access a wide range of opportunities.			
Our commitments		Responsible department	Expenditure \$
4.1	Support an evidenced based approach to addressing youth homelessness by facilitating a project to identify the nature and contributing factors in Boroondara.	Family, Youth and Recreation	\$20,000
4.2	Strengthen opportunities for families who have Mandarin as their first language to access parenting programs by facilitating a Parent Child Mother Goose Program conducted in Mandarin.	Family, Youth and Recreation	\$30,000
4.3	Improve the provision of early years services in Surrey Hills by upgrading the Surrey Hills Preschool to provide an additional kindergarten room and maternal and child health consulting suite.	Family, Youth and Recreation	\$534,000

Strategy 5		Health and ageing	
We will plan, facilitate and implement (where appropriate) programs to enhance the health, wellbeing and independence of Boroondara’s community members, particularly older people and those with disabilities.			
Community outcome			
Our community members, especially older people and those with disabilities, are supported to be independent and feel safe.			
Our commitments		Responsible department	Expenditure \$
5.1	Advocate for the needs of people with a disability in Boroondara by implementing the year two actions in the Metro Access Community Building Plan 2014-19.	Health, Active Ageing and Disability Services	Works performed using existing resources

Our commitments		Responsible department	Expenditure \$
5.2	Create stronger communities and foster intergenerational contact by implementing the Age-friendly Boroondara Strategy and year two actions of the Positive Ageing Strategy to promote active ageing of older residents.	Health, Active Ageing and Disability Services	\$71,763

Strategy 6		Library services	
We will continually evaluate our service and respond effectively to diverse and changing needs for knowledge and information.			
Community outcome			
Innovative library services for everyone.			
Our commitments		Responsible department	Expenditure \$
6.1	Deliver on community expectations for library services by implementing year one actions identified in the Library Services Strategic Plan 2015-20.	Library, Arts and Cultural Services	Works performed using existing resources
6.2	Enable library services to respond to the changing needs of the community by conducting a review of the library services opening hours.	Library, Arts and Cultural Services	\$20,000
6.3	Complete the design of the Balwyn Library Redevelopment Project to meet the current and future requirements of the community.	Library, Arts and Cultural Services	\$203,900

Strategy 7		Arts and culture	
We will provide services, programs and facilities for the community to participate in a broad range of arts and cultural activities.			
Community outcome			
Innovative cultural programs and events for all members of the community.			
Our commitments		Responsible department	Expenditure \$
7.1	Enhance arts and cultural life within Boroondara by implementing the 2015-16 year actions from the Hawthorn Arts Centre Business Plan.	Library, Arts and Cultural Services	Works performed using existing resources
7.2	Respond to community needs identified through the development of the Boroondara Arts Plan 2015-18 by delivering year one actions	Library, Arts and Cultural Services	Works performed using existing resources



Service Performance Indicators

Service	Indicator	Performance measure	Computation
Food safety	Health and safety	Critical and major non-compliance notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council).	[Number of critical non-compliance notifications and major noncompliance notifications about a food premises followed up / Number of critical non-compliance notifications and major noncompliance notifications about food premises]X100.
Maternal and Child Health	Participation	Participation in the MCH service (percentage of children enrolled who participate in the MCH service).	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] X100
		Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service).	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] X100
Home and Community Care	Participation	Participation in HACC service (percentage of the municipal target population that receive a HACC service).	[Number of people that received a HACC service / Municipal target population for HACC services] X100
		Participation in HACC service by CALD people (percentage of the municipal target population in relation to CALD people who receive a HACC service).	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] X100
Libraries	Participation	Active library members (percentage of the municipal population that are active library members).	[Number of active library members/ Municipal population] X100

Theme: Sustainable environment



Strategic objective

Our natural and urban environment is improved in a sustainable way.

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Environment and Sustainable Living	<ul style="list-style-type: none"> helps the Boroondara community to live more sustainably in response to emerging environmental challenges (eg climate change, water shortage, biodiversity conservation) promotes sustainability within built and natural environments in Boroondara develops and implements policies and strategies that set direction in environmental management, public space improvements, conservation of natural resources and sustainable development builds the capacity of Council to integrate environmental and sustainability issues into our buildings and public space improvements, daily operations and decision-making processes. 	\$967 (0) \$967
Waste and Recycling	<ul style="list-style-type: none"> manages waste services, including kerbside bin based waste, green and recycling collections and hard waste collection service operates the Boroondara Recycling and Waste Centre. 	\$19,254 (\$1,818) \$17,436
Horticultural & Arbor Services and Formal Gardens	<ul style="list-style-type: none"> manages and maintains Boroondara's parks, gardens and biodiversity sites provides streetscape and landscape features including garden beds, traffic management devices and shopping precincts provides a significant and highly valued urban forest of street and park trees. 	\$10,048 (\$37) \$10,011
Tree Protection	<ul style="list-style-type: none"> administers Council's Tree Protection Local Law 1F and assesses applications for tree removal. 	\$261 (\$176) \$85



Major initiatives - Sustainable environment

Our initiatives		Responsible department	Expenditure \$
9.2	Provide a more secure and sustainable water source for Grace Park and Glenferrie Oval by implementing a storm water harvesting system.	Environment and Sustainable Living	\$1,950,000
9.3	Contribute to the sustainable management of open space throughout the City by developing an Open Space Asset Management Plan.	Park and Gardens	\$80,000



Commitments (Capital, Priority Projects or Operating Expenditure)

Strategic objective		Our natural and urban environment is improved in a sustainable way.	
Strategy 8		Living sustainably	
We will promote sustainability through sound environmental practice.			
Community outcome			
A sustainable future for our community.			
Our commitments		Responsible department	Expenditure \$
8.1	Recognise and celebrate the environmental work of local student and school communities by delivering the 2015 Boroondara Sustainability Awards for Schools.	Environment and Sustainable Living	\$12,000
8.2	Engage the community and key stakeholders in activities to protect and enhance the local biodiversity by implementing year three actions from the Urban Biodiversity Strategy 2013-23.	Environment and Sustainable Living	\$52,000

Strategy 9		Parks, gardens and natural environment	
We will apply sustainable practices in managing our parks, gardens and sportsgrounds.			
Community outcome			
High quality natural environments, parks and gardens for our current and future communities.			
Our commitments		Responsible department	Expenditure \$
9.1	Complete the design and community consultation for a potential wetland in Chandler Park, Kew that will contribute to future waterway health and local biodiversity.	Environment and Sustainable Living	Works performed using existing resources
9.2	Provide a more secure and sustainable water source for Grace Park and Glenferrie Oval by implementing a storm water harvesting system.	Environment and Sustainable Living	\$1,950,000

Our commitments		Responsible department	Expenditure \$
9.3	Contribute to the sustainable management of open space throughout the City by developing an Open Space Asset Management Plan.	Park and Gardens	\$80,000



Service Performance Indicators

Service	Indicator	Performance measure	Computation
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] X100.

Theme: Enhanced amenity



Strategic objective

The character of our neighbourhoods is protected and improved.

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Traffic and Transport	<ul style="list-style-type: none"> develops, assesses and implements engineering solutions that address the amenity of residential and commercial areas implements parking and traffic management strategies assesses traffic and parking implications of planning permit and rezoning applications assesses lane and parking bay occupation applications, street party applications and road closure applications investigates black spot accident locations and development of treatment solutions to address any safety issues coordinates and implements sustainable transport initiatives including Car Share, TravelSmart programs and green travel plans, and improvements to the City's bicycle and pedestrian network. designs, consults and implements transport projects including on road bicycle lanes, shared paths, road safety initiatives, pedestrian and bicycle improvements, disability access and traffic treatments advocates for improvements to public transport and sustainable transport initiatives develops feasibility studies and grant applications to state and federal authorities for accident black spot locations and pedestrian and bicycle improvement projects provides strategic transport planning advice and develops associated studies assesses high and heavy vehicle route applications. 	\$1,684 (\$650) \$1,034
Landscape Architecture	<ul style="list-style-type: none"> provides landscape design and urban design services to promote use, function and enjoyment of outdoor spaces by the community. 	\$544 (\$0) \$544
Strategic Planning	<ul style="list-style-type: none"> advocates for and prepares land use policy and standards within the context of Victorian state policy promotes sustainable design and development and heritage conservation manages the Municipal Strategic Statement develops policies and plans to guide land use and development. 	\$1,740 (\$0) \$1,740

Service category	Description	Expenditure (Revenue) Net cost \$'000
Building Services	<ul style="list-style-type: none"> assesses building permit applications, conducts mandatory inspections and issues occupancy permits/final certificates for buildings and structures encourages desirable building design outcomes for amenity protection and to maintain consistent streetscapes provides property hazard and building permit history information to designers, solicitors, private building surveyors and ratepayers conducts property safety inspections including fire safety audits on high risk buildings and pool and spa safety barrier compliance inspections to ensure a safer built environment administers and enforces the <i>Building Act</i> and Regulations including investigation of illegal and dangerous buildings to ensure public and occupant safety. 	\$1,646 <u>(\$1,085)</u> \$561
Statutory Planning	<ul style="list-style-type: none"> processes and assesses planning applications in accordance with the <i>Planning and Environment Act 1987</i>, the Boroondara Planning Scheme and Council policies provides advice about development and land use proposals as well as providing information to assist the community in its understanding of these proposals investigates non-compliances with planning permits and the Boroondara Planning Scheme and takes appropriate enforcement action when necessary defends Council planning decisions at the Victorian Civil and Administrative Tribunal assesses applications to subdivide land or buildings under the <i>Subdivision Act 1988</i>. 	\$5,466 <u>(\$1,108)</u> \$4,358
Local Laws	<ul style="list-style-type: none"> delivers proactive patrol programs to maintain and promote safety and harmony within the community delivers administrative and field services in parking, amenity and animal management processes and issues permits relating to traders, tradespersons, disabled parking, residential parking, animal registrations, excess animals, commercial waste bins, street furniture and other uses of Council controlled land delivers educational programs in responsible pet ownership, road safety, amenity regulation and fire prevention develops, implements and reviews appropriate local laws to achieve a safe and liveable environment delivery of the School Crossing Supervision Program through the provision of supervision at school crossings and the overall management and administration of the program. 	\$8,238 <u>(\$12,723)</u> (\$4,485)

Major initiatives - Enhanced amenity



Our initiatives		Responsible department	Expenditure \$
10.2	Protect the neighbourhood character, amenity and liveability of the City by completing the Boroondara Planning Scheme review.	Strategic Planning	\$120,000
12.2	Improve overall amenity of public spaces by implementing the new Graffiti Strategy.	Infrastructure Services	Works performed using existing resources

Commitments (Capital, Priority Projects or Operating Expenditure)



Strategic objective		The character of our neighbourhoods is protected and improved.	
Strategy 10		Land use, planning and building	
We will engage with our community in striving for protection and enhancement of the natural and built environment.			
Community outcome			
Strategic and sound planning to protect and enhance our community's liveability and environment.			
Our commitments		Responsible department	Expenditure \$
10.1	Streamline the public notification process for planning permit applications to achieve greater efficiency and timeliness for applicants and objectors.	Statutory Planning	Works performed using existing resources
10.2	Protect the neighbourhood character, amenity and liveability of the City by completing the Boroondara Planning Scheme review.	Strategic Planning	\$120,000
10.3	Enhance and protect the neighbourhood character of the City by completing a Housing Strategy.	Strategic Planning	\$160,000

Strategy 11		Parking, traffic and transport	
We will respond effectively and efficiently to community needs on parking, traffic and appropriate transport issues.			
Community outcome			
Appropriate traffic controls, parking rotation and availability, and transportation solutions.			
Our commitments		Responsible department	Expenditure \$
11.1	Enhance community transport options by advocating for improvements to train, tram and bus service frequency and operating hours.	Traffic and Transport	\$50,000

Our commitments		Responsible department	Expenditure \$
11.2	Maximise the efficiency of the community's parking facilities by commencing the review of the Parking Management Policy.	Traffic and Transport	\$60,000
11.3	Seek to improve the on-road bicycle network through infrastructure improvements and by advocating for improvements and applying for relevant funding opportunities.	Traffic and Transport	\$155,000
11.4	Ensure appropriate responses to traffic conditions by commencing review of the Traffic Management Policy.	Traffic and Transport	Works performed using existing resources

Strategy 12		Safety and amenity	
We will implement appropriate policies, strategies and practices that will improve neighbourhood amenity and safety.			
Community outcome			
High standards of community safety, health and amenity.			
Our commitments		Responsible department	Expenditure \$
12.1	Improve public safety and access at the Camberwell Sportsground by undertaking works to improve lighting, seating and disability access.	Environment and Sustainable Living	\$220,000
12.2	Improve overall amenity of public spaces by implementing the new Graffiti Strategy.	Infrastructure Services	Works performed using existing resources
12.3	Enhance the overall traffic safety and neighbourhood amenity by reviewing the Abandoned Vehicle Program to deliver an accountable and cost effective service.	Local Laws	Works performed using existing resources
12.4	Seek to improve community safety by continuing to advocate for the introduction of 40km/h speed limits in specific shopping strips including Surrey Hills, Burwood Village and Greythorn Shopping Centre	Traffic and Transport	Works performed using existing resources

Service Performance Indicators



Service	Indicator	Performance measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside).	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] X100.
Animal management	Health and safety	Animal management prosecutions (number of successful animal management prosecutions).	Number of successful animal management prosecutions.

Theme: Quality facilities and assets



Strategic objective

The community's current and future needs for assets and facilities are proactively managed.

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Asset Management	<ul style="list-style-type: none"> provides proactive inspections on Council assets to ensure service standards are maintained provides a corporate Asset Management system to support the ongoing management and renewal of the community's assets develops and updates the five-year renewal program for assets develops the financial forecast for assets for Council's long-term financial strategy promotes occupational health and safety on Council worksites manages permits relating to the asset protection local law and stormwater drainage implements the Street Lighting Policy implements strategies and engineering solutions for drainage issues, planning and subdivision permit referrals and development approvals. 	\$3,741 (\$666) \$3,075
Projects and Strategy	<ul style="list-style-type: none"> develops, manages, reports and delivers the approved Environment and Infrastructure Capital Works and Building Renewal Programs ensuring best value for money provides project management and technical advice on Council's projects and infrastructure assets manages the capital works programs and reporting to successfully deliver projects on time and within budget investigates and develops strategic solutions for major stormwater issues, Council buildings and infrastructure assets encourages and develops innovative design into quality outcomes. 	\$4,504 (\$10) \$4,494
Asset Maintenance	<ul style="list-style-type: none"> maintains the City's infrastructure including buildings, footpaths and roads, shopping centres, drains, street furniture and signs. 	\$10,582 (\$366) \$10,216

Service category	Description	Expenditure (Revenue) Net cost \$'000
Leisure and Sport	<ul style="list-style-type: none"> operates the Kew Traffic School facilitates recreation and sport activities through the provision of 75 leased facilities to sporting clubs and committees of management facilitates training and support for service providers and voluntary committees of management for sporting activities facilitates active participation of the community in physical activity through the provision of facilities and contract management of the Boroondara Leisure and Aquatic Centres, the Boroondara Tennis Centre and Junction Skate and BMX Park advocates on behalf of the community to facilitate sport and recreation participation needs. 	\$1,507 <u>(\$2,479)</u> (\$972)
Sportsground and Park Assets	<ul style="list-style-type: none"> works with over 300 sports clubs, across 23 sports codes at over 100 sports facilities/grounds manages and maintains built assets including playgrounds, barbeques, drinking fountains, park furniture, bins, fences and signs manages and maintains the Freeway Golf Course. 	\$4,182 <u>(\$1,507)</u> \$2,675

Major initiatives – Quality facilities and assets



Our initiatives		Responsible department	Expenditure \$
13.1	Improve neighbourhood house services for the community by designing a purpose-built facility at Fairholm Grove, Camberwell in collaboration with the Camberwell Community Centre.	Community Planning and Development	\$250,000
13.5	Ensure the needs of the community are appropriately met in developing the design of the new Community Hub in Balwyn North.	Projects and Strategy	\$100,000
14.2	Enhance access to leisure and recreation facilities for the community by completing the construction of the Boroondara Sports Complex Project.	Projects and Strategy	\$10,220,776

Commitments (Capital, Priority Projects or Operating Expenditure)



Strategic objective		The community’s current and future needs for assets and facilities are proactively managed.	
Strategy 13		Managing assets	
We will implement strategies for the development and ongoing renewal of Council’s physical assets.			
Community outcome			
Assets, activities and processes are well managed and deliver safe and usable facilities.			
Our commitments		Responsible department	Expenditure \$
13.1	Improve neighbourhood house services for the community by designing a purpose-built facility at Fairholm Grove, Camberwell in collaboration with the Camberwell Community Centre.	Community Planning and Development	\$250,000
13.2	Create a new public space for the community by completing the development of the civic space at 350 Burwood Road, Hawthorn.	Environment and Sustainable Living	\$862,000
13.3	Guide and promote the sustainable management and future development of Boroondara’s street tree population by commencing development of a Street Tree Strategy.	Parks and Gardens	\$60,000
13.4	Support an increase in University of the Third Age membership and enhance social interaction opportunities by completing an extension of the existing building at Hawthorn.	Projects and Strategy	\$540,000
13.5	Ensure the needs of the community are appropriately met in developing the design of the new Community Hub in Balwyn North.	Projects and Strategy	\$100,000

Strategy 14		Leisure and sporting facilities	
We will manage, develop and improve the City's leisure and sporting assets for long-term sustainability, amenity and public safety.			
Community outcome			
High quality sports facilities for everybody to enjoy.			
Our commitments		Responsible department	Expenditure \$
14.1	Increase the level of recreation opportunities by undertaking reconstruction works and installation of new sports lighting of the east oval at Gordon Barnard Reserve.	Parks and Gardens	\$585,000
14.2	Enhance access to leisure and recreation facilities for the community by completing the construction of the Boroondara Sports Complex Project.	Projects and Strategy	\$10,220,776

Service Performance Indicators



Service	Indicator	Performance measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of municipal population).	[Number of visits to aquatic facilities / Municipal population] X100.

Theme: Responsible management



Strategic objectives

- Decision-making in the delivery of high quality services by capable and professional people reflects transparent, accountable and fair practices.
- Sound financial and risk management practices are carried out.

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Councillors, Chief Executive Officer, Executive Management and support staff	This area includes the Mayor, Councillors, Chief Executive Officer and Executive Management team and associated support.	\$2,431 (\$0) \$2,431
Governance	<ul style="list-style-type: none"> • provides counsel to Council, Councillors, the Chief Executive Officer and the Executive Leadership Team • develops and implements strategies and policies • manages Freedom of Information, Information Privacy, protected disclosures and internal ombudsman functions • maintains statutory registers, authorisations and delegations • administers the conduct of Council elections • provides administrative and secretarial support to the elected Councillors and Council committees • provides stewarding and catering services to the Camberwell function rooms • coordinates civic events and citizenship ceremonies. 	\$1,911 (\$12) \$1,899
Innovation	<ul style="list-style-type: none"> • encourages thinking differently about the problems and opportunities the community faces to create new ways of working together • develops strategies and approaches to deliver a customer-centric organisation • supports the delivery of improved customer services online to enable easier online payments and customer requests • implements the Process Improvement Program focusing on understanding, documenting and improving Council's processes • focuses on promoting innovation in our work through activities such as an online ideas portal called iThink, innovation challenges and other events. 	\$1,233 (\$0) \$1,233

Service category	Description	Expenditure (Revenue) Net cost \$'000
Finance and Corporate Planning	<ul style="list-style-type: none"> develops and delivers the annual planning cycle for the Council Plan and Budget provides financial operations services including accounts payable produces the annual Budget and Long Term Financial Strategy and manages Council's budgeting/forecasting and financial reporting systems provides payroll services manages Council's reporting system and conducts performance reporting, including the Quarterly Performance Report, Monthly Performance Report, Council's award-winning Annual Report and the Best Value Report provides external grant application support for significant project funding opportunities coordinates financial analysis and business cases for projects and provides advice on the pricing of services as well as National Competition Policy compliance provides financial accounting services coordinates external audit. 	\$3,085 <u>(\$100)</u> \$2,985
People, Culture and Development	<ul style="list-style-type: none"> delivers the functions of occupational health and safety, human resources and organisation development and learning provides specialist advice, service and policy development related to human resources and organisation development coordinates recruitment, industrial relations, remuneration, award/agreement interpretation and work evaluation facilitates and coordinates staff members' professional, leadership and cultural development programs and the Health and Wellbeing Program coordinates Council's employee performance management system. 	\$2,322 <u>(\$0)</u> \$2,322
Corporate Solicitor	<ul style="list-style-type: none"> monitors and reports on legislative changes and impacts for Council operations provides advice on legal and regulatory matters and ad hoc legal advice within the organisation delivers training programs to develop Council officers' knowledge of relevant legal issues. 	\$253 <u>(\$0)</u> \$253
Customer service	<ul style="list-style-type: none"> delivers phone, online, reception and cashiering customer services; introducing digital services via webchat and social media. 	\$1,702 <u>(\$0)</u> \$1,702

Service category	Description	Expenditure (Revenue) Net cost \$'000
Commercial and Property Services	<ul style="list-style-type: none"> • coordinates Audit Committee • manages procurement and conduct of all public tenders • manages rates and property services, including Council databases and communication of the rate payment options available to residents • administers the purchasing system and purchasing card systems including training • coordinates fleet management • coordinates the Building and Property Working Group • handles the administration and leasing of Council's property holdings including the Camberwell Fresh Food Market • manages all acquisitions and disposals of land for Council • manages the discontinuance and sales of the right of way's throughout Boroondara • provides internal audit services to Council • manages enterprise business risk for the organisation including Council's Crisis Management Plan and department Business Continuity Plans • manages public liability, professional indemnity, motor vehicle and property claims. 	\$6,356 <u>(\$2,960)</u> \$3,396
Information Technology	<ul style="list-style-type: none"> • coordinates improvement to service delivery to the community and within Council through the use of technology • ensures effectiveness and reliability of computing and communication systems • manages Council's corporate information and archival services. 	\$7,885 <u>(\$0)</u> \$7,885



Major initiatives - Responsible Management

Our initiatives		Responsible department	Expenditure \$
16.3	Enhance responsiveness to residents by implementation of the Customer Relationship Management System and replacing the Electronic Records Management System.	Information Technology	\$1,019,000
17.3	Enhance delivery of services to the community by implementing year one actions of the Customer Experience Improvement Strategy.	Innovation	Works performed using existing resources



Commitments (Capital, Priority Projects or Operating Expenditure)

Strategic objective	Decision-making in the delivery of high quality services by capable and professional people reflects transparent, accountable and fair practices.		
Strategy 15	Governance		
We will ensure Council is open, transparent, inclusive and accountable to the community by having sound processes for making and implementing decisions.			
Community outcome			
A high standard of democratic and corporate governance and sound financial records and budget systems are maintained.			
Our commitments		Responsible department	Expenditure \$
15.1	Support the themes and objectives of the Council Plan 2013-17 by preparing the Annual Plan for the 2016-17 financial year.	Finance and Corporate Planning	Works performed using existing resources
15.2	Promote continued statutory compliance with the <i>Freedom of Information Act 1982</i> and the <i>Privacy and Data Protection Act 2014</i> by conducting training across Council.	Governance	Works performed using existing resources

Strategy 16		Business Support	
We will continuously improve and implement processes for service delivery and reporting practices.			
Community outcome			
Best practice approach to service delivery, information technology and records management to enhance community service.			
Our commitments		Responsible department	Expenditure \$
16.1	Inform service planning and delivery through enhanced stakeholder research by introducing an improved process to initiate research projects and communicate findings across the organisation.	Communications and Engagement	Works performed using existing resources
16.2	Provide an accurate and transparent record of Council's performance to the community through preparing the Annual Report 2014-15 and making this document available to the community and submitting to the Minister of Local Government by 30 September 2015.	Finance and Corporate Planning	Works performed using existing resources
16.3	Enhance responsiveness to residents by implementation of the Customer Relationship Management System and replacing the Electronic Records Management System.	Information Technology	\$1,019,000

Strategy 17		Customer responsiveness	
We will support a culture of innovation and improvement to ensure we continue to offer a relevant, responsive and friendly service to the community.			
Community outcome			
Council information and services meet community expectations.			
Our commitments		Responsible department	Expenditure \$
17.1	Redesign our digital presence and online services to deliver a trusted, consistent and respected customer experience.	Communications and Engagement	\$1,500,000
17.2	Continue to improve the quality of customer service by conducting a mystery shopping program throughout the organisation and undertake coaching where necessary.	Communications and Engagement	Works performed using existing resources
17.3	Enhance delivery of services to the community by implementing year one actions of the Customer Experience Improvement Strategy.	Innovation	Works performed using existing resources

Strategy 18		People support and development	
We will continuously improve capability for service delivery and ensure that the City of Boroondara is seen as an employer of choice.			
Community outcome			
Best practice approach to service delivery and people development and management.			
Our commitments		Responsible department	Expenditure \$
18.1	Continue to build capabilities of staff by furthering the implementation of the Human Resource Information System with a focus on performance management and electronic learning.	People, Culture and Development	\$47,000
18.2	Foster the development of leadership capabilities to enable all leaders to create a culture of innovation and service improvement across Council.	People, Culture and Development	Works performed using existing resources

Strategic objective		Sound financial and risk management practices are carried out.	
Strategy 19		Financial management	
We will provide customer-focused financial management processes, budget systems and valuation practices in accordance with professional standards and legislative requirements.			
Community outcome			
Sound financial management processes, quality records and budget systems are maintained.			
Our commitments		Responsible department	Expenditure \$
19.1	Undertake the Municipal Revaluation as at 1 January 2016 within budget and required legislation.	Commercial and Property Services	\$255,432
19.2	Ensure Council operates within a financially sustainable framework through preparation of the Annual Budget 2016-17 and Strategic Resource Plan in line with statutory requirements and submit for consideration by Council by 30 June 2016.	Finance and Corporate Planning	Works performed using existing resources
19.3	Maintain sound financial practices by completion of the Annual Financial Statements for the year ended 30 June 2015 and receive audit clearance by the legislated time frame of 30 September each year.	Finance and Corporate Planning	Works performed using existing resources
19.4	Ensure prudent financial management is maintained with appropriate consideration of the proposed Victorian Government Rate Capping Policy for inclusion in Council's Long Term Financial Strategy.	Finance and Corporate Planning	Works performed using existing resources

Strategy 20		Risk management	
We will provide risk management processes in accordance with the relevant Australian Standards and legislative requirements.			
Community outcome			
Sound risk management processes and systems are maintained.			
Our commitments		Responsible department	Expenditure \$
20.1	Ensure risk management processes remain aligned with legislative requirements by conducting a review and seeking Council endorsement of the Risk Management Framework.	Commercial and Property Services	Works performed using existing resources
20.2	Ensure the organisation has appropriate processes to receive and consider information about incidents, hazards and risks and to respond in a timely manner, encouraging a culture of open reporting and improvements, through the implementation of Council's OHS incident notification information management system.	People, Culture and Development	Works performed using existing resources

Service Performance Indicators



Service	Indicator	Performance measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community).	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community.

2.1 Performance Statement

The Service Performance Indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of Act and included in the 2015-16 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (**Section 8 - Strategic Resource Plan**) and sustainable capacity (**Appendix F - Performance Indicators**). The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.2 Reconciliation with budgeted operating result

	Net cost
	\$'000
Enhanced amenity	4,352
Quality facilities and assets	19,900
Responsible management	24,660
Strong and engaged communities	24,528
Sustainable environment	28,711
Total net cost of services and initiatives (incl priority projects)	102,151
Non attributable expenditure	
Depreciation	31,256
Other expenditure	2,105
Borrowing costs	2,718
Carrying amount of assets sold/written off	3,000
Total non-attributable expenditure	39,079
Operating deficit before funding sources	141,230
Funding sources	
General rates and waste charges ¹	159,509
Victoria Grants Commission	4,346
Contributions - monetary	1,606
Interest	1,950
Capital works income (non-recurrent)	3,982
Total funding sources	171,393
Net surplus	30,163

3. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

3.1 Boroondara - A snapshot

The City of Boroondara includes the suburbs of Ashburton, Balwyn, Balwyn North, Camberwell, Canterbury, Deepdene, Hawthorn, Hawthorn East, Kew and Kew East, and parts of Glen Iris, Surrey Hills and Mont Albert.

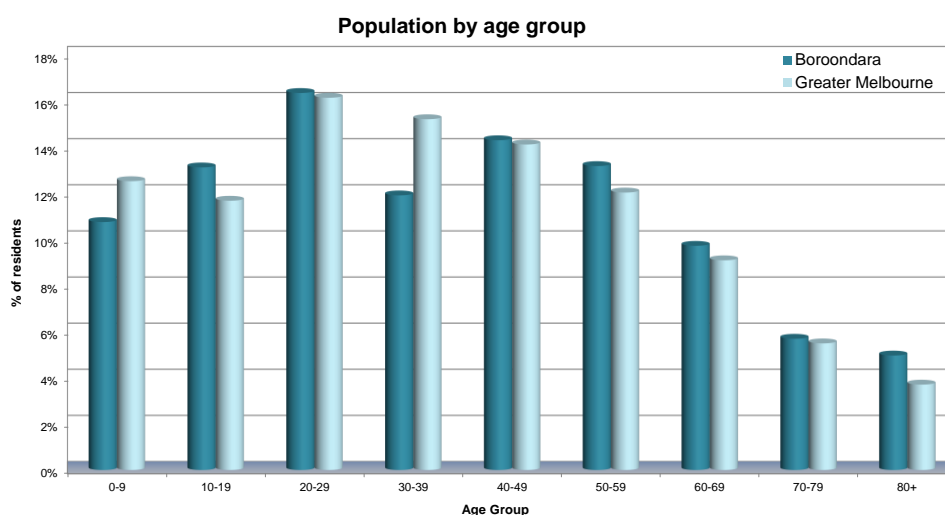
History

This area is the traditional lands of the people of the Eastern Kulin Language Group. After surveying the area in 1837, Robert Hoddle declared it the 'Parish of Boroondara' and because the area was densely wooded, he took the word from the Woiwurrung language, translating it as 'where the ground is thickly shaded'.

The first local government body was the Boroondara District Road Board, formed in 1854, which encompassed the areas that were to become Hawthorn, Kew and Camberwell. With the amalgamation of these cities in June 1994, the City of Boroondara was created.

Population

Boroondara has an estimated residential population of 172,612 people (as at 30 June 2014) and is one of the most populous local governments in Victoria. Compared with metropolitan Melbourne overall, we have a lower proportion of children and 30 to 39 year olds, but a larger proportion of people aged over 50 years. Within Boroondara, 24% of the population are aged between 0 and 19 years, and 34% are aged 50 years and over. We have the second largest population of people aged 85 years and over, with 3.7% of the population needing assistance with daily living tasks.



Where do we come from?

While 68% of Boroondara residents were born in Australia, we are becoming more culturally and linguistically diverse. Residents were born in more than 150 countries and speak more than 120 languages. At the last Census, over a quarter of the population was born overseas, with the majority coming from a country where English is not a main language. Between 2006 and 2011 there was a large increase in the number of residents born in China and India, and in 2013-14, 61% of migrant settlers to Boroondara had been born in either China or India.

Education hub

By area, Boroondara has one of the highest concentrations of schools of all Victorian local government areas, with 57 secondary, primary and special education schools, including 13 combined primary and secondary schools, as well as Swinburne University, Swinburne TAFE, a University of Melbourne campus and two Universities of the Third Age. The City also has 10 neighbourhood and community centres where residents can complete a short course or obtain certified or pre-accredited training in a variety of subjects.

Where do we work?

A quarter of Boroondara's employed residents work within the City of Boroondara and just under a quarter work in the City of Melbourne. Income levels for individuals and households are higher than the metropolitan Melbourne average at the 2011 Census 45% of Boroondara households had an income in the top 25% for Victoria. However, 15% of all Boroondara households are living on less than \$600 a week.

Where do we shop?

Boroondara has a strong retail/commercial sector with the main shopping strips located at Camberwell Junction, Kew Junction and Hawthorn's Glenferrie Road. In total there are 50 strip shopping centres.

How do we live?

At the 2011 Census, there were 65,164 dwellings in Boroondara, ranging from separate houses (62% of all dwellings) to medium and high density dwellings, which are more commonly found in Hawthorn and Hawthorn East. Housing affordability has become a major issue with lower income earners facing rising rents. Likewise, average first-home buyers experience difficulties in affording a home in the City's housing market, one of the most expensive in Victoria. Approximately 1.3% of Boroondara's housing is social housing (provided for non-profit purposes), which includes community-based and public housing.

Transport

Even though the City has extensive train, tram and bus transport routes, there are still areas within the City that do not have easy access to public transport and are reliant on private vehicles. Our sustainable transport pathways continue to expand, with over 57km of on-road cycling paths located on both arterial and local roads. The City also has 34km of shared paths across major trails, including the Gardiners Creek, Anniversary, Main Yarra and Koonung trails.

Our open spaces

Boroondara has retained its green and leafy streets, parks and gardens due to water-wise and sustainable practices. The City is rich in its biodiversity and the array of flora and fauna; it has approximately 600 hectares of open space. The majority of residents have access to public open space close to their home.

Like other municipalities, a challenge ahead will be to maintain the standard of our current environment, liveability and heritage amidst the impacts of climate change, water shortages, increased pollution, and increasing population densities and development.

For more information see: www.boroondara.vic.gov.au/AAB

3.2 External influences

In preparing the 2015-16 Budget a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Council has applied an inflation rate of 2.60% for 2015-16 which has been derived from Access Economics Business Outlook September 2014 which is aligned with the commencement of budget preparation. This rate is applied to contributions - monetary, rental income and the majority of materials and services in Council's Long Term Financial Strategy. Future years apply the underlying inflation rate published in Access Economics Business Outlook September 2014.
- Employee costs are largely driven by Council's Local Area Work Agreements (LAWA). An average annual increase of 3.0% has been applied to the 2015-16 Budget. Increases for the years 2016-17 to 2017-18 reflects Council's industrial relations commitments. In 2015-16 the compulsory Superannuation Guarantee Scheme (SGC) will remain at 9.50%.

The above assumptions cater for trend increases in tied revenue grants from other levels of government that require employment of staff to deliver funded services. These costs are being impacted by the shortage of skilled workers and the ageing population.

Future years thereafter are based on Average Weekly Ordinary Time Earnings (AWOTE) published in the Access Economics Business Outlook September 2014 release plus an element of 0.25% for minor new Equivalent Full Time (EFT) growth.

- In 2009-10 the State Government raised the landfill levy with significant impacts on Council's waste management costs. The levy has increased from \$9 per tonne in 2008-09 to a forecast \$60.52 per tonne in 2015-16 (over 550% increase in 7 years). Through this significant policy adjustment the State Government aims to increase recycling rates and reduce volumes going to landfill.
- Council currently receives approximately \$4.34 million from the Victoria Grants Commission (VGC). From 1 July the Federal Government froze indexation of VGC funding it grants to Council's for three years (ceasing at the end of the 2016-17 financial year). Victoria Grants Commission funding is expected to be at 2014-15 levels for the 2015-16 financial year (nil increase). For the term of three years, this will cost Council more than \$500,000.
- Receipt of significant capital works funding of \$3 million (*State Government Community Facilities Funding Program*) for renewal works at the Ashburton Pool and Recreation Centre - \$900,000 in 2014-15 with the balance of \$2.1 million to be received in 2015-16. Additional Roads to Recovery funding will also be received in 2015-16.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.
- Cost shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Governments. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to cost shifting include school crossing supervision, library service and home and community care for aged residents. In all of these services the level of payment received by Council from the State Government does not reflect the real cost of providing the services to the community.
- The Victorian Government has announced that local government rates will be capped from 2016-17. Depending on the level at which rates are capped Council may need to undertake a review of services that are provided to the community with the aim of reducing the level of rate payer subsidy for services undertaken by Local Government on behalf of the State and Federal Governments. There remains a great deal of unknowns in regard to the proposed rate capping including what basis of CPI will be used and whether or not it will apply to Council's waste charge.
- Waste charges are expected to increase on average by 7%. This is part due to the economic conditions affecting Council's recycling services driven by fluctuations in the underlying commodity prices for paper, plastics and glass received by Council and used to offset the cost of waste services. The net costs of waste management and associated services are recovered by Council through the waste management charges.

3.3 Internal influences

As well as external influences, there were also a number of internal influences which are expected to have a significant impact on the preparation of the 2015-16 Budget. These matters have arisen from events occurring in the 2014-15 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2015-16 year. These matters and their financial impacts include:

- During the 2014-15 financial year Council resolved to refinance an existing loan through a fixed interest four year loan with scheduled repayments over 15 years at a lower interest rate. As a result, Council has repaid the balance of an existing loan of \$21.51 million including break costs and refinanced \$21.16 million in loan borrowings. Interest savings will be achieved over the term of the loan to recover the break costs. No new borrowings are planned for 2015-16.
- At the end of each financial year there are projects which are either incomplete or not commenced due to circumstances including planning issues, weather delays and extended consultation. The below forward commitments have been identified to be undertaken in 2015-16:
 - \$2.26 million in 2014-15 capital works forward commitments; and
 - \$38,000 in 2014-15 priority projects forward commitments.

In addition a review of future year budget parameters was undertaken to minimise planned expenditure growth.

3.4 Budget principles

Through Council's Business Planning process, all departments actively participated in an ongoing review of their business operations, with the overall aim of improving the efficiency and effectiveness of their operations. This process was adopted for the 2015-16 Budget preparation.

The principles included:

- Identification of new non-rate revenue opportunities to support existing activities where possible.
- Existing fees and charges to be indexed by labour cost increases as most services provided by Council have a significant labour component. Where services do not include a labour cost component the inflation rate was used. In addition, considerations of community factors are required such as encouraging use of a service and ability to pay.
- Council will review the provision of services for increases in efficiency and quality. Council will seek the most efficient and effective provision of a service whether delivered by in-house resources or by external contractors.
- All new initiatives, new employee proposals and proposed capital works projects are justified through a business case process, and considered by the Executive Leadership Team prior to recommendation to Council.
- Services provided are actively reviewed through annual department business planning and consultation to ensure service levels match community need. Resource requirements are reviewed to ensure service provision meets community demand.
- The Long Term Financial Strategy and Financial Strategy Principles provide a firm foundation for business decisions and resource allocation.
- Recommendations of possible service level amendments are presented for consideration by Council as part of the budget development process.
- Any new initiative is appropriately costed to include necessary overheads and those consequential impacts on support services have been taken into account.
- A series of financial Budget parameters were reviewed by Council initially in November 2014 as a guide to the development of the Budget. These parameters include employment costs, fees and charges increases, and capital expenditure limits. These parameters are used to define overall budget revenue and expenditure limitations and officers develop individual department budgets within the context of these parameters.

3.5 Long term strategies

Council is required to prepare and adopt an Annual Budget for each financial year under the provisions of the *Local Government Act 1989* ("the Act"). The Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other financial information required by the *Local Government (Planning and Reporting) Regulations 2014* ("the Regulations").

The 2015-16 Budget which is included in this report, is for the year 1 July 2015 to 30 June 2016 and is prepared in accordance with the Act and Regulations. The Budget presents information in regard to the Financial Statements, including the Budgeted Comprehensive Income Statement, Balance Sheet, Cash Flow Statement and Capital Works Statement. These statements have been prepared for the year ended 30 June 2016 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. It also includes detailed information about the rates and charges to be levied, the Capital Works Program to be undertaken, the human resources required and other financial information, which Council requires in order to make an informed decision about the adoption of the Budget.

The Budget includes consideration of a number of long-term strategies to assist Council in considering the Budget in a proper financial management context. These include a Strategic Resource Plan (**Section 8**) Rating Information (**Section 9**), Borrowing Strategy (**Section 10**), Asset Management Strategy (**Section 11**) and Service Delivery Strategy (**Section 12**).



City of Boroondara
Budget 2015-16

Budget analysis

4. Analysis of operating budget
5. Analysis of budgeted cash position
6. Analysis of budgeted financial position
7. Analysis of capital works budget

4. Analysis of operating budget

This section of the Annual Budget report analyses the expected revenues and expenses of the Council for the 2015-16 year.

4.1 Budgeted comprehensive income statement

	Ref	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Total income	4.2	201,954	211,202	9,248
Total expenses	4.3	(178,783)	(181,039)	(2,256)
Surplus for the year		23,171	30,163	6,992
Grants - capital non-recurrent	4.2.5	(1,914)	(3,185)	(1,271)
Contributions - cash (other sources)	4.2.6	(3,769)	(1,844)	1,925
Adjusted underlying surplus (deficit)	4.1.1	17,488	25,134	7,646

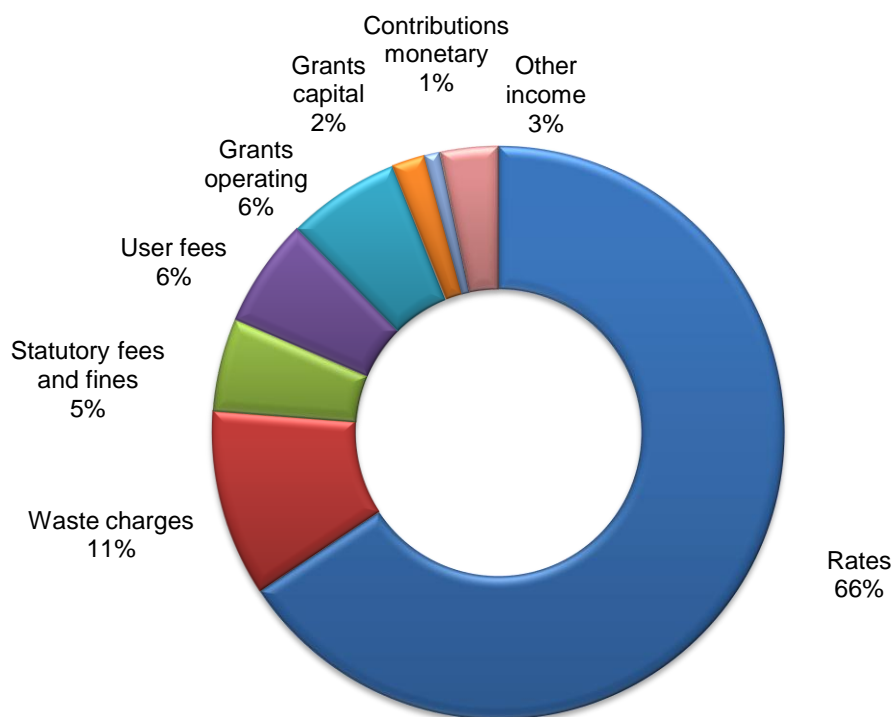
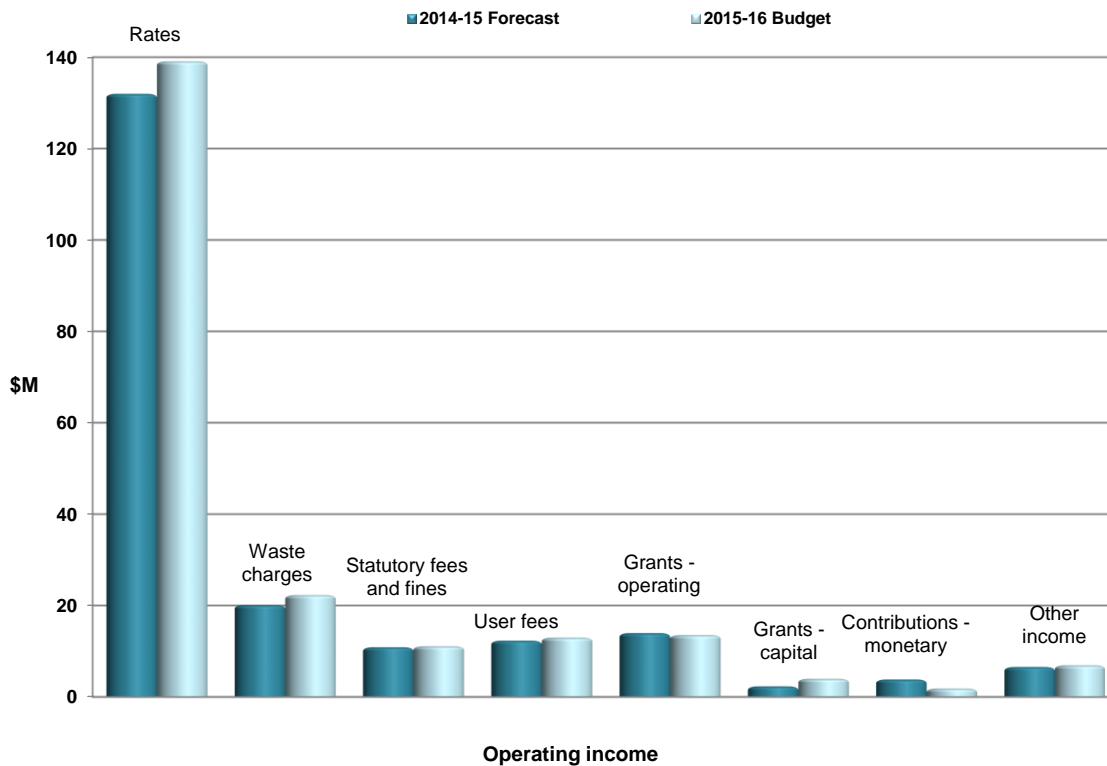
4.1.1 Adjusted underlying surplus (\$7.65 million increase)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by non-recurring or once-off items of income and expenses which can often mask the operating result. The adjusted underlying result for the 2015-16 year is a surplus of \$25.13 million which is an increase of \$7.65 million from the 2014-15 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

4.2 Income

Income types	Ref	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Rates and charges	4.2.1	152,097	160,809	8,712
Statutory fees and fines	4.2.2	10,876	11,099	223
User fees	4.2.3	12,313	12,990	677
Grants - operating	4.2.4	13,980	13,547	(433)
Grants - capital	4.2.5	2,313	3,982	1,669
Contributions - monetary	4.2.6	3,821	1,844	(1,977)
Other income	4.2.7	6,554	6,931	377
Total income		201,954	211,202	9,248

Source: Appendix A - Financial Statements



Budgeted income 2015-16

4.2.1 Rates and charges (\$9.25 million increase)

Rates income is comprised of general rates of \$137.74 million (including supplementary rates of \$1 million), special rate schemes of \$1.30 million, cultural and recreation land rates of \$54,000, and waste charges of \$21.72 million. Total general rates income represents an increase of \$7.22 million which is based on a 4.50% increase in the average property general rate in 2015-16.

Section 9 - Rating Information includes a more detailed analysis of the rates to be levied for the 2015-16 financial year.

4.2.2 Statutory fees and fines (\$223,000 increase)

Statutory fees related mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by \$223,000 compared to 2014-15 and primarily relates to an increase in parking fees and fines of \$261,000 partly offset by lower statutory planning fee \$47,000 primarily relating to scheme control.

4.2.3 User fees (\$677,000 increase)

User fees mainly relate to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the provision of home help services and leisure and cultural services.

User charges are budgeted to increase by 5.5% or \$677,000 compared to the 2014-15 forecast.

The main areas contributing to this increase are:

- Freeway golf course income up by \$46,000.
- Library, Arts and Cultural services fee income - \$58,000 increase relating to Hawthorn Arts Centre Programming. This is offset by the provision of funding for the delivery of community programs which has been included under materials and services.
- Leisure and aquatic facilities guaranteed fixed return for all five Boroondara leisure and aquatic centres is forecast to increase by 29% or \$376,000 compared to the 2014-15 forecast.

A detailed schedule of fees and charges is listed in **Appendix C – Fees and Charges**.

4.2.4 Grants - operating (\$433,000 decrease)

Grants include transfers received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers. Operational grants are further classified according to whether they are received each year (recurrent) or received on a once off or short term basis (non-recurrent). Refer to table on the following page. Overall, the level of grant funding is budgeted to decrease by 3.1% or \$433,000 compared to the 2014-15 forecast primarily due to:

- Victoria Grants Commission - from 1 July the Federal Government froze indexation of its grants to Council's for three years. Victoria Grants Commission funding is expected to be at 2014-15 levels for the 2015-16 financial year (nil increase).
- Boroondara School Focused Youth Services - decrease in grant funding of \$102,000 due to the expected cessation of this program on 31 December 2015. This is offset by a reduction in expenditure primarily employee costs.
- Treatment Response and Assessment for Aged Care - program funding will discontinue in 2015-16 (\$37,000). This is partly offset by a reduction in expenditure (employee costs and materials and services).
- Immunisation services - decrease in grant funding of \$55,000. This is primarily due to the 2014-15 forecast including additional funding of \$44,000 for delivery of boostrix catch up program.
- Operating grants non-recurrent is forecast to decrease by \$407,000. Council separately funds projects of a non-recurring operating nature of which are partly funded by non-recurrent grant funding.

Grants operating (recurrent) after adjusting for the cessation of programs noted above, is expected to increase by 0.6%. The minor underlying increase in operating grants and subsidies indicates that the trend of grant income is not keeping pace with the expenditure levels required to deliver services to the community and as a result there is an increasing financial burden on Council and its ratepayers, i.e. cost shift to local government from State and Commonwealth Governments.

A list of operating grants by type and source, classified into current and non-recurrent is included below.

Operating grants	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
<i>Recurrent - Commonwealth Government</i>			
Family and children	909	915	6
Victoria Grants Commission	4,346	4,346	-
<i>Recurrent - State Government</i>			
Community health and safety	262	208	(54)
Community support	188	191	3
Food services	297	299	2
Home and Community Care	5,562	5,651	89
Libraries	961	986	25
School crossing supervisors	405	405	-
Senior and disability support	117	119	2
Senior citizens centres	175	174	(1)
Volunteer services	130	134	4
Youth services	221	119	(102)
Total recurrent operating grants	13,573	13,547	(26)
<i>Non-recurrent - Commonwealth Government</i>			
Streetscapes and Transport	20	-	(20)
<i>Non-recurrent State Government</i>			
Community health and safety	75	-	(75)
Community support	32	-	(32)
Economic development	8	-	(8)
Environment management	98	-	(98)
Libraries	82	-	(82)
Parks and gardens	10	-	(10)
Senior and disability support	3	-	(3)
Sport and recreation	3	-	(3)
<i>Non-recurrent other</i>			
Community health and safety	7	-	(7)
Environment management	32	-	(32)
Senior and disability support	37	-	(37)
Total non-recurrent operating grants	407	-	(407)
Total operating grants	13,980	13,547	(433)

* Victoria Grants Commission - from 1 July the Federal Government froze indexation of its grants to Council's for three years. Victoria Grants Commission funding is expected to be at 2014-15 levels for the 2015-16 financial year (nil increase).

4.2.5 Grants - Capital (\$1.67 million increase)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the Capital Works Program. The amount of capital grants received each year can vary significantly depending on the types of works included in the Capital Works Program each year. Capital grants are further classified according to whether they are received each year (recurrent) or received on a once off or short term basis (non-recurrent). Refer to table below. Overall, the level of capital grants is forecast to increase \$1.67 million compared to 2014-15.

Capital works income of \$3.98 million is budgeted in 2015-16, the most significant grants include:

- \$2.10 million relating to Ashburton Pool and Recreation Centre (*State Government Community Facility Funding Program*).
- \$1.05 million for the Glenferrie Water Management Plan (*State Government \$1 million and Melbourne Water Living Rivers Stormwater funding \$50,000*).
- \$797,000 from the *Commonwealth Government Roads to Recovery Program* covering roads pavement renewal works.

A list of capital grants by type and source, classified into current and non-recurrent is included below.

Capital grants	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
<i>Recurrent - Commonwealth Government</i>			
Roads to recovery	399	797	398
Total recurrent capital grants	399	797	398
<i>Non-recurrent State Government</i>			
Community health and safety	87	-	(87)
Environment management	174	1,080	906
Home and Community Care	50	-	(50)
Sport and recreation	1,033	2,105	1,072
Streetscape and transport	550	-	(550)
<i>Non-recurrent other</i>			
Balwyn seniors playground	20	-	(20)
Total non-recurrent capital grants	1,914	3,185	1,271
Total capital grants	2,313	3,982	1,669

4.2.6 Contributions - monetary (\$1.98 million decrease)

Contributions - monetary relate to cash monies received from developers towards the creation of open space within the community in accordance with legislative requirements. Council receives these funds as part of the planning process, and through an annual acquittal process that assesses Council's requirements against legislative obligations. The 2015-16 budget estimates that the level of contributions will return to more normal levels.

4.2.7 Other income (\$377,000 increase)

Other income relates to a range of items such as interest receivable, lease and rental income from Council owned properties and miscellaneous items such as income from right of way sales, Australian Taxation Office fuel tax credits and Camberwell Market food cost reimbursements.

Other income is forecast to increase by 5.8% or \$377,000 compared to 2014-15 mainly due to the following:

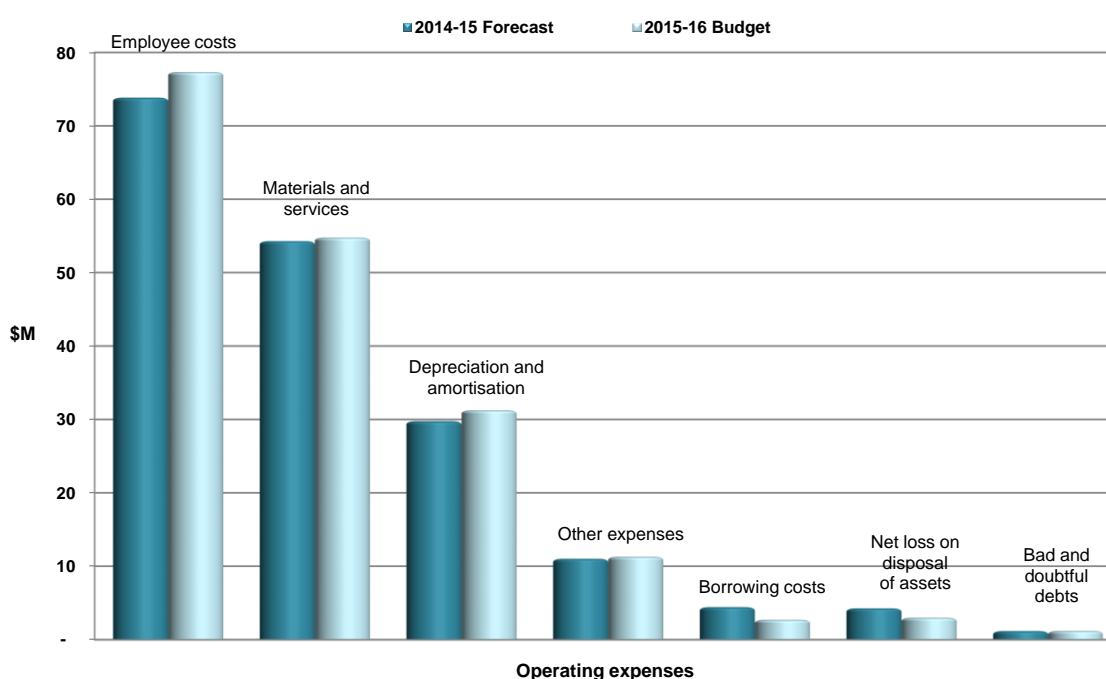
- \$249,000 increase from the sale of Council revaluation data to the State Revenue Office which occurs every two years in line with the municipal revaluation cycle.
- \$355,000 increase in lease income primarily relating to the Camberwell Fresh Food Market. The 2014-15 forecast was lower than anticipated due to closure of the market in January 2015 for redevelopment works coupled with shop vacancies during the 2014-15 year.

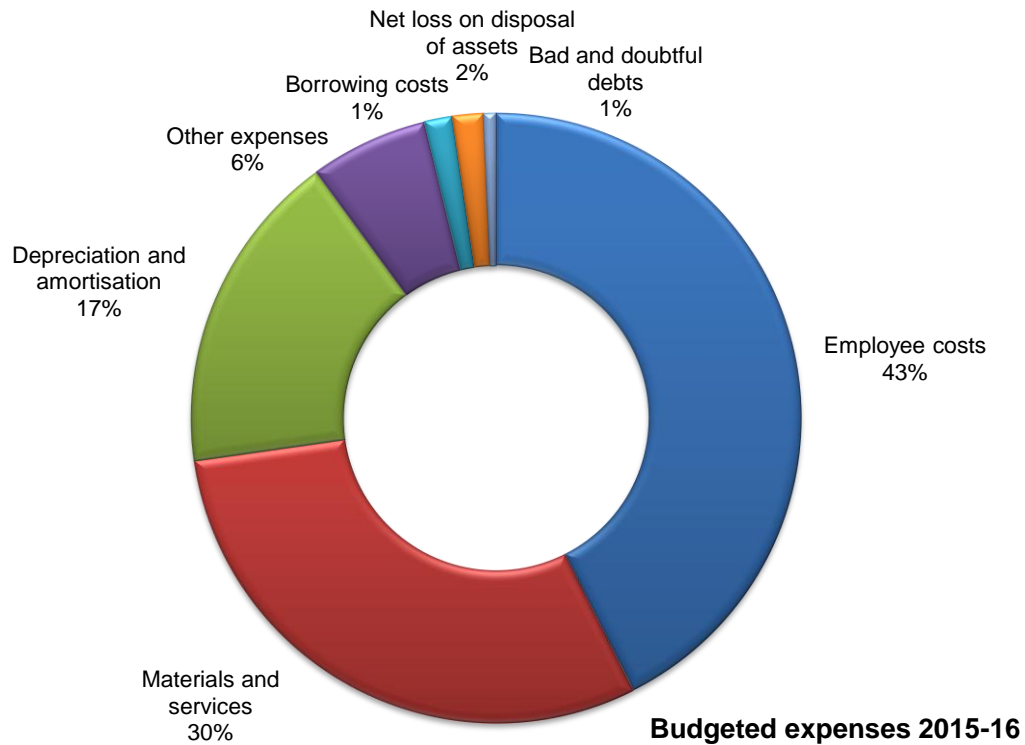
Partially offset by a decrease in traffic income (\$150,000) due to development activity being high during the 2014-15 financial year resulting from the construction of several major developments and lower right of ways sales (\$117,000). The reduction of right of way income is offset by a reduction in expenditure (materials and services).

4.3 Expenses

Expense types	Ref	Forecast	Budget	Variance
		Actual 2014-15 \$'000	2015-16 \$'000	
Employee costs	4.3.1	73,835	77,335	3,500
Materials and services	4.3.2	54,290	54,215	(75)
Bad and doubtful debts	4.3.3	1,176	1,206	30
Depreciation and amortisation	4.3.4	29,768	31,256	1,488
Borrowing costs	4.3.5	4,429	2,718	(1,711)
Other expenses	4.3.6	11,022	11,309	287
Net loss on disposal of assets	4.3.7	4,263	3,000	(1,263)
Total expenses		178,783	181,039	2,256

Source: Appendix A - Financial Statements





4.3.1 Employee costs (\$3.50 million increase)

Employment costs include all labour related expenditure such as wages and salaries, superannuation, work cover, on-costs, fringe benefits tax, other allowances and temporary staffing costs.

Employee costs are budgeted to be \$77.34 million in 2015-16. This represents an increase of \$3.50 million compared to the 2014-15 forecast. The increase in 2015-16 relates to the increase in salary and wages under relevant industrial agreements, employee on-costs such as leave provisions and workers compensation, and resources (\$286,000) to meet additional community demand.

The increase is related to several key factors noted below:

- industrial agreements including Local Area Workplace Agreements (LAWA), banding and contract staff increments.
- workcover premium forecast increase in 2015-16 of \$248,000.
- \$122,000 additional resource requirements to increase organisational responsiveness and services and are non-recurrent in nature. These resources include support for the digital transformation project and major projects (project management).

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Directorate	Budget 2015-16 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Chief Executive and Governance	1,388	1,388	-
City Planning	12,633	10,312	2,321
Environment and Infrastructure	21,674	20,780	894
Community Development	24,858	13,591	11,267
Corporate Services	11,195	8,848	2,347
Communications and Engagement	3,060	1,967	1,093
Total permanent staff expenditure	74,808	56,886	17,922
Casuals	1,258		
Employee expenditure other*	1,269		
Total expenditure	77,335		

* Employee expenditure other includes: service awards, temporary staff and apprentices / traineeships.

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below.

Directorate	Budget 2015-16 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Chief Executive and Governance	10.0	10.0	-
City Planning	127.5	95.0	32.5
Environment and Infrastructure	229.0	219.2	9.8
Community Development	290.7	135.0	155.7
Corporate Services	108.4	84.0	24.4
Communications and Engagement	32.0	20.2	11.8
Total permanent staff	797.6	563.4	234.2
Casuals	12.9		
Total FTE staff	810.5		

Refer **Section 8 - Strategic Resource plan** for a summary of planned human resources expenditure according to the organisational structure and number of full time equivalent (FTE) Council staff.

4.3.2 Materials and services (\$75,000 decrease)

Materials and services are budgeted to decrease by \$75,000 compared to the 2014-15 forecast, primarily due to the following significant variances:

- Waste management and operations up \$422,000 primarily relating to the increase in Council's recycling services of \$432,000 primarily due to economic conditions affecting Council's recycling services driven by fluctuations in the underlying commodity prices for paper, plastics and glass received by Council and used to offset the cost of waste services. The net costs of waste management and associated services are recovered by Council through the waste management charges.
- \$196,000 increase in information technology software licences and maintenance.
- \$178,000 increase in facilities maintenance primarily mechanical maintenance.
- \$103,000 increase in strategic planning panel costs - this is due to the 2014-15 forecast being lower than expected.
- \$78,000 increase in traffic and transport consultancy costs. This is due to lower than forecast expenditure anticipated during the 2014-15 year.
- \$70,000 increase in Commercial and Property professional services.

The above increases have been partially offset by:

- \$839,000 decrease in priority project expenditure which is of a non-recurring nature. Refer to **Appendix D – Priority Projects Program**.
- \$200,000 decrease in capital works in progress expensed (items expensed due to not meeting the asset capitalisation criteria - this is non cash).
- \$121,000 decrease in statutory planning scheme control consultancy costs.
- \$85,000 decrease relating the Boroondara School Focused Services program which is expected to conclude during 2015-16. This is offset by a reduction in grant funding noted previously.

Council separately funds projects of a non-recurring operating nature identified in the Council Plan as Priority Projects. A number of Priority Projects expenditure is categorised under the materials and services category. Refer to **Appendix D – Priority Projects Program** for a detailed listing of the Priority Projects Program and proposed forward commitments from 2014-15.

4.3.3 Bad and doubtful debts (\$30,000 increase)

Bad and doubtful debts is expected to increase marginally from the 2014-15 forecast (\$30,000) and relates to an increase in parking fines forwarded to Perin Court for collection and a consequent reduction in collection rates.

4.3.4 Depreciation and amortisation (\$1.49 million increase)

Depreciation measures the allocation of the value of an asset over its useful life for Council's property, plant and equipment, including infrastructure assets such as roads and drains, from delivering services to the community. The increase of \$1.49 million for 2015-16 is due to the impact of the Capital Works Program and the full year effect of depreciation on new assets acquired in the 2014-15 year. Refer to **Section 7 "Analysis of Capital Works Budget"** for a more detailed analysis of Council's Capital Works Program for the 2015-16 year.

4.3.5 Borrowing costs (\$1.71 million decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. Interest expense is budgeted to decrease by \$1.71 million compared to 2014-15. During the 2014-15 financial year Council resolved to refinance an existing loan through a fixed interest four year loan with scheduled repayments over 15 years at a lower interest rate. As a result, Council repaid the balance of an existing loan of \$21.51 million including break costs and refinanced \$21.16 million in loan borrowings. Interest savings will be achieved over the term of the loan to recover the break costs. The 2015-16 year includes repayment of principal in accordance with loan agreements. No new borrowings are planned in 2015-16. Refer **Section 10 - Borrowing Strategy** for more detail.

4.3.6 Other expenses (\$287,000 increase)

Other expenses relate to a range of unclassified items including bank charges, audit fees, special rates and charges, community grants & contributions and operating lease rentals.

4.3.7 Net loss on disposal of assets (\$1.26 million decrease)

No proceeds from asset sales are forecast in 2015-16. \$3 million has been allowed for the disposal of the carrying amounts of various infrastructure asset classes, including footpath, drains and road replacement works completed and capitalised during the financial year.

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2015-16 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing minimal cash reserves required to provide operational cash flow.

The analysis is based on three main categories of cash flows:

- **Operating activities** – Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, plant and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan requirements for the year.

5.1 Budgeted cash flow statement (inclusive of GST)

	Ref	Forecast Actual 2014-15 \$'000 Inflows (Outflows)	Budget 2015-16 \$'000 Inflows (Outflows)	Variance \$'000
Cash flows from operating activities	5.1.1			
<i>Receipts</i>				
Rates and charges		151,997	160,709	8,712
Statutory fees and fines		9,780	9,873	93
User charges and other fines		13,544	14,289	745
Grants - operating		14,949	14,473	(476)
Grants - capital		2,313	3,982	1,669
Contributions - monetary		3,821	1,844	(1,977)
Interest received		1,860	1,950	90
Trust funds and deposits repaid		1,550	1,550	-
Other receipts		5,163	5,479	316
Net GST refund / payment		9,427	9,311	(116)
		214,404	223,460	9,056
<i>Payments</i>				
Employee costs		(73,071)	(76,671)	(3,600)
Materials and services		(62,936)	(62,978)	(42)
Trust funds and deposits repaid		(1,500)	(1,500)	-
Other payments		(11,998)	(12,310)	(312)
		(149,505)	(153,459)	(3,954)
Net cash provided by operating activities		64,899	70,001	5,102
Cash flows from investing activities				
Payments for property, plant and equipment		(56,855)	(58,330)	(1,475)
Net cash used in investing activities	5.1.2	(56,855)	(58,330)	(1,475)
Cash flows from financing activities				
Finance costs		(4,912)	(2,718)	2,194
Proceeds from borrowings		21,160	-	(21,160)
Repayment of borrowings		(23,012)	(3,864)	19,148
Net cash used in by financing activities	5.1.3	(6,764)	(6,582)	182
Net increase (decrease) in cash and cash equivalents		1,280	5,089	3,809
Cash and cash equivalents at beginning of year		54,910	56,190	1,280
Cash and cash equivalents at end of year	5.1.4	56,190	61,279	5,089

Source: Appendix A – Financial Statements

5.1.1 Operating activities (\$9.06 million increase)

The increase in net cash inflows from operating activities is mainly due to higher rates receipts of \$8.71 million, higher capital grants of \$1.67 million offset partly by lower contribution receipts \$1.98 million and higher employment costs \$3.60 million.

The net cash flows from operating activities does not equal the surplus(deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Surplus for the year	23,171	30,163	6,992
Depreciation	29,768	31,256	1,488
Provision for doubtful debts	200	100	(100)
Loss on disposal of assets	4,263	3,000	(1,263)
Works in progress written off	2,000	1,800	(200)
Finance costs	4,429	2,718	(1,711)
Net movement in other assets and liabilities	1,068	964	(104)
Cash flows available from operating activities	64,899	70,001	5,102

5.1.2 Investing activities (\$1.48 million increase)

The increase in net cash outflows from investing activities of \$1.48 million is due to a higher investment in capital works (refer Council's Capital Works Program).

5.1.3 Financing activities (\$182,000 decrease)

There is an \$182,000 decrease in net cash outflows from financing activities due to no borrowings or refinancing is forecast in 2015-16. The 2015-16 year includes total principal repayments of \$3.86 million and finance costs of \$2.72 million.

During the 2014-15 financial year Council resolved to refinance an existing loan through a fixed interest four year loan with scheduled repayments over 15 years at a lower interest rate. As a result, Council has repaid the balance of an existing loan of \$21.51 million including break costs and refinanced \$21.16 million in loan borrowings. Interest savings will be achieved over the term of the loan to recover the break costs.

5.1.4 Cash and cash equivalents at the end of the year (\$5.09 million increase)

Overall, total cash and investments are forecast to increase by \$5.09 million to \$61.28 million as at 30 June 2016.

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that Council is estimating at 30 June 2016, it will have cash and investments of \$61.28 million, which has been restricted as shown in the following table.

	Ref	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Total cash and investments		56,190	61,279	5,089
Restricted cash and investments				
- Strategic acquisition fund	5.2.1	(434)	(434)	-
- Open space development fund	5.2.2	(2,603)	(3,403)	(800)
- Cash contingency - emergency response works	5.2.3	(651)	(689)	(38)
- Drainage reserve	5.2.4	(144)	(144)	-
- Defined Benefits superannuation call up fund	5.2.5	(2,000)	(3,000)	(1,000)
- Capital and priority projects net forward commitments to 2015-16	5.2.6	(2,296)	-	2,296
Unrestricted cash and investments	5.2.6	48,062	53,609	5,547

5.2.1 Strategic acquisition fund (\$434,000)

As strategic parcels of land may become available at short notice, Council has created a Strategic Acquisition Fund. This fund allows for the acquisition of strategic assets within the municipality as they become available.

The Strategic Acquisition Fund will be available for the purpose of acquiring new strategic assets where they are required for the provision of community services or for additional public open space.

Due to the nature of this fund, and potential for immediate use, the cash will not be considered as part of Council's internal budgeting and management reporting processes. It will be treated as a source of funds only available for the stated purpose. Refer **Section 8.4 Financial Strategy Principles**.

5.2.2 Open space development fund (\$3.40 million)

The open space development fund is a cash-backed fund for the purpose of acquiring land for use as public open space.

As strategic parcels of land may become available at short notice, Council has created an Open Space Development Fund. This fund allows for the acquisition of land within the municipality for conversion to public open space as it becomes available.

Due to the nature of this fund, and potential for immediate use, the cash will not be considered as part of Council's internal budgeting and management reporting processes. Refer **Section 8.4 Financial Strategy Principles**.

5.2.3 Cash contingency - emergency response works (\$689,000)

The provision of this cash contingency represents 0.5% of general rate revenue for works in response to emergency situations eg storm event. Refer **Section 8.4 Financial Strategy Principles**.

5.2.4 Drainage reserve (\$144,000)

The drainage reserve represents non-refundable contributions which are sought from developers to upgrade drainage as a result of development in the municipality. Where appropriate, these funds can be applied to work in the relevant drainage catchments.

5.2.5 Defined Benefits superannuation call up fund (\$3 million)

The Defined Benefits superannuation call up fund is for the purpose of meeting potential defined benefit superannuation calls as they arise.

All councils in Victoria have a legal obligation to provide additional funds to the Local Government Defined Benefit Superannuation Fund (LGDBF) should a shortfall in the superannuation funds vested benefit index occur.

To ensure that services to the community are not otherwise affected and in order for Council to meet its obligations, Council has established its own Defined Benefit Superannuation Reserve for use should a call be made by the LGDBF trustee.

5.2.6 Unrestricted cash and investments (\$53.61 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short-term needs and any budget commitments which will be expended in the following year, such as grants, contributions or net carried forward capital and priority projects. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds. Additionally, Council is committed to maintain a minimum 1.20:1 working capital ratio (current assets/current liabilities) or above in unrestricted cash and investments plus the provision of a cash contingency of 0.5% of general rate revenue for works in response to emergency situations eg storm event and cash held in Council's Reserve Funds as detailed above.

6. Analysis of budgeted financial position

This section of the Annual Budget report analyses the movements in assets, liabilities and equity between the 2014-15 forecast and the 2015-16 Budget.

6.1 Budgeted balance sheet

	Ref	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Current assets	6.1.1			
Cash and cash equivalents		56,190	61,279	5,089
Trade and other receivables		11,832	11,982	150
Other assets		896	906	10
Total current assets		68,918	74,167	5,249
Non-current assets	6.1.2			
Trade and other receivables		84	54	(30)
Investments in associates		3,404	3,404	-
Property, plant and equipment, infrastructure		2,724,179	2,746,453	22,274
Investment property		7,754	7,754	-
Intangible assets		255	255	-
Total non-current assets		2,735,676	2,757,920	22,244
Total assets		2,804,594	2,832,087	27,493
Current liabilities	6.1.3			
Trade and other payables		18,310	18,790	(480)
Trust funds and deposits		2,898	2,948	(50)
Provisions		14,652	15,235	(583)
Interest-bearing loans and borrowings		3,865	4,050	(185)
Total current liabilities		39,725	41,023	(1,298)
Non-current liabilities	6.1.4			
Provisions		1,989	2,070	(81)
Interest-bearing loans and borrowings		52,997	48,948	4,049
Total non-current liabilities		54,986	51,018	3,968
Total liabilities		94,711	92,041	2,670
Net assets		2,709,883	2,740,046	30,163
Equity	6.1.5			
Accumulated surplus		796,644	825,007	28,363
Asset revaluation reserve		1,907,407	1,907,369	(38)
Other reserves		5,832	7,670	1,838
Total equity		2,709,883	2,740,046	30,163

Source: Appendix A – Financial Statements

6.1.1 Current assets (\$5.25 million increase)

The \$5.25 million increase in current assets is primarily due to increases in cash and cash equivalent balances of \$5.09 million. Refer to **Section 5 - Analysis of Budgeted Cash Position** for further analysis.

6.1.2 Non-current assets (\$22.24 million increase)

The increase in non-current assets is primarily due to a \$22.27 million increase in property, infrastructure, plant and equipment caused by \$58.33 million in capital expenditure budgeted under the Capital Works Program (refer to **Appendix E - Capital Works Program** for a detailed listing of projects). This is offset by \$31.26 million in depreciation expenditure, \$1.80 million capital works in progress written off (expenditure that does not meet the asset capitalisation criteria) and \$3 million relating to the carrying value of proposed property sales and the disposal relating to replacement of infrastructure and library resource assets completed and capitalised during the year.

6.1.3 Current liabilities (\$1.30 million increase)

Current liabilities represent obligations that Council must pay within the next year.

The 2015-16 Budget includes increases in trade payables and other liabilities primarily relating to an increase in accrued interest on new borrowings in accordance with loan repayment schedules and employee leave provisions.

6.1.4 Non-current liabilities (\$3.97 million decrease)

The decrease in non-current liabilities, which represent obligations that Council must pay beyond the next year, is primarily due to a decrease of \$4.05 million in non-current borrowings.

6.1.5 Equity (\$30.16 million increase)

The net increase in equity or net assets of \$30.16 million results directly from the 2015-16 financial year budgeted net operating surplus.

6.1.6 Working capital (\$3.95 million increase)

Working capital is the excess of current assets above current liabilities. The calculation recognises that although Council has current assets, some of those are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by the strategic acquisition fund, cash contingency - emergency response works provision, drainage reserve, defined benefits superannuation call up fund, open space development fund and forward commitments which are internal allocations and do not meet the accounting definition of a liability.

		Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Current assets		68,918	74,167	5,249
Current liabilities		39,725	41,023	(1,298)
Working capital	6.1.6	29,193	33,144	3,951
Restricted cash and investment current asset				
- Strategic acquisition fund		(434)	(434)	-
- Open space development fund		(2,603)	(3,403)	(800)
- Cash contingency - emergency response works		(651)	(689)	(38)
- Drainage reserve		(144)	(144)	-
- Defined Benefits superannuation call up fund		(2,000)	(3,000)	(1,000)
- Capital and priority projects net forward commitments to 2015-16		(2,296)	-	2,296
Unrestricted working capital		21,065	25,474	4,409

6.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2016 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- 98% of total rates and charges raised will be collected in the 2015-16 year.
- Trade creditors to be based on total capital expenditure and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2014-15 levels.
- Capital works expenditure of \$58.33 million including \$2.26 million in proposed forward commitments from 2014-15.
- Repayment of loan principal to be \$3.86 million.
- \$1 million to be transferred to the Defined Benefits Superannuation Call Up Fund.
- \$800,000 to be transferred to the Open Space Development Fund.

7. Analysis of capital works budget

This section of the Annual Budget report analyses the planned capital works expenditure budget for the 2015-16 financial year and the sources of funding for the budget.

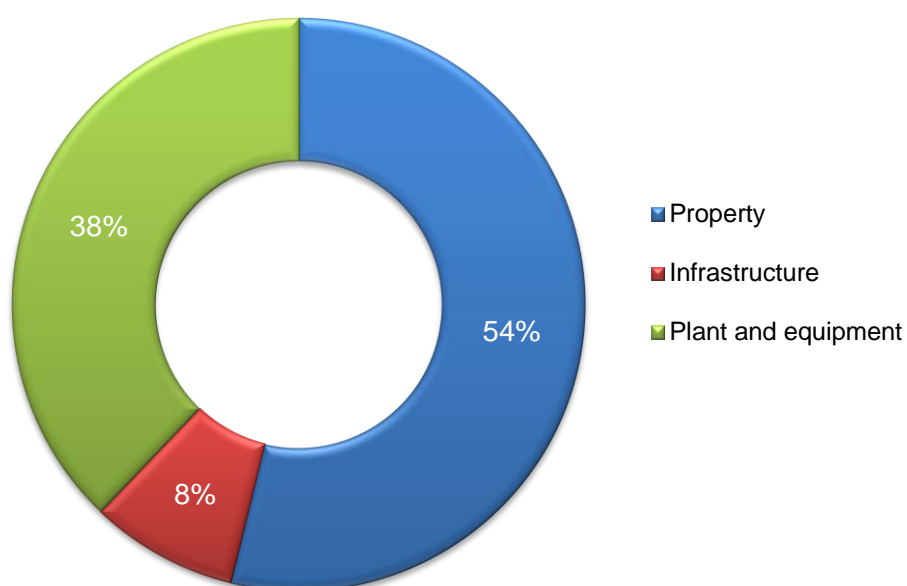
7.1 Capital works expenditure budget

Capital works area	Ref	Forecast	Budget	Variance
		Actual		
		2014-15	2015-16	
		\$'000	\$'000	\$'000
Works carried forward				
Property				
Buildings		3,444	1,669	(1,775)
Building improvements		229	150	(79)
Total property		3,673	1,819	(1,854)
Plant and equipment				
Computers and telecommunications		280	438	158
Total plant and equipment		280	438	158
Infrastructure				
Roads		86	-	(86)
Footpaths and cycleways		605	-	(605)
Recreational, leisure and community facilities		32	-	(32)
Parks, open space and streetscapes		355	-	(355)
Other infrastructure		94	-	(94)
Total infrastructure		1,172	-	(1,172)
Total works carried forward	7.1.1	5,125	2,257	(2,868)

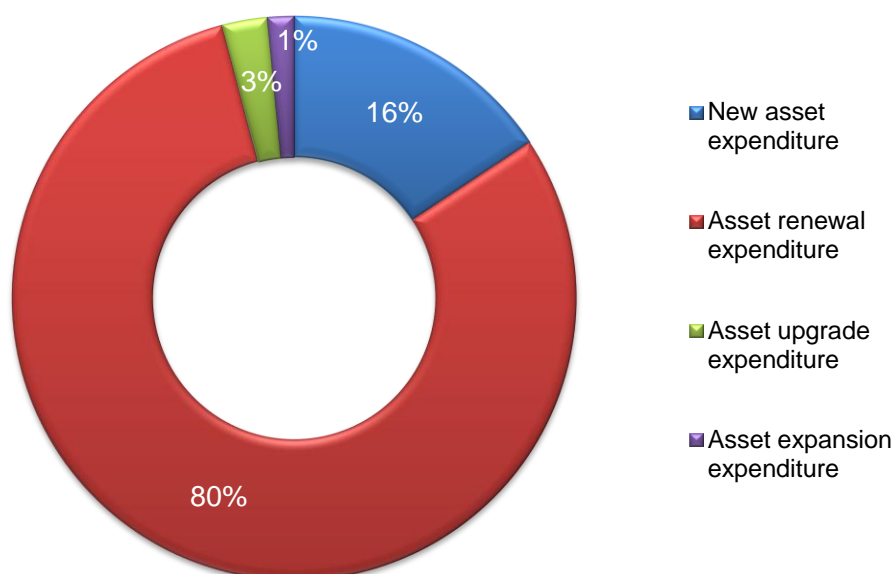
Capital works area	Ref	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
New works				
Property	7.1.2			
Land improvements		28	2,130	2,102
Buildings		24,072	25,684	1,612
Building improvements		4,529	1,759	(2,770)
Total property		28,629	29,573	944
Plant and equipment	7.1.3			
Plant, machinery and equipment		1,051	917	(134)
Fixtures, fittings and furniture		238	199	(39)
Computers and telecommunications		1,141	2,219	1,078
Library books		1,090	1,080	(10)
Total plant and equipment		3,520	4,415	895
Infrastructure	7.1.4			
Roads		8,229	8,809	580
Bridges		252	54	(198)
Footpaths and cycleways		2,251	1,966	(285)
Drainage		3,986	4,918	932
Recreational, leisure and community facilities		1,185	1,820	635
Parks, open space and streetscapes		2,888	3,944	1,056
Off street car parks		679	574	(105)
Other infrastructure		111	-	(111)
Total infrastructure		19,581	22,085	2,504
Total new works		51,730	56,073	4,343
Total capital works expenditure		56,855	58,330	1,475
Represented by:				
New asset expenditure	7.1.5	3,097	9,152	6,055
Asset renewal expenditure	7.1.5	43,852	46,788	2,936
Asset upgrade expenditure	7.1.5	6,199	1,512	(4,687)
Asset expansion expenditure	7.1.5	3,707	878	(2,829)
Total capital works expenditure		56,855	58,330	1,475

A detailed listing of the individual projects included in the 2015-16 Capital Works Program as well as summary information for the following three years is included in **Appendix E - Capital Works Program**.

Budgeted capital works 2015-16



Budgeted capital works 2015-16



Refer to **Appendix G - Glossary of Terms** for definitions of asset renewal, asset upgrade, asset expansion and new capital works.

7.1.1 Carried forward works (\$2.26 million)

At the end of each financial year there are projects, which are either incomplete or not commenced due to circumstances such as planning issues, weather delays and extended consultation. For the 2014-15 financial year, a total of \$2.26 million in forward commitments is forecast to be carried forward into the 2015-16 year for completion. A listing of 2014-15 forecast forward commitments is included in **Appendix E - Capital Works Program**.

7.1.2 Property (\$29.57 million)

The property class comprises building and building improvements including community facilities, sports facilities and pavilions.

For the 2015-16 year, \$29.57 million will be expended on buildings and building improvements. The more significant projects include:

• Boroondara Sports Complex	\$11.12 million
• Camberwell Hockey Pavilion	\$1.85 million
• 605-609 Glenferrie Road Community Facility	\$1.14 million
• St James Park Bowls Park main building	\$1.08 million
• Glenferrie Water Management Plan	\$1.95 million
• North East Precinct	\$869,000
• Camberwell United Tennis Club	\$850,000
• Highgate Child Care Centre	\$750,000
• Burwood Reserve Tennis Pavilion	\$650,000

7.1.3 Plant and equipment (\$4.42 million)

Plant and equipment includes plant, plant machinery and equipment, computers and telecommunications and library books.

For the 2015-16 year, \$4.42 million will be expended on plant and equipment. The more significant projects include:

• Information technology	\$2.22 million
• Library resources	\$1.08 million
• Plant, machinery and equipment	\$917,000

7.1.4 Infrastructure (\$22.09 million)

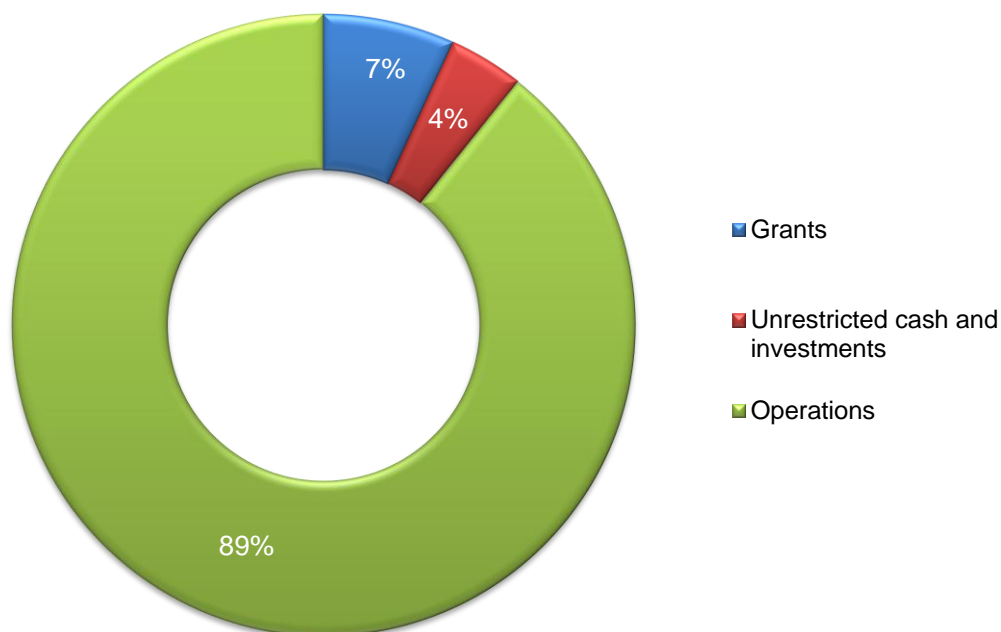
Infrastructure includes roads, bridges, footpaths and cycle ways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

• Road resurfacing and refurbishment projects	\$8.27 million
• Drainage replacement works (including brick drain renewal works)	\$4.92 million
• Footpath and cycle ways	\$1.97 million
• Recreational, leisure and community facilities (including the reconstruction of Gordon Barnard Reserve east oval \$585,000)	\$1.82 million
• Park and playground replacement program	\$900,000
• Park lighting, irrigation, fencing and signs	\$550,000
• Traffic management new and renewal works	\$538,000
• Shopping centre improvements - streetscape and landscape works	\$442,000
• Park, street and corridor tree planting	\$373,000
• Bridge works	\$54,000

7.2 Funding sources

Sources of funding	Ref	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Variance \$'000
Works carried forward				
Current year funding				
Grants		524	-	(524)
Council cash				
- unrestricted cash and investments		4,601	2,257	(2,344)
Total works carried forward	7.2.1	5,125	2,257	(2,868)
New works				
Current year funding				
Grants	7.2.2	1,789	3,982	2,193
Council cash				
- operations	7.2.3	49,941	52,091	2,150
Total new works		51,730	56,073	4,343
Total funding sources		56,855	58,330	1,475

Budgeted total funding sources 2015-16



Source: Appendix A – Financial Statements

7.2.1 Carried forward works (\$2.26 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2014-15 year it is forecast that \$2.26 million of capital works will be incomplete and be carried forward into the 2015-16 year. Unrestricted cash and investments includes funding for the North Balwyn Tennis Club \$200,000, 605-609 Glenferrie Road community facility \$259,000, Greythorn Tennis Club \$100,000, Hawthorn Arts Centre Civic Space \$312,000 and Craig Family Centre facility upgrade project \$150,000. Unrestricted cash and investments represent funding sources from the previous year.

7.2.2 Grants (\$3.98 million)

Capital grants include monies sourced from the State and Federal Government, and community sources for the purposes of funding the Capital Works Program.

Significant grants and contributions are budgeted to be received for the following capital works projects:

- \$2.10 million relating to Ashburton Pool and Recreation Centre (*State Government Community Facility Funding Program*);
- \$1.05 million for the Glenferrie Water Management Plan (*State Government \$1 million and the balance of Melbourne Water Living Rivers funding \$50,000*).
- \$797,000 from the *Commonwealth Government Roads to Recovery Program* covering roads pavement renewal works.

7.2.3 Operations (\$52.09 million)

Council generates cash from its operating activities, which is used as a funding source for the Capital Works Program. It is forecast that \$52.09 million will be generated from operations to fund the 2015-16 Capital Works Program.

Long term strategies

8. Strategic Resource Plan
9. Rating Information
10. Borrowing Strategy
11. Asset Management Strategy
12. Service Delivery Strategy

8. Strategic Resource Plan

Council is required by the Act to prepare a Strategic Resource Plan to provide information on the long term financial projections of the Council.

8.1 Strategic Resource Plan development

The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

Council has prepared a Strategic Resource Plan (SRP) for the four years 2015-16 to 2018-19 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

In preparing the SRP, Council has also been mindful of the need to comply with the following *Principles of Sound Financial Management* as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden;
- Consider the financial effects of Council decisions on future generations, and
- Provide full, accurate and timely disclosure of financial information.

8.2 Financial resources

The following table summarises the anticipated key financial results for the next four years as set out in the Strategic Resource Plan for the years 2015-16 to 2018-19. **Appendix A – Financial Statements** includes a more detailed analysis of the financial resources to be used over the four year period.

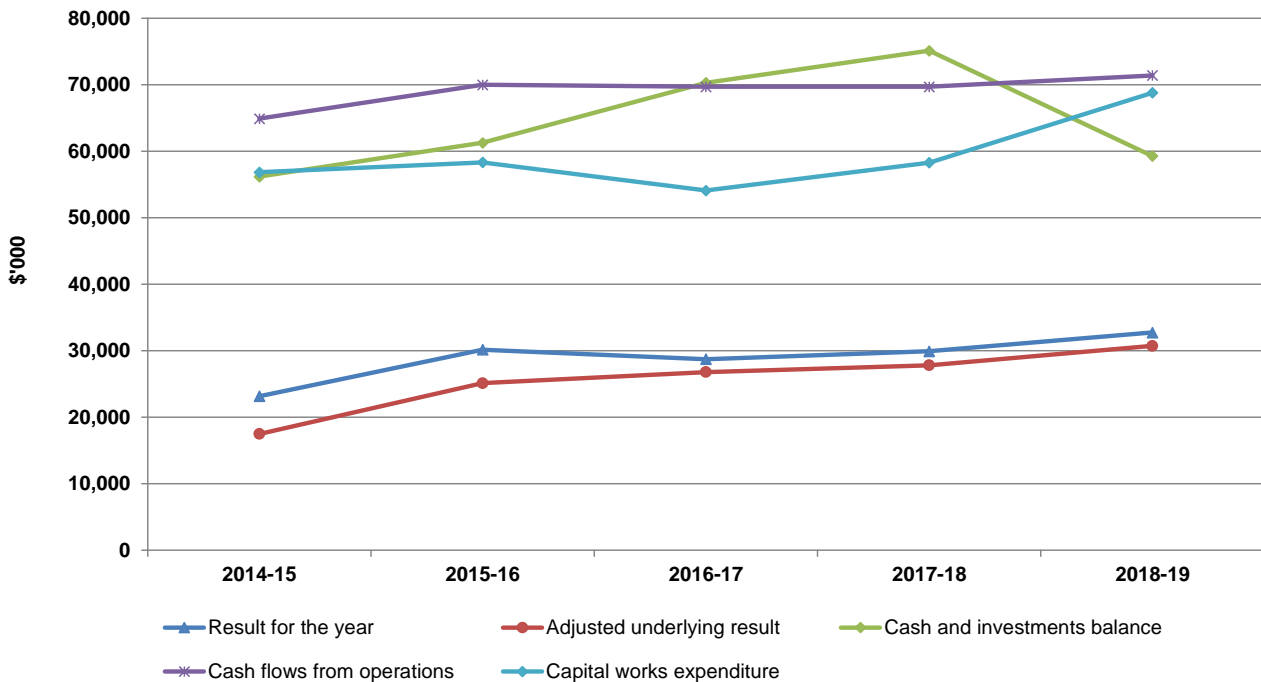
Indicator	Forecast	Budget	Strategic Resource Plan			Trend
	Actual		Projections			
	2014-15	2015-16	2016-17	2017-18	2018-19	+/-
	\$'000	\$'000	\$'000	\$'000	\$'000	
Result for the year	23,171	30,163	28,733	29,929	32,751	o
Adjusted underlying result	17,037	25,134	26,790	27,813	30,731	+
Cash and investments balance	56,190	61,279	70,318	75,135	59,299	o
Cash flows from operations	64,899	70,001	69,718	69,705	71,405	o
Capital works expenditure	56,855	58,330	54,097	58,304	68,806	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator.
- o Forecasts that Council's financial performance/financial position indicator will be steady.
- Forecasts deterioration in Council's financial performance/financial position indicator.

The following graph shows the general financial indicators for the next four years of the Strategic Resource Plan.

General financial indicators over the four year period



The key outcomes of the SRP are as follows:

- Financial sustainability (Section 5 - Analysis of budgeted cash position)**
 Cash and investments will exceed Council's minimum working capital ratio at or above 1.20:1. It is budgeted to be 1.81:1 in 2015-16 (includes cash contingency and reserve funds) and continues to be above the minimum requirement for the SRP.
- Capital Works (Section 7 - Analysis of Capital Works budget)**
 Council continues its commitment to maintaining existing and developing new assets for the Boroondara community.

 Council has completed extensive work to develop Asset Management plans for all assets in the city. These plans have enabled the identification of the desired Capital Works renewal expenditure over the life of the SRP.
- Rating Information (Section 9)**
 Average property general rates are budgeted to increase in 2015-16 by 4.50%. The SRP assumes increases in accordance with the proposed State Government rate capping policy.
- Borrowing Strategy (Section 10)**
 There are no borrowings budgeted to be drawn down in 2015-16 to specifically fund the capital works program.
- Asset Management Strategy (Section 11)**
 Capital Works capacity over the life of the SRP is \$239 million at an average of around \$60 million. This amount will allow the renewal of Council's assets to be undertaken in line with adopted Asset Management plans.

8.3 Long Term Financial Strategy

A key component of the Strategic Resource Plan is the Long Term Financial Strategy. Council has prepared a Long Term Financial Strategy for the 10-year period 2015-16 to 2024-25 as part of Council's ongoing financial planning to assist Council in adopting a budget within a longer term framework. The Strategy takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms.

Council has also continued to build upon the commitment to sustainable budgeting and responsible financial management. The Strategy continues to support the growing demand to invest in the maintenance and renewal of all Council owned assets. This Strategy is supported by the following series of Financial Strategy Principles that guide the planning of the Financial Strategy.

8.4 Financial Strategy Principles

8.4.1 Principles relating primarily to the operating budget:

Sustainable Budgeting Principle

Council will implement a sustainable budget and financial strategy that caters for short and long-term planning responsibilities.

Community expectations are a key driver of the strategy, as reflected in the Council Plan, and Council strives to adequately resource current and future need across the City. Council has limited financial and non-financial resources and faces wide-ranging and complex community wants and needs.

Council is committed to delivering an annual operating surplus to provide funds for capital projects and infrastructure renewal, for both current and future generations.

When identifying sources of revenue and determining expenditure needs, Council will ensure that these community needs can be adequately addressed in the future.

Rating Revenue Principle

Council will review rate revenue annually. Rate levels will be set within the context of the Council Plan having regard for the Long Term Financial Strategy and current expenditure commitments.

Revenue from property rates will be determined according to approved expenditure needs in the context of the Council Plan and will not necessarily rise with property revaluations.

'Special Rate Schemes' may be used to provide direct benefits to clearly identified ratepayer groups, such as retail shopping centres.

Pricing of Services Principle

Council will set fees and charges for services having regard to Council's Pricing Policy and specific fee policies in applicable areas of Council, while incorporating cost recovery principles and marketplace competition. User capacity to pay, equity in the subsidisation of services, community service benefits statutory or service agreement limitations and results of benchmarking of similar services also impact the striking of a fee or charge.

Council will decide on the levels of cost recovery that are suitable for each service. The accurate measurement of costs, including overheads, enables identification of any level of subsidy provided to a service. This information further contributes to the pricing of services model.

Council does not have discretion to alter fees and charges set by the Victorian Government, however will continue to advocate for these fees to be set at levels where cost recovery is possible.

Where service fees provide a surplus, the funds will be used to maintain the general level of services in the City.

In order to maintain the relationship between the cost of a service and the fee charged for the provision of the service, in the absence of a public policy requirement, fees and charges will be

increased annually in line with either labour costs, Consumer Price Index inflation or direct cost increases.

Council considers pricing signals and/or price disincentives as legitimate methods to encourage behavioural changes consistent with relevant Council policies.

Waste Management Principle

Council will use waste management pricing strategies that encourage waste avoidance, minimisation and recycling, and will be supported by educational programs and appropriate services.

The identification and separate billing for a waste service is intended to encourage and promote waste minimisation in the community.

Council seeks to recover costs for these services.

Intergovernment Funding Principle

Council supports the Intergovernmental Agreement that requires other levels of government to fully fund services delivered on their behalf. Council will maximise the level of grants and subsidies received from Victorian and Australian governments to achieve a better share of government taxes for the Boroondara community.

Where cost shifting from other levels of government is apparent, Council will communicate to its community the impacts of these cost impositions. Access to growth grants revenue is critical to meet the demands of a growing economy.

Funds received from other levels of government will normally be expected to meet the full direct and indirect costs of providing those services. Council opposes cost shifting from other levels of government and may not contribute funding or assets to services that are the responsibility of other levels of government. In circumstances where Council provides a subsidy to a service, a determination will be made ensuring the contribution does not outweigh the community benefit.

Employee Costs Principle

Council will attract and retain suitable staff through remuneration levels and workplace policies, while ensuring that there is effective and efficient management of staff costs and number of employees.

The cost of employment is a major budget component in the provision of Council services. Council values committed staff and recognises their critical role to the wellbeing of the Boroondara community.

As articulated in Council's People Strategy, Council remains committed to the provision of fair pay, learning and development for staff and a workplace culture appropriate for an Employer of Choice.

Priority Projects Expenditure Principle

Council will separately fund projects of a non-recurring operating nature identified in the Council Plan as priority projects. The aim is to complete these projects within the financial year.

Priority projects that are not started or completed within the budget year are subject to future budget and planning considerations. These projects will be reassessed against any revised Council priorities.

Management of Expenditure Principle

Council will review all Council expenditure. Fundamental to this process is community consultation and benchmarking of cost and quality standards of service and efficiency against like services in the public and private sectors.

Ongoing commitment to Best Value Boroondara is integral to this principle.

Where possible, increased service levels, or increases in demand for a service, are to be provided or funded through productivity gains.

Ongoing service reviews will assess services in accordance with:

- a demonstrated community need
- stakeholder views
- access, equity of need and benefit to the community
- community expectation of service level and quality
- legislative imperatives
- identification of alternative providers, both public and private
- Council's capacity to provide the service
- the availability of Victorian or Australian Government funding
- budget priorities.

Amended Budget Principle

Council will amend the Annual Budget for internal management reporting purposes to ensure prudent and transparent budgeting and financial planning.

Council will ensure a rigorous approach to budget management. The Budget will be amended twice per annum where necessary: in September following finalisation of the annual accounts and in February if required following a mid-year budget review process.

Amended budgets enable Council to review and approve variances to revenue and expenditure resulting primarily from external factors, ensuring accountability and optimal budget control for management reporting purposes. Amendments to the adopted budget will be considered under the following circumstances:-

- additional income has been received
- reduction in income due to identified reasons
- transactions required subsequent to finalisation of end of year accounts
- expenditure increases matching additional income
- additional non discretionary expenses
- deferred expenditure
- sound accounting processes to meet audit requirements.

In the circumstance where additional cash surplus is identified (after taking into account cash requirements of future years), opportunities to reduce planned borrowings should be considered prior to allocation of new expenditure.

New expenditure identified (if any) should be considered within the overall priority listing of works across the city. This may include bringing forward foreshadowed works in a staged approach. Existing commitments of staff and project management resource will be considered to ensure deliverability prior to endorsement of additional expenditure.

The Annual Report will detail performance against the original Budget as adopted by Council as the Annual Budget.

8.4.2 Principles relating primarily to management of Council assets:

Asset Management Principle

Council will provide well-maintained community assets that are fit for their purpose and provide best possible community benefit. Council's budget and long-term strategy will commit, with specific budget provision, an appropriate level of expenditure to ensure ongoing asset maintenance and renewal.

Council will plan and appropriately resource the necessary work on infrastructure to ensure that all assets are maintained fit for purpose. Accurate asset data and condition assessments will be drawn upon to inform the annual budgeting and works programs.

Asset management involves anticipating and managing risk and asset failures. Council is committed to increasing expenditure on asset renewal in order to sustainably manage its community infrastructure. Appropriate expenditure is allocated to ensure that compliance and safety regulations are addressed for all assets.

The separate asset renewal component of total capital works expenditure will be based on needs identified in asset renewal plans that will include amounts sufficient to fund renewal of our assets to agreed standards as established in the asset management plans.

Each asset renewal obligation will be determined by the asset renewal provision based on the replacement cost and remaining useful life of the asset to meet minimum community standards established through the asset management plans.

Council will maintain a capital sustainability index of greater than one-to-one until the assets have reached standards defined in the asset management plans. The sustainability index is defined as the ratio of renewal expenditure on infrastructure assets compared to the annual depreciation expense incurred by these assets.

Council will seek the most effective community outcome from the application of asset renewal funds, which may not necessarily result in the replication of existing facilities, but could involve the adaptive re-use of an asset. In such circumstances, asset renewal funds will complement new and upgrade funding as appropriate.

Creating Community Assets Principle

Council will ensure that the community has access to required community infrastructure, located to meet community needs and city wide priorities and designed with regard to current and future needs.

Construction and acquisition of new community assets must respond to existing needs, new identified needs or adopted strategies. Such facilities must remain within the limitations of Council's financial and resource capacity and provide clear and tangible benefits. Opportunities for community partnerships to develop assets will be pursued.

In reviewing any proposal, Council will consider the financial mechanisms available to assign the capital costs to current and future generations. Asset substitution can be a source of finance where a newly-created asset consolidates services and the vacated asset becomes available for sale.

Analysis of the creation of new assets will also consider contributions to the public realm, environmental and social benefits. The financial analysis will have regard to consequent operational maintenance and renewal costs.

Property Holdings Principle

Council will manage, acquire and dispose of property in the best interest of the Boroondara community. Council recognises the importance of property holdings over the long term to community wellbeing.

Assets will only be considered for disposal where there is no clear Council or community need for that asset in the foreseeable future. All property considered for disposal will undergo a thorough evaluation based on both financial and community benefit factors. Open space will not be sold unless replaced by areas of equal size and/or value. Any proceeds derived from property realisation will be directed towards funding land acquisition, new/upgrade capital works or debt reduction and will not be used to fund operating expenditure. Council will not necessarily hold property that has no current or future identified purpose, or if that purpose can be met more effectively in other ways.

Existing holdings or strategic acquisitions must meet existing needs, new identified needs or adopted strategies. To enhance community benefit opportunities for the alternative use of property (including asset realisation) will be investigated.

Regular reviews of asset holdings will be conducted to identify opportunities for asset realisation. Asset management plans, asset usage, land use planning documents and community benefit will be considerations in such reviews.

Council Reserves Principle

Council will maintain a series of cash backed reserves for use in predefined circumstances.

Due to legislative limitations, local government is unable to undertake borrowings not pre-approved through the annual Budget process. For this reason Council will hold cash backed reserves for use in pre-defined circumstances.

Due to the nature of these funds, and potential for immediate use, the cash will not be considered as part of Council's internal budgeting and management reporting processes. They will be treated as a source of funds only available for the stated purpose. The only other potential use for these funds is the retirement of existing Council debt.

Until these funds are used for the stated purpose the cash contained within these reserves will be managed in line with Council's Investment Policy.

These reserves will be held as assets in Council's balance sheet and the cash within the fund will be available for the predefined purposes outlined in the below Strategic Acquisition Fund, Open Space Development Fund and the Defined Benefit Superannuation Fund.

Strategic Acquisition Fund

A fund for the purpose of acquiring new assets.

As strategic parcels of land may become available at short notice, Council has created a Strategic Acquisition Fund. This fund allows for the acquisition of strategic assets within the municipality as they become available.

The Strategic Acquisition Fund will be available for the purpose of acquiring new strategic assets where they are required for the provision of community services or for additional public open space.

Open Space Development Fund

A fund for the purpose of acquiring land for use as public open space.

As strategic parcels of land may become available at short notice, Council has created an Open Space Development Fund. This fund allows for the acquisition of land within the municipality for conversion to public open space as it becomes available.

Defined Benefit Superannuation Fund

A fund for the purpose of meeting potential defined benefit superannuation calls as they arise.

All councils in Victoria have a legal obligation to provide additional funds to the Local Government Defined Benefit Superannuation Fund (LGDBF) should a shortfall in the superannuation funds vested benefit index occur.

To ensure that services to the community are not otherwise affected and in order for Council to meet its obligations, Council has established its own Defined Benefit Superannuation Reserve for use should a call be made by the LGDBF trustee.

Concept Master Plan Principle

Council will ensure that the short and long-term interests of the community are appropriately addressed. Concept Master Plans are an aid to future planning for the allocation of resources.

Concept Master Plans do not represent a commitment to implement all components of the plan, which will be reviewed at regular intervals, and may be subject to change. The Concept Master Plan components will be considered annually as part of the budget process, in conjunction with all Council Plan and Budget priorities.

Concept Master Plans must inform asset management plans and future works planning.

8.4.3 Principles relating primarily to management of Council financial position:

Financial Principle

Council will fund all operating and capital expenditure in a prudent, ethical and responsible manner. Council will seek and accept external funding contributions to a project where the acceptance of the funding will not compromise Council's principles or objectives.

Council will seek to maximise all external funding opportunities, including transfers from other levels of government and other financing opportunities where appropriate, and having regard to the financial impacts and outcomes for the community. Following the decision to proceed with a project, external funding commitments will be formalised through a Heads of Agreement.

While an external funding opportunity should be part of the overall project, its consideration should remain only one factor in the decision-making process. Accordingly, care should be taken to not inappropriately commit Council to the acceptance of funding opportunities before the project is determined as suitable and of immediate priority. This is necessary to avoid the unreasonable distortion of Council's priorities due to the availability of external funding.

Debt within prudent levels is considered to be a legitimate funding source, particularly for the creation of income-generating assets and new or extended assets servicing current and future generations.

Council maintains debt at levels that are serviceable and sustainable, while ensuring community needs are adequately addressed.

Debt will be maintained at levels below the following guidelines:

- indebtedness as a percentage of rate revenue – 60% or less - defined as the total amount of interest bearing liabilities compared to the annual rates levy
- debt servicing costs as a percentage of total revenue – 5% or less - defined as the interest expense incurred on interest bearing liabilities compared to the total revenue base.

Cash Management Principle

Council will monitor its Working Capital Ratio (current assets/current liabilities) to ensure the maintenance of the required level of cash to meet operational requirements.

The ratio will remain at or above 1.20 to 1 plus:

- ***the provision of a cash contingency of 0.5% of general rate revenue for works in response to emergency situations eg storm event, and***
- ***cash held in Council's Strategic Acquisition Fund.***

Council will maximise the return on cash funds invested and ensure investment placements remain within ethical and legislative constraints.

Outstanding debtors will be converted to cash by adopting commercial practices and benchmarks.

8.5 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators. The financial indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan			Trend +/-
			Actual 2014-15	2015-16	2016-17	Projections 2017-18	2018-19	
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	8.9%	12.2%	12.6%	12.6%	13.5%	+
Liquidity								
Working Capital	Current assets / current liabilities	2	173.5%	180.8%	195.7%	152.1%	171.7%	o
Unrestricted cash	Unrestricted cash / current liabilities		128.1%	140.8%	156.7%	120.7%	126.8%	o
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	37.7%	33.2%	29.7%	26.2%	14.9%	+
Loans and borrowings	Interest and principal repayments / rate revenue		18.5%	4.1%	4.0%	3.9%	11.4%	-
Indebtedness	Non-current liabilities / own source revenue	4	30.2%	26.6%	23.5%	13.8%	12.7%	+
Asset renewal	Asset renewal expenditure / depreciation	5	147.3%	149.7%	110.2%	116.2%	127.3%	o
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue		76.9%	77.4%	77.2%	77.1%	77.3%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.2%	0.2%	0.2%	0.2%	0.2%	o
Efficiency								
Expenditure level	Total expenses / no. of property assessments		\$2,455	\$2,451	\$2,506	\$2,573	\$2,607	-
Revenue level	Residential rate revenue / no. of residential property		\$1,796	\$1,845	\$1,878	\$1,912	\$1,947	-
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		10.0%	10.0%	10.0%	10.0%	10.0%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to the indicators

- Adjusted underlying result:** An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in the financial performance is expected over the period which indicates Council is able to maintain services and capital works program from revenue generated from operations.
- Working capital:** The working capital ratio expresses Council's short term ability to meet its liquidity requirements within the current financial year. Ratios below or nearing 100% indicate that Council may not be able to meet short term liabilities. Working capital is forecast to remain reasonably steady.
- Debt compared to rates:** Reflects the extent of reliance on rate revenue to fund all Council's ongoing services. The trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
- Indebtedness:** This indicator compares non-current liabilities to own source revenue. Own Source revenue is defined as adjusted underlying revenue that is not under the control of Council (excluding government grants).
- Asset renewal:** This percentage indicates the extent of Council's capital renewal expenditure against total depreciation expenditure, which represents the decline in value of existing capital assets. A percentage greater than 100 indicates Council is renewing and maintaining existing assets, whilst a percentage less than 100 indicates assets are deteriorating faster than they are being renewed and will require future capital expenditure to renew assets back to their existing condition.

8.6 Non financial resources

Human Resources

Boroondara has diverse and capable staff required to provide a range of quality services to the community. Recruitment, retention and development of quality staff are therefore essential for the organisation to be able to provide quality outcomes to our community in the future.

During 2009-10 implementation of an Ageing Workforce Plan and Attraction and Retention Plan commenced. The attraction and retention of staff has become more difficult in the last five years due to skill shortages resulting from the ageing workforce and reductions in the number of new entrants to the workforce. These plans have been implemented to better manage human resources.

Councils People Strategy focuses on the attraction and retention of skilled staff in a competitive workforce market. This strategy requires an organisation wide commitment to the development of staff via quality leadership and providing a flexible working environment.

A summary of planned human resources expenditure is provided below and projects Council's total employee costs and full time equivalent (FTE) staffing requirements over the next four years.

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2014-15	2015-16	2016-17	2017-18	2018-19
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs	73,835	77,335	79,505	82,725	86,075
Total staff expenditure	73,835	77,335	79,505	82,725	86,075
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	798.6	797.6	790.6	790.6	790.6
Casuals	14.1	12.9	12.9	12.9	12.9
Allowance for service changes	-	-	2.0	4.0	5.9
Total staff numbers	812.7	810.5	805.4	807.4	809.4

A statement of Human Resources is included in **Appendix A - Financial Statements**.

Risk management

Council is committed to ensuring strategic and operational risks are appropriately managed to protect Council and the community. Council's updated Risk Management Strategy was implemented in 2012-13 and Council continues to ensure a safe work place for all employees by embedding new Occupational Health and Safety (OHS) policies and procedures throughout Council and developing and delivering a suite of OHS training and development programs.

Maintaining Boroondara's assets

Boroondara continues to be committed to deal with the challenge of maintaining more than \$2.7 billion of assets and infrastructure. Council is making a significant investment in addressing the ongoing challenge associated with reducing the asset management backlog, while also providing excellent facilities for the well-being of the Boroondara community.

Asset Management Plans have been extensively reviewed and adopted by Council. These Strategies provide Council with a firm indication of the levels of asset renewal and the individual assets that will need to be replaced over the next five years. The foreshadowed budget for the provision of renewal of Capital Works is \$159 million over the next four years of the SRP, with an additional \$80 million in new, upgrade and expansion of capital projects allocated over the same period. Renewal of assets is also assisted through the provision of ongoing maintenance to buildings, roads and footpaths.

The Statement of Capital Works is included in **Appendix A – Financial Statements**.

Information technology

Consistent with international trends technology is essential to the efficiency, responsiveness and accessibility of the City of Boroondara's services to all groups of the community. In order to continue to provide services to achieve community responsiveness, reliable and secure information technology systems are essential. The Boroondara Information Technology Strategy articulates the strategies used to meet technological demands now and into the future.

9. Rating Information

This section of the Budget contains information on Council's foreshadowed rating levels including strategy development, assumptions underlying the current year rate increase and rating structure.

9.1 Rating context

The Strategic Resource Plan (refer to **Appendix A – Financial Statements**) has been developed. As part of the process, rates and charges were identified as an important source of revenue. Rate revenue continues to be the major income stream for most local governments. In reviewing comparative data, Boroondara receives less government grant assistance and is more dependent on rate revenue than many other local governments. Rates and charges comprise 76.3% of total income in 2015-16.

While government grants total \$13.55 million in 2015-16, all but \$3.53 million are tied grants which require Boroondara to perform a service on behalf of the State or Federal government. In most cases the tied grants do not adequately fund the service provided and additional rate revenue is required to subsidise these services. This is known as cost shifting to local government and is widely recognised across the sector as a major issue.

Boroondara does not benefit from untied grants to the same extent as most other local governments in Victoria. Many grants are adjusted by State and Federal Governments on the basis of capacity to pay and other socio-economic factors and therefore Boroondara is one of the lowest recipients with grant income equivalent to \$20.58 per resident in Boroondara (*Source 2013-14 Victoria Grants Commission Annual Report*).

Rate capping

Council has established a rate increase in 2015-16 of 4.50%. In future years, the rating strategy is based on rates to be set in accordance with the proposed State Government rate capping policy. It remains unclear whether rate capping will extend to the waste service charge levied by Council however the LTFS assumes the policy will apply to both rates and waste charges. However supplementary rates generated through property improvement and new properties are assumed to not be impacted by the proposed legislation.

9.2 Current year rate increase

The 2015-16 operating position is predicted to be impacted by a number of external and internal influences, including wage rises, general inflation increases, and new service initiatives as noted in **Section 3 - Budget Influences**. Specific factors in 2015-16 include the strategy to accelerate repayment of loan borrowings, with a consequent decrease in future interest costs. Boroondara has reduced its rate rise below the long term planned increase. General rates will be increased by an average of 4.50% in 2015-16 raising general rate revenue of \$136.79 million, excluding \$1 million from supplementary rates.

Waste service charges are set at a level that recovers the costs associated with the provision of waste services. Council also levies rates through special rate schemes and as a result of supplementary valuations.

Council will review rate revenue annually and rate levels will be set within the context of the Council Plan having regard for the Long Term Financial Strategy and current expenditure commitments. This is in line with Council's Financial Strategy Principles.

9.3 Rate in the dollar

The City of Boroondara's 2015-16 Budget provides for an increase in the rate in the dollar paid by ratepayers, an increase from 0.1615 cents in the dollar to 0.1688 cents in the dollar.

A property in Boroondara valued at the median residential valuation of \$1,030,000 would now expect to pay a general rate of \$1,738.64, an increase in 2015-16 of \$75.19 per year or \$1.45 per week.

9.4 Rating structure

In accordance with the *Local Government Act 1989*, the method by which local governments are able to raise rate revenue is through use of valuations on properties within their municipalities. The City of Boroondara elected to apply the 'Capital Improved Value' (CIV) method of valuation in 1997-98, as this is considered to be the most equitable way to distribute the rate burden amongst the community.

The existing rating structure consists of one uniform rate for both residential and business property and a rate concession for recreational land. These rates are structured in accordance with the requirements of Section 160 'Uniform Rate' of the Act. Under the *Cultural and Recreational Lands Act 1963*, provision is made for a Council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under the Act.

There are 44 properties which are eligible for rate concessions under the *Cultural and Recreational Lands Act 1963*. Properties declared Cultural and Recreational Lands are granted a 100% concession on rates with the exception of six properties which are granted a 50% concession.

The following table summarises the rates to be levied for the 2015-16 year. A more detailed analysis of the rates to be raised is contained in **Appendix B - Statutory Disclosures**.

Type or class of land	Budget 2014-15 cents/\$CIV	Budget 2015-16 cents/\$CIV	Change
General rate for rateable residential properties	0.1615	0.1688	4.5%
General rate for rateable non residential properties	0.1615	0.1688	4.5%
Rate concession - rateable cultural and recreational properties	0.0808	0.0844	4.5%

9.5 General revaluation of properties

A revaluation of all properties within the municipality was undertaken during 2013-14. The revaluation date was 1 January 2014 and the value assessed will be applied to all rateable properties for the financial years 2014-15 and 2015-16.

A revaluation in itself does not increase or decrease revenue for the Council, but is used to distribute the total rates raised across individual properties. The Victorian Government has legislated that a general revaluation is to occur every two years, their rationale being to ensure equity and transparency and, where possible, to reduce significant movements between valuations.

9.6 Waste Management Strategy

In 2011, Council adopted a revised Waste Minimisation and Recycling Strategy (2011-2016). The key objectives of this strategy are reducing the amount of waste to landfill and maximising recycling. The associated implementation plan is reviewed annually and targets set for the following financial year.

The following waste bin charges will apply in 2015-16:

Waste bin size	2014-15 charge	2015-16 charge
Waste environment levy residential and other	\$81.00	\$87.00
Waste environment levy commercial	\$81.00	\$87.00
80 litre & minimum waste charge residential and other	\$177.00	\$190.00
80 litre commercial	\$177.00	\$190.00
120 litre residential and other	\$319.00	\$343.00
120 litre commercial	\$319.00	\$343.00
240 litre	\$781.00	\$836.00
240 litre commercial	\$781.00	\$836.00
240 litre concession	\$638.00	\$686.00

In 2005-06 a concession for waste management charges was introduced for households which contain five or more people and those with a specific medical condition requiring a larger bin size. This concession will continue to be offered during 2015-16. The waste bin charge for those properties qualifying for the concession will be \$704.

In 2009-10, further review of waste bin requirements was undertaken. Council only retains the availability of the 240 litre bin option to households of four people (except for households with five or more people and those with medical or exceptional circumstances where the 240 litre concession applies). This initiative aims to achieve an improved environmental outcome through assisting the diversion of waste from landfill.

Also introduced in 2005-06, was a waste environment levy which applies to vacant land and those residential properties required to service own refuse as a condition of a town planning permit. This charge provides a contribution to waste and rubbish collection from public spaces.

In 2009-10 Council extended the waste environment levy to commercial premises that do not have a waste collection service provided by Boroondara to ensure these properties are contributing to the cost of waste and rubbish collection for public places.

Waste charges are expected to increase on average by 7%. This is part due to the economic conditions affecting Council's recycling services driven by fluctuations in the underlying commodity prices for paper, plastics and glass received by Council and used to offset the cost of waste services. The net costs of waste management and associated services are recovered by Council through the waste management charges.

Landfill Levy

In 2009-10 the State Government raised the landfill levy with significant impacts on Council's waste management costs. The levy has increased from \$9 per tonne in 2008-09 to a forecast \$60.52 per tonne in 2015-16 (over 550% increase in 7 years). Through this significant policy adjustment the State Government aims to increase recycling rates and reduce volumes going to landfill.

Budgeted costs associated with the disposal of domestic waste have been included within the waste management service charge in line with Council's policy of full cost recovery of waste related costs.

9.7 Rate payment options

In 2015-16, Boroondara will offer a wide range of options for the payment of rates and waste charges.

Council has again decided to grant a 2.5% discount for early payment in full of the rates bill. The payment options will include:

- One lump sum payment, with a 2.5% discount on the total rates bill, if payment is made in full, at the reduced amount, by 31 August 2015.
- One lump sum payment, in full, by 15 February 2016 (note, direct debit will be available for this option).
- Four instalments, with payments required on 30 September, 30 November, 28 February, and 31 May. From 1 July 2015, the direct debit option will be further extended to the four instalments.
- A direct debit (interest free) payment plan. This plan provides for payment to be made by 10 monthly direct debits from your nominated bank. Full details of all payment options will be provided when rate notices are issued.

9.8 Late payment of rates

Where rates are not paid in full by the due instalment or lump sum payment date Council is authorised to charge penalty interest on outstanding amounts at the penalty interest rate of 11.5% which is set by the state government and reviewed annually.

9.9 Rates deferment and financial hardship

Where a ratepayer incurs late payment penalty interest and is eligible for the State Government Pensioner Rate Rebate, the penalty interest rate to apply shall be equal to Council's 2015-16 forecast investment earning rate of 2.50% per annum.

10. Borrowing Strategy

In developing the Strategic Resource Plan, (**Section 8**) borrowings have been identified as a funding source for the creation of income generating assets and assets servicing current and future generations.

10.1 Introduction

The City of Boroondara inherited \$31.6M of borrowings at the time of amalgamation (1994). In 1996-97 Council brought to account its \$12.6M portion of the local government superannuation funds unfunded liability for past service as at 30 June 1997. Council refinanced all of its outstanding borrowing and the unfunded superannuation debt in 2001-02.

During the 2002-03 year, a \$4.02 million levy was imposed on Boroondara for the Defined Benefit Scheme Superannuation shortfall. During 2003-04, additional borrowings were undertaken as budgeted, to finance the \$4.02 million levy, plus accrued interest, imposed upon Council arising from the shortfall in the Local Authorities Superannuation Defined Benefit scheme.

At the conclusion of the 2012-13 financial year, the above borrowings were fully repaid.

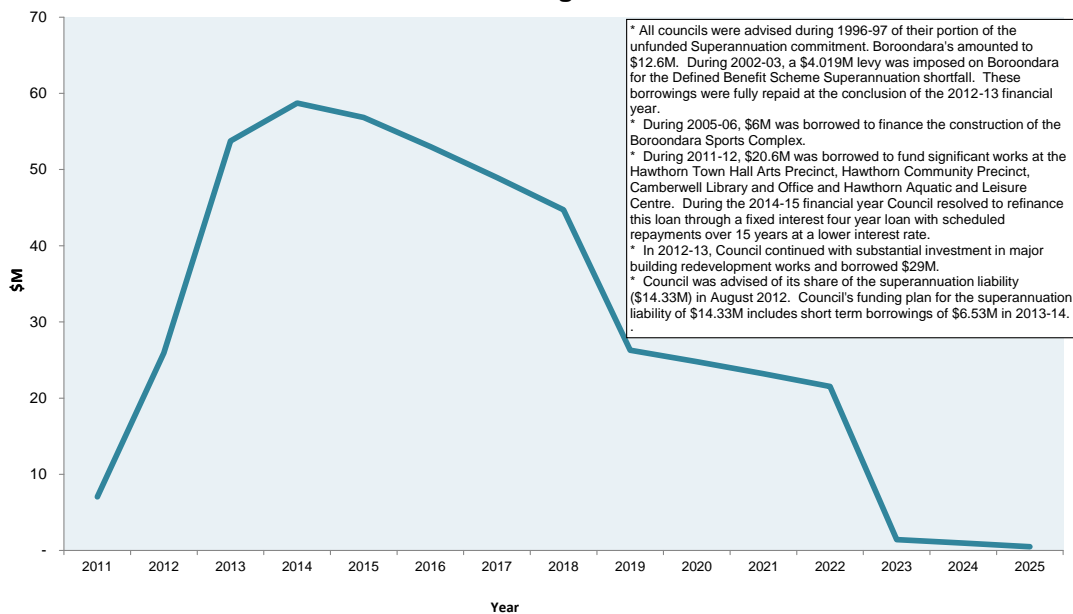
In 2005-06 borrowing was undertaken to part fund the Boroondara Sports Complex. Council originally agreed to borrow \$15 million in two tranches for this project, however through careful cash management was able to reduce the amount borrowed to only \$6 million.

During the 2011-12 financial year borrowings of \$20.6 million were undertaken to fund significant building works at the Kew and Hawthorn Aquatic and Leisure Centres, Hawthorn Community Precinct, Hawthorn Town Hall Arts Precinct and the Camberwell Library and Office. During the 2014-15 financial year Council resolved to refinance this loan through a fixed interest four year loan with scheduled repayments over 15 years at a lower interest rate. Council plans to repay the outstanding balance in full in 2018-19. As a result, Council has repaid the balance of an existing loan of \$21.51 million including break costs and refinanced \$21.16 million in loan borrowings. Significant Interest savings to the community will be achieved over the term of the loan to more than offset the break costs.

A further \$29 million was taken out in 2012-13 to fund major building works. This was at a fixed interest rate for 10 years, and the long term financial strategy provides for payment of the remaining balance in full at that time.

Council borrowed \$14.3 million on variable interest rates during 2013-14 to pay for the Local Government Defined Benefit Superannuation Fund call. This amount was repaid in June 2014, and a fixed short term borrowing of \$6.53 million was taken out prior to 30 June 2014.

Total outstanding loans at 30 June



10.2 Future Borrowing Strategy

The borrowing strategy is to retire existing debt over time to free up capacity to undertake new borrowings for significant infrastructure projects for the community. The repayment of outstanding debt competes for the same funding as Capital Works expenditure. Boroondara Council will consider debt for major community assets in accordance with its financial strategy principles. As in previous years this budget has put strategies in place to accelerate the repayment of borrowings compared with the loan terms previously foreshadowed.

Superannuation liability

In August 2012 Council was advised of its share of the Defined Benefit Scheme superannuation shortfall of \$14.33M. The 2013-14 adopted budget was prepared on the basis that borrowing of \$14.33 million to fund the shortfall would be based on a five year fixed interest loan term. In September 2013 Council accessed a short term financing option to finance the superannuation liability. The short term financing option (available for the 2013-14 financial year) presented Council with an opportunity to access lower servicing costs for twelve months whilst Council reviewed its debt structuring options.

The deferment of the need to drawdown on a fixed rate, fixed term loan until June 2014 allowed Council to drawdown less than the budgeted \$14.33 million in fixed term borrowings. The 2013-14 cash surplus combined with controlled expenditure identified favourable financial capacity to reduce the borrowing requirement. As a result, Council repaid \$7.77 million of the \$14.33 million borrowings from cash and investment reserves with the balance of \$6.53 million to be repaid over the remaining four years reducing the overall cost to the community of the shortfall.

Council does not foresee the requirement to access additional borrowings during the life of the current long term financial strategy.

The current Long Term Financial Strategy envisions Council being debt free during 2026.

10.3 Existing borrowings

During the 2015-16 year \$3.86 million in principal repayments on existing borrowings will be made. The outstanding amount borrowed will be \$52.99 million as at 30 June 2016. The projected cost of servicing these borrowings will be \$2.72 million during 2015-16.

The following table sets out future proposed borrowings, based on the forecast position of Council as at 30 June 2016. The table also shows the results of prudential ratios that have previously been issued by the Victorian State Government.

Council is projected to be well within these prudential ratio limits as shown below.

\$'000's					Ratios (%)			
Financial year ending	New borrowings/ refinance	Principal paid	Interest expense	Balance 30 June	Liquidity (Current assets/ Current liabilities)	Debt Mgmt (Debt/Total rates and charges)	Debt Mgmt (Serv Costs/ Total Revenue)	Debt Exp (Total liabilities/ Realisable assets*)
2015	21,160	23,012	4,429	56,862	1.73	37.4%	2.2%	3.8%
2016	-	3,864	2,718	52,998	1.81	33.0%	1.3%	3.7%
2017	-	4,049	2,534	48,950	1.96	29.5%	1.2%	3.5%
2018	-	4,235	2,349	44,715	1.52	26.0%	1.1%	3.4%
2019	-	18,433	1,652	26,282	1.72	14.8%	0.7%	2.7%
Prudential ratio limits:						Not greater than 80%	Not greater than 5%	Not greater than 150%

* Realisable assets include total assets except for the following infrastructure assets: roads, drains, footpaths, bridges, trees, kerb and channel, utilities, landscape features and traffic management devices.

The table below shows information on borrowings specifically required by the Local Government (Planning and Reporting) Regulations.

Indicator	2014-15	Budget 2015-16
	\$'000	\$'000
Total amount borrowed as at 30 June of the prior year	58,714	56,862
Total amount to be borrowed	21,160	-
Total amount projected to be redeemed	(23,012)	(3,864)
Total amount proposed to be borrowed as at 30 June	56,862	52,998

11. Asset Management Strategy

The Asset Management Strategy is one of the key areas of Council's planning informing the Strategic Resource Plan.

11.1 Strategy development

A high priority for Boroondara is to ensure that the \$2.7 billion dollars of assets under Council's control such as roads, drains, footpaths and buildings are maintained at a level that will service the needs of current generations and not leave unreasonable cost burdens on future generations.

Boroondara has been proactive in undertaking asset renewal to reduce backlogs of works that is a common issue with most Councils and all levels of government that was created over time with insufficient capital renewal funding in the prior decades.

The Department of Transport Planning and Local Infrastructure and separately the Victorian Auditor-General's Office (VAGO) have financial measurements of Council's asset renewal performance. These measures demonstrate that all Councils should aim to refurbish at least the same amount of its assets than are being used up each year. In Boroondara's case the rate of depreciation of assets is forecast to be \$31.26 million in 2015-16. Therefore to maintain pace with the rate of asset use Council should spend an equivalent amount on capital renewal. However, in order to bring the standard of assets up the level adopted in Asset Management Plans, asset renewal expenditure should be maintained above the depreciation level.

Council has developed comprehensive Asset Management Plans for the major asset classes. Asset Management Plans include condition assessments for each of the thousands of assets under Council control. The plans identify the proposed timing of the renewal of these assets based on their condition. The asset condition assessments help to create a scheduled program of works that targets the expenditure of capital funds on the assets that most require intervention. Council's depreciation calculations draw on information contained in these plans to derive appropriate depreciation rates. This ensures that depreciation recorded within our accounts adequately reflects asset renewal needs.

The funding of asset renewal is a substantial expense to the community and Council receives limited support from other levels of government. Therefore the burden of asset renewal must be carried largely by the residents of local communities. Boroondara has increased the amount it is spending on asset renewal over the last decade and plans to expend \$46.79 million in 2015-16. In the future, asset renewal expenditure on average is forecast to be \$40 million per annum over the next four years as detailed in Council's Long Term Financial Strategy. Funds for these projects will be primarily generated from Council's underlying surplus from operations.

Council also has asset renewal programs for its fleet, equipment, library books and information technology equipment.

Each year a range of new capital assets are created for new facilities to meet community expectations, ranging from traffic management works to shopping centre streetscapes, parks and new or upgraded buildings. These new assets will also require renewal in future years thus adding to the asset renewal needs of the city.

In the 2015-16 Long Term Financial Strategy Council continues to allocate funding to upgrade and renew major community facilities across the City. Details of the foreshadowed major projects and renewal programs can be reviewed in (**Appendix E – Capital Works Program**). Council has also made public details of the proposed expenditure by project for building works and by category for other asset classes. Council also provides by category, asset class proposed expenditure for the next 4 years in the Strategic Resource Plan in **Section 8 – Strategic Resource Plan**.

11.2 Influences on Asset Management Strategy

The following influences are anticipated to significantly impact on Council's Asset Management Strategy and associated costs:

- Capital Works Programs from 2015-16 onwards are funded by annual underlying operating surpluses, capital grants and contributions in the Long Term Financial Strategy.
- Growth in litigation and legal requirements.
- Compliance with the Commonwealth Government's *Disability Discrimination Act*.
- Compliance with State Government Occupational Health and Safety Regulations.
- Council does not foresee the requirement for additional borrowings for asset management.

Council has a program for the ongoing review of Council's Asset Management Plans and Practices.

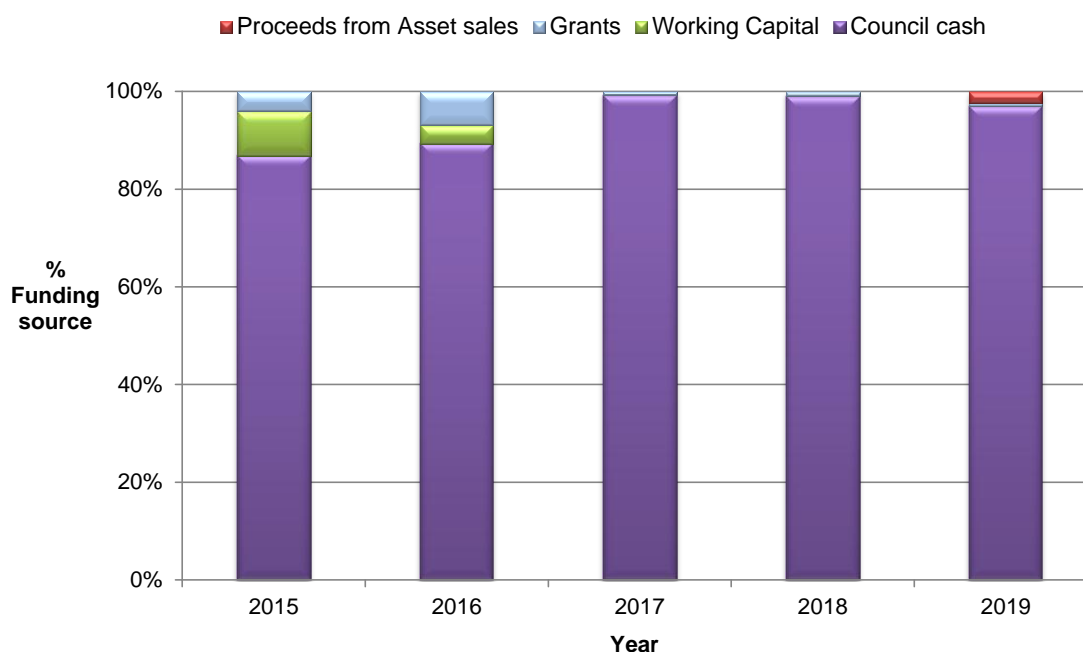
The following table summarises Council's forward outlook on new, upgrade, expansion and renewal capital expenditure including funding sources for the next four years.

Year	Total capital program \$'000	Grants \$'000	Working capital ¹ \$'000	Proceeds from asset sales \$'000	Council cash \$'000
2015	56,855	2,313	5,125	-	49,417
2016	58,330	3,982	2,257	-	52,091
2017	54,097	448	-	-	53,649
2018	58,304	574	-	-	57,730
2019	68,806	429	-	1,650	66,727

¹Funding projects carried forward from 2014-15 totalling \$2.26 million. Working capital (unrestricted cash and investments) represents funding sources from the previous year.

In addition to using cash generated from its annual operations, borrowings and external grants and contributions, such as government grants, and working capital for forward commitments where funding for these projects was previously received or committed but not expended are also used to fund a variety of capital projects.

Capital Works funding sources



12. Service Delivery Strategy

In developing the Strategic Resource Plan, strategies including the Service Delivery Strategy have been developed.

12.1 Strategy development

The creation of a Service Delivery Strategy is undertaken through the development of profiles that outline the service provision within each department. The service profile defines the resources needed and outputs delivered for each of Council's activities. These service profiles are provided to Council in a comprehensive document prior to the commencement of each year's budget. The service profile document provides the basis for decision making in terms of service direction, expansion and amendment.

During the development of each departmental budget, service levels are discussed with Council to provide direction on the increase or amendment of Council services. Proposed service amendments are reviewed by Council during the development of the Budget for consideration and evaluation.

Council's focus on environmentally sustainable service delivery is evidenced in the 2015-16 Budget which builds on the Council Plan theme of sustainable environment. A number of environmental commitments are included within the Budget including providing a more secure and sustainable water source for Grace Park and Glenferrie Oval by implementing a storm water harvesting system, implementing actions from the Urban Biodiversity Strategy 2013-23, continuation of the Low Carbon Strategy to reduce greenhouse emissions and contributing to the sustainable management of open space throughout the municipality by developing an Open Space Asset Management Plan.

12.2 Service delivery changes

Overall service direction for 2015-16 and in future years is being guided by strategies and policies adopted by Council after extensive community consultation. The annual commitments identified in the Annual Plan are actions derived by the strategies, plans and policies of Council together with departmental Business Plans.

12.3 Priority Projects

Service delivery is enhanced by Council's Priority Projects. Priority Projects programs provide funding for short term projects or pilot initiatives. This allows Council to deliver on important issues for the community whilst from a financial perspective ensuring that project funding does not become part of the recurrent operating budget. It is another example of Council's commitment to financial sustainability, transparency and accountability.

In 2015-16 Priority Projects have been fully planned for the coming year and in addition details of projects foreshadowed over the next two years have been made available (refer to **Appendix D - Priority Projects Program**). The Priority Projects budget for 2015-16 includes projects that support all of Council's eight Strategic Objectives as outlined in **Section 2**. Some highlights include:

- Digital transformation \$1.5 million
- New Residential Zones review stage 2 \$160,000
- Christmas in Boroondara Program \$100,000
- Street Tree Strategy \$60,000
- Biodiversity Strategy implementation \$52,000.



City of Boroondara Budget 2015-16

Appendices

The following appendices include voluntary and statutory disclosures of information, which provide support for the analysis contained in Sections 1-12 of this report:

Appendix A	Financial Statements
Appendix B	Statutory disclosures
Appendix C	Fees and charges
Appendix D	Priority Projects Program
Appendix E	Capital Works Program
Appendix F	Performance Indicators
Appendix G	Glossary of terms

Overview to appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in Sections 1 to 12 of this report.

This information has not been included in the main body of the Budget report in the interests of clarity and conciseness. Council has decided that whilst the Budget report needs to focus on the important elements of the Budget and provide appropriate analysis, the detail upon which the Budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Financial Statements
B	Statutory disclosures
C	Fees and charges
D	Priority Projects Program
E	Capital Works Program
F	Performance Indicators
G	Glossary of terms

Appendix A

Financial Statements

This appendix presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2015-16 to 2018-19 has been extracted from the Strategic Resource Plan.

The appendix includes the following budgeted information:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

The Regulations require that the financial statements included in the Strategic Resource Plan must be in the form set out in the Local Government Model Financial Report (LGMFR). In addition to the financial statements, there are two further disclosures which are specific to the preparation of the Strategic Resource Plan being:

- Summary of planned capital works expenditure
- Summary of planned human resources and expenditure

Appendix A – Financial Statements

City of Boroondara Comprehensive Income Statement For the four years ending 30 June 2019

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2014-15		2016-17	2017-18	2018-19
	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	152,097	160,809	166,086	171,773	177,614
Statutory fees and fines	10,876	11,099	11,396	11,686	11,978
User fees	12,313	12,990	14,518	14,986	15,616
Grants - operating	13,980	13,547	13,795	14,140	14,494
Grants - capital	2,313	3,982	448	574	429
Contributions - monetary	3,821	1,844	1,894	1,941	1,990
Other income	6,554	6,931	7,189	7,911	7,890
Total income	201,954	211,202	215,326	223,011	230,011
Expenses					
Employee costs	73,835	77,335	79,505	82,725	86,075
Materials and services	54,290	54,215	56,651	60,440	62,145
Bad and doubtful debts	1,176	1,206	1,239	1,270	1,301
Depreciation and amortisation	29,768	31,256	32,391	31,735	31,333
Borrowing costs	4,429	2,718	2,534	2,349	1,652
Other expenses	11,022	11,309	11,608	11,898	12,196
Net loss on disposal of property, plant and equipment, infrastructure	4,263	3,000	2,665	2,665	2,558
Total expenses	178,783	181,039	186,593	193,082	197,260
Surplus for the year	23,171	30,163	28,733	29,929	32,751
Other comprehensive income items that will not be reclassified to surplus or deficit in future periods:					
Other	-	-	-	-	-
Total comprehensive result	23,171	30,163	28,733	29,929	32,751

City of Boroondara

Balance Sheet

For the four years ending 30 June 2019

	Forecast	Budget 2015-16 \$'000	Strategic Resource Plan		
	Actual		Projections		
	2014-15 \$'000		2016-17 \$'000	2017-18 \$'000	2018-19 \$'000
Current assets					
Cash and cash equivalents	56,190	61,279	70,318	75,135	59,299
Trade and other receivables	11,832	11,982	11,678	11,791	11,907
Other assets	896	906	916	926	936
Total current assets	68,918	74,167	82,912	87,852	72,142
Non-current assets					
Trade and other receivables	84	54	54	54	54
Investments in associates	3,404	3,404	3,404	3,404	3,403
Property, infrastructure, plant and equipment	2,724,179	2,746,453	2,763,784	2,786,014	2,817,502
Investment property	7,754	7,754	7,615	7,478	7,343
Intangible assets	255	255	255	170	142
Total non-current assets	2,735,676	2,757,920	2,775,112	2,797,120	2,828,444
Total assets	2,804,594	2,832,087	2,858,024	2,884,972	2,900,586
Current liabilities					
Trade and other payables	18,310	18,790	19,301	19,787	20,285
Trust funds and deposits	2,898	2,948	2,998	3,048	3,098
Provisions	14,652	15,235	15,842	16,473	17,130
Interest-bearing loans and borrowings	3,865	4,050	4,235	18,433	1,495
Total current liabilities	39,725	41,023	42,376	57,741	42,008
Non-current liabilities					
Provisions	1,989	2,070	2,154	2,241	2,332
Interest-bearing loans and borrowings	52,997	48,948	44,715	26,282	24,787
Total non-current liabilities	54,986	51,018	46,869	28,523	27,119
Total liabilities	94,711	92,041	89,245	86,264	69,127
Net assets	2,709,883	2,740,046	2,768,779	2,798,708	2,831,459
Equity					
Accumulated surplus	796,644	825,007	851,940	880,069	911,020
Reserves	1,913,239	1,915,039	1,916,839	1,918,639	1,920,439
Total equity	2,709,883	2,740,046	2,768,779	2,798,708	2,831,459

City of Boroondara

Statement of Changes in Equity

For the four years ending 30 June 2019

	Total \$'000	Accumulated surplus \$'000	Revaluation reserve \$'000	Other reserves
2016				
Balance at beginning of the financial year	2,709,883	796,644	-	1,913,239
Surplus (deficit) for the year	30,163	30,163	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,800)	-	1,800
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	2,740,046	825,007	-	1,915,039
2017				
Balance at beginning of the financial year	2,740,046	825,007	-	1,915,039
Surplus (deficit) for the year	28,733	28,733	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,800)	-	1,800
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	2,768,779	851,940	-	1,916,839
2018				
Balance at beginning of the financial year	2,768,779	851,940	-	1,916,839
Surplus (deficit) for the year	29,929	29,929	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,800)	-	1,800
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	2,798,708	880,069	-	1,918,639
2019				
Balance at beginning of the financial year	2,798,708	880,069	-	1,918,639
Surplus (deficit) for the year	32,751	32,751	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,800)	-	1,800
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	2,831,459	911,020	-	1,920,439

City of Boroondara

Cash Flow Statement

For the four years ending 30 June 2019

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2014-15		2016-17	2017-18	2018-19
	\$'000		\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities					
Rates and charges	151,997	160,709	166,390	171,660	177,498
Statutory fees and fines	9,780	9,873	10,157	10,416	10,677
User charges and other fines	13,544	14,289	15,970	16,485	17,178
Grants - operating	14,949	14,473	14,745	15,114	15,492
Grants - capital	2,313	3,982	448	574	429
Contributions - monetary	3,821	1,844	1,894	1,941	1,990
Interest received	1,860	1,950	2,329	2,667	2,784
Trsut fund and deptsits taken	1,550	1,550	1,550	1,550	1,550
Other receipts	5,163	5,479	5,346	5,768	5,617
Net GST refund / payment	9,427	9,311	8,985	9,698	10,866
Employee costs	(73,071)	(76,671)	(78,814)	(82,007)	(85,327)
Materials and services	(62,936)	(62,978)	(65,147)	(69,710)	(72,574)
Trsut fund and deptsits repaid	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Other payments	(11,998)	(12,310)	(12,635)	(12,951)	(13,275)
Net cash provided by operating activities	64,899	70,001	69,718	69,705	71,405
Cash flows from investing activities					
Payments for property, plant and equipment	(56,855)	(58,330)	(54,096)	(58,304)	(68,806)
Net cash used in investing activities	(56,855)	(58,330)	(54,096)	(58,304)	(67,156)
Cash flows from financing activities					
Finance costs	(4,912)	(2,718)	(2,534)	(2,349)	(1,652)
Proceeds from borrowings	21,160	-	-	-	-
Repayment of borrowings	(23,012)	(3,864)	(4,049)	(4,235)	(18,433)
Net cash used in financing activities	(6,764)	(6,582)	(6,583)	(6,584)	(20,085)
Net increase (decrease) in cash and cash equivalents	1,280	5,089	9,039	4,817	(15,836)
Cash and cash equivalents at beginning of year	54,910	56,190	61,279	70,318	75,135
Cash and cash equivalents at end of year	56,190	61,279	70,318	75,135	59,299

City of Boroondara

Statement of Capital Works

For the four years ending 30 June 2019

	Forecast Actual 2014-15 \$'000	Budget 2015-16 \$'000	Strategic Resource Plan Projections		
			2016-17 \$'000	2017-18 \$'000	2018-19 \$'000
Property					
Land improvements	28	2,130	708	866	700
Total land	28	2,130	708	866	700
Buildings	27,516	27,353	26,632	29,275	41,223
Building improvements	4,758	1,909	740	50	50
Total buildings	32,274	29,262	27,372	29,325	41,273
Total property	32,302	31,392	28,080	30,191	41,973
Plant and equipment					
Plant, machinery and equipment	1,051	917	1,229	904	926
Fixtures, fittings and furniture	238	199	163	163	165
Computers and telecommunications	1,421	2,657	950	595	615
Library books	1,090	1,080	1,080	1,080	1,080
Total plant and equipment	3,800	4,853	3,422	2,742	2,786
Infrastructure					
Roads	8,315	8,809	9,091	9,392	9,693
Bridges	252	54	56	58	60
Footpaths and cycleways	2,856	1,966	2,040	3,130	2,832
Drainage	3,986	4,918	4,766	4,926	5,089
Recreational, leisure and community facilities	1,217	1,820	1,644	2,150	1,039
Parks, open space and streetscapes	3,243	3,944	3,707	5,109	4,713
Off street car parks	679	574	1,291	606	621
Other infrastructure	205	-	-	-	-
Total infrastructure	20,753	22,085	22,595	25,371	24,047
Total capital works expenditure	56,855	58,330	54,097	58,304	68,806
Represented by:					
New asset expenditure	3,097	9,152	15,909	18,109	26,760
Asset renewal expenditure	43,852	46,788	35,690	36,881	39,883
Asset upgrade expenditure	6,199	1,512	841	194	184
Asset expansion expenditure	3,707	878	1,657	3,120	1,979
Total capital works expenditure	56,855	58,330	54,097	58,304	68,806

The above statement of capital works should be read in conjunction with the accompanying 'Other information'.

City of Boroondara
Statement of Human Resources
For the four years ending 30 June 2019

	Forecast	Budget 2015-16 \$'000	Strategic Resource Plan		
	Actual		Projections		
	2014-15 \$'000		2016-17 \$'000	2017-18 \$'000	2018-19 \$'000
Staff expenditure					
Employee costs	73,835	77,335	79,505	82,725	86,075
Total staff expenditure	73,835	77,335	79,505	82,725	86,075
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	798.6	797.6	790.6	790.6	790.6
Casuals	14.1	12.9	12.9	12.9	12.9
Allowance for service changes	-	-	2.0	4.0	5.9
Total staff numbers	812.7	810.5	805.5	807.5	809.4

Other information - for the four years ended 30 June 2019

Summary of planned capital works expenditure

	Asset expenditure types					Funding sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contrib- utions \$'000	Council cash \$'000
2016									
Property									
Land improvements	2,130	2,010	-	120	-	2,130	1,080	-	1,050
Total land	2,130	2,010	-	120	-	2,130	1,080	-	1,050
Buildings	27,353	2,565	23,910	-	878	27,353	2,100	-	25,253
Building improvements	1,909	690	-	1,219	-	1,909	-	-	1,909
Total buildings	29,262	3,255	23,910	1,219	878	29,262	2,100	-	27,162
Total property	31,392	5,265	23,910	1,339	878	31,392	3,180	-	28,212
Plant and equipment									
Plant, machinery and equipment	917	130	787	-	-	917	-	-	917
Fixtures, fittings and furniture	199	36	163	-	-	199	-	-	199
Computers and telecommunications	2,657	1,023	1,564	70	-	2,657	-	-	2,657
Library books	1,080	-	1,080	-	-	1,080	-	-	1,080
Total plant and equipment	4,853	1,189	3,594	70	-	4,853	-	-	4,853
Infrastructure									
Roads	8,809	320	8,466	23	-	8,809	797	-	8,012
Bridges	54	-	54	-	-	54	-	-	54
Footpaths and cycleways	1,966	507	1,379	80	-	1,966	-	-	1,966
Drainage	4,918	-	4,918	-	-	4,918	-	-	4,918
Recreational, leisure and community facilities	1,820	617	1,203	-	-	1,820	-	-	1,820
Parks, open space and streetscapes	3,944	1,104	2,840	-	-	3,944	5	-	3,939
Off street car parks	574	150	424	-	-	574	-	-	574
Other infrastructure	-	-	-	-	-	-	-	-	-
Total infrastructure	22,085	2,698	19,284	103	-	22,085	802	-	21,283
Total capital works expenditure	58,330	9,152	46,788	1,512	878	58,330	3,982	-	54,348

Summary of planned capital works expenditure (continued)

	Asset expenditure types					Funding sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contrib- utions \$'000	Council cash \$'000
2017									
Property									
Land improvements	708	560	-	148	-	708	30	-	678
Total land	708	560	-	148	-	708	30	-	678
Buildings	26,632	11,442	13,533	-	1,657	26,632	-	-	26,632
Building improvements	740	90	-	650	-	740	-	-	740
Total buildings	27,372	11,532	13,533	650	1,657	27,372	-	-	27,372
Total property	28,080	12,092	13,533	798	1,657	28,080	30	-	28,050
Plant and equipment									
Plant, machinery and equipment	1,229	618	611	-	-	1,229	-	-	1,229
Fixtures, fittings and furniture	163	-	163	-	-	163	-	-	163
Computers and telecommunications	950	370	560	20	-	950	-	-	950
Library books	1,080	-	1,080	-	-	1,080	-	-	1,080
Total plant and equipment	3,422	988	2,414	20	-	3,422	-	-	3,422
Infrastructure									
Roads	9,091	250	8,818	23	-	9,091	399	-	8,692
Bridges	56	-	56	-	-	56	-	-	56
Footpaths and cycleways	2,040	615	1,425	-	-	2,040	-	-	2,040
Drainage	4,766	-	4,766	-	-	4,766	-	-	4,766
Recreational, leisure and community facilities	1,644	191	1,453	-	-	1,644	-	-	1,644
Parks, open space and streetscapes	3,707	923	2,784	-	-	3,707	19	-	3,688
Off street car parks	1,291	850	441	-	-	1,291	-	-	1,291
Other infrastructure	-	-	-	-	-	-	-	-	-
Total infrastructure	22,595	2,829	19,743	23	-	22,595	418	-	22,177
Total capital works expenditure	54,097	15,909	35,690	841	1,657	54,097	448	-	53,649

Summary of planned capital works expenditure (continued)

	Asset expenditure types					Funding sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contrib- utions \$'000	Council cash \$'000
2018									
Property									
Land improvements	866	715	-	151	-	866	30	-	836
Total land	866	715	-	151	-	866	30	-	836
Buildings	29,275	12,340	13,815	-	3,120	29,275	-	-	29,275
Building improvements	50	50	-	-	-	50	-	-	50
Total buildings	29,325	12,390	13,815	-	3,120	29,325	-	-	29,325
Total property	30,191	13,105	13,815	151	3,120	30,191	30	-	30,161
Plant and equipment									
Plant, machinery and equipment	904	75	829	-	-	904	-	-	904
Fixtures, fittings and furniture	163	-	163	-	-	163	-	-	163
Computers and telecommunications	595	-	575	20	-	595	-	-	595
Library books	1,080	-	1,080	-	-	1,080	-	-	1,080
Total plant and equipment	2,742	75	2,647	20	-	2,742	-	-	2,742
Infrastructure									
Roads	9,392	250	9,119	23	-	9,392	399	-	8,993
Bridges	58	-	58	-	-	58	-	-	58
Footpaths and cycleways	3,130	1,657	1,473	-	-	3,130	-	-	3,130
Drainage	4,926	-	4,926	-	-	4,926	-	-	4,926
Recreational, leisure and community facilities	2,150	1,170	980	-	-	2,150	-	-	2,150
Parks, open space and streetscapes	5,109	1,702	3,407	-	-	5,109	145	-	4,964
Off street car parks	606	150	456	-	-	606	-	-	606
Other infrastructure	-	-	-	-	-	-	-	-	-
Total infrastructure	25,371	4,929	20,419	23	-	25,371	544	-	24,827
Total capital works expenditure	58,304	18,109	36,881	194	3,120	58,304	574	-	57,730

Summary of planned capital works expenditure (continued)

	Asset expenditure types					Funding sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000
2019									
Property									
Land improvements	700	560	-	140	-	700	30	-	670
Total land	700	560	-	140	-	700	30	-	670
Buildings	41,223	23,169	16,075	-	1,979	41,223	-	1,650	39,573
Building improvements	50	50	-	-	-	50	-	-	50
Total buildings	41,273	23,219	16,075	-	1,979	41,973	-	1,650	39,623
Total property	41,973	23,779	16,075	140	1,979	41,973	30	1,650	40,293
Plant and equipment									
Plant, machinery and equipment	926	75	851	-	-	926	-	-	926
Fixtures, fittings and furniture	165	-	165	-	-	165	-	-	165
Computers and telecommunications	615	-	595	20	-	615	-	-	615
Library books	1,080	-	1,080	-	-	1,080	-	-	1,080
Total plant and equipment	2,786	75	2,691	20	-	2,786	-	-	2,786
Infrastructure									
Roads	9,693	250	9,419	24	-	9,693	399	-	9,294
Bridges	60	-	60	-	-	60	-	-	60
Footpaths and cycleways	2,832	1,316	1,516	-	-	2,832	-	-	2,832
Drainage	5,089	-	5,089	-	-	5,089	-	-	5,089
Recreational, leisure and community facilities	1,039	-	1,039	-	-	1,039	-	-	1,039
Parks, open space and streetscapes	4,713	1,190	3,523	-	-	4,713	-	-	4,713
Off street car parks	621	150	471	-	-	621	-	-	621
Other infrastructure	-	-	-	-	-	-	-	-	-
Total infrastructure	24,047	2,906	21,117	24	-	24,047	399	-	23,648
Total capital works expenditure	68,806	26,760	39,883	184	1,979	68,806	429	1,650	66,727

Summary of planned human resources expenditure

	Budget 2015-16 \$'000	Strategic Resource Plan Projections		
		2016-17 \$'000	2017-18 \$'000	2018-19 \$'000
Chief Executive and Governance				
Permanent full time	1,388	1,444	1,502	1,563
Permanent part time	-	-	-	-
Total Chief Executive and Governance	1,388	1,444	1,502	1,563
City Planning	-	-	-	-
Permanent full time	10,312	10,730	11,164	11,616
Permanent part time	2,321	2,415	2,512	2,614
Total City Planning	12,633	13,145	13,676	14,230
Environment and Infrastructure				
Permanent full time	20,780	20,759	21,600	22,474
Permanent part time	894	930	968	1,007
Total Environment and Infrastructure	21,674	21,689	22,568	23,481
Community Development				
Permanent full time	13,591	14,142	14,715	15,314
Permanent part time	11,267	11,723	12,198	12,692
Total Community Development	24,858	25,865	26,913	28,006
Corporate Services				
Permanent full time	8,848	9,107	9,476	9,859
Permanent part time	2,347	2,442	2,541	2,643
Total Corporate Services	11,195	11,549	12,017	12,502
Communications and Engagement				
Permanent full time	1,967	2,046	2,129	2,215
Permanent part time	1,093	1,138	1,184	1,232
Total Communications and Engagement	3,060	3,184	3,313	3,447
Total casuals and other	2,527	2,629	2,736	2,846
Total staff expenditure	77,335	79,505	82,725	86,075

Summary of planned human resources full time equivalent (FTE)

	Budget	Strategic Resource Plan Projections		
	2015-16	2016-17	2017-18	2018-19
	FTE	FTE	FTE	FTE
Chief Executive and Governance				
Permanent full time	10.0	10.0	10.0	10.0
Permanent part time	-	-	-	-
Total Chief Executive and Governance	10.0	10.0	10.0	10.0
City Planning				
	-	-	-	-
Permanent full time	95.0	95.0	95.0	95.0
Permanent part time	32.5	32.5	32.5	32.5
Total City Planning	127.5	127.5	127.5	127.5
Environment and Infrastructure				
Permanent full time	219.2	213.2	213.2	213.2
Permanent part time	9.8	9.8	9.8	9.8
Total Environment and Infrastructure	229.0	223.0	223.0	223.0
Community Development				
Permanent full time	135.0	135.0	135.0	135.0
Permanent part time	155.7	155.7	155.7	155.7
Total Community Development	290.7	290.7	290.7	290.7
Corporate Services				
Permanent full time	84.0	83.0	83.0	83.0
Permanent part time	24.4	24.4	24.4	24.4
Total Corporate Services	108.4	107.4	107.4	107.4
Communications and Engagement				
Permanent full time	20.2	20.2	20.2	20.2
Permanent part time	11.8	11.8	11.8	11.8
Total Communications and Engagement	32.0	32.0	32.0	32.0
Total casuals and other	12.9	14.9	16.9	18.8
Total staff expenditure	810.5	805.5	807.5	809.4



City of Boroondara
Budget 2015-16

Appendix B

Statutory disclosures

This appendix presents information about rates and charges which the Act and the Regulations require to be disclosed in Council's annual budget.

Appendix B - Statutory disclosures

Section 127, Regulation 10 (2)(a) –(r)

1 Rates and charges

1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	Budget 2014-15 cents/\$CIV	Budget 2015-16 cents/\$CIV	Change
General rate for rateable residential properties	0.1615	0.1688	4.5%
General rate for rateable commercial properties	0.1615	0.1688	4.5%
Rate concession - rateable cultural and recreational properties	0.0808	0.0844	4.5%

1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Budget 2014-15 \$	Budget 2015-16 \$	Change
Rateable residential	120,023,000	127,570,000	6.3%
Rateable commercial	9,786,000	9,923,000	1.4%
Cultural and recreational	51,000	54,000	5.9%
Total estimated amount to be raised	129,860,000	137,547,000	5.9%

1.3 The estimated total amount to be raised by rates

	Budget 2014-15 \$	Budget 2015-16 \$	Change
Total rates to be raised (incl additional rate revenue)	131,257,000	139,091,000	6.0%
Additional rate revenue			
Special rate schemes	1,280,000	1,300,000	1.6%
Supplementary valuations	800,000	1,000,000	25.0%
Early payment of rates discount	(683,000)	(756,000)	10.7%

1.4 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	Budget 2014-15	Budget 2015-16	Change
Rateable residential	66,855	68,019	1.7%
Rateable commercial	5,934	5,792	-2.4%
Cultural and recreational	44	43	-2.3%
Total number of assessments	72,833	73,854	1.4%

1.5 The basis of valuation to be used is the Capital Improved Value (CIV)

1.6 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	Budget 2014-15 \$	Budget 2015-16 \$	Change
Rateable residential	74,317,842,000	75,574,946,000	1.7%
Rateable commercial	6,059,337,000	5,878,459,000	-3.0%
Cultural and recreational	62,965,000	63,855,000	1.4%
Total	80,440,144,000	81,517,260,000	1.3%

1.7 The proposed unit amount to be levied for each type of charge under section 162 of the Act

Type of charge	Per Rateable Property Budget 2014-15 \$	Per Rateable Property Budget 2015-16 \$	Change
Annual service charge for collection and disposal of refuse for residential, non residential land and non rateable land where utilised			
(i) 240 litre bin (Only applies to households with four people)	781	836	7.0%
(ii) 240 litre bin commercial	781	836	7.0%
(iii) 240 litre bin concession (The 240 litre bin concession rate will only apply to residential households of 5 or more people or for those with a specific medical condition requiring a larger bin size)	638	686	7.5%
(iv) 120 litre bin residential and other	319	343	7.5%
(v) 120 litre bin commercial	319	343	7.5%
(vi) 80 litre bin residential and other	177	190	7.3%
(vii) 80 litre bin commercial	177	190	7.3%
(viii) Minimum charge for each residential property (Except for vacant land and those residential properties required to service own refuse disposal as a condition of a town planning permit where a waste environmental levy is imposed as a contribution to waste and rubbish collection from public spaces).	177	190	7.3%
(ix) Waste environmental levy residential and other	81	87	7.4%
(x) Waste environmental levy commercial	81	87	7.4%

NB Refuse collection includes collection of all household rubbish, commingled recyclables and green waste.

1.8 The estimated amount to be raised for each type of charge to be levied compared to the previous years

Type of charge	Budget 2014-15 \$	Budget 2015-16 \$	Change
Annual service charge for collection and disposal of refuse for residential, non residential land and non rateable land where utilised			
(i) 240 litre bin (Only applies to households with four people)	1,009,000	1,106,000	9.6%
(ii) 240 litre bin commercial	1,076,000	1,136,000	5.6%
(iii) 240 litre bin concession (The 240 litre bin concession rate will only apply to residential households of five or more people or for those with a specific medical condition requiring a larger bin size).	1,106,000	1,222,000	10.5%
(iv) 120 litre bin residential and other	11,712,500	12,557,000	7.2%
(v) 120 litre bin commercial	372,000	389,000	4.6%
(vi) 80 litre bin residential and other	4,046,600	4,387,100	8.4%
(vii) 80 litre bin commercial	114,500	109,000	-4.8%
(v) Minimum charge for each residential property (Except for vacant land and those residential properties required to service own refuse disposal as a condition of a town planning permit where a waste environmental levy is imposed as a contribution to waste and rubbish collection from public spaces)	180,500	193,900	7.4%
(ix) Waste environmental levy residential and other	315,000	415,000	31.7%
(x) Waste environmental levy commercial	190,900	203,000	6.3%
Total	20,123,000	21,718,000	7.9%

NB Refuse collection includes collection of all household rubbish, commingled recyclables and green waste.

1.9 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of charge	Budget 2014-15 \$	Budget 2015-16 \$	Change
Rates and charges	\$ 151,380,000	\$ 160,809,000	6.2%

1.10 There are no known significant changes, which may effect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be effected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that non residential land becomes commercial land and vice versa.

1.11 Differential rates

1.12 Rates to be levied under Section 161 and 161A of the Act

Council has not raised rate income by levying rates under a differential rates scheme.



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Appendix C

Fees and charges

Appendix C - Fees and charges index

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Appendix C - Fees and Charges

Introduction

The City of Boroondara provides a range of services to the community. Some of these services have an associated fee or charge levied.

Services funded by fees and charges provide enhanced community wellbeing. Council's Financial Strategy Principle on the Pricing of Services requires that *fees and charges for services be set having regard to specific policies in applicable area of Council, whilst incorporating cost recovery principles and marketplace competition.*

Council's Pricing Policy ensures that fees are set in line with community support objectives in mind. When setting fees and charges factors considered include the users capacity to pay, equity in the subsidisation of services, community service obligations, statutory or service agreement limitations and results of benchmarking of similar services.

Council has considered that where cost recovery principles are adopted, fees and charges that have a substantial labour component in the delivery of the service be increased by the expected increase in labour costs. In 2015-16 this means that many fees and charges were increased by an average of 3.80%. This attempts to maintain the relationship of funding between user fees and general rate subsidy for each service.

Fees that do not contain a labour component to deliver the service are proposed to generally increase on average by inflation (forecast to be 2.60% in 2015-16, *Access Economics Business Outlook September 2014* release).

A key issue is where fees are set by State Government statute (Statutory Fees); Council has no ability to alter the fee. These fees are fixed and result in a growing cost to the general ratepayer to provide services as the level of cost recovery is diminished over time. Fees will be amended in line with any increases should one be determined by State Government over the course of the 2015-16.

For the 2015-16 year further reductions have been made to Kew Court House and Hawthorn Arts Centre fees for community users for a number of the spaces (refer to hire fees in the Fees and Charges Schedule) and also a reduction in artist studio fees to increase community accessibility.

Waste charges are expected to increase on average by 7%. This is part due to the economic conditions affecting Council's recycling services driven by fluctuations in the underlying commodity prices for paper, plastics and glass received by Council and used to offset the cost of waste services.

The fees for the provision of commercial and residential waste services are set at full cost recovery. The costs considered in waste charges are waste to landfill (inclusive of taxes and levies), green waste service, the recycling service, hard-waste collection, operation of the Riversdale Transfer Station, delivery of street sweeping services, public place waste and recycling services, and provision of waste collection in public parks, gardens, sportsgrounds and community buildings. Waste bin fees and transfer station tipping fees have been set to recover the full costs of all of these services.

Landfill levy

In 2009-10 the State Government raised the landfill levy with significant impacts on Council's waste management costs. The levy has increased from \$9 per tonne in 2008-09 to a forecast \$60.52 per tonne in 2015-16 (over 550% increase in 7 years). Through this significant policy adjustment the State Government aims to increase recycling rates and reduce volumes going to landfill.

Budgeted costs associated with the disposal of domestic waste have been included within the waste management service charge in line with Council's policy of full cost recovery of waste related costs.

Changes to GST Status

For GST purposes Council's fees and charges are currently subject to the following Australian Taxation Office (ATO) determination:

A New Tax System (Goods and Services Tax) (Exempt Taxes, Fees and Charges) Determination 2011 (No. 1).

The GST legislation deems that Council's fees and charges are to include GST (taxable supply) unless they are identified for specific exemption from GST.

This determination under Section 81-5 of the *GST Act* identifies those Council fees and charges that are exempted from GST. The application of GST to the schedule of fees and charges is therefore based on current ATO legislation including this determination.

Council may be required to further amend the GST status of specific fees and charges when the ATO approves and issues further legislation or regulations. The impact of further ATO amendments may therefore require Council to alter prices in this schedule to reflect changes in the GST status of particular goods or services.

The full list of fees and charges is provided in the following pages. Some fees and charges may have different percentage increases due to rounding to improve ease of use or cash handling.

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Community Development - Family, Youth and Recreation Services						
Maternal and child health centre facilities						
Maternal and child health centre facilities (community organisation - not for profit)	N	Per term	\$ 50.00	\$ 49.00	\$ 1.00	Y
Maternal and child health centre facilities - hire of facility for delivery of services supporting families with young children (commercial)	N	Per four hours	\$ 79.00	\$ 76.50	\$ 2.50	Y
Maternal and child health centre facilities (playgroup contribution)	N	Per family per term	\$ 37.00	\$ 36.00	\$ 1.00	Y
Occasional care						
Kew occasional care fee - sessional program Minimum fee of three hours per session	N	Per hour	\$ 12.20	\$ 11.75	\$ 0.45	N
Kew occasional care fee Minimum three hour session Sibling rate (same session)	N	Per hour	\$ 8.50	\$ 8.20	\$ 0.30	N
Kew occasional care fee (health care card holder) Minimum three hour session	N	Per hour	\$ 5.80	\$ 5.60	\$ 0.20	N
Youth services						
Drug and alcohol free events	N	Per ticket	\$22.00 Maximum	\$21.00 Maximum	\$ 1.00	Y
360 Program Room - Not for Profit Youth Providers	N	Per hour	No charge	\$ -	\$ -	Y
360 Program Room - Commercial Hire (Youth Related Programs Only)	N	Per hour	\$ 24.20	\$ -	\$ 24.20	Y
Youth services school program facilitation	N	Per hour	\$63.50 Maximum	\$ 61.00	\$ 2.50	Y
Others						
Resource library registration - available to all early years services operating in Boroondara - Includes family day care educators. Kindergartens, long day care and occasional childcare services.	N	Registration per year	\$ 25.50	\$ 24.50	\$ 1.00	Y
Sleep day stay program fee	N	Rate per day	\$ 90.50	\$ 90.00	\$ 0.50	Y
Sleep day stay program fee (health care card holder)	N	Rate per day	No charge	No charge	\$ -	Y
Preschool central enrolment application fee Three year old child	N	Per application for three year old	\$ 25.50	\$ 25.00	\$ 0.50	Y
Preschool central enrolment application fee Four year old child	N	Per application for four year old	\$ 25.50	\$ 25.00	\$ 0.50	Y
Preschool central enrolment application fee Three year old child (health care card holder)	N	Per application for three year old	\$ 12.75	\$ 12.50	\$ 0.25	Y
Preschool central enrolment application fee Four year old child (health care card holder)	N	Per application for four year old	\$ 12.75	\$ 12.50	\$ 0.25	Y
Anderson Park Community Centre meeting room Commercial groups Applicable for bookings up until 31 December 2015	N	Per day	\$ 153.00	\$ 153.00	\$ -	Y
Anderson Park Community Centre meeting room Commercial groups Applicable for bookings up until 31 December 2015	N	Per four hours	\$ 76.50	\$ 76.50	\$ -	Y
Anderson Park Community Centre meeting room Community groups Applicable for bookings up until 31 December 2015	N	Per day	\$ 51.00	\$ 51.00	\$ -	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Anderson Park Community Centre meeting room Community groups Applicable for bookings up until 31 December 2015	N	Per four hours	\$ 25.50	\$ 25.50	\$ -	Y
Anderson Park Community Centre meeting room Commercial groups - applicable for bookings as of 1 January 2016	N	Per hour	\$ 23.50	\$ -	\$ 23.50	Y
Anderson Park Community Centre meeting room Community groups Applicable for bookings as of 1 January 2016	N	Per hour	\$ 6.60	\$ -	\$ 6.60	Y
Lexia Street Community Meeting Facility Commercial groups Applicable for bookings up until 31 December 2015	N	Per hour	\$ 11.50	\$ -	\$ 11.50	Y
Lexia Street Community Meeting Facility Community groups Applicable for bookings up until 31 December 2015	N	Per hour	\$ 3.25	\$ -	\$ 3.25	Y
Excess cleaning for Anderson Park/MCH Centres/Lexia Street meeting rooms	N	Per booking	Cost as assessed by Council officers to a maximum of \$500	\$ -	\$ 500.00	Y
Information forums for service professionals and parents of children and young people	N	Per ticket Maximum	\$ 10.00	\$ -	\$ 10.00	Y
Boroondara Early Years and Youth Providers Conference Attendance	N	Per attendee	\$ 60.00	\$ 55.00	\$ 5.00	Y
Boroondara Early Years and Youth Providers Conference - Stall trade table /display Not for Profit, community based organisation	N	Per display	No charge	\$ -	\$ -	Y
Boroondara Early Years and Youth Providers Conference - Stall trade table display Commercial operators	N	Per display	\$ 60.00	\$ 50.00	\$ 10.00	Y
Kew traffic school						
Community group bookings	N	Per group booking	\$ 121.50	\$ 118.50	\$ 3.00	Y
School holiday program - at time of booking	N	Per child	\$ 12.50	\$ 12.00	\$ 0.50	Y
Private bookings - at time of booking (two hours)	N	Two hours	\$ 216.00	\$ 210.00	\$ 6.00	Y
Private bookings - at time of booking (three hours)	N	Three hours	\$ 246.50	\$ 240.00	\$ 6.50	Y
Safety education (three sessions on same day) at time of booking	N	Per booking	\$ 280.00	\$ 270.00	\$ 10.00	Y
Safety education (two sessions on same day) At time of booking	N	Per booking	\$ 166.00	\$ 160.00	\$ 6.00	Y
Safety education (one session) At time of booking	N	Per booking	\$ 123.00	\$ 118.50	\$ 4.50	Y
Community Development - Health, Active Ageing and Disability Services						
Food Act registration and renewal						
Class one Initial Registration Fee	N	Per premises	\$ 535.00	\$ -	\$ 535.00	N
Class one Renewal of Registration	N	Per premises	\$ 390.00	\$ 375.00	\$ 15.00	N
Not for profit school canteen, sporting club Charitable Organisation / Community Group	N	No charge	No charge	No charge	\$ -	N
Class two Large Supermarket 3 plus departments non-standard Food Safety Program Initial Registration Fee	N	Per premises	\$ 2,245.00	\$ -	\$ 2,245.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Class two Large Supermarket 3 plus departments non-standard Food Safety Program Renewal of Registration	N	Per premises	\$ 2,100.00	\$ 2,030.00	\$ 70.00	N
Class two Large Supermarket 3 plus departments Initial Registration Fee	N	Per premises	\$ 1,945.00	\$ -	\$ 1,945.00	N
Class two Large Supermarket 3 plus departments Renewal of Registration	N	Per premises	\$ 1,800.00	\$ 1,760.00	\$ 40.00	N
Class two Non-standard Food Safety Program Initial Registration Fee	N	Per premises	\$ 905.00	\$ -	\$ 905.00	N
Class two Non-standard Food Safety Program Renewal of Registration	N	Per premises	\$ 760.00	\$ 735.00	\$ 25.00	N
Class two Initial Registration Fee	N	Per premises	\$ 870.00	\$ -	\$ 870.00	N
Class two Renewal of Registration	N	Per premises	\$ 725.00	\$ 700.00	\$ 25.00	N
Class three Initial Registration Fee	N	Per premises	\$ 482.00	\$ -	\$ 482.00	N
Class three Renewal of Registration	N	Per premises	\$ 410.00	\$ 395.00	\$ 15.00	N
Class four Food premises	N	No charge	No charge	No charge	\$ -	N
Temporary food premises registration	N	Per premises	25% of applicable initial registration or renewal of registration fee	25% of applicable registration fee	\$ -	N
Temporary food premises Charitable Organisation / Community group registration	N	No charge to community groups	No charge	No charge	\$ -	N
Food Act registration non compliance follow up visit (this will be charged to businesses as appropriate)	N	Per premises	\$ 225.00	\$ 220.00	\$ 5.00	N
Public Health and Wellbeing Act registration and renewal						
Hairdresser/Skin penetration/Beauty therapies Single operation Initial Registration Fee	N	Per premises	\$ 207.00	\$ -	\$ 207.00	N
Hairdresser/Skin penetration/Beauty therapies Single operation Renewal of Registration	N	Per premises	\$ 135.00	\$ 130.00	\$ 5.00	N
Hairdresser/Skin penetration/Beauty therapies Multiple operation Initial Registration Fee	N	Per premises	\$ 242.00	\$ -	\$ 242.00	N
Hairdresser/Skin penetration/Beauty therapies Multiple operation Renewal of Registration	N	Per premises	\$ 170.00	\$ 165.00	\$ 5.00	N
Prescribed accommodation (5 - 10 accommodation beds) Initial Registration Fee	N	Per premises	\$ 437.00	\$ -	\$ 437.00	N
Prescribed accommodation (5 - 10 accommodation beds) Renewal of Registration	N	Per premises	\$ 365.00	\$ 355.00	\$ 10.00	N
Prescribed accommodation (11 - 20 accommodation beds) Initial Registration Fee	N	Per premises	\$ 602.00	\$ -	\$ 602.00	N
Prescribed accommodation (11 - 20 accommodation beds) Renewal of Registration	N	Per premises	\$ 530.00	\$ 510.00	\$ 20.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Prescribed accommodation (21 - 35 accommodation beds) Initial Registration Fee	N	Per premises	\$ 657.00	\$ -	\$ 657.00	N
Prescribed accommodation (21 - 35 accommodation beds) Renewal of Registration	N	Per premises	\$ 585.00	\$ 565.00	\$ 20.00	N
Prescribed accommodation (36 - 55 accommodation beds) Initial Registration Fee	N	Per premises	\$ 832.00	\$ -	\$ 832.00	N
Prescribed accommodation (36 - 55 accommodation beds) Renewal of Registration	N	Per premises	\$ 760.00	\$ 735.00	\$ 25.00	N
Prescribed accommodation (56+ accommodation beds) Initial Registration Fee	N	Per premises	\$ 967.00	\$ -	\$ 967.00	N
Prescribed accommodation (56+ accommodation beds) Renewal of Registration	N	Per premises	\$ 895.00	\$ 865.00	\$ 30.00	N
Miscellaneous						
Solicitors request - ten working day turnaround	N	Per enquiry	\$ 225.00	\$ 220.00	\$ 5.00	Y
Solicitors request - five working day turnaround (+50% of Solicitors request (ten working day turnaround))	N	Per enquiry	\$ 345.00	\$ 335.00	\$ 10.00	Y
Transfer of Public Health and Wellbeing Act or Food Act registration (50% of Initial Registration Fee)	N	Per enquiry	50% of current year initial registration fee	50% of current year initial registration fee	\$ -	Y
Late payment fee for Public Health and Wellbeing Act or Food Act registration renewals (25% of current renewal of registration fee)	N	Per enquiry	25% of current year renewal of registration fee	25% of current year registration fee	\$ -	N
Processing fee for pro rata refund of Public Health and Wellbeing Act or Food Act registration	N	Per enquiry	\$ 33.50	\$ 32.50	\$ 1.00	N
Septic tank / onsite waste water treatment system permit fee	N	Per application	\$ 370.00	\$ 360.00	\$ 10.00	N
Product sales - rat bait, head lice	N	Per item sold	Total cost + 10% - 15%	Total cost + 10% - 15%	\$ -	Y
Sale and administration of vaccines not covered within National Immunisation Program schedule	N	Per item sold	Cost of vaccine + 25% of hourly rate + on costs Public Health (immunisation) Nurse	Cost of vaccine + 25% of hourly rate + on costs Public Health (immunisation) Nurse	\$ -	N
Sharps container sales (free to people with relevant health condition)	N	Per container	No charge	No charge	\$ -	N
Sharps container - large (registered business)	N	Per container	\$ 18.00	\$ 17.50	\$ 0.50	Y
Sharps container - small (registered business)	N	Per container	\$ 9.30	\$ 9.00	\$ 0.30	Y
Training sessions and other services	N	Per session	Cost + 10%	Cost + 10%	\$ -	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Active Ageing and Disability Services						
Adult day care / social support activity	N	Per session + meal if applicable	\$ 7.30	\$ 7.10	\$ 0.20	N
Adult day care / social support activity	N	Two - three hours	\$ 3.50	\$ 3.40	\$ 0.10	N
Community bus hire - community groups	N	Per day	\$ 95.00	\$ 92.00	\$ 3.00	Y
Community bus hire - community groups	N	Per half day	\$ 57.00	\$ 55.00	\$ 2.00	Y
Community bus fixed runs	N	One way trip and return trip	\$ 2.80	\$ 2.70	\$ 0.10	N
Young persons social group bus	N	Return trip	\$ 2.80	\$ 2.70	\$ 0.10	N
Young person social group excursion	N	Per trip	\$ 3.45	\$ 3.35	\$ 0.10	N
Excursions - older person	N	Per person	\$ 4.25	\$ 4.15	\$ 0.10	N
Travel charge	N	Per kilometre	\$ 1.55	\$ 1.50	\$ 0.05	N
Home care - single - low income historical fee (a)	N	Per hour	\$ 5.70	\$ 5.50	\$ 0.20	N
Home care - couple - low income historical fee	N	Per hour	\$ 6.95	\$ 6.75	\$ 0.20	N
Home care - single - low income historical fee (b)	N	Per hour	\$ 4.70	\$ 4.55	\$ 0.15	N
Home care - aged couple and young persons program - low income	N	Per hour	\$ 9.00	\$ 8.75	\$ 0.25	N
Home care - single - low income	N	Per hour	\$ 6.45	\$ 6.25	\$ 0.20	N
Home care - couple - medium income historical fee (a)	N	Per hour	\$ 10.00	\$ 9.75	\$ 0.25	N
Home care - single - medium income historical fee (a)	N	Per hour	\$ 8.50	\$ 8.25	\$ 0.25	N
Home care - couple - medium income historical fee (b)	N	Per hour	\$ 13.30	\$ 13.00	\$ 0.30	N
Home care - single - medium income historical fee (b)	N	Per hour	\$ 12.00	\$ 11.70	\$ 0.30	N
Home care - aged couple and young persons program - medium income	N	Per hour	\$ 16.50	\$ 16.00	\$ 0.50	N
Home care - single - medium income	N	Per hour	\$ 15.80	\$ 15.30	\$ 0.50	N
Home care - aged couple and young persons program - high income	N	Per hour	\$ 42.00	\$ 39.50	\$ 2.50	N
Home care - single - high income	N	Per hour	\$ 41.00	\$ 39.50	\$ 1.50	N
Home Care, Personal Care and Respite Care	N	No charge	No charge	No charge	\$ -	N
Home Care, Personal Care and Respite Care discretionary fee (low and medium income only) - 25% of applicable rate	N	Per hour	25% of applicable rate	\$ -	\$ -	N
Home Care, Personal Care and Respite Care discretionary fee (low and medium income only) - 50% of applicable rate	N	Per hour	50% of applicable rate	\$ -	\$ -	N
Property maintenance - low income	N	Per hour + materials	\$ 13.50	\$ 13.00	\$ 0.50	N
Property maintenance - medium income	N	Per hour + materials	\$ 20.00	\$ 19.50	\$ 0.50	N
Property maintenance - high income	N	Per hour + materials	\$ 51.00	\$ 49.00	\$ 2.00	N
Personal care (aged and younger persons programs) - low income	N	Per hour	\$ 4.90	\$ 4.70	\$ 0.20	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Personal care - medium income historical fee	N	Per hour	\$ 6.60	\$ 6.40	\$ 0.20	N
Personal care (aged and younger persons programs) - medium income	N	Per hour	\$ 9.50	\$ 9.25	\$ 0.25	N
Personal care (aged and younger persons programs) - high income	N	Per hour	\$ 41.00	\$ 39.50	\$ 1.50	N
Respite care (aged and younger persons programs) - low income	N	Per hour	\$ 3.35	\$ 3.25	\$ 0.10	N
Respite care (aged and younger persons programs) - medium income	N	Per hour	\$ 5.50	\$ 5.30	\$ 0.20	N
Respite care (aged and younger persons programs) - high income	N	Per hour	\$ 41.00	\$ 39.50	\$ 1.50	N
Younger persons respite families Home care - low income historical/discretionary fee	N	Per hour	\$ 7.90	\$ 7.60	\$ 0.30	N
Younger persons respite families Home care - medium income historical/discretionary fee	N	Per couple per hour	\$ 13.40	\$ 13.00	\$ 0.40	N
Younger persons respite families Respite care - medium income historical fee	N	Per hour	\$ 4.60	\$ 4.45	\$ 0.15	N
Commercial - home care Monday - Friday 7am - 6pm	N	Per hour	\$ 60.00	\$ 55.00	\$ 5.00	Y
Commercial - home care Monday - Friday 6pm - midnight	N	Per hour	\$ 74.00	\$ 69.00	\$ 5.00	Y
Commercial - home care Weekend 7am - 12 midday	N	Per hour	\$ 74.00	\$ 69.00	\$ 5.00	Y
Commercial - home care Weekend 12 midday onwards	N	Per hour	\$ 89.00	\$ 83.00	\$ 6.00	Y
Commercial - personal care Monday - Friday 7am - 6pm	N	Per hour	\$ 57.00	\$ 50.00	\$ 7.00	Y
Commercial - personal care Monday - Friday 6pm - midnight	N	Per hour	\$ 71.00	\$ 64.50	\$ 6.50	Y
Commercial - personal care Weekend 7am - 12 midday Saturday	N	Per hour	\$ 71.00	\$ 64.50	\$ 6.50	Y
Commercial - personal care Weekend 12 midday Saturday onwards	N	Per hour	\$ 86.00	\$ 79.00	\$ 7.00	Y
Commercial - respite care Monday - Friday 7am - 6pm	N	Per hour	\$ 60.00	\$ 58.50	\$ 1.50	Y
Commercial - respite care Monday - Friday 6pm - midnight	N	Per hour	\$ 75.00	\$ 73.00	\$ 2.00	Y
Commercial - respite care Weekend 7am - 12 midday Saturday	N	Per hour	\$ 75.00	\$ 73.00	\$ 2.00	Y
Commercial - respite care Weekend 12 midday Saturday onwards	N	Per hour	\$ 90.00	\$ 87.00	\$ 3.00	Y
Commercial - Assessment	N	Per assessment	\$ 320.00	\$ 309.00	\$ 11.00	Y
Public holiday (all services) Commercial	N	Per hour	\$ 90.00	\$ 85.00	\$ 5.00	Y
Linkages - core hours	N	Per hour	\$ 5.80	\$ 5.40	\$ 0.40	N
Meals on Wheels						
Dining room meal	N	Per meal	\$ 6.75	\$ 6.55	\$ 0.20	N
Soup - low income, medium income and linkages clients	N	Each	\$ 1.65	\$ 1.60	\$ 0.05	N
Main meal/ vegetables/ dessert/ juice - low income, medium income and linkages clients	N	Each	\$ 8.70	\$ 7.60	\$ 1.10	N
Main meal - low income - historical figure	N	Each	\$ 5.00	\$ 4.85	\$ 0.15	N
Vegetables - low income - historical figure	N	Each	\$ 1.00	\$ 1.00	\$ -	N
Sandwich - low income, medium income and linkages clients	N	Each	\$ 5.10	\$ 4.90	\$ 0.20	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Soup - Commercial and high income	N	Each	\$ 4.10	\$ 2.00	\$ 2.10	N
Main meal/ vegetables/ dessert/ juice - Commercial and high income	N	Each	\$ 30.50	\$ 10.00	\$ 20.50	N
Sandwich - Commercial and high income	N	Each	\$ 8.00	\$ 6.50	\$ 1.50	N
Canterbury Memorial Home						
Main hall hire - community groups	N	2015-16 Per hour 2014-15 Daily rate	\$ 3.80	\$ 32.00	-\$ 28.20	Y
Canterbury Memorial Home Units - standard rate	N	Per month	\$ 520.00	\$ 505.00	\$ 15.00	N
Canterbury Memorial Home Units - historical fee level one	N	Per month	\$ 445.00	\$ 430.00	\$ 15.00	N
Canterbury Memorial Home Units - discretionary fee level two	N	Per month	\$ 370.00	\$ 360.00	\$ 10.00	N
Seniors centre hire fees						
Community group (per room)	N	Per hour	\$3.80 (\$12.25 max per day)	\$3.70 (\$12.00 max per day)	\$ 0.10	Y
Casual event (Main Hall)	N	Per hour	\$ 62.00	\$ 60.00	\$ 2.00	Y
Community Development - Library, Arts and Cultural Services						
Eisteddfod						
Audience entry fee - full	N	Per person	\$ 8.50	\$ 8.00	\$ 0.50	Y
Audience entry fee - concession	N	Per person	\$ 5.00	\$ 5.00	\$ -	Y
Audience entry fee - family (2A/2C)	N	Per family	\$ 17.50	\$ 17.00	\$ 0.50	Y
Category one - 10 years and under or 12 years and under	N	Per entry	\$ 11.50	\$ 10.20	\$ 1.30	Y
Category two - 14 years and under	N	Per entry	\$ 13.90	\$ 12.50	\$ 1.40	Y
Category three - 15 years and under or 16 years and under	N	Per entry	\$ 16.00	\$ 14.50	\$ 1.50	Y
Category four - 18 years and under	N	Per entry	\$ 21.50	\$ 20.00	\$ 1.50	Y
Category five - open	N	Per entry	\$ 29.00	\$ 27.00	\$ 2.00	Y
Chamber groups and ensembles	N	Per entry	\$ 32.00	\$ 30.00	\$ 2.00	Y
Choral groups	N	Per entry	\$ 53.00	\$ 50.00	\$ 3.00	Y
Late entry fee	N	Per entry	\$ 10.00	\$ -	\$ 10.00	Y
Performance Accompanist	N	Per minute, Per performance	\$1.00 (\$6.00 max)	\$ -	\$ 1.00	Y
Summer music in the parks						
Marquee - community	N	No charge	No charge	No charge	\$ -	N
Marquee - business	N	Per event	\$ 220.00	\$ 215.00	\$ 5.00	Y
Site fee - business (unpowered)	N	Per event	\$ 62.00	\$ 60.00	\$ 2.00	Y
Site fee - business (powered)	N	Per event	\$ 103.00	\$ 100.00	\$ 3.00	Y

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Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Site fee - community	N	No charge	No charge	No charge	\$ -	N
HIRE FEES						
Kew Court House						
<u>Standard rate</u>						
Court room including dressing rooms - commercial	N	2015-16 Minimum three hours	\$ 132.00	\$ -	\$ 132.00	Y
Court room including dressing rooms - commercial	N	Per hour	\$ 44.00	\$ 42.50	\$ 1.50	Y
Court room including dressing rooms - commercial	N	Per day	\$ 320.00	\$ 310.00	\$ 10.00	Y
Court room including dressing rooms - commercial	N	Per week	\$ 1,050.00	\$ 1,025.00	\$ 25.00	Y
Community workshop/meeting room - commercial	N	2015-16 Minimum three hours	\$ 84.00	\$ -	\$ 84.00	Y
Community workshop/meeting room - commercial	N	Per hour	\$ 28.00	\$ 27.00	\$ 1.00	Y
Community workshop/meeting room - commercial	N	Per day	\$ 87.00	\$ 85.00	\$ 2.00	Y
<u>Subsidised rate</u>						
Court room including dressing rooms - community Staff charged at the 50% subsidised community rate.	N	2015-16 Minimum three hours	\$ 33.00	\$ -	\$ 33.00	Y
Court room including dressing rooms - community Staff charged at the 50% subsidised community rate.	N	Per hour	\$ 11.00	\$ 30.00	-\$ 19.00	Y
Court room including dressing rooms - community Staff charged at the 50% subsidised community rate.	N	Per day	\$ 80.00	\$ 240.00	-\$ 160.00	Y
Court room including dressing rooms - community Staff charged at the 50% subsidised community rate.	N	Per week	\$ 262.50	\$ 770.00	-\$ 507.50	Y
Community workshop/meeting room - community Staff charged at the 50% subsidised community rate.	N	2015-16 Minimum three hours	\$ 21.00	\$ -	\$ 21.00	Y
Community workshop/meeting room - community Staff charged at the 50% subsidised community rate.	N	Per hour	\$ 7.00	\$ 20.00	-\$ 13.00	Y
Community workshop/meeting room - community Staff charged at the 50% subsidised community rate.	N	Per day	\$ 21.75	\$ 63.00	-\$ 41.25	Y
Hawthorn Arts Centre						
<u>Standard rate - Monday to Thursday</u>						
Main hall and stage	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 615.00	\$ 800.00	-\$ 185.00	Y
Main hall and stage	N	Per hour	\$ 205.00	\$ 200.00	\$ 5.00	Y
Chandelier room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 438.00	\$ 570.00	-\$ 132.00	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Chandelier room	N	Per hour	\$ 146.00	\$ 142.50	\$ 3.50	Y
Mayor's room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 177.00	\$ 228.00	-\$ 51.00	Y
Mayor's room	N	Per hour	\$ 59.00	\$ 57.00	\$ 2.00	Y
Dora Wilson room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 70.50	\$ 91.00	-\$ 20.50	Y
Dora Wilson room	N	Per hour	\$ 23.50	\$ 22.75	\$ 0.75	Y
The Chamber	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 177.00	\$ 228.00	-\$ 51.00	Y
The Chamber	N	Per hour	\$ 59.00	\$ 57.00	\$ 2.00	Y
John Beswicke room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 70.50	\$ 91.00	-\$ 20.50	Y
John Beswicke room	N	Per hour	\$ 23.50	\$ 22.75	\$ 0.75	Y
The Zelman room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 177.00	\$ 228.00	-\$ 51.00	Y
The Zelman room	N	Per hour	\$ 59.00	\$ 57.00	\$ 2.00	Y
Edward C. Rigby room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 70.50	\$ 91.00	-\$ 20.50	Y
Edward C. Rigby room	N	Per hour	\$ 23.50	\$ 22.75	\$ 0.75	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Community arts space	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 70.50	\$ 91.00	-\$ 20.50	Y
Community arts space	N	Per hour	\$ 23.50	\$ 22.75	\$ 0.75	Y
Basement - Foyer/Meeting space	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 26.00	\$ 34.00	-\$ 8.00	Y
Basement - Foyer/Meeting space	N	Per hour	\$ 8.70	\$ 9.00	-\$ 0.30	Y
Basement - Performance/Rehearsal studio	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 147.00	\$ 340.00	-\$ 193.00	Y
Basement - Performance/Rehearsal studio	N	Per hour	\$ 49.00	\$ 85.00	-\$ 36.00	Y
Basement - Performance/Rehearsal studio	N	Per day	\$ 274.40	\$ 476.00	-\$ 201.60	Y
<u>Standard rate - Friday to Sunday</u>						
Main hall and stage	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 1,050.00	\$ 1,370.00	-\$ 320.00	Y
Main hall and stage	N	Per hour	\$ 350.00	\$ 342.50	\$ 7.50	Y
Chandelier room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 795.00	\$ 1,028.00	-\$ 233.00	Y
Chandelier room	N	Per hour	\$ 265.00	\$ 257.00	\$ 8.00	Y
Mayor's room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 219.00	\$ 284.00	-\$ 65.00	Y
Mayor's room	N	Per hour	\$ 73.00	\$ 71.00	\$ 2.00	Y
Dora Wilson room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 84.00	\$ 109.00	-\$ 25.00	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Dora Wilson room	N	Per hour	\$ 28.00	\$ 27.25	\$ 0.75	Y
The Chamber	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 219.00	\$ 284.00	-\$ 65.00	Y
The Chamber	N	Per hour	\$ 73.00	\$ 71.00	\$ 2.00	Y
John Beswicke room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 84.00	\$ 109.00	-\$ 25.00	Y
John Beswicke room	N	Per hour	\$ 28.00	\$ 27.25	\$ 0.75	Y
The Zelman room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 219.00	\$ 284.00	-\$ 65.00	Y
The Zelman room	N	Per hour	\$ 73.00	\$ 71.00	\$ 2.00	Y
Edward C. Rigby room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 84.00	\$ 109.00	-\$ 25.00	Y
Edward C. Rigby room	N	Per hour	\$ 28.00	\$ 27.25	\$ 0.75	Y
Community arts space	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 84.00	\$ 109.00	-\$ 25.00	Y
Community arts space	N	Per hour	\$ 28.00	\$ 27.25	\$ 0.75	Y
Basement - Foyer/Meeting space	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 26.00	\$ 34.00	-\$ 8.00	Y
Basement - Foyer/Meeting space	N	Per hour	\$ 8.70	\$ 9.00	-\$ 0.30	Y
Basement - Performance/Rehearsal studio	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 189.00	\$ 428.00	-\$ 239.00	Y
Basement - Performance/Rehearsal studio	N	Per hour	\$ 63.00	\$ 107.00	-\$ 44.00	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Basement - Performance/Rehearsal studio	N	Per day	\$ 352.80	\$ 599.20	-\$ 246.40	Y
<u>Standard rate - Multiday hire</u>						
Basement - Performance/Rehearsal studio	N	Per week	\$ 1,720.00	\$ 1,666.00	\$ 54.00	Y
Basement - Performance/Rehearsal studio	N	Per four days	\$ 1,370.00	\$ 1,332.80	\$ 37.20	Y
<u>Subsidised rate - Monday to Thursday</u>						
Main hall and stage	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 307.50	\$ 400.00	-\$ 92.50	Y
Main hall and stage	N	Per hour	\$ 102.50	\$ 100.00	\$ 2.50	Y
Chandelier room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 219.00	\$ 284.00	-\$ 65.00	Y
Chandelier room	N	Per hour	\$ 73.00	\$ 71.00	\$ 2.00	Y
Mayor's room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 88.50	\$ 114.00	-\$ 25.50	Y
Mayor's room	N	Per hour	\$ 29.50	\$ 28.50	\$ 1.00	Y
The Zelman room	N	2014-15 Minimum four hours 2015-16 Minimum three hours	\$ 88.50	\$ 114.00	-\$ 25.50	Y
The Zelman room	N	Per hour	\$ 29.50	\$ 28.50	\$ 1.00	Y
Dora Wilson room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 17.70	\$ 45.00	-\$ 27.30	Y
Dora Wilson room	N	Per hour	\$ 5.90	\$ 11.25	-\$ 5.35	Y
The Chamber	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 44.25	\$ 114.00	-\$ 69.75	Y
The Chamber	N	Per hour	\$ 14.75	\$ 28.50	-\$ 13.75	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
John Beswicke room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 17.70	\$ 45.00	-\$ 27.30	Y
John Beswicke room	N	Per hour	\$ 5.90	\$ 11.25	-\$ 5.35	Y
Edward C. Rigby room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 17.70	\$ 45.00	-\$ 27.30	Y
Edward C. Rigby room	N	Per hour	\$ 5.90	\$ 11.25	-\$ 5.35	Y
Edward C. Rigby room	N	Minimum two hours	\$ 11.80	\$ -	\$ 11.80	Y
Community arts space	N	2015-16 Minimum two hours 2014-15 Minimum four hours	\$ 11.80	\$ 45.00	-\$ 33.20	Y
Community arts space	N	Per hour	\$ 5.90	\$ 11.25	-\$ 5.35	Y
Basement - Foyer/Meeting space	N	Minimum two hours	\$ 4.40	\$ 18.20	-\$ 13.80	Y
Basement - Foyer/Meeting space	N	Per hour	\$ 2.20	\$ 4.55	-\$ 2.35	Y
Basement - Performance/Rehearsal studio	N	2015-16 Minimum two hours 2014-15 Minimum four hours	\$ 24.50	\$ 170.00	-\$ 145.50	Y
Basement - Performance/Rehearsal studio	N	Per hour	\$ 12.25	\$ 42.50	-\$ 30.25	Y
Basement - Performance/Rehearsal studio	N	Per day	\$ 68.60	\$ 238.00	-\$ 169.40	Y
<u>Subsidised rate - Friday to Sunday</u>						
Main hall and stage	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 525.00	\$ 680.00	-\$ 155.00	Y
Main hall and stage	N	Per hour	\$ 175.00	\$ 170.00	\$ 5.00	Y
Chandelier room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 397.50	\$ 510.00	-\$ 112.50	Y
Chandelier room	N	Per hour	\$ 132.50	\$ 127.50	\$ 5.00	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Mayor's room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 111.00	\$ 142.00	-\$ 31.00	Y
Mayor's room	N	Per hour	\$ 37.00	\$ 35.50	\$ 1.50	Y
The Zelman room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 111.00	\$ 142.00	-\$ 31.00	Y
The Zelman room	N	Per hour	\$ 37.00	\$ 35.50	\$ 1.50	Y
Dora Wilson room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 21.00	\$ 53.00	-\$ 32.00	Y
Dora Wilson room	N	Per hour	\$ 7.00	\$ 12.50	-\$ 5.50	Y
Dora Wilson room ** Applies to Friday only	N	2015-16 Minimum two hours	\$ 14.00	\$ -	\$ 14.00	Y
The Chamber	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 54.75	\$ 142.00	-\$ 87.25	Y
The Chamber	N	Per hour	\$ 18.25	\$ 35.50	-\$ 17.25	Y
The Chamber ** Applies to Friday only	N	Minimum two hours	\$ 37.00	\$ -	\$ 37.00	Y
John Beswicke room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 21.00	\$ 53.00	-\$ 32.00	Y
John Beswicke room	N	Per hour	\$ 7.00	\$ 12.50	-\$ 5.50	Y
John Beswicke room ** Applies to Friday only	N	Minimum two hours	\$ 14.00	\$ -	\$ 14.00	Y
Edward C. Rigby room	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 21.00	\$ 53.00	-\$ 32.00	Y
Edward C. Rigby room	N	Per hour	\$ 7.00	\$ 12.50	-\$ 5.50	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Edward C. Rigby room ** Applies to Friday only	N	Minimum two hours	\$ 14.00	\$ -	\$ 14.00	Y
Community arts space	N	2015-16 Minimum two hours 2014-15 Minimum four hours	\$ 14.00	\$ 45.00	-\$ 31.00	Y
Community arts space	N	Per hour	\$ 7.00	\$ 11.25	-\$ 4.25	Y
Basement - Foyer/Meeting space	N	2015-16 Minimum two hours 2014-15 Minimum four hours	\$ 4.40	\$ 18.20	-\$ 13.80	Y
Basement - Foyer/Meeting space	N	Per hour	\$ 2.20	\$ 4.55	-\$ 2.35	Y
Basement - Performance/Rehearsal studio	N	2015-16 Minimum two hours 2014-15 Minimum four hours	\$ 31.50	\$ 210.00	-\$ 178.50	Y
Basement - Performance/Rehearsal studio	N	Per hour	\$ 15.75	\$ 52.50	-\$ 36.75	Y
Basement - Performance/Rehearsal studio	N	Per day	\$ 88.20	\$ 294.00	-\$ 205.80	Y
<u>Subsidised rate - Multiday hire</u>						
Basement - Performance/Rehearsal studio	N	Per week	\$ 430.00	\$ 833.00	-\$ 403.00	Y
Basement - Performance/Rehearsal studio	N	Per four days	\$ 342.50	\$ 666.40	-\$ 323.90	Y
<u>Artists studios</u>						
Studio 1 (previously called Studio A)	N	Per month	\$ 501.00	\$ 670.00	-\$ 169.00	Y
Studio 1 (previously called Studio A)	N	Per year	\$ 6,012.00	\$ 8,040.00	-\$ 2,028.00	Y
Studio 2 (previously called Studio B)	N	Per month	\$ 306.00	\$ 625.00	-\$ 319.00	Y
Studio 2 (previously called Studio B)	N	Per year	\$ 3,672.00	\$ 7,500.00	-\$ 3,828.00	Y
Studio 3 (previously called Studio C)	N	Per month	\$ 323.00	\$ 575.00	-\$ 252.00	Y
Studio 3 (previously called Studio C)	N	Per year	\$ 3,876.00	\$ 6,900.00	-\$ 3,024.00	Y
Studio 4	N	Per month	\$ 115.00	\$ -	\$ 115.00	Y
Studio 4	N	Per year	\$ 1,380.00	\$ -	\$ 1,380.00	Y
Studio 5 (previously called Studio D)	N	Per month	\$ 182.00	\$ 500.00	-\$ 318.00	Y
Studio 5 (previously called Studio D)	N	Per year	\$ 2,184.00	\$ 6,000.00	-\$ 3,816.00	Y
Studio 6	N	Per week	\$ 62.50	\$ -	\$ 62.50	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Studio 6	N	Per month	\$ 250.00	\$ 500.00	-\$ 250.00	Y
Studio 6	N	Per year	\$ 3,000.00	\$ 6,000.00	-\$ 3,000.00	Y
STAFFING COSTS						
Standard rate*						
* Staffing costs will be met by hirer - Minimum of four hours.						
Supervising Technician	N	Per hour	\$ 49.20	\$ 47.40	\$ 1.80	Y
Front of House/ Duty Manager	N	Per hour	\$ 49.20	\$ 47.40	\$ 1.80	Y
Usher	N	Per hour	\$ 43.90	\$ 42.30	\$ 1.60	Y
Technician	N	Per hour	\$ 43.90	\$ 42.30	\$ 1.60	Y
Staff charge out costs - Subsidised rate*						
* Council will provide a 50% subsidy of staffing costs for bonafide community groups. Minimum of four hours.						
Supervising Technician	N	Per hour	\$ 24.60	\$ 23.70	\$ 0.90	Y
Front of House/ Duty Manager	N	Per hour	\$ 24.60	\$ 23.70	\$ 0.90	Y
Usher	N	Per hour	\$ 21.95	\$ 21.15	\$ 0.80	Y
Technician	N	Per hour	\$ 21.95	\$ 21.15	\$ 0.80	Y
Other						
Hirer's box office fees - standard	N	Per ticket	\$ 2.50	\$ 2.50	\$ -	Y
Hirer's box office fees - subsidised	N	Per ticket	\$ 1.50	\$ -	\$ 1.50	Y
Standard mail out fee	N	Per transaction	\$ 1.00	\$ -	\$ 1.00	Y
Registered mail out fee	N	Per transaction	\$ 7.00	\$ -	\$ 7.00	Y
Express post mail out fee	N	Per transaction	\$ 5.00	\$ -	\$ 5.00	Y
External hirer refund fee	N	Per transaction	\$ 1.00	\$ -	\$ 1.00	Y
Additional cleaning to Hawthorn Arts Centre Hired Spaces	N	Per booking	Up to a maximum of \$500	\$ -	\$ -	Y
Damage or loss of Hawthorn Arts Centre meeting room equipment	N	Per booking	Up to a maximum of \$2000	\$ -	\$ -	Y
Additional cleaning to Kew Court House Hired Spaces	N	Per booking	Up to a maximum of \$500	\$ -	\$ -	Y
Damage or loss of Kew Court House meeting room equipment	N	Per booking	Up to a maximum of \$2000	\$ -	\$ -	Y
Council curated event ticket - full	N	Per ticket	Up to a maximum of \$150	\$ -	\$ -	Y
Council curated event ticket - concession	N	Per ticket	Up to a maximum of \$100	\$ -	\$ -	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Town Hall Gallery Memberships						
Adult (Individual)	N	Per year	\$ 35.00	\$ 35.00	\$ -	Y
Concession	N	Per year	\$ 20.00	\$ 20.00	\$ -	Y
Family	N	Per year	\$ 60.00	\$ 60.00	\$ -	Y
Duo	N	Per year	\$ 60.00	\$ 60.00	\$ -	Y
Institution	N	Per year	\$ 60.00	\$ 60.00	\$ -	Y
Lifetime Membership	N	Per year	\$ 250.00	\$ 250.00	\$ -	Y
Library Meeting rooms hire (from 1 July to 31 December 2015)						
Ashburton, Camberwell and Hawthorn individual meeting rooms - discount community rate	N	Per hour	\$ 3.25	\$ 3.25	\$ -	Y
Ashburton, Camberwell and Hawthorn individual meeting rooms - standard rate	N	Per hour	\$ 11.50	\$ 11.50	\$ -	Y
Ashburton, Camberwell and Hawthorn <u>combined</u> meeting rooms - discount community rate	N	Per hour	\$ 6.50	\$ 6.50	\$ -	Y
Ashburton, Camberwell and Hawthorn <u>combined</u> meeting rooms - standard rate	N	Per hour	\$ 22.95	\$ 22.95	\$ -	Y
Balwyn and Kew Libraries meeting rooms - discount community rate	N	Per hour	\$ 6.50	\$ 6.50	\$ -	Y
Balwyn and Kew Libraries meeting rooms - standard rate	N	Per hour	\$ 22.95	\$ 22.95	\$ -	Y
Library Meeting rooms hire (from 1 January to 30 June 2016)						
Ashburton, Camberwell and Hawthorn individual meeting rooms - discount community rate	N	Per hour	\$ 3.30	\$ 3.25	\$ 0.05	Y
Ashburton, Camberwell and Hawthorn individual meeting rooms - standard rate	N	Per hour	\$ 11.75	\$ 11.50	\$ 0.25	Y
Ashburton, Camberwell and Hawthorn <u>combined</u> meeting rooms - discount community rate	N	Per hour	\$ 6.60	\$ 6.50	\$ 0.10	Y
Ashburton, Camberwell and Hawthorn <u>combined</u> meeting rooms - standard rate	N	Per hour	\$ 23.50	\$ 22.95	\$ 0.55	Y
Balwyn and Kew Libraries meeting rooms - discount community rate	N	Per hour	\$ 6.60	\$ 6.50	\$ 0.10	Y
Balwyn and Kew Libraries meeting rooms - standard rate	N	Per hour	\$ 23.50	\$ 22.95	\$ 0.55	Y
Excess cleaning to Library meeting rooms	N	Per booking	Up to a maximum of \$500	\$ -	\$ -	Y
Damage or loss of Library meeting room equipment	N	Per booking	Up to a maximum of \$2000	\$ -	\$ -	Y
Other						
Overdue library fines - adult items	N	Charge per day	\$ 0.40	\$ 0.35	\$ 0.05	N
Overdue library fines - junior and teenage items	N	Charge per day	\$ 0.10	\$ 0.15	-\$ 0.05	N
Debt collection charge	N	Per borrower submission	\$ 15.50	\$ 15.50	\$ -	N
Printing fee - A3 black and white	N	Per copy	\$ 0.50	\$ 0.50	\$ -	Y
Printing fee - A4 black and white	N	Per copy	\$ 0.30	\$ 0.30	\$ -	Y
Printing fee - A3 colour	N	Per copy	\$ 2.50	\$ 3.25	-\$ 0.75	Y
Printing fee - A4 colour	N	Per copy	\$ 1.50	\$ 2.15	-\$ 0.65	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Inter library loan fee plus any charges from lending libraries	N	Per loan	\$ 5.50	\$ 5.35	\$ 0.15	Y
Inter library loan (ILL) fee for items from academic, State or special libraries	N	Per loan	\$ 16.50	\$ -	\$ 16.50	Y
Library materials replacement processing charge for all materials except magazines	N	Per item processed	\$ 11.00	\$ 11.00	\$ -	N
Library materials replacement processing charge for magazines	N	Per item processed	\$ 3.00	\$ 2.70	\$ 0.30	N
Replacement of lost or damaged materials	N	Per item processed	Retail cost as determined at point of purchase	Retail cost as determined at point of purchase	\$ -	Y
Local history publication	N	Per publication	Retail cost as determined at point of purchase	Various + 10%	\$ -	Y
Local history photograph - print	N	Per image	Retail cost as determined at point of purchase	\$ -	\$ -	Y
Local history photograph - digital	N	Per image	\$ 5.50	\$ -	\$ 5.50	Y
Lost membership card	N	Per membership card replaced	\$ 5.00	\$ 5.00	\$ -	N
Lost key to library storage and charging stations	N	Per key	\$ 51.50	\$ 50.00	\$ 1.50	Y
Replacement of single disc	N	Per item	\$ 10.30	\$ 10.00	\$ 0.30	N
Replacement of covers/cases	N	Per item	\$ 5.15	\$ 5.00	\$ 0.15	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Corporate Services - Economic Development						
Mentoring program						
Mentoring service booking cancellation	N	Per cancellation	\$ 30.00	\$ 30.00	\$ -	Y
Hawthorn craft market						
Banner hire fees						
Banner hire fees - administration fee	N	Per event	\$ 360.00	\$ 350.00	\$ 10.00	Y
Banner hire fees - installation and removal	N	Per banner	\$ 62.50	\$ 60.50	\$ 2.00	Y
Events						
Business Events	N	Per person	Less than \$50	Less than \$50	\$ -	Y
Corporate Services - Finance and Corporate Planning						
Dishonoured cheque fee	N	Per dishonoured cheque	\$ 50.00	\$ 48.00	\$ 2.00	N
Credit card payment surcharge	N	Per transaction	Full cost recovery	Full cost recovery	\$ -	Y/N
Corporate Services - Commercial and Property Services						
Maintenance or rectification of damage to Council assets occurring as a result of casual or fixed term hire, tenancy agreement or other type of use or occupancy	N	Full Cost Recovery	Cost recovery	\$ -	\$ -	Y
Sale of tender documents Minimum charge \$73 including GST for hard copy tender documents. For larger more detailed documents with more complex drawings a fee of \$100 may apply.	N	Per tender document	\$ 73.00	\$ 71.00	\$ 2.00	Y
Land information certificate	Y	Per certificate issued	\$ 20.00	\$ 20.00	\$ -	N
Right of way discontinuance and sales	N	Per right of way	Market value + GST	Market value + GST	\$ -	Y
Corporate Services - Information Technology						
Additional AO facilities map	N	Per map	\$ 51.00	\$ 49.00	\$ 2.00	N
Map sales - hourly labour rate	N	Hourly labour rate	\$ 65.00	\$ 63.50	\$ 1.50	N
Material costs - A1 thematic maps	N	Per map	\$ 33.00	\$ 32.00	\$ 1.00	N
A3 - Aerial map	N	Per map	\$ 33.00	\$ 32.00	\$ 1.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
City Planning - Building Services						
Building permit fees (within the City of Boroondara)						
<u>For dwelling (class 1a) and outbuildings (class 10a and 10b)</u>						
Timber and steel fences (not incorporating retaining walls), deck / verandah / pergola (up to \$5,000) and above ground swimming pools	N	Per permit	Minimum \$605 or POA	Minimum \$584.10 or POA	\$ 20.90	Y
Brick fences, deck / verandah / pergola (up to \$10,000), retaining walls, demolitions and reblocks or similar minor structures	N	Per permit	Minimum \$704 or POA	Minimum \$678.70 or POA	\$ 25.30	Y
Garages, carports, sheds, deck / verandah / pergola, minor alterations and in ground swimming pools (up to \$15,000)	N	Per permit	Minimum \$858 or POA	Minimum \$830.50 or POA	\$ 27.50	Y
Minor additions and alterations (\$15,000 - \$50,000)	N	Per permit	Minimum \$1,078 or POA	Minimum \$1045 or POA	\$ 33.00	Y
Additions and alterations (\$50,000 - \$100,000)	N	Per permit	Minimum \$1,474 or POA	Minimum \$1,430 or POA	\$ 44.00	Y
Major additions and alterations (over \$100,000)	N	Per permit	Value / 120 + GST minimum \$1,397 or POA	Value / 120 + GST minimum \$1,353 or POA	\$ 44.00	Y
New single dwelling / multiple dwelling	N	Per permit	Value / 120 + GST (\$2,563 min per dwelling or POA - multi unit developments POA)	Value / 120 + GST (\$2,475 min per dwelling or POA - multi unit developments POA)	\$ 88.00	Y
Minor alterations to pool barrier	N	Per permit	\$ 407.00	\$ 392.70	\$ 14.30	Y
<u>Commercial building (class 2 to 9) or residential building including a rooming house, boarding house or the like (class 1b)</u>						
Minor alterations, signs, verandas up to estimated cost of \$15,000	N	Per permit	\$ 836.00	\$ 810.70	\$ 25.30	Y
Works with estimated cost between \$15,000 - \$100,000	N	Per permit	(Value of works / 92 + \$1,108) + GST	(Value of works / 92 + \$1,075) + GST	\$ 33.00	Y
Works with estimated cost between \$100,000 - \$500,000	N	Per permit	(Value of works / 250 + \$1,980) + GST	(Value of works / 250 + \$1,915) + GST	\$ 65.00	Y
Works with estimated cost over \$500,000	N	Per permit	(Value / 425 + \$3,498) + GST	(Value / 425 + \$3,385) + GST	\$ 113.00	Y
Building permit fees (outside the City of Boroondara)						
Building permit fees	N	Per permit	POA	POA	\$ -	Y
Variations to building permits and building permit applications	N	Per permit	Minimum \$234.30 or POA	Minimum \$227.70 or POA	\$ 7.70	Y
Other building permit fees						
Minor variations to building permit applications	N	Per permit	187.00 or POA	\$ 181.50	\$ 5.50	Y
Building inspection fees Permit expired, and no extension granted occupancy permit required	N	Per inspection	\$ 385.00	\$ 374.00	\$ 11.00	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Building inspection fees Permit expired, and no extension granted certificate of final inspection required	N	Per inspection	\$ 220.00	\$ 214.50	\$ 5.50	Y
Extension in time request	N	Per request	\$ 287.00	\$ 276.00	\$ 11.00	Y
Additional mandatory inspection fee	N	Per inspection	\$ 134.20	\$ 129.80	\$ 4.40	Y
Additional fee: <i>Building works</i> incur a State Government Building Levy - calculation - (cost of works x 0.00128 where estimated cost of works exceeds \$10,000) <u>fee collected and forwarded to the Building Commission.</u>						
Additional fee: Lodgement fee where estimated cost of works exceeds \$5,000	Y	Per lodgement per building permit stage	\$ 36.40	\$ 36.40	\$ -	N
Note: Competitive quotes for works over \$500,000 and for major users of the service by approval of the Manager Building Services.						
Note: All building Permit fees shown above are the minimum fees. Upon assessment of proposed plans, detailed quotations may be provided depending on the size and complexity of the project.						
Report and consent						
Report and consent for siting variations	Y	Per regulation to be varied	\$ 244.00	\$ 244.00	\$ -	N
Report and consent for non siting variations	Y	Per regulation to be varied	\$ 244.00	\$ 244.00	\$ -	N
Report and consent advertising fee	N	Per application	\$140 for first two properties to be advertised to + \$69.50 per additional property	\$135 for first two properties to be advertised to + \$67.50 per additional property	\$ 5.00	N
Variations to report and consent applications	N	Per application	\$ 130.00	\$ 125.00	\$ 5.00	N
Hoarding consents and reports	Y	Per request	\$ 238.75	\$ 238.75	\$ -	N
Hoarding inspections	N	Per inspection	\$ 140.00	\$ 135.00	\$ 5.00	N
Consent under Section 29A for demolition	Y	Per application	\$ 60.90	\$ 60.90	\$ -	N
Request for Council comments	N	Per regulation to be varied	2 x report and consent for siting variations fee	2 x report and consent for siting variations fee	\$ -	Y
POPE applications						
Places of public entertainment applications for minor event (less than 10,000 people)	N	Per application	\$ 725.00	\$ 700.00	\$ 25.00	N
Places of public entertainment applications for major event (over 100,000 people)	N	Per application	POA	POA	\$ -	N
Consultant fee reports Professional reports, fire protection etc	N	Per request	POA	POA	\$ -	Y
Property information requests						
Statutory property information request	Y	Per request	\$ 48.60	\$ 48.60	\$ -	N
Priority surcharge fee - property information request (24 hour turnaround time)	N	Per request	Same as statutory property information request fee	Same as statutory property information request fee	\$ -	N
Details of any occupancy permit	Y	Per request per permit	\$ 48.60	\$ 48.60	\$ -	N
Details of mandatory inspection approval dates	Y	Per request per permit	\$ 48.60	\$ 47.60	\$ 1.00	N
Copy of building permit register	N	Per request	\$ 51.10	\$ 50.00	\$ 1.10	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
General building enquiries requiring written response	N	Per request	Minimum \$113.30 for first hour, otherwise \$113.30 per hour	Minimum \$110 for first hour, otherwise \$110 per hour	\$ 3.30	Y
Request for plans for dwellings (class 1a) and outbuildings (class 10a and 10b)						
Building plan request research fee Max up to five X A3 pages or 1 hour research and administration fee - POA thereafter	N	Per request	\$ 130.00	\$ 126.50	\$ 3.50	N
Copies small	N	Per request	\$ 7.00	\$ 6.75	\$ 0.25	N
Copies large	N	Per request	POA	POA	\$ -	N
Request for plans for commercial dwellings (class 2 to 9) or residential buildings including a rooming house, boarding house or the like (class 1b)						
Building plan request research fee (commercial class 2 to 9) Max up to four (4) X A2 pages or 1 hour research and administration fee - POA thereafter	N	Per request	\$ 200.00	\$ 192.50	\$ 7.50	N
Copies small	N	Per request	\$ 7.00	\$ 6.75	\$ 0.25	N
Copies large	N	Per request	POA	POA	\$ -	N
Other services						
Swimming pool inspection fee - residential	N	Charge per house	\$ 308.00	\$ 297.00	\$ 11.00	Y
Liquor licence measure and report	N	Per request	Minimum \$528 or POA	Minimum \$511.50 or POA	\$ 16.50	Y
Building surveying consultancy	N	Per hour (or part thereof)	\$ 192.50	\$ 187.00	\$ 5.50	Y
City Planning - Statutory Planning						
Preparation of section 173 agreements	N	Per agreement	\$ 740.00	\$ 715.00	\$ 25.00	Y
General planning enquiries requiring written response	N	Per enquiry	\$ 81.00	\$ 78.00	\$ 3.00	Y
Request for confirmation of existing use rights	N	Per property	\$ 100.00	\$ 97.00	\$ 3.00	N
Section 178A request to vary or end a Section 173 Agreement	N	Per agreement	\$ 105.00	\$ 102.00	\$ 3.00	N
Developer open space levy (charge dependent on land value)	Y	Sliding scale applies	Statutory fee	Statutory fee	\$ -	N
Notification / advertising fee one sign and up to five notices	N	Per application	\$ 67.00	\$ 65.00	\$ 2.00	N
Notification / advertising fee one sign and up to ten notices	N	Per application	\$ 122.00	\$ 118.00	\$ 4.00	N
Notification / advertising fee one sign and up to fifteen notices	N	Per application	\$ 177.00	\$ 172.00	\$ 5.00	N
Each notice over fifteen notices	N	Per application	\$ 5.65	\$ 5.50	\$ 0.15	N
For any additional sign	N	Per application	\$ 11.25	\$ 11.00	\$ 0.25	N
For lamination of any sign	N	Per application	\$ 10.25	\$ 10.00	\$ 0.25	N
Planning voluntary and extension of time amendments (proposed)	N	Per amendment	\$ 495.00	\$ 480.00	\$ 15.00	N
Planning voluntary amendments (retrospective)	N	Per amendment	\$ 555.00	\$ 540.00	\$ 15.00	N
Change of use planning fee	Y	Per application	\$ 502.00	\$ 502.00	\$ -	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Commercial planning fee (<\$10,000)	Y	Per application	\$ 102.00	\$ 102.00	\$ -	N
Commercial planning fee (\$10,001 - \$250,000)	Y	Per application	\$ 604.00	\$ 604.00	\$ -	N
Commercial planning fee (\$250,001 - \$500,000)	Y	Per application	\$ 707.00	\$ 707.00	\$ -	N
Commercial planning fee (\$500,001 - \$1,000,000)	Y	Per application	\$ 815.00	\$ 815.00	\$ -	N
Commercial planning fee (>\$1,000,001 - \$7,000,000)	Y	Per application	\$ 1,153.00	\$ 1,153.00	\$ -	N
Commercial planning fee (\$7,000,001 - \$10,000,000)	Y	Per application	\$ 4,837.00	\$ 4,837.00	\$ -	N
Commercial planning fee (\$10,000,001 - \$50,000,000)	Y	Per application	\$ 8,064.00	\$ 8,064.00	\$ -	N
Commercial planning fee (> \$50,000,001)	Y	Per application	\$ 16,130.00	\$ 16,130.00	\$ -	N
Subdivide an existing building	Y	Per application	\$ 386.00	\$ 386.00	\$ -	N
Subdivide land into two lots	Y	Per application	\$ 386.00	\$ 386.00	\$ -	N
Effect a realignment of a common boundary between lots or to consolidate two or more lots	Y	Per application	\$ 386.00	\$ 386.00	\$ -	N
To subdivide land	Y	Per application	\$ 781.00	\$ 781.00	\$ -	N
Remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than two years before the date of the applications in a manner which would have been lawful under the Planning and Environment Act	Y	Per application	\$ 249.00	\$ 249.00	\$ -	N
Create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or Create or remove a right-of-way.	Y	Per application	\$ 541.00	\$ 541.00	\$ -	N
Create, vary or remove an easement other than a right-of-way; or Vary or remove a condition in the nature of an easement	Y	Per application	\$ 404.00	\$ 404.00	\$ -	N
Photocopy fee - A1	N	Per copy	\$ 11.25	\$ 10.90	\$ 0.35	N
Photocopy fee - A2	N	Per copy	\$ 6.95	\$ 6.75	\$ 0.20	N
Photocopy fee - A3	N	Per copy	\$ 2.80	\$ 2.70	\$ 0.10	N
Photocopy fee - A4	N	Per copy	\$ 1.60	\$ 1.55	\$ 0.05	N
Planning search fee (considered as information request)	N	Per request	\$ 114.00	\$ 111.00	\$ 3.00	N
Property information	Y	Per application	\$ 147.00	\$ 147.00	\$ -	N
Certification of plan	Y	Per request	\$100 + \$20 per lot	\$100 + \$20 per lot	\$ -	N
Re-certification of plan	Y	Per request	\$ 100.00	\$ 100.00	\$ -	N
Residential planning fee \$10,000 - \$100,000	Y	Per request	\$ 239.00	\$ 239.00	\$ -	N
Residential planning fee >\$100,000	Y	Per request	\$ 490.00	\$ 490.00	\$ -	N
Fee to amend application after notice has been given	Y	Per application	\$ 102.00	\$ 102.00	\$ -	N
Amend the statement of what a permit allows or change a condition on a permit	Y	Per request	\$ 502.00	\$ 502.00	\$ -	N
Commercial amendment planning fee (<\$10,000)	Y	Per application	\$ 102.00	\$ 102.00	\$ -	N
Commercial amendment planning fee (\$10,001 - \$250,000)	Y	Per application	\$ 604.00	\$ 604.00	\$ -	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Commercial amendment planning fee (\$250,001 - \$500,000)	Y	Per application	\$ 707.00	\$ 707.00	\$ -	N
Commercial amendment planning fee (>\$500,001)	Y	Per application	\$ 815.00	\$ 815.00	\$ -	N
Residential amendment planning fee (<\$10,000) (when the cost of the original development and the additional development to be permitted by the amendments exceeds \$10,000)	Y	Per application	\$ 102.00	\$ 102.00	\$ -	N
Residential amendment planning fee (\$10,000 - \$100,000)	Y	Per application	\$ 239.00	\$ 239.00	\$ -	N
Residential amendment planning fee (>\$100,000)	Y	Per application	\$ 490.00	\$ 490.00	\$ -	N
Subdivide an existing building amendment planning fee	Y	Per application	\$ 386.00	\$ 386.00	\$ -	N
Amend change of use planning fee	Y	Per application	\$ 502.00	\$ 502.00	\$ -	N
Matters to the satisfaction of a responsible authority, Minister, public authority, municipal council or a referral authority	Y	Per application	\$ 102.00	\$ 102.00	\$ -	N
Fee for applications made under the Tree Protection Local Law	N	Per tree sought to be removed or pruned	\$75 (per tree sought to be removed), \$37.50 (per tree sought to be pruned)	\$75 (per tree sought to be removed), \$37.50 (per tree sought to be pruned)	\$ -	Y
City Planning - Local Laws						
Animal registration						
Registration of animal business	N	Per registration	\$ 300.00	\$ 290.00	\$ 10.00	N
Pet registration register	N	Per inspection	\$ 33.00	\$ 32.00	\$ 1.00	N
Animal registration (cat)						
Cat aged over ten years - for non pensioner	N	Per animal	\$ 47.00	\$ 45.50	\$ 1.50	N
Cat aged over ten years - for pensioner	N	Per animal	\$ 23.50	\$ 22.75	\$ 0.75	N
Cat registered with an applicable organisation - for non pensioner	N	Per animal	\$ 47.00	\$ 45.50	\$ 1.50	N
Cat registered with an applicable organisation - for pensioner	N	Per animal	\$ 23.50	\$ 22.75	\$ 0.75	N
Cat (microchipped and registered prior to 11/04/2013) - for non pensioner	N	Per animal	\$ 47.00	\$ 45.50	\$ 1.50	N
Cat (microchipped and registered prior to 11/04/2013) - for pensioner	N	Per animal	\$ 23.50	\$ 22.75	\$ 0.75	N
Sterilised cat - proof required - for non pensioner	N	Per animal	\$ 35.00	\$ 34.00	\$ 1.00	N
Sterilised cat - proof required - for pensioner	N	Per animal	\$ 17.50	\$ 17.00	\$ 0.50	N
Cat - maximum fee - for non pensioner	N	Per animal	\$ 141.00	\$ 136.50	\$ 4.50	N
Cat - maximum fee - for pensioner	N	Per animal	\$ 70.00	\$ 68.25	\$ 1.75	N
Cat release fee charged for cats held up to statutory holding period	N	Per animal	\$ 61.00	\$ 59.00	\$ 2.00	N
Animal registration (dog)						
Dangerous dog / menacing dog	N	Per animal	\$ 305.00	\$ 296.00	\$ 9.00	N
Dangerous dog - non residential premises	Y	Per animal	\$ 180.00	\$ 174.00	\$ 6.00	N
Dangerous dog - protection trained	Y	Per animal	\$ 180.00	\$ 174.00	\$ 6.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Restricted breed	N	Per animal	\$ 305.00	\$ 296.00	\$ 9.00	N
Dog aged over ten years - for non pensioner	N	Per animal	\$ 60.00	\$ 58.00	\$ 2.00	N
Dog aged over ten years - for pensioner	N	Per animal	\$ 30.00	\$ 29.00	\$ 1.00	N
Dog (microchipped and registered prior to 11/04/2013) - for non pensioner	N	Per animal	\$ 60.00	\$ 58.00	\$ 2.00	N
Dog (microchipped and registered prior to 11/04/2013) - for pensioner	N	Per animal	\$ 30.00	\$ 29.00	\$ 1.00	N
Dog obedience training - for non pensioner	N	Per animal	\$ 60.00	\$ 58.00	\$ 2.00	N
Dog obedience training - for pensioner	N	Per animal	\$ 30.00	\$ 29.00	\$ 1.00	N
Dog registered with an applicable organisation - for non pensioner	N	Per animal	\$ 60.00	\$ 58.00	\$ 2.00	N
Dog - registered with an applicable organisation - for pensioner	N	Per animal	\$ 30.00	\$ 29.00	\$ 1.00	N
Sterilised dog - proof required - for non pensioner	N	Per animal	\$ 54.00	\$ 52.00	\$ 2.00	N
Sterilised dog - proof required - for pensioner	N	Per animal	\$ 27.00	\$ 26.00	\$ 1.00	N
Dog - maximum fee - for non pensioner	N	Per animal	\$ 180.00	\$ 174.00	\$ 6.00	N
Dog - maximum fee - for pensioner	N	Per animal	\$ 90.00	\$ 87.00	\$ 3.00	N
Dog release fee charged for dog held up to statutory holding period	N	Per animal	\$ 115.00	\$ 111.00	\$ 4.00	N
Footpath occupation						
Portable signs, display of goods, cafes, barbeques and food sampling - Burke Road, Camberwell	N	Per square metre	\$ 280.00	\$ 270.00	\$ 10.00	N
Portable signs, display of goods, cafes, barbeques and food sampling - Glenferrie Road, Hawthorn	N	Per square metre	\$ 215.00	\$ 208.00	\$ 7.00	N
Portable signs, display of goods, cafes, barbeques and food sampling - all other areas	N	Per square metre	\$ 128.00	\$ 124.00	\$ 4.00	N
Promotional permits	N	Per application	\$ 75.00	\$ 72.50	\$ 2.50	N
Directory / Finger board descriptions	N	Per description	\$ 375.00	\$ 365.00	\$ 10.00	N
First time application	N	One-off fee per application	\$ 75.00	\$ 72.50	\$ 2.50	N
Real estate agents (portable signs)	N	Per year per company	\$ 580.00	\$ 560.00	\$ 20.00	N
Parking						
Butler Street car park permit	N	Per quarter	\$ 500.00	\$ 485.00	\$ 15.00	Y
Junction West and Fenton Way stage two car parks permit	N	Per quarter	\$ 500.00	\$ 485.00	\$ 15.00	Y
Hawthorn Town Hall West off street car park permit	N	Per quarter	\$ 500.00	\$ 485.00	\$ 15.00	Y
Kent Street off street car park permit	N	Per quarter	\$ 500.00	\$ -	\$ 500.00	Y
Hilda Crescent off street car park permit	N	Per quarter	\$ 310.00	\$ 300.00	\$ 10.00	Y
Auburn Road off street car park permit	N	Per quarter	\$ 310.00	\$ 300.00	\$ 10.00	Y
Rose Street off street car park permit	N	Per quarter	\$ 310.00	\$ 300.00	\$ 10.00	Y
Fenton Way car park permit fees applied as per planning application requirements	N	Per quarter	\$ 490.00	\$ 475.00	\$ 15.00	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Parking fines Parking infringements in contravention of a regulation under the Road Safety Act 1986. Council may by resolution fix a penalty or fine for such infringements in accordance with section 87(4) of the Act, which states that the penalty to be fixed cannot be more than 0.5 penalty units or more than the penalty prescribed under the regulations. The penalty has been fixed at the maximum amount allowed.	Y	Per fine	\$ 76.00	\$ 74.00	\$ 2.00	N
Four hour paid parking *	N	Per four hours	\$ 4.60	\$ 4.50	\$ 0.10	Y
Four hour paid parking *	N	Per hour	\$ 2.60	\$ 2.50	\$ 0.10	Y
Three hour paid parking *	N	Per three hours	\$ 3.70	\$ 3.60	\$ 0.10	Y
Three hour paid parking *	N	Per hour	\$ 2.60	\$ 2.50	\$ 0.10	Y
Two hour paid parking *	N	Per two hours	\$ 3.30	\$ 3.20	\$ 0.10	Y
Two hour paid parking *	N	Per hour	\$ 2.60	\$ 2.50	\$ 0.10	Y
Paid parking (other areas) *	N	Per day	\$ 5.80	\$ 5.60	\$ 0.20	Y
Paid parking - Junction West Off Street Car Parking *	N	Per day	\$ 5.80	\$ 5.60	\$ 0.20	Y
Paid parking *	N	Per hour	\$ 2.60	\$ 2.50	\$ 0.10	Y
Paid parking (Glenferrie car parks - Park Street, Wakefield Street and Linda Crescent) *	N	Per hour after first hour	\$ 2.60	\$ 2.50	\$ 0.10	Y
Paid parking - Rose Street Off Street Car Parking (OSCP) *	N	Per Day	\$ 4.00	\$ -	\$ 4.00	Y
Trader parking permits - non designated car park bay	N	Per year	\$ 29.00	\$ 28.00	\$ 1.00	N
Abandoned vehicles	N	Per release	\$ 390.00	\$ 380.00	\$ 10.00	N
Abandoned vehicles	N	Per month after 30 days storage	\$ 117.00	\$ 113.00	\$ 4.00	N
<i>* Previously called parking meters</i>						
Permits						
Residential parking permit replacement fee	N	Per permit	\$ 14.50	\$ 14.00	\$ 0.50	N
Permits - to place large item on Council controlled land (placement for 1-5 days)	N	Per application	\$ 130.00	\$ 125.00	\$ 5.00	N
Permits - to place large item on Council controlled land (additional fee placement for 6 plus days)	N	Per permit per day for 6 plus days	\$ 93.00	\$ 90.00	\$ 3.00	N
Use of Crane / Travel Tower on Council controlled land	N	Per permit per day	\$ 130.00	\$ 125.00	\$ 5.00	N
Out of hours work	N	Per permit per day	\$ 67.00	\$ 65.00	\$ 2.00	N
Tradesperson parking permit - minor residential refurbishment works (residential parking permit policy)	N	Per permit	\$ 67.00	\$ 65.00	\$ 2.00	N
Tradesperson parking permit - residential other	N	Per vehicle per week	\$ 22.50	\$ 22.00	\$ 0.50	N
Tradesperson parking permit replacement fee - minor residential refurbishment works	N	Per permit	\$ 10.25	\$ 10.00	\$ 0.25	N
Tradesperson permits (in commercial shopping centres)	N	Per vehicle per bay per day	\$ 43.00	\$ 42.00	\$ 1.00	N
Lost, stolen or damaged trader permit	N	Per permit	\$ 25.00	\$ 24.00	\$ 1.00	N
Permits - skip bins	N	Cost per one - three days	\$ 59.00	\$ 57.00	\$ 2.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Permits - skip bins	N	Cost per four - seven days	\$ 88.00	\$ 85.00	\$ 3.00	N
Permits - skip bins	N	Cost more than seven days	\$88 + \$6 per day	\$85 + \$5 per day	\$ 3.00	N
Permits for charity recycling bins	N	No charge	No charge	No charge	\$ -	N
Filming permit - occupation of Council controlled land for filming purposes	N	Per application	\$ 1,340.00	\$ 1,300.00	\$ 40.00	N
Filming permit - car parking spaces - residential	N	Per space	\$ 29.00	\$ 28.00	\$ 1.00	N
Filming permit - car parking spaces - commercial	N	Per space	\$ 81.00	\$ 78.00	\$ 3.00	N
Busking permit fee	N	Per week	\$ 15.00	\$ 14.50	\$ 0.50	N
Excess animals permit (more than two dogs or two cats)	N	Per application	\$ 103.00	\$ 100.00	\$ 3.00	N
Standard local laws permit	N	Per permit	\$ 74.00	\$ 72.00	\$ 2.00	N
Amendment to a Local Laws permit - 50% of permit/application fee type.	N	Per permit amendment application	50% of permit/ application on fee type	\$ -	\$ -	N
Other permits - replacement fee	N	Per permit	\$ 11.50	\$ 11.20	\$ 0.30	N
Amenity Local Laws Permit issued to a registered charity/organisation registered with the Australian Charities and Not-for-profits Commission	N	Per permit	No charge	No charge	\$ -	N
Amenity Local Laws Permit issued in relation to a not-for-profit community event.	N	Per permit	No charge	No charge	\$ -	N
Amenity Local Laws Permit issued for the placement of items on Council controlled land and/or handing out /distributing printed publicity material as part of Federal, State or Local Government election campaigning.	N	Per permit	No charge	No charge	\$ -	N
Impounded goods	N	Per release	\$ 285.00	\$ 275.00	\$ 10.00	N
Miscellaneous						
Cat cages	N	Cage deposit	\$ 130.00	\$ 125.00	\$ 5.00	N
Cat cages	N	For two weeks	\$ 48.00	\$ 47.00	\$ 1.00	N
Cat cages	N	Per day there after	\$ 24.00	\$ 23.50	\$ 0.50	N
Carnivals on Council land	N	Per carnival	\$ 800.00	\$ 780.00	\$ 20.00	N
Door to door collecting - specified dates (free - issued only to registered charities and community based organisations)	N	No charge	No charge	No charge	\$ -	N
Fire hazards, overhanging shrubs, noxious weeds - clearance administration fee	N	Per clearance	\$ 175.00	\$ 170.00	\$ 5.00	N
Roadside vending (annual or pro-rata for specific dates with minimum fee \$100)	N	Annual fee	\$ 12,800.00	\$ 12,400.00	\$ 400.00	N
Shopping trolleys	N	Each release fee	\$ 130.00	\$ 125.00	\$ 5.00	N
Street collecting (free - issued only to registered charities)	N	No charge	No charge	No charge	\$ -	N
Street trading stalls (free - issued only to registered charities and community based organisations)	N	No charge	No charge	No charge	\$ -	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Environment and Infrastructure - Infrastructure Services						
Bins that are reported stolen, broken or missing are replaced at no charge.						
Green waste - bin (service fee)	N	Per bin	\$ 113.00	\$ 109.00	\$ 4.00	N
Green waste - disposal tipping	N	Car boot/ station wagon seat up or down	\$ 18.50	\$ 18.00	\$ 0.50	Y
Green waste - disposal tipping - trailer	N	Greater than six x four	\$ 53.00	\$ 51.00	\$ 2.00	Y
Green waste - disposal tipping - trailer	N	Tandem with high sides	\$ 126.00	\$ 122.00	\$ 4.00	Y
Green waste - disposal tipping - trailer	N	Tandem	\$ 70.00	\$ 68.00	\$ 2.00	Y
Green waste - disposal tipping - trailer	N	Single axle greater than six x four high sides	\$ 91.00	\$ 88.00	\$ 3.00	Y
Green waste - disposal tipping	N	Utility/small van/small trailer with high sides	\$ 59.00	\$ 57.00	\$ 2.00	Y
Green waste - disposal tipping	N	Utility/small van/small trailer	\$ 36.00	\$ 35.00	\$ 1.00	Y
Minimum charge fee	N	Per load	\$ 8.00	\$ 8.00	\$ -	Y
Transfer station / tipping fees - electronic waste - DVD and VCR players	N	Per item	\$ 9.00	\$ 8.50	\$ 0.50	Y
Transfer station / tipping fees - electronic waste - sound systems	N	Per item	\$ 9.00	\$ 8.50	\$ 0.50	Y
Transfer station / tipping fees - domestic refuse	N	Car boot/ station wagon seat up or down	\$ 25.50	\$ 24.50	\$ 1.00	Y
Transfer station / tipping fees - domestic refuse - car tyre	N	Per tyre with rim attached	\$ 19.50	\$ 19.00	\$ 0.50	Y
Transfer station / tipping fees - domestic refuse - car tyre	N	Per tyre no rim	\$ 17.00	\$ 16.50	\$ 0.50	Y
Transfer station / tipping fees - domestic refuse	N	Per fridge	\$ 18.00	\$ 17.50	\$ 0.50	Y
Transfer station / tipping fees - domestic refuse	N	Per mattress	\$ 31.00	\$ 30.00	\$ 1.00	Y
Transfer station / tipping fees - domestic refuse - trailer	N	Single axle greater than six x four high sides	\$ 154.00	\$ 148.50	\$ 5.50	Y
Transfer station / tipping fees - domestic refuse - trailer	N	Single axle greater than six x four	\$ 88.50	\$ 85.50	\$ 3.00	Y
Transfer station / tipping fees - domestic refuse - trailer	N	Tandem with high sides	\$ 185.00	\$ 178.50	\$ 6.50	Y
Transfer station / tipping fees - domestic refuse - trailer	N	Tandem	\$ 125.00	\$ 121.00	\$ 4.00	Y
Transfer station / tipping fees - domestic refuse - trailer	N	Utility/small van/small trailer with high sides	\$ 125.00	\$ 121.00	\$ 4.00	Y
Transfer station / tipping fees - domestic refuse (spoil, bricks, concrete & dirt)	N	Utility/small van/small trailer with high sides	\$ 125.00	\$ 121.00	\$ 4.00	Y
Transfer station / tipping fees - domestic refuse	N	Utility/small van/small trailer	\$ 57.00	\$ 55.00	\$ 2.00	Y
Reinstatement charges - nature strip (light top soil and seed)	N	Per (m ²) (0-10m ²)	\$ 48.00	\$ 47.00	\$ 1.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Reinstatement charges - nature strip (light top soil and seed)	N	Per (m ²) (10-50m ²)	\$ 36.00	\$ 35.00	\$ 1.00	N
Reinstatement charges - nature strip (light top soil and seed)	N	Per (m ²) (>50m ²)	\$ 30.00	\$ 29.00	\$ 1.00	N
Reinstatement charges - nature strip (excavate / backfill and seeded)	N	Per (m ²) (0-10m ²)	\$ 98.00	\$ 95.00	\$ 3.00	N
Reinstatement charges - nature strip (excavate / backfill and seeded)	N	Per (m ²) (10-50m ²)	\$ 61.00	\$ 59.00	\$ 2.00	N
Reinstatement charges - nature strip (excavate / backfill and seeded)	N	Per (m ²) (>50m ²)	\$ 48.00	\$ 47.00	\$ 1.00	N
Road reinstatement charges - channel / kerb (bluestone pitchers, dish gutters and spoon drains concrete kerb)	N	Per lineal metre	\$ 220.00	\$ 215.00	\$ 5.00	N
Road reinstatement charges - channel / kerb (concrete)	N	Per lineal metre	\$ 175.00	\$ 170.00	\$ 5.00	N
Road reinstatement charges - residential crossovers / footpaths 125mm thick concrete	N	Per (m ²)	\$ 170.00	\$ 165.00	\$ 5.00	N
Road reinstatement charges - commercial crossovers / footpaths 200mm thick concrete	N	Per (m ²)	\$ 220.00	\$ 215.00	\$ 5.00	N
Road reinstatement charges - dressed bluestone kerb and channel (replacement with existing sawn bluestone)	N	Per lineal metre	\$ 240.00	\$ 235.00	\$ 5.00	N
Road reinstatement charges - dressed bluestone kerb and channel (replacement with new sawn bluestone)	N	Per lineal metre	\$ 520.00	\$ 505.00	\$ 15.00	N
Road reinstatement charges - footpaths pavers / pitchers	N	Per (m ²) (0 - 2m ²)	\$ 190.00	\$ 185.00	\$ 5.00	N
Road reinstatement charges - footpaths pavers / pitchers	N	Per (m ²) (2.01 - 5m ²)	\$ 190.00	\$ 185.00	\$ 5.00	N
Road reinstatement charges - footpaths pavers / pitchers	N	Per (m ²) (5.01 - 20m ²)	\$ 190.00	\$ 185.00	\$ 5.00	N
Road reinstatement charges - footpaths pavers / pitchers	N	Per (m ²) (20.01 - 50m ²)	\$ 175.00	\$ 170.00	\$ 5.00	N
Road reinstatement charges - footpaths pavers / pitchers	N	Per (m ²) (>50m ²)	\$ 175.00	\$ 170.00	\$ 5.00	N
Road reinstatement charges - footpaths 75mm concrete	N	Per (m ²) (0 - 2m ²)	\$ 160.00	\$ 155.00	\$ 5.00	N
Road reinstatement charges - footpaths 75mm concrete	N	Per (m ²) (2.01 - 5m ²)	\$ 160.00	\$ 155.00	\$ 5.00	N
Road reinstatement charges - footpaths 75mm concrete	N	Per (m ²) (5.01 - 20m ²)	\$ 130.00	\$ 125.00	\$ 5.00	N
Road reinstatement charges - footpaths 75mm concrete	N	Per (m ²) (20.01 - 50m ²)	\$ 109.00	\$ 105.00	\$ 4.00	N
Road reinstatement charges - footpaths 75mm concrete	N	Per (m ²) (>50m ²)	\$ 106.00	\$ 102.00	\$ 4.00	N
Road reinstatement charges - footpaths (asphalt)	N	Per (m ²) (0 - 2m ²)	\$ 170.00	\$ 165.00	\$ 5.00	N
Road reinstatement charges - footpaths (asphalt)	N	Per (m ²) (2.01 - 5m ²)	\$ 162.00	\$ 158.00	\$ 4.00	N
Road reinstatement charges - footpaths (asphalt)	N	Per (m ²) (5.01 - 20m ²)	\$ 130.00	\$ 126.00	\$ 4.00	N
Road reinstatement charges - footpaths (asphalt)	N	Per (m ²) (20.01 - 50m ²)	\$ 125.00	\$ 122.00	\$ 3.00	N
Road reinstatement charges - footpaths (asphalt)	N	Per (m ²) (>50m ²)	\$ 120.00	\$ 116.00	\$ 4.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	N	Per (m ²) (0 - 2m ²)	\$ 190.00	\$ 185.00	\$ 5.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	N	Per (m ²) (2.01 - 5m ²)	\$ 165.00	\$ 160.00	\$ 5.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	N	Per (m ²) (>5m ²)	\$ 162.00	\$ 158.00	\$ 4.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	N	Per (m ²) (0 - 2m ²)	\$ 268.00	\$ 260.00	\$ 8.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	N	Per (m ²) (2.01 - 5m ²)	\$ 225.00	\$ 220.00	\$ 5.00	N
Road reinstatement charges - roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	N	Per (m ²) (>5m ²)	\$ 190.00	\$ 185.00	\$ 5.00	N
Re-locate street furniture - bike hoop	N	Per item	\$ 630.00	\$ 614.00	\$ 16.00	Y
Re-locate street furniture - seat	N	Per item	\$ 1,075.00	\$ 1,044.00	\$ 31.00	Y
Re-locate street furniture - bollard	N	Per item	\$ 675.00	\$ 654.00	\$ 21.00	Y
Re-locate street furniture - bin surround	N	Per item	\$ 990.00	\$ 954.00	\$ 36.00	Y
Request to install new sign blades for private sporting clubs, schools and or Churches on either Council owned assets or power pole eg. "Balwyn Scout Group". Cost recovery only.	N	Per item	\$ 123.00	\$ 120.00	\$ 3.00	
Minimum charge for each residential property (except for vacant land and those Residential Properties required to service own refuse disposal as a condition of a Town Planning permit where a Waste Environment Levy will apply as a contribution to waste and rubbish collection from public places)	N	Per property	\$ 190.00	\$ 177.00	\$ 13.00	N
Waste environment levy as per exception stated above	N	Per property	\$ 87.00	\$ 81.00	\$ 6.00	N
Waste collection - property garbage charge: 80 litre bin	N	Per bin	\$ 190.00	\$ 177.00	\$ 13.00	N
Waste collection - property garbage charge: 120 litre bin	N	Per bin	\$ 343.00	\$ 319.00	\$ 24.00	N
Waste collection - property garbage charge: 240 litre bin Only for residential properties with 4 people; and Commercial properties	N	Per bin	\$ 836.00	\$ 781.00	\$ 55.00	N
Waste collection - property garbage charge: 240 litre bin (concessional fee for residential properties with 5 or more people in the household OR a specific medical condition) ¹	N	Per bin	\$ 686.00	\$ 638.00	\$ 48.00	N
¹ Tenants leasing Council owned facilities under the conditions of Council's Community Facility Leasing Policy will have waste charges levied as listed on page 36 of Appendix C Fees and Charges - Waste charges for Council tenanted properties. Note additional recycling and green waste bins are available on request to these properties.						
Environment and Infrastructure - Parks and Gardens						
Freeway golf course - (unlimited golf weekday after 1.00 pm.)	N	Daylight savings rate/per round	\$ 18.00	\$ 17.50	\$ 0.50	Y
Mad Monday special (unlimited golf all day)	N	Rate per round	\$ 18.00	\$ 17.50	\$ 0.50	Y
Late birdie special (unlimited golf after 5.00pm in daylight savings) (unlimited golf after 3.30pm eastern standard time)	N	Rate per round	\$ 11.00	\$ 10.75	\$ 0.25	Y
Freeway golf course - second nine holes (after having played first nine holes)	N	Second nine holes	\$ 10.00	\$ 9.80	\$ 0.20	Y
Freeway golf course Concessions (pensioners, youth and students under 23) 18 holes	N	18 holes	\$ 19.50	\$ 19.00	\$ 0.50	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Freeway golf course Concessions (pensioners, youth and students under 23) - nine holes	N	Nine holes	\$ 16.50	\$ 16.00	\$ 0.50	Y
Freeway golf course Weekend / public holidays - 18 holes - youth and students under 23	N	18 holes	\$ 19.50	\$ 19.00	\$ 0.50	Y
Freeway golf course Weekend / public holidays - nine holes - youth and students under 23	N	Nine holes	\$ 16.50	\$ 16.00	\$ 0.50	Y
Freeway golf course Pre-payment concessions weekend / public holidays - 18 holes	N	18 holes	\$ 29.00	\$ 28.00	\$ 1.00	Y
Freeway golf course Seniors concessions weekdays - 18 holes	N	18 holes	\$ 27.00	\$ 26.00	\$ 1.00	Y
Freeway golf course Seniors concessions weekdays - nine holes	N	Nine holes	\$ 18.00	\$ 17.50	\$ 0.50	Y
Freeway golf course Weekdays - 18 holes	N	18 holes	\$ 28.50	\$ 27.50	\$ 1.00	Y
Freeway golf course Weekdays - nine holes	N	Nine holes	\$ 19.00	\$ 18.50	\$ 0.50	Y
Freeway golf course Weekend / public holidays - 18 holes	N	18 holes	\$ 30.00	\$ 29.00	\$ 1.00	Y
Freeway golf course Weekend / public holidays - nine holes	N	Nine holes	\$ 20.50	\$ 20.00	\$ 0.50	Y
Parks - booking charges for weddings, Christmas parties, filming and functions - Formal Gardens	N	Per hour	\$ 129.00	\$ 125.00	\$ 4.00	Y
Parks - booking charges for weddings, Christmas parties, filming and functions - Parks and Reserves	N	Per four hour block	\$ 129.00	\$ 125.00	\$ 4.00	Y
Parks - Access to private property via Council managed land	N	Per day	\$ 57.00	\$ 55.00	\$ 2.00	Y
Parks - permit to erect a marquee in a park (large 100 square metres + or multiple structures)	N	Per request	\$ 625.00	\$ 610.00	\$ 15.00	N
Parks - permit to erect a marquee in a park (medium 51 - 100 square metres)	N	Per request	\$ 430.00	\$ 420.00	\$ 10.00	N
Parks - permit to erect a marquee in a park (small 50 square metres)	N	Per request	\$ 250.00	\$ 240.00	\$ 10.00	N
Permit to conduct a private fireworks display in a park	N	Per request	\$ 635.00	\$ 615.00	\$ 20.00	N
Memorial seats	N	Per Seat	Cost recovery	\$ -	\$ -	Y
Memorial plaques	N	Per Plaque	Cost recovery	\$ -	\$ -	Y
Tree removal - small tree Less than 5 metres	N	Per Tree	Cost recovery	\$ -	\$ -	Y
Tree removal - medium tree Greater than 5 metres less than 10 metres	N	Per Tree	Cost recovery	\$ -	\$ -	Y
Tree removal - large tree Greater than 10 metres	N	Per Tree	Cost recovery	\$ -	\$ -	Y
Tree replacement	N	Per Tree	Cost recovery	\$ -	\$ -	Y
Tree relocation	N	Per Tree	Cost recovery	\$ -	\$ -	Y
Administration fee - for processing of refunds and Bonds involved in booking cancellations	N	Per Booking	\$ 50.00	\$ -	\$ 50.00	Y
Priority processing fee - provision for a dedicated resources to process a booking, event or access application that has been submitted with less than one week's lead time	N	Per Booking	\$ 75.00	\$ -	\$ 150.00	Y
Sportsgrounds casual use (booking charges for functions, casual sports games)	N	Per four hours or pro rata appropriate to the booking request	\$ 230.00	\$ 225.00	\$ 5.00	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Sportsgrounds services fees/charges	N	Per ground/ wicket prepared	\$ 24,250.00	\$ 23,500.00	\$ 750.00	Y
Sportsground						
Halls and pavilions - booking charges for casual hire of halls and pavilions	N	Per four hours or pro rata appropriate to the booking request	\$ 230.00	\$ 225.00	\$ 5.00	Y
Halls and pavilions - booking charges for seasonal hall tenants	N	Per booking	\$ 35.00	\$ 34.00	\$ 1.00	Y
Sportsgrounds seasonal tenancy fees (formula based on quality of facility and usage of 63 grounds)	N	Per unit as allocated to facilities	\$ 10.50	\$ 10.25	\$ 0.25	Y
Additional turf wicket ground preparation and hire	N	Per booking	\$ 865.00	\$ 840.00	\$ 25.00	Y
Additional turf practice wicket	N	Additional turf practice wicket (above the two provided as part of club tenancy) per training session	Cost recovery	\$ -	\$ -	Y
Curator - over time Saturdays	N	Per 3 hours	Cost recovery	\$ -	\$ -	Y
Curator - over time Sundays	N	Per 3 hours	Cost recovery	\$ -	\$ -	Y
Environment and Infrastructure - Projects and Strategy						
Sale of bluestone pitchers to public - high quality (price variation will depend on the quality and quantity offered for sale)	N	Per piece	\$ 6.90	\$ 6.70	\$ 0.20	Y
Sale of bluestone pitchers to public - low quality (price variation will depend on the quality and quantity offered for sale)	N	Per piece	\$ 5.70	\$ 5.50	\$ 0.20	Y
Environment and Infrastructure - Traffic and Transport						
Road/ footpath occupation	N	Per day	\$ 250.00	\$ 240.00	\$ 10.00	N
Parking bay occupation	N	Per bay per day	\$ 48.00	\$ 47.00	\$ 1.00	N
Residential street parties	N	Per application	\$ 122.00	\$ 118.00	\$ 4.00	N
Work zone signage	N	Per sign	\$ 210.00	\$ 205.00	\$ 5.00	Y
Environment and Infrastructure - Asset Management						
Asset protection - application fee	N	Per application	\$ 320.00	\$ 310.00	\$ 10.00	N
Drainage contribution / levy from private developers (estimated value)	N	Per application	\$9.30/sqm + 10% administration fee	\$9.00/sqm + 10% administration fee	\$ 0.30	N
Works within a road reserve permit	Y	Per application (based on 11.5 units)	\$ 147.66	\$ 147.66	\$ -	N
Construction of stormwater drainage supervision fee	N	Per application	\$350 or 2.5% of total cost of drainage works	\$340 or 2.5% of total cost of drainage works	\$ 10.00	N
Compliance - stormwater inspection	N	Per application	\$ 124.00	\$ 120.00	\$ 4.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
Legal points of discharge	Y	Per application	\$ 59.62	\$ 59.62	\$ -	N
Building over easement - application fee	N	Per application	\$ 335.00	\$ 325.00	\$ 10.00	N
Compliance - vehicle crossing permit fee	N	Per application	\$ 195.00	\$ 190.00	\$ 5.00	N
On site detention system assessment fee	N	Per application	\$ 120.00	\$ 117.00	\$ 3.00	N

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
CEO's Office - Governance						
Fines for failure to vote in Council elections Applicable during Council election year	Y	Per infringement	\$ 76.00	\$ 70.42	\$ 5.58	N
Freedom of information and inspection of prescribed documents under section 222 of the Local Government Act.						
Freedom of information application fee	Y	Per application	\$ 27.20	\$ 26.50	\$ 0.70	N
Freedom of information charge for search time	Y	Per hour or part thereof	\$ 19.90	\$ -	\$ 19.90	N
Freedom of information charge for supervised inspection	Y	Per hour (to be calculated per quarter hour or part of a quarter hour)	\$ 19.90	\$ -	\$ 19.90	N
Photocopy - A4 black and white	Y	Per copy	\$ 0.20	\$ 0.20	\$ -	N
Photocopy - A3 black and white	N	Per copy	\$ 2.60	\$ 2.55	\$ 0.05	N
Photocopy - A2 black and white	N	Per copy	\$ 3.90	\$ 3.80	\$ 0.10	N
Photocopy - A1 black and white	N	Per copy	\$ 5.40	\$ 5.20	\$ 0.20	N
Photocopy - A0 black and white	N	Per copy	\$ 6.30	\$ 6.10	\$ 0.20	N
Parkview room hire						
Standard rate - Monday to Thursday	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 438.00	\$ 570.00	-\$ 132.00	Y
Standard rate - Monday to Thursday	N	Per hour	\$ 146.00	\$ 142.50	\$ 3.50	Y
Standard rate - Friday to Sunday	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 795.00	\$ 1,028.00	-\$ 233.00	Y
Standard rate - Friday to Sunday	N	Per hour	\$ 265.00	\$ 257.00	\$ 8.00	Y
Community rate - Monday to Thursday	N	2014-15 Minimum four hours 2015-16 Minimum three hours	\$ 219.00	\$ 284.00	-\$ 65.00	Y
Community rate - Monday to Thursday	N	Per hour	\$ 73.00	\$ 71.00	\$ 2.00	Y
Community rate - Friday to Sunday	N	2015-16 Minimum three hours 2014-15 Minimum four hours	\$ 397.50	\$ 510.00	-\$ 112.50	Y
Community rate - Friday to Sunday	N	Per hour	\$ 132.50	\$ 127.50	\$ 5.00	Y

City of Boroondara

Fees and charges 2015-16

Type of fees and charges	Statutory Fee *	UNIT	GST inclusive 2015-16 fee \$	GST inclusive 2014-15 fee \$	Fee increase \$	GST applied at 10%
<u>Staff charge out costs - Standard rate*</u>						
* Staffing costs will be met by hirer						
Supervising Technician	N	Per hour	\$ 49.20	\$ 47.40	\$ 1.80	Y
Front of House/ Duty Manager	N	Per hour	\$ 49.20	\$ 47.40	\$ 1.80	Y
Usher/ Facilities Officer	N	Per hour	\$ 43.90	\$ 42.30	\$ 1.60	Y
Technician	N	Per hour	\$ 43.90	\$ 42.30	\$ 1.60	Y
<u>Staff charge out costs - Subsidised rate*</u>						
* Council will provide a 50% subsidy of staffing costs for bonafide community groups						
Supervising Technician	N	Per hour	\$ 24.60	\$ 23.70	\$ 0.90	Y
Front of House/ Duty Manager	N	Per hour	\$ 24.60	\$ 23.70	\$ 0.90	Y
Usher/ Facilities Officer	N	Per hour	\$ 21.95	\$ 21.15	\$ 0.80	Y
Technician	N	Per hour	\$ 21.95	\$ 21.15	\$ 0.80	Y
<u>Catering Charges</u>						
Tea / Coffee Package 1 (Tea and instant coffee, disposable cups)	N	Per person	\$ 2.00	\$ -	\$ 2.00	Y
Tea / Coffee Package 2 (Tea and instant coffee, china cups)	N	Per person	\$ 4.50	\$ -	\$ 4.50	Y
Tea / Coffee Package 3 (Tea and brewed coffee, china cups)	N	Per person	\$ 6.00	\$ -	\$ 6.00	Y

* Statutory fees will be amended in line with any increases determined by State Government over the course of the 2015-16 and 2014-15 year.

City of Boroondara

Fees and Charges 2015-16

Community group	Free bin/s supplied	Additional bin charges
Aged Care	1 general 240 litre waste bin	Charge for subsequent general waste bins. 240 litre \$836 120 litre \$343 80 litre \$190
Boat Shed	2 general 240 litre waste bin	
Child Care Centre	3 general 240 litre waste bins	
Community Centre	2 general 240 litre waste bins	
Disability Service	1 general 240 litre waste bin	
Family Centre	2 general 240 litre waste bins	
Hockey Clubs	2 general 240 litre waste bin	
Kindergartens	2 general 240 litre waste bins	
Bowling Clubs	2 general 240 litre waste bins	
School	Nil	
Scouts and Guides	1 general 240 litre waste bin	
Senior Citizens Centre	2 general 240 litre waste bins	
Sportsgrounds	Nil	
Tennis Club	2 general 240 litre waste bins	
Toy Library	1 general 240 litre waste bin	
Weight Lifting Centre	Nil	
Youth Club	Nil	



City of Boroondara
Budget 2015-16

Appendix D

Priority Projects Program

- Priority Projects Program
(including proposed forward commitments to 2015-16)

Priority Projects

Project	Foreshadowed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Total 3 year expenditure
Administration				
Communications skills training	\$9,095	\$0	\$0	\$9,095
Planning Appeal Support	\$110,500	\$0	\$0	\$110,500
Program of Works for the Preservation of Fragile Council permanent records	\$70,000	\$0	\$0	\$70,000
Review Parking Enforcement and Administration Services	\$60,000	\$0	\$0	\$60,000
Statutory Planning Consultancy Support	\$30,000	\$0	\$0	\$30,000
Utilities Project	\$95,765	\$0	\$0	\$95,765
Total Administration	\$375,360	\$0	\$0	\$375,360
Compliance				
Conduct of 2016 General Election and Councillor induction	\$0	\$530,000	\$0	\$530,000
<i>Conduct of 2016 General Election and Councillor induction</i>	<i>\$0</i>	<i>-\$150,000</i>	<i>\$0</i>	<i>-\$150,000</i>
General revaluation - biennial as at 1 January	\$255,432	\$266,000	\$269,000	\$790,432
<i>Sale of Council revaluation data to the State Revenue Office</i>	<i>-\$249,000</i>	<i>\$0</i>	<i>-\$263,000</i>	<i>-\$512,000</i>
Total Compliance	\$6,432	\$646,000	\$6,000	\$658,432
Computers and telecommunications				
Additional funding for Human Resources Information System	\$47,000	\$18,000	\$0	\$65,000
Total Computers and telecommunications	\$47,000	\$18,000	\$0	\$65,000

* Subject to Council review and funding

Note: Italic lines are revenue offset

Priority Projects

Project	Foreshadowed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Total 3 year expenditure
Environment				
2015 Boroondara Sustainability Awards for schools	\$12,000	\$0	\$12,000	\$24,000
Integrated Water Management Strategy implementation - priority actions	\$7,500	\$10,000	\$10,000	\$27,500
Street Tree Strategy	\$60,000	\$50,000	\$0	\$110,000
Sustainable Living Festival 2016	\$0	\$36,400	\$0	\$36,400
Urban Biodiversity Strategy implementation - priority actions	\$52,000	\$50,000	\$50,000	\$152,000
Total Environment	\$131,500	\$146,400	\$72,000	\$349,900
Major projects implementation				
Project management expertise for delivery of major projects	\$283,586	\$322,824	\$353,000	\$959,410
Total Major projects implementation	\$283,586	\$322,824	\$353,000	\$959,410

* Subject to Council review and funding

Note: Italic lines are revenue offset

Priority Projects

Project	Foreshadowed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Total 3 year expenditure
Programs and services				
Library Services Opening Hours Review	\$20,000	\$0	\$0	\$20,000
Community Share project	\$71,763	\$0	\$0	\$71,763
Conserving community memorabilia	\$23,500	\$0	\$0	\$23,500
Digital Transformation	\$1,500,000	\$2,633,000	\$3,178,000	\$7,311,000
Economic Development Strategy 2009-16 - Review and update	\$50,000	\$0	\$0	\$50,000
Grace Park Club Hawthorn Land Sale - development contribution by Council.	\$200,000	\$0	\$0	\$200,000
Hawthorn Aquatic and Leisure Centre Local Area Traffic Management (LATM) Plan	\$40,000	\$0	\$0	\$40,000
Integrated Transport Strategy implementation	\$50,000	\$50,000	\$50,000	\$150,000
Mayoral portraits: conservation and display	\$25,000	\$40,000	\$0	\$65,000
Open Space Asset Management Plan	\$80,000	\$0	\$0	\$80,000
Supporting the tradition of Philanthropy within the Boroondara community	\$50,000	\$0	\$0	\$50,000
Year One Actions from Children and Young People's Strategy	\$30,000	\$0	\$0	\$30,000
Youth Homelessness in Boroondara	\$20,000	\$0	\$0	\$20,000
Total Programs and services	\$2,160,263	\$2,723,000	\$3,228,000	\$8,111,263
Risk management				
Prepare Evacuation Plans for all Council owned Buildings	\$130,000	\$0	\$0	\$130,000
Total Risk management	\$130,000	\$0	\$0	\$130,000

* Subject to Council review and funding

Note: Italic lines are revenue offset

Priority Projects

Project	Foreshadowed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Total 3 year expenditure
Shopping centre development				
Christmas in Boroondara	\$100,000	\$0	\$0	\$100,000
Tourism promotion – shopping centres	\$50,000	\$50,000	\$0	\$100,000
Total Shopping centre development	\$150,000	\$50,000	\$0	\$200,000
Strategic planning				
Boroondara Planning Scheme Review - planning scheme amendment	\$120,000	\$0	\$0	\$120,000
Residential Zones Review/Housing Strategy	\$160,000	\$0	\$0	\$160,000
Total Strategic planning	\$280,000	\$0	\$0	\$280,000
Forward commitments from 2013-14 (net)				
80712. Balwyn and Balwyn North Heritage Study	\$38,569	\$0	\$0	\$38,569
Total Forward commitments from 2013-14 (net)	\$38,569	\$0	\$0	\$38,569

* Subject to Council review and funding

Note: Italic lines are revenue offset

Priority Projects

Project	Foreshadowed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Total 3 year expenditure
Total Priority Projects gross expenditure	\$3,851,710	\$4,056,224	\$3,922,000	\$11,829,934
Total unallocated expenditure	\$0	\$0	\$2,580,000	\$2,580,000
Total Priority Projects Program	\$3,851,710	\$4,056,224	\$6,502,000	\$14,409,934
Total Priority Projects grants, contributions and other	\$249,000	\$150,000	\$263,000	\$662,000
Total Priority Projects net expenditure	\$3,602,710	\$3,906,224	\$6,239,000	\$13,747,934

* Subject to Council review and funding

Note: Italic lines are revenue offset

Appendix E

Capital Works Program

This appendix presents a listing of the Capital Works projects that will be undertaken for the 2015-16 year.

Regulation 10 (a) and (b) require that the budget contain a detailed list of capital works expenditure in relation to non-current asset by class according to the Local Government Model Financial Report (LGMFR) classified separately as to asset expenditure (ie. renewal, new, upgrade and expansion). The budget must also contain a summary of funding sources in relation to capital works expenditure, classified separately as to grants, contributions, Council cash and borrowings. The disclosures in this appendix reflect these requirements.

The Capital Works projects are grouped by class and include the following:

- Capital Works Program - detailed list of planned capital works expenditure by non-current assets, asset type and funding sources 2015-16
- Capital Works Program
(including proposed forward commitments to 2015-16)
- Major Projects foreshadowed 2015-20

1. New works

		Asset expenditure types				Funding sources		
Capital works area	Project cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council cash \$'000
PROPERTY								
Buildings								
605-609 Glenferrie Road Community Facility	1,140,000	-	1,140,000	-	-	-	-	1,140,000
Anderson Road Family Centre - waterproofing works	36,000	-	36,000	-	-	-	-	36,000
Ashburton Pool and Recreation Centre	0	-	0	-	-	2,100,000	-	2,100,000
Ashburton Support Centre (Senior Citizens)	120,000	-	120,000	-	-	-	-	120,000
Auburn Kindergarten and Childcare	470,000	-	470,000	-	-	-	-	470,000
Balwyn Community Centre	100,000	-	40,000	-	60,000	-	-	100,000
Balwyn North Men’s shed	200,000	200,000	-	-	-	-	-	200,000
Balwyn Tennis and former Bowls Pavilion (Balwyn Tennis and Community Facility)	93,000	93,000	-	-	-	-	-	93,000
Boroondara Preschool	25,000	-	25,000	-	-	-	-	25,000
Boroondara Sports Complex	9,920,776	-	9,120,776	-	800,000	-	-	9,920,776
Boroondara Sports Complex - air-conditioning	1,200,000	-	1,200,000	-	-	-	-	1,200,000
Bowen Street Family Centre - minor works	75,000	-	75,000	-	-	-	-	75,000
Burke Road South Reserve - including public toilet and grounds keeper facilities	100,000	-	100,000	-	-	-	-	100,000
Burwood Reserve Tennis pavilion	650,000	-	650,000	-	-	-	-	650,000
Camberwell community house Fairholm Grove redevelopment	250,000	250,000	-	-	-	-	-	250,000
Camberwell Hockey pavilion	1,850,000	-	1,850,000	-	-	-	-	1,850,000
Camberwell Junction Tennis Club - shelter	300,000	-	300,000	-	-	-	-	300,000
Camberwell Market	250,000	-	250,000	-	-	-	-	250,000
Camberwell United Tennis Club	850,000	-	850,000	-	-	-	-	850,000
Canterbury Playstation - ceiling replacement	45,000	-	45,000	-	-	-	-	45,000
Compliance audit projects	85,000	-	85,000	-	-	-	-	85,000
Cotham Road toilet	22,000	-	22,000	-	-	-	-	22,000
Deepdene Kindergarten	180,000	-	180,000	-	-	-	-	180,000
Fire panel upgrades Kew and Hawthorn Libraries	85,000	-	85,000	-	-	-	-	85,000
Fire service replacement	50,000	-	50,000	-	-	-	-	50,000
Former Balwyn Park Bowls Club pavilion (proposed Balwyn Tennis and Community Facility)	227,000	-	227,000	-	-	-	-	227,000
Former Glen Iris Bowls Club - main pavilion (U3A)	610,000	-	610,000	-	-	-	-	610,000
Future building renewal design	120,000	-	120,000	-	-	-	-	120,000
Glenferrie Oval Rifle Range - demolition	100,000	-	100,000	-	-	-	-	100,000
Hawthorn Arts Centre Civic Space (350 Burwood Road Hawthorn)	550,000	550,000	-	-	-	-	-	550,000
Hawthorn Citizens Youth Club	45,000	-	45,000	-	-	-	-	45,000
Hawthorn Community House - Henry Street - roof works	150,000	-	150,000	-	-	-	-	150,000
Hawthorn Community House - William Street - structural repairs	200,000	-	200,000	-	-	-	-	200,000
Highgate Childcare Centre	750,000	-	750,000	-	-	-	-	750,000
Jack O’Toole Reserve Scout and Tennis	30,000	-	30,000	-	-	-	-	30,000
Kew Depot main building	30,000	-	30,000	-	-	-	-	30,000
Kew Library - lighting	65,000	-	65,000	-	-	-	-	65,000
Kew Neighbourhood Learning Centre - access and landscaping	100,000	-	100,000	-	-	-	-	100,000

Capital works area	Project cost \$'000	Asset expenditure types				Funding sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib-utions \$'000	Council cash \$'000
Kew Recreation Centre - change areas	50,000	-	50,000	-	-	-	-	50,000
Kew Senior Citizens Centre	125,000	-	125,000	-	-	-	-	125,000
Library redevelopment Balwyn	50,000	-	32,000	-	18,000	-	-	50,000
Lock Replacement Program - electronic locks	150,000	-	150,000	-	-	-	-	150,000
Nettleton Park pavilion	35,000	-	35,000	-	-	-	-	35,000
New public toilet - Kew, outer circle railway bike trail	170,000	170,000	-	-	-	-	-	170,000
North East Precinct	869,171	869,171	-	-	-	-	-	869,171
Patterson Reserve pavilion - Robinson Road	60,000	-	60,000	-	-	-	-	60,000
Riversdale Depot waste transfer station - acoustic, roof and ceiling works	215,000	-	215,000	-	-	-	-	215,000
Riversdale Depot waste transfer station - wet areas and structural repairs	150,000	-	150,000	-	-	-	-	150,000
Roof access works	150,000	-	150,000	-	-	-	-	150,000
Roof replacement	22,000	-	22,000	-	-	-	-	22,000
Small scale compliance projects (switchboards, glazing etc)	60,000	-	60,000	-	-	-	-	60,000
St James Park Bowls Club main building	1,080,000	-	1,080,000	-	-	-	-	1,080,000
Surrey Hills Early Years	110,000	-	110,000	-	-	-	-	110,000
Surrey Hills Maternal Child Health Centre	90,000	-	90,000	-	-	-	-	90,000
Unscheduled minor building works	972,849	-	972,849	-	-	-	-	972,849
Walpole Street baby change room	250,000	-	250,000	-	-	-	-	250,000
Buildings Total	25,682,796	2,132,171	22,672,625	-	878,000	2,100,000	-	23,582,796
Building improvements								
Camberwell Fresh Food Market - entry rejuvenation works	585,000	-	-	585,000	-	-	-	585,000
Extension of existing Hawthorn U3A building (old Glen Iris Bowls Club) - Sinclair Avenue Hawthorn	540,000	540,000	-	-	-	-	-	540,000
Hawthorn Aquatic and Leisure Centre landscaping works and fence extension	150,000	150,000	-	-	-	-	-	150,000
Low Carbon Strategy implementation - community facility retrofits and co/tri-generation roll out	150,000	-	-	150,000	-	-	-	150,000
Surrey Hills Early Years	334,000	-	-	334,000	-	-	-	334,000
Building improvements Total	1,759,000	690,000	-	1,069,000	-	-	-	1,759,000
Land improvements								
Agency revegetation grants	60,000	60,000	-	-	-	30,000	-	30,000
Biodiversity Strategy (vegetation) implementation	119,999	-	-	119,999	-	-	-	119,999
Glenferrie Water Management Plan	1,950,000	1,950,000	-	-	-	1,050,000	-	900,000
Land improvements Total	2,129,999	2,010,000	-	119,999	-	1,080,000	-	1,049,999
PROPERTY Total	29,571,795	4,832,171	22,672,625	1,188,999	878,000	3,180,000	-	26,391,795
PLANT AND EQUIPMENT								
Computers and telecommunications								
Automated time and attendance sheets	115,000	115,000	-	-	-	-	-	115,000
Additional microsoft licensing to support Goldcare mobile client rollout for aged care	80,120	80,120	-	-	-	-	-	80,120
Booking system (Council wide)	30,000	30,000	-	-	-	-	-	30,000
Business Intelligence - tool for analysis custom reporting	150,000	150,000	-	-	-	-	-	150,000
Electronic document management system replacement	819,000	-	819,000	-	-	-	-	819,000
EMV - New software for parking ticket machine credit card readers	100,000	100,000	-	-	-	-	-	100,000

		Asset expenditure types				Funding sources		
Capital works area	Project cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council cash \$'000
Future information technology expenditure	545,000	-	545,000	-	-	-	-	545,000
GIS system enhancements based on Spatial Strategy	120,000	120,000	-	-	-	-	-	120,000
Human resource information system	120,000	120,000	-	-	-	-	-	120,000
Information Technology enhancements for Health Aging and Disability Services	40,000	40,000	-	-	-	-	-	40,000
Mobile computing	20,000	-	-	20,000	-	-	-	20,000
Replace Minutes Manager Software (end of life)	80,000	80,000	-	-	-	-	-	80,000
Computers and telecommunications Total	2,219,120	835,120	1,364,000	20,000	-	-	-	2,219,120
Fixtures, fittings and furniture								
Digital noticeboard, Greythorn Shopping Centre, Doncaster Road	25,770	25,770	-	-	-	-	-	25,770
Library and office furniture	63,000	-	63,000	-	-	-	-	63,000
Office furniture renewal	100,000	-	100,000	-	-	-	-	100,000
Parkview staging	10,670	10,670	-	-	-	-	-	10,670
Fixtures, fittings and furniture Total	199,440	36,440	163,000	-	-	-	-	199,440
Library books								
Library resources	1,080,000	-	1,080,000	-	-	-	-	1,080,000
Library books Total	1,080,000	-	1,080,000	-	-	-	-	1,080,000
Plant, machinery and equipment								
Balwyn East Kindergarten - air-conditioning	25,000	-	25,000	-	-	-	-	25,000
Bellevue Kindergarten - air-conditioning	15,000	-	15,000	-	-	-	-	15,000
Bin renewal program	160,000	-	160,000	-	-	-	-	160,000
Canterbury and District Preschool - air-conditioning	45,000	-	45,000	-	-	-	-	45,000
Combo truck equipment replacement	40,000	-	40,000	-	-	-	-	40,000
Cultural Facilities improvement - main hall equipment	60,000	60,000	-	-	-	-	-	60,000
Leisure and aquatic centre equipment replacement	75,000	-	75,000	-	-	-	-	75,000
Leisure centres – pool plant equipment replacement program	129,000	-	129,000	-	-	-	-	129,000
Miscellaneous equipment renewal	100,000	-	100,000	-	-	-	-	100,000
Parking meter replacement program	20,000	-	20,000	-	-	-	-	20,000
Riversdale Transfer Station - upgrade extraction system and weighbridge	145,000	-	145,000	-	-	-	-	145,000
Sportsgrounds - replacement of existing turf wicket rollers	33,000	-	33,000	-	-	-	-	33,000
Town Hall Gallery collection acquisitions	70,000	70,000	-	-	-	-	-	70,000
Plant, machinery and equipment Total	917,000	130,000	787,000	-	-	-	-	917,000
PLANT AND EQUIPMENT Total	4,415,560	1,001,560	3,394,000	20,000	-	-	-	4,415,560
INFRASTRUCTURE								
Bridges								
Minor bridge rehabilitation	54,000	-	54,000	-	-	-	-	54,000
Bridges Total	54,000	-	54,000	-	-	-	-	54,000
Drainage								
2 to 12 Bethune Street, Hawthorn East	20,000	-	20,000	-	-	-	-	20,000
4 Harts Parade, Hawthorn East	20,000	-	20,000	-	-	-	-	20,000
411 High Street to Poulter Street, Ashburton	90,000	-	90,000	-	-	-	-	90,000

Capital works area	Project cost \$'000	Asset expenditure types				Funding sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council cash \$'000
6 Victoria Avenue, Canterbury	40,000	-	40,000	-	-	-	-	40,000
88 Robinson Road, Hawthorn	40,000	-	40,000	-	-	-	-	40,000
Alfred Street, Kew	250,000	-	250,000	-	-	-	-	250,000
Balwyn Road, Hislop Park, Balwyn North relining	400,000	-	400,000	-	-	-	-	400,000
Barkers Road, Kew relining	300,000	-	300,000	-	-	-	-	300,000
Beaumont Street between Canterbury Road and Dudley Parade, Canterbury relining	510,000	-	510,000	-	-	-	-	510,000
Beresford Street, Kew East	190,000	-	190,000	-	-	-	-	190,000
Boorahman and Sylvan Streets, Balwyn North	60,000	-	60,000	-	-	-	-	60,000
Coleman Avenue, Kew East	80,000	-	80,000	-	-	-	-	80,000
Connel Street, Hawthorn	40,000	-	40,000	-	-	-	-	40,000
Foley Street, Hawthorn	120,000	-	120,000	-	-	-	-	120,000
Future drainage renewal planning	350,000	-	350,000	-	-	-	-	350,000
Greythorn Road, Balwyn North	30,000	-	30,000	-	-	-	-	30,000
Harts Parade, Hawthorn	35,000	-	35,000	-	-	-	-	35,000
Highfield Road, Camberwell relining	400,000	-	400,000	-	-	-	-	400,000
Hosken and Madden Streets, Balwyn North	70,000	-	70,000	-	-	-	-	70,000
Hume Street, Kew	45,000	-	45,000	-	-	-	-	45,000
Illawara Road, Hawthorn	45,000	-	45,000	-	-	-	-	45,000
Linda Crescent, Hawthorn	30,000	-	30,000	-	-	-	-	30,000
Maling Road 29, Canterbury	70,000	-	70,000	-	-	-	-	70,000
Medlow Reserve, Surrey Hills drainage works	100,000	-	100,000	-	-	-	-	100,000
Pascoe Street, Glen Iris	150,000	-	150,000	-	-	-	-	150,000
Queen Street, Kew	90,000	-	90,000	-	-	-	-	90,000
Renwick Street, Glen Iris Stage 1	200,000	-	200,000	-	-	-	-	200,000
Severn and Aylmern Streets, Balwyn North	30,000	-	30,000	-	-	-	-	30,000
Sportsground drainage program	60,000	-	60,000	-	-	-	-	60,000
Stanhope Grove, Camberwell	60,000	-	60,000	-	-	-	-	60,000
Stevenson Street, Kew	120,000	-	120,000	-	-	-	-	120,000
The Nook, Balwyn North relining	200,000	-	200,000	-	-	-	-	200,000
Unscheduled brick drain relining projects	132,798	-	132,798	-	-	-	-	132,798
Unscheduled/ emergency drainage works	410,000	-	410,000	-	-	-	-	410,000
Vista Avenue, Kew	10,000	-	10,000	-	-	-	-	10,000
Westbrook Street, Kew East	120,000	-	120,000	-	-	-	-	120,000
Drainage Total	4,917,798	-	4,917,798	-	-	-	-	4,917,798
Footpaths and cycleways								
Bicycle and pedestrian trails - implementation of Safety Audit Action Plan	400,000	-	400,000	-	-	-	-	400,000
Bicycle Strategy implementation	155,000	155,000	-	-	-	-	-	155,000
Bike treatments/safety measures	30,000	-	-	30,000	-	-	-	30,000
Boroondara Laneway Strategy, Camberwell Junction laneway pilot	25,000	25,000	-	-	-	-	-	25,000
Condition 4 footpaths	555,000	-	555,000	-	-	-	-	555,000
Glenferrie Precinct walkability improvements	50,000	-	-	50,000	-	-	-	50,000
Park gravel path renewal program	100,000	-	100,000	-	-	-	-	100,000
Shopping centre footpath works	100,000	-	100,000	-	-	-	-	100,000
Unscheduled footpath works	224,000	-	224,000	-	-	-	-	224,000
Victoria Park Concept Masterplan implementation - stage 3 construction	327,000	327,000	-	-	-	-	-	327,000

Capital works area	Project cost \$'000	Asset expenditure types				Funding sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council cash \$'000
Footpaths and cycleways Total	1,966,000	507,000	1,379,000	80,000	-	-	-	1,966,000
Off street car parks								
Access Plans and parking studies implementation	150,000	150,000	-	-	-	-	-	150,000
Resurfacing of condition 4 car parks	424,000	-	424,000	-	-	-	-	424,000
Off street car parks Total	574,000	150,000	424,000	-	-	-	-	574,000
Parks, open space and streetscapes								
Biodiversity site renewal program	60,000	-	60,000	-	-	-	-	60,000
Camberwell Sports Ground - Implementation of Stages 4 and 6	220,000	220,000	-	-	-	-	-	220,000
Compliance works on play equipment and infrastructure	10,000	-	10,000	-	-	-	-	10,000
Construct roof structure over computer bins	25,000	25,000	-	-	-	-	-	25,000
Corridor tree planting program	51,000	-	51,000	-	-	-	-	51,000
Fordham Gardens pond redevelopment	109,000	109,000	-	-	-	-	-	109,000
Formal gardens landscape renewal program	50,000	-	50,000	-	-	-	-	50,000
Garden Bed Edging renewal program	17,000	-	17,000	-	-	-	-	17,000
HA Smith Reserve - implementation of final stage of Concept Master Plan	135,000	135,000	-	-	-	-	-	135,000
Hard surface play area renewal program	28,000	-	28,000	-	-	-	-	28,000
Implementation of Hays Paddock Plan	30,000	30,000	-	-	-	-	-	30,000
Myrtle Park East Baseball sportsground lighting	165,000	165,000	-	-	-	5,000	-	160,000
Oval fences renewal program	100,000	-	100,000	-	-	-	-	100,000
Park BBQ's - unscheduled works	36,000	-	36,000	-	-	-	-	36,000
Park drinking fountains - unscheduled works	30,000	-	30,000	-	-	-	-	30,000
Park feature wall renewal program	30,000	-	30,000	-	-	-	-	30,000
Park fences - unscheduled works	34,000	-	34,000	-	-	-	-	34,000
Park fences renewal program	60,000	-	60,000	-	-	-	-	60,000
Park furniture renewal	150,000	-	150,000	-	-	-	-	150,000
Park landscape renewal program	170,000	-	170,000	-	-	-	-	170,000
Park lighting - unscheduled works	11,000	-	11,000	-	-	-	-	11,000
Park lighting renewal program	45,000	-	45,000	-	-	-	-	45,000
Park playground replacement program	700,000	-	700,000	-	-	-	-	700,000
Park signage renewal program	50,000	-	50,000	-	-	-	-	50,000
Park tree planting program	45,000	-	45,000	-	-	-	-	45,000
Parks and gardens irrigation upgrades	350,000	-	350,000	-	-	-	-	350,000
Playground renewal program - Council properties (childcare)	200,000	-	200,000	-	-	-	-	200,000
Replace existing chainmesh fencing along title boundary between Riversdale Depot and Fordham Avenue and Shalless Drive	45,000	-	45,000	-	-	-	-	45,000
Replace litter bin surrounds in shopping precincts	50,000	-	50,000	-	-	-	-	50,000
Retaining walls - unscheduled works	54,000	-	54,000	-	-	-	-	54,000
Riversdale Depot - completion of retaining wall on eastern side of depot	80,000	-	80,000	-	-	-	-	80,000
Shopping Centre Improvement Plan - design and implementation	385,000	385,000	-	-	-	-	-	385,000
Shopping centre landscape renewal program	57,000	-	57,000	-	-	-	-	57,000
Street tree planting program	277,000	-	277,000	-	-	-	-	277,000
Streetscape landscape renewal program	50,000	-	50,000	-	-	-	-	50,000
Winton Road Food Forest - implementation of stage 2 works including new picnic shelter, furniture and landscaping.	35,000	35,000	-	-	-	-	-	35,000
Parks, open space and streetscapes Total	3,944,000	1,104,000	2,840,000	-	-	5,000	-	3,939,000

		Asset expenditure types				Funding sources		
Capital works area	Project cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- -utions \$'000	Council cash \$'000
Recreational, leisure and community facilities								
Boroondara Tennis Centre infrastructure	225,000	-	225,000	-	-	-	-	225,000
Cricket practice nets renewal program	150,000	-	150,000	-	-	-	-	150,000
Future sports and recreation facility projects	50,000	-	50,000	-	-	-	-	50,000
Golf course green, tee and bunker	139,000	-	139,000	-	-	-	-	139,000
Gordon Barnard Reserve East - oval reconstruction	585,000	585,000	-	-	-	-	-	585,000
Hawthorn velodrome fence	32,000	32,000	-	-	-	-	-	32,000
Minor sportsground improvements	150,000	-	150,000	-	-	-	-	150,000
Sports goal post renewal program	32,000	-	32,000	-	-	-	-	32,000
Sports synthetic surface renewal program	50,000	-	50,000	-	-	-	-	50,000
Sportsground irrigation program	112,000	-	112,000	-	-	-	-	112,000
Sportsground reconstruction program	120,000	-	120,000	-	-	-	-	120,000
Sportsground training lights renewal program	175,000	-	175,000	-	-	-	-	175,000
Recreational, leisure and community facilities Total	1,820,000	617,000	1,203,000	-	-	-	-	1,820,000
Roads								
Additional traffic management devices	150,000	150,000	-	-	-	-	-	150,000
Balwyn side road crossings	70,000	70,000	-	-	-	-	-	70,000
Condition 4 safety treatments	149,000	-	149,000	-	-	-	-	149,000
Crossing facilities	100,000	100,000	-	-	-	-	-	100,000
Full road reconstruction and kerb replacements	4,971,000	-	4,971,000	-	-	797,300	-	4,173,700
Resheeting	3,300,000	-	3,300,000	-	-	-	-	3,300,000
Road Safety Strategy implementation - school crossing improvements	23,000	-	-	23,000	-	-	-	23,000
Traffic management devices - maintenance OH&S issue works	36,000	-	36,000	-	-	-	-	36,000
Traffic treatment - lighting replacement	10,000	-	10,000	-	-	-	-	10,000
Roads Total	8,809,000	320,000	8,466,000	23,000	-	797,300	-	8,011,700
INFRASTRUCTURE Total	22,084,798	2,698,000	19,283,798	103,000	-	802,300	-	21,282,498
TOTAL NEW CAPITAL WORKS 2015-16	56,072,153	8,531,731	45,350,423	1,311,999	878,000	3,982,300	-	52,089,853

2. Works carried forward from the 2014-15 year

		Asset expenditure types				Funding sources	
Capital works area	Project cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Council cash \$'000
PROPERTY							
Buildings							
605-609 Glenferrie Road Community Facility	258,510	-	258,510	-	-	-	258,510
Ashburton Support Centre (Senior Citizens)	50,000	-	50,000	-	-	-	50,000
Library redevelopment Balwyn	153,900	-	153,900	-	-	-	153,900
Ashburton Pool and Recreation Centre	100,000	-	100,000	-	-	-	100,000
Boroondara Sports Complex	300,000	-	300,000	-	-	-	300,000
Hawthorn Town Hall	120,000	120,000	-	-	-	-	120,000
Hawthorn Arts Centre Civic Space - 350 Burwood Rd, Hawthorn	312,000	312,000	-	-	-	-	312,000
Greythorn Tennis Club	100,000	-	100,000	-	-	-	100,000
North Balwyn Tennis	200,000	-	200,000	-	-	-	200,000
Former Auburn Maternal Child Health Centre	75,000	-	75,000	-	-	-	75,000
Buildings Total	1,669,410	432,000	1,237,410	-	-	-	1,669,410
Building improvements							
Craig Family Centre facility upgrade project	150,000	-	-	150,000	-	-	150,000
Building improvements Total	150,000	-	-	150,000	-	-	150,000
PROPERTY Total	1,819,410	432,000	1,237,410	150,000	-	-	1,819,410
PLANT AND EQUIPMENT							
Computers and telecommunications							
HACC - minor capital grant	187,958	187,958	-	-	-	-	187,958
Electronic document management system	200,000	-	200,000	-	-	-	200,000
Maternal Child and Health Services system upgrade to new MAV developed system (Shared Service)	50,000	-	-	50,000	-	-	50,000
Computers and telecommunications Total	437,958	187,958	200,000	50,000	-	-	437,958
PLANT AND EQUIPMENT Total	437,958	187,958	200,000	50,000	-	-	437,958
TOTAL CARRY FORWARD WORKS 2014-15	2,257,368	619,958	1,437,410	200,000	-	-	2,257,368

3. Summary

Capital works area	Project cost \$'000	Asset expenditure types				Funding sources	
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Council cash \$'000
PROPERTY	31,391,205	5,264,171	23,910,035	1,338,999	878,000	3,180,000	28,211,205
PLANT AND EQUIPMENT	4,853,518	1,189,518	3,594,000	70,000	-	-	4,853,518
INFRASTRUCTURE	22,084,798	2,698,000	19,283,798	103,000	-	802,300	21,282,498
TOTAL	58,329,521	9,151,689	46,787,833	1,511,999	878,000	3,982,300	54,347,221

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
PROPERTY						
Buildings						
Major Projects						
Library redevelopment Balwyn	\$32,000	\$2,734,290	\$2,212,725	\$0	\$0	\$4,979,015
Boroondara Sports Complex	\$9,120,776	\$0	\$0	\$0	\$0	\$9,120,776
Balwyn Community Centre	\$40,000	\$123,120	\$1,284,265	\$1,317,656	\$0	\$2,765,041
Library redevelopment Kew	\$0	\$48,222	\$513,706	\$2,907,483	\$3,014,105	\$6,483,516
Ashburton Pool and Recreation Centre	-\$2,100,000	\$0	\$0	\$0	\$0	-\$2,100,000
Major Projects - total	\$7,092,776	\$2,905,632	\$4,010,696	\$4,225,139	\$3,014,105	\$21,248,348
Buildings - refurbishment						
605-609 Glenferrie Road Community Facility	\$1,140,000	\$0	\$0	\$0	\$0	\$1,140,000
St James Park Bowls Club main building	\$1,080,000	\$0	\$0	\$0	\$0	\$1,080,000
Ashburton Support Centre (Senior Citizens)	\$120,000	\$1,140,000	\$930,000	\$0	\$0	\$2,190,000
Surrey Hills Early Years	\$110,000	\$0	\$0	\$0	\$0	\$110,000
Deepdene Kindergarten	\$180,000	\$0	\$0	\$0	\$0	\$180,000
Hawthorn Community House - Henry Street - roof works	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Auburn Kindergarten and Childcare	\$470,000	\$0	\$0	\$0	\$0	\$470,000
Highgate Childcare Centre	\$750,000	\$300,000	\$0	\$0	\$0	\$1,050,000
Riversdale Depot Transfer Station - wet areas and structural repairs	\$150,000	\$150,000	\$0	\$0	\$0	\$300,000
Jack O'Toole Reserve Scout and Tennis	\$30,000	\$300,000	\$0	\$0	\$0	\$330,000
Kew Depot main building	\$30,000	\$300,000	\$0	\$0	\$0	\$330,000
Hawthorn Citizens Youth Club	\$45,000	\$450,000	\$0	\$0	\$0	\$495,000
Boroondara Preschool	\$25,000	\$250,000	\$0	\$0	\$0	\$275,000
Surrey Hills MCHC	\$90,000	\$0	\$0	\$0	\$0	\$90,000
Canterbury Playstation - ceiling replacement	\$45,000	\$0	\$0	\$0	\$0	\$45,000
Hawthorn Community House - William Street -structural repairs	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Riversdale Depot Waste Transfer Station - acoustic, roof and ceiling works	\$215,000	\$0	\$0	\$0	\$0	\$215,000
Anderson Road Family Centre - waterproofing works	\$36,000	\$0	\$0	\$0	\$0	\$36,000
Kew Library - lighting	\$65,000	\$0	\$0	\$0	\$0	\$65,000
Former Glen Iris Bowls Club - main pavilion (U3A)	\$610,000	\$0	\$0	\$0	\$0	\$610,000
Former Balwyn Park Bowls Club pavilion (proposed Balwyn Tennis and Community Facility)	\$227,000	\$1,297,000	\$1,175,000	\$1,043,000	\$0	\$3,742,000
Boroondara Sports Complex - air-conditioning	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000
Camberwell Market	\$250,000	\$0	\$0	\$0	\$0	\$250,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Bowen Street Family Centre - minor works	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Kew Neighbourhood Learning Centre - access and landscaping	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Kew Senior Citizens Centre	\$125,000	\$440,000	\$0	\$0	\$0	\$565,000
Kew Recreation Centre - change areas	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Glenferrie Oval Rifle Range - demolition	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Alamein Community Centre	\$0	\$0	\$120,000	\$750,000	\$0	\$870,000
Merrell Kindergarten	\$0	\$460,000	\$250,000	\$0	\$0	\$710,000
Weightlifting centre Glenferrie Oval	\$0	\$0	\$90,000	\$800,000	\$0	\$890,000
Glenferrie Oval Band Hall - demolition	\$0	\$60,000	\$0	\$0	\$0	\$60,000
Canterbury Gardens - gardener's workshop	\$0	\$8,000	\$30,000	\$0	\$0	\$38,000
Cara Armstrong Kindergarten	\$0	\$25,000	\$250,000	\$0	\$0	\$275,000
West Hawthorn Early Childhood Centre	\$0	\$25,000	\$450,000	\$0	\$0	\$475,000
J J McMahon Kindergarten	\$0	\$40,000	\$440,000	\$0	\$0	\$480,000
25 Inglesby Road	\$0	\$70,000	\$0	\$0	\$0	\$70,000
Boroondara Tennis Centre Stage 2	\$0	\$50,000	\$480,000	\$0	\$0	\$530,000
St James Park Bowls - residence - demolition	\$0	\$80,000	\$0	\$0	\$0	\$80,000
Kew Occasional Care Centre	\$0	\$35,000	\$325,000	\$0	\$0	\$360,000
West Hawthorn Preschool - Brook Street	\$0	\$0	\$50,000	\$500,000	\$0	\$550,000
Balwyn East Kindergarten	\$0	\$0	\$45,000	\$500,000	\$0	\$545,000
Ashburton Camcare Centre main building	\$0	\$0	\$378,970	\$0	\$0	\$378,970
Bowen Street Family Centre	\$0	\$0	\$30,000	\$300,000	\$0	\$330,000
Canterbury and District Preschool	\$0	\$0	\$40,000	\$410,000	\$0	\$450,000
Auburn South Preschool (Anderson Park)	\$0	\$0	\$65,000	\$750,000	\$0	\$815,000
Canterbury Gardens Community Support Services building	\$0	\$0	\$50,000	\$500,000	\$0	\$550,000
North Kew MCHC and Kindergarten - roof and kindergarten only	\$0	\$0	\$50,000	\$500,000	\$0	\$550,000
Hawthorn Library renewal	\$0	\$0	\$150,000	\$850,000	\$350,000	\$1,350,000
Estrella Preschool	\$0	\$0	\$0	\$25,000	\$300,000	\$325,000
Summerhill Park Kindergarten	\$0	\$0	\$0	\$30,000	\$300,000	\$330,000
Rowen Street Kindergarten	\$0	\$0	\$0	\$40,000	\$400,000	\$440,000
EDAR School Main Building	\$0	\$0	\$0	\$50,000	\$500,000	\$550,000
Through Road Childcare Centre - children's wet areas	\$0	\$0	\$0	\$50,000	\$450,000	\$500,000
Yongala Preschool main building	\$0	\$0	\$0	\$45,000	\$350,000	\$395,000
Glen Iris MCHC - Trent Street	\$0	\$0	\$0	\$35,000	\$350,000	\$385,000
North Balwyn Senior Citizens Centre - Marwal Avenue	\$0	\$0	\$0	\$50,000	\$450,000	\$500,000
Riversdale Depot - office fitout	\$0	\$0	\$0	\$32,000	\$300,000	\$332,000
Freeway Golf Club - residence	\$0	\$0	\$0	\$0	\$150,000	\$150,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Yarra Bank Reserve - gardener's shed	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Future building expenditure	\$0	\$659,000	\$332,000	\$1,059,000	\$3,616,000	\$5,666,000
Future building renewal design	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
Unscheduled minor building works	\$972,849	\$900,000	\$900,000	\$900,000	\$900,000	\$4,572,849
Buildings - refurbishment total	\$8,760,849	\$7,159,000	\$6,750,970	\$9,339,000	\$8,576,000	\$40,585,819
Pavilions						
Camberwell United Tennis Club	\$850,000	\$0	\$0	\$0	\$0	\$850,000
Burwood Reserve Tennis pavilion	\$650,000	\$0	\$0	\$0	\$0	\$650,000
Camberwell Hockey pavilion	\$1,850,000	\$380,000	\$0	\$0	\$0	\$2,230,000
Patterson Reserve pavilion - Robinson Road	\$60,000	\$660,000	\$0	\$0	\$0	\$720,000
Glenferrie Oval Tuck Stand	\$0	\$150,000	\$900,000	\$0	\$0	\$1,050,000
Burke Road South Reserve - including public toilet and grounds keeper facilities	\$100,000	\$1,000,000	\$0	\$0	\$0	\$1,100,000
Camberwell Junction Tennis Club - shelter	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Nettleton Park pavilion	\$35,000	\$300,000	\$0	\$0	\$0	\$335,000
Auburn Quarry Reserve pavilion	\$0	\$50,000	\$500,000	\$0	\$0	\$550,000
Markham Reserve pavilion	\$0	\$90,000	\$850,000	\$0	\$0	\$940,000
Canterbury Tennis pavilion	\$0	\$0	\$30,000	\$300,000	\$0	\$330,000
Camberwell Sports Ground - major pavilion	\$0	\$0	\$50,000	\$450,000	\$0	\$500,000
Deepdene Park south pavilion	\$0	\$0	\$0	\$30,000	\$300,000	\$330,000
Glenferrie Oval Ferguson Stand (demolition subject Council review)	\$0	\$0	\$0	\$440,000	\$0	\$440,000
Watson Park pavilion	\$0	\$0	\$0	\$40,000	\$350,000	\$390,000
Macleay Park pavilion - wet areas	\$0	\$0	\$0	\$40,000	\$450,000	\$490,000
Greythorn Park pavilion	\$0	\$0	\$0	\$45,000	\$450,000	\$495,000
Hartwell Sports Ground pavilion	\$0	\$0	\$0	\$30,000	\$390,000	\$420,000
Myrtle Park pavilion	\$0	\$0	\$0	\$40,000	\$360,000	\$400,000
Willsmere Park pavilion - wet areas	\$0	\$0	\$0	\$25,000	\$250,000	\$275,000
Kew Croquet Club pavilion - wet areas and roof	\$0	\$0	\$0	\$30,000	\$270,000	\$300,000
Hays Paddock archery pavilion - wet areas	\$0	\$0	\$0	\$25,000	\$300,000	\$325,000
Ashburton Park pavilion - wet areas	\$0	\$0	\$0	\$20,000	\$300,000	\$320,000
Deepdene Park Tennis pavilion	\$0	\$0	\$0	\$25,000	\$300,000	\$325,000
Victoria Road Reserve	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Warner Reserve pavilion	\$0	\$0	\$0	\$0	\$35,000	\$35,000
Frog Hollow change rooms	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Pavilions total	\$3,845,000	\$2,630,000	\$2,330,000	\$1,540,000	\$3,835,000	\$14,180,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Public toilet						
Walpole Street baby change room	\$250,000	\$0	\$0	\$0	\$0	\$250,000
Cotham Road toilet	\$22,000	\$250,000	\$0	\$0	\$0	\$272,000
Fritz Holzer toilet	\$0	\$20,000	\$200,000	\$0	\$0	\$220,000
Junction Skate Park toilet	\$0	\$0	\$0	\$25,000	\$0	\$25,000
St James Park pavilion - Fowler pavilion public toilet	\$0	\$0	\$0	\$200,000	\$0	\$200,000
Marquis Street automatic toilet	\$0	\$0	\$0	\$0	\$35,000	\$35,000
Bryson Street car park automatic toilet	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Future public toilet works	\$0	\$0	\$27,000	\$100,000	\$250,000	\$377,000
Public toilet total	\$272,000	\$270,000	\$227,000	\$325,000	\$330,000	\$1,424,000
Safety and statutory						
Roof access works	\$150,000	\$50,000	\$20,000	\$20,000	\$20,000	\$260,000
Roof replacement	\$22,000	\$148,000	\$100,000	\$250,000	\$150,000	\$670,000
Fire service replacement	\$50,000	\$50,000	\$55,000	\$55,000	\$55,000	\$265,000
Fire panel upgrades Kew and Hawthorn Libraries	\$85,000	\$0	\$0	\$0	\$0	\$85,000
Small scale compliance projects (switchboards, glazing etc)	\$60,000	\$60,000	\$66,000	\$66,000	\$66,000	\$318,000
Lock replacement program - electronic locks	\$150,000	\$140,000	\$135,000	\$135,000	\$135,000	\$695,000
Compliance audit projects	\$85,000	\$120,000	\$120,000	\$120,000	\$120,000	\$565,000
Safety and statutory total	\$602,000	\$568,000	\$496,000	\$646,000	\$546,000	\$2,858,000
Buildings total	\$20,572,625	\$13,532,632	\$13,814,666	\$16,075,139	\$16,301,105	\$80,296,167
PROPERTY total	\$20,572,625	\$13,532,632	\$13,814,666	\$16,075,139	\$16,301,105	\$80,296,167
INFRASTRUCTURE						
Bridges						
Bridges and culverts						
Minor bridge rehabilitation	\$54,000	\$56,000	\$58,000	\$60,000	\$62,000	\$290,000
Bridges and culverts total	\$54,000	\$56,000	\$58,000	\$60,000	\$62,000	\$290,000
Bridges total	\$54,000	\$56,000	\$58,000	\$60,000	\$62,000	\$290,000
Drainage						
Brick drain						
Highfield Road, Camberwell relining	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Balwyn Road, Hislop Park, Balwyn North relining	\$400,000	\$0	\$0	\$0	\$0	\$400,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
The Nook, Balwyn North relining	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Barkers Road, Kew relining	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Beaumont Street between Canterbury Road and Dudley Parade, Canterbury relining	\$510,000	\$0	\$0	\$0	\$0	\$510,000
Unscheduled brick drain relining projects	\$132,798	\$0	\$0	\$0	\$0	\$132,798
Future brick drain replacement	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,000,000
Brick drain total	\$1,942,798	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$9,942,798
Drainage replacement						
Coleman Avenue, Kew East	\$80,000	\$0	\$0	\$0	\$0	\$80,000
Connel Street, Hawthorn	\$40,000	\$0	\$0	\$0	\$0	\$40,000
411 High Street to Poulter Street, Ashburton	\$90,000	\$0	\$0	\$0	\$0	\$90,000
4 Harts Parade, Hawthorn East	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Foley Street, Hawthorn	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Linda Crescent, Hawthorn	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Queen Street, Kew	\$90,000	\$0	\$0	\$0	\$0	\$90,000
Renwick Street, Glen Iris Stage 1	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Severn and Aylmern Streets, Balwyn North	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Stevenson Street, Kew	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Vista Avenue, Kew	\$10,000	\$0	\$0	\$0	\$0	\$10,000
6 Victoria Avenue, Canterbury	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Westbrook Street, Kew East	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Greythorn Road, Balwyn North	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Stanhope Grove, Camberwell	\$60,000	\$0	\$0	\$0	\$0	\$60,000
2 to 12 Bethune Street, Hawthorn East	\$20,000	\$0	\$0	\$0	\$0	\$20,000
88 Robinson Road, Hawthorn	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Illawara Road, Hawthorn	\$45,000	\$0	\$0	\$0	\$0	\$45,000
Pascoe Street, Glen Iris	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Boorahman and Sylvan Streets, Balwyn North	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Hosken and Madden Streets, Balwyn North	\$70,000	\$0	\$0	\$0	\$0	\$70,000
Alfred Street, Kew	\$250,000	\$0	\$0	\$0	\$0	\$250,000
Beresford Street, Kew East	\$190,000	\$0	\$0	\$0	\$0	\$190,000
Harts Parade, Hawthorn	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Hume Street, Kew	\$45,000	\$0	\$0	\$0	\$0	\$45,000
Argyle Street, Kew	\$0	\$130,000	\$0	\$0	\$0	\$130,000
Childers Street, Kew	\$0	\$130,000	\$0	\$0	\$0	\$130,000
Florence and Wimba Avenues, Kew	\$0	\$190,000	\$0	\$0	\$0	\$190,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Myrtle Avenue, Kew	\$0	\$90,000	\$0	\$0	\$0	\$90,000
Normanby Road, Kew	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Union Street, Kew	\$0	\$90,000	\$0	\$0	\$0	\$90,000
Walpole Street, Kew	\$0	\$110,000	\$0	\$0	\$0	\$110,000
Winmalee Road, Balwyn	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Gordon Street, Balwyn	\$0	\$180,000	\$0	\$0	\$0	\$180,000
Birdwood Street, Balwyn	\$0	\$70,000	\$0	\$0	\$0	\$70,000
Corhampton Street, Balwyn	\$0	\$170,000	\$0	\$0	\$0	\$170,000
Morris Street, Balwyn	\$0	\$70,000	\$0	\$0	\$0	\$70,000
Maling Road 29, Canterbury	\$70,000	\$0	\$0	\$0	\$0	\$70,000
Alpha and Grieve Streets, Balwyn	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Rochester Street, Canterbury	\$0	\$0	\$160,000	\$0	\$0	\$160,000
Parlington Street, Canterbury	\$0	\$0	\$70,000	\$0	\$0	\$70,000
Croydon Street, Surrey Hills	\$0	\$0	\$140,000	\$0	\$0	\$140,000
Banool Road, Balwyn	\$0	\$0	\$110,000	\$0	\$0	\$110,000
Grovedale Road, Surrey Hills	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Coppin Grove, Hawthorn	\$0	\$0	\$90,000	\$0	\$0	\$90,000
Harold Street, Hawthorn East	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Kinkora Road, Hawthorn	\$0	\$0	\$120,000	\$0	\$0	\$120,000
Launder Street, Hawthorn	\$0	\$0	\$60,000	\$0	\$0	\$60,000
Lavidge and Thomas Streets, Hawthorn	\$0	\$0	\$70,000	\$0	\$0	\$70,000
Mary Street and Linda Crescent, Hawthorn	\$0	\$0	\$160,000	\$0	\$0	\$160,000
Morang Place to Gibney Street, Hawthorn	\$0	\$0	\$120,000	\$0	\$0	\$120,000
2 Renwick Street, Glen Iris	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Wattle Road, Hawthorn	\$0	\$0	\$160,000	\$0	\$0	\$160,000
Unscheduled/ emergency drainage works	\$410,000	\$300,000	\$350,000	\$360,000	\$370,000	\$1,790,000
Future drainage renewal planning	\$350,000	\$250,000	\$250,000	\$250,000	\$260,000	\$1,360,000
Medlow Reserve, Surrey Hills drainage works	\$100,000	\$300,000	\$0	\$0	\$0	\$400,000
Future drainage renewal expenditure	\$0	\$424,000	\$601,000	\$2,412,000	\$2,479,000	\$5,916,000
Sportsground drainage program	\$60,000	\$62,000	\$65,000	\$67,000	\$68,000	\$322,000
Drainage replacement total	\$2,975,000	\$2,766,000	\$2,926,000	\$3,089,000	\$3,177,000	\$14,933,000
Drainage total	\$4,917,798	\$4,766,000	\$4,926,000	\$5,089,000	\$5,177,000	\$24,875,798
Footpaths and cycleways						
Bicycle and pedestrian						
Bicycle and pedestrian trails - implementation of Safety Audit Action Plan	\$400,000	\$400,000	\$400,000	\$410,000	\$420,000	\$2,030,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Bicycle and pedestrian total	\$400,000	\$400,000	\$400,000	\$410,000	\$420,000	\$2,030,000
Footpaths						
Park gravel path renewal program	\$100,000	\$103,000	\$106,000	\$110,000	\$113,000	\$532,000
Shopping centre footpath works	\$100,000	\$100,000	\$100,000	\$105,000	\$110,000	\$515,000
Unscheduled footpath works	\$224,000	\$227,000	\$233,000	\$240,000	\$250,000	\$1,174,000
Condition 4 footpaths	\$555,000	\$595,000	\$634,000	\$651,000	\$670,000	\$3,105,000
Footpaths total	\$979,000	\$1,025,000	\$1,073,000	\$1,106,000	\$1,143,000	\$5,326,000
Footpaths and cycleways total	\$1,379,000	\$1,425,000	\$1,473,000	\$1,516,000	\$1,563,000	\$7,356,000
Off street car parks						
Car park resurfacing						
Resurfacing of condition 4 car parks	\$424,000	\$441,000	\$456,000	\$471,000	\$486,000	\$2,278,000
Car park resurfacing total	\$424,000	\$441,000	\$456,000	\$471,000	\$486,000	\$2,278,000
Off street car parks total	\$424,000	\$441,000	\$456,000	\$471,000	\$486,000	\$2,278,000
Parks, open space and streetscapes						
Utilities						
Park lighting - unscheduled works	\$11,000	\$12,000	\$13,000	\$13,000	\$13,000	\$62,000
Park lighting renewal program	\$45,000	\$70,000	\$70,000	\$75,000	\$75,000	\$335,000
Utilities total	\$56,000	\$82,000	\$83,000	\$88,000	\$88,000	\$397,000
Environment and sustainability						
Biodiversity site renewal program	\$60,000	\$72,000	\$73,000	\$75,000	\$77,000	\$357,000
Environment and sustainability total	\$60,000	\$72,000	\$73,000	\$75,000	\$77,000	\$357,000
Irrigation/fencing/signs						
Park fences - unscheduled works	\$34,000	\$35,000	\$36,000	\$37,000	\$38,000	\$180,000
Park signage renewal program	\$50,000	\$50,000	\$50,000	\$50,000	\$51,000	\$251,000
Oval fences renewal program	\$100,000	\$100,000	\$110,000	\$110,000	\$120,000	\$540,000
Park fences renewal program	\$60,000	\$60,000	\$120,000	\$120,000	\$120,000	\$480,000
Parks and gardens irrigation upgrades	\$350,000	\$450,000	\$600,000	\$600,000	\$600,000	\$2,600,000
Irrigation/fencing/signs total	\$594,000	\$695,000	\$916,000	\$917,000	\$929,000	\$4,051,000
Park furniture and streetscape						
Park landscape renewal program	\$170,000	\$154,000	\$300,000	\$300,000	\$300,000	\$1,224,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Garden bed edging renewal program	\$17,000	\$18,000	\$19,000	\$20,000	\$20,000	\$94,000
Formal gardens landscape renewal program	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Park drinking fountains - unscheduled works	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Hard surface play area renewal program	\$28,000	\$29,000	\$30,000	\$31,000	\$32,000	\$150,000
Streetscape landscape renewal program	\$50,000	\$50,000	\$50,000	\$55,000	\$55,000	\$260,000
Park BBQ's - unscheduled works	\$36,000	\$38,000	\$38,000	\$40,000	\$41,000	\$193,000
Replace litter bin surrounds in shopping precincts	\$50,000	\$53,000	\$53,000	\$55,000	\$56,000	\$267,000
Park furniture renewal	\$150,000	\$150,000	\$150,000	\$152,000	\$157,000	\$759,000
Future street / park / playground furniture expenditure	\$0	\$0	\$144,000	\$216,000	\$313,000	\$673,000
Park furniture and streetscape total	\$581,000	\$572,000	\$864,000	\$949,000	\$1,054,000	\$4,020,000
Playgrounds						
Playground renewal program - Council properties (childcare)	\$200,000	\$69,000	\$71,000	\$72,000	\$73,000	\$485,000
Park playground replacement program	\$700,000	\$700,000	\$800,000	\$800,000	\$800,000	\$3,800,000
Playgrounds total	\$900,000	\$769,000	\$871,000	\$872,000	\$873,000	\$4,285,000
Retaining walls						
Park feature wall renewal program	\$30,000	\$45,000	\$45,000	\$45,000	\$45,000	\$210,000
Riversdale Depot - completion of retaining wall on eastern side of depot	\$80,000	\$0	\$0	\$0	\$0	\$80,000
Retaining walls - unscheduled works	\$54,000	\$54,000	\$55,000	\$57,000	\$59,000	\$279,000
Future retaining wall rehabilitation	\$0	\$54,000	\$55,000	\$57,000	\$59,000	\$225,000
Retaining walls total	\$164,000	\$153,000	\$155,000	\$159,000	\$163,000	\$794,000
Safety and statutory						
Replace existing chainmesh fencing along title boundary between Riversdale Depot and Fordham Avenue and Shalless Drive	\$45,000	\$0	\$0	\$0	\$0	\$45,000
Compliance works on play equipment and infrastructure	\$10,000	\$10,000	\$12,000	\$16,000	\$16,000	\$64,000
Safety and statutory total	\$55,000	\$10,000	\$12,000	\$16,000	\$16,000	\$109,000
Shopping centre improvements						
Shopping centre landscape renewal program	\$57,000	\$58,000	\$60,000	\$62,000	\$64,000	\$301,000
Shopping centre improvements total	\$57,000	\$58,000	\$60,000	\$62,000	\$64,000	\$301,000
Tree planting						
Park tree planting program	\$45,000	\$45,000	\$45,000	\$46,000	\$48,000	\$229,000
Corridor tree planting program	\$51,000	\$51,000	\$51,000	\$51,000	\$51,000	\$255,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Street tree planting program	\$277,000	\$277,000	\$277,000	\$288,000	\$305,000	\$1,424,000
Tree planting total	\$373,000	\$373,000	\$373,000	\$385,000	\$404,000	\$1,908,000
Parks, open space and streetscapes total	\$2,784,000	\$2,702,000	\$3,324,000	\$3,435,000	\$3,580,000	\$15,825,000
Recreational, leisure and community facilities						
Sports facilities						
Boroondara Tennis Centre infrastructure	\$225,000	\$0	\$0	\$0	\$0	\$225,000
Sportsground irrigation program	\$112,000	\$115,000	\$115,000	\$130,000	\$135,000	\$607,000
Sportsground reconstruction program	\$120,000	\$125,000	\$130,000	\$135,000	\$140,000	\$650,000
Sportsground training lights renewal program	\$175,000	\$175,000	\$180,000	\$180,000	\$185,000	\$895,000
Golf course green, tee and bunker	\$139,000	\$146,000	\$149,000	\$152,000	\$160,000	\$746,000
Minor sportsground improvements	\$150,000	\$155,000	\$160,000	\$188,000	\$195,000	\$848,000
Sports synthetic surface renewal program	\$50,000	\$50,000	\$52,000	\$55,000	\$55,000	\$262,000
Cricket practice nets renewal program	\$150,000	\$155,000	\$160,000	\$165,000	\$170,000	\$800,000
Sports goal post renewal program	\$32,000	\$32,000	\$34,000	\$34,000	\$36,000	\$168,000
Future sports and recreation facility projects	\$50,000	\$500,000	\$0	\$0	\$0	\$550,000
Sports facilities total	\$1,203,000	\$1,453,000	\$980,000	\$1,039,000	\$1,076,000	\$5,751,000
Recreational, leisure and community facilities total	\$1,203,000	\$1,453,000	\$980,000	\$1,039,000	\$1,076,000	\$5,751,000
Roads						
Road reconstructions and kerb replacements						
Full road reconstruction and kerb replacements	\$4,971,000	\$0	\$0	\$0	\$0	\$4,971,000
Future roads expenditure	\$0	\$8,622,000	\$8,922,000	\$9,216,000	\$9,502,000	\$36,262,000
Road reconstructions and kerb replacements total	\$4,971,000	\$8,622,000	\$8,922,000	\$9,216,000	\$9,502,000	\$41,233,000
Road resheeting						
Resheeting	\$3,300,000	\$0	\$0	\$0	\$0	\$3,300,000
Road resheeting total	\$3,300,000	\$0	\$0	\$0	\$0	\$3,300,000
Roads to recovery funding						
<i>Roads to recovery funding</i>	<i>-\$797,300</i>	<i>-\$398,650</i>	<i>-\$398,650</i>	<i>-\$398,650</i>	<i>\$0</i>	<i>-\$1,993,250</i>
Roads to recovery funding total	-\$797,300	-\$398,650	-\$398,650	-\$398,650	\$0	-\$1,993,250
Traffic management						
Traffic management devices - maintenance OH&S issue works	\$36,000	\$37,000	\$38,000	\$39,000	\$40,000	\$190,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Condition 4 safety treatments	\$149,000	\$149,000	\$149,000	\$154,000	\$159,000	\$760,000
Traffic treatment - lighting replacement	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Traffic management total	\$195,000	\$196,000	\$197,000	\$203,000	\$209,000	\$1,000,000
Roads total	\$7,668,700	\$8,419,350	\$8,720,350	\$9,020,350	\$9,711,000	\$43,539,750
INFRASTRUCTURE total	\$18,486,498	\$19,344,350	\$20,020,350	\$20,718,350	\$21,743,000	\$100,312,548
PLANT AND EQUIPMENT						
Computers and telecommunications						
Electronic document management system replacement						
Electronic document management system replacement	\$819,000	\$0	\$0	\$0	\$0	\$819,000
Electronic document management system replacement total	\$819,000	\$0	\$0	\$0	\$0	\$819,000
Information technology						
Future information technology expenditure	\$545,000	\$560,000	\$575,000	\$595,000	\$613,000	\$2,888,000
Information technology total	\$545,000	\$560,000	\$575,000	\$595,000	\$613,000	\$2,888,000
Computers and telecommunications total	\$1,364,000	\$560,000	\$575,000	\$595,000	\$613,000	\$3,707,000
Fixtures, fittings and furniture						
Furniture, fittings and equipment						
Library and office furniture	\$63,000	\$63,000	\$63,000	\$65,000	\$67,000	\$321,000
Office furniture renewal	\$100,000	\$100,000	\$100,000	\$100,000	\$103,000	\$503,000
Furniture, fittings and equipment total	\$163,000	\$163,000	\$163,000	\$165,000	\$170,000	\$824,000
Fixtures, Fittings and Furniture total	\$163,000	\$163,000	\$163,000	\$165,000	\$170,000	\$824,000
Library books						
Library resources						
Library resources	\$1,080,000	\$1,080,000	\$1,080,000	\$1,080,000	\$1,080,000	\$5,400,000
Library resources total	\$1,080,000	\$1,080,000	\$1,080,000	\$1,080,000	\$1,080,000	\$5,400,000
Library books total	\$1,080,000	\$1,080,000	\$1,080,000	\$1,080,000	\$1,080,000	\$5,400,000
Plant, machinery and equipment						
Fixed plant and equipment						
Combo truck equipment replacement	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Balwyn East Kindergarten - air-conditioning	\$25,000	\$0	\$0	\$0	\$0	\$25,000

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Canterbury and District Preschool - air-conditioning	\$45,000	\$0	\$0	\$0	\$0	\$45,000
Bellevue Kindergarten - air-conditioning	\$15,000	\$0	\$0	\$0	\$0	\$15,000
Riversdale Transfer Station- upgrade extraction system and weighbridge	\$145,000	\$0	\$0	\$0	\$0	\$145,000
Parking meter replacement program	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Sportsgrounds - replacement of existing turf wicket rollers	\$33,000	\$33,000	\$34,000	\$34,000	\$36,000	\$170,000
Miscellaneous equipment renewal	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
Bin renewal program	\$160,000	\$160,000	\$160,000	\$165,000	\$170,000	\$815,000
Future fixed plant and equipment expenditure	\$0	\$142,000	\$187,000	\$193,000	\$331,000	\$853,000
Fixed plant and equipment total	\$583,000	\$435,000	\$481,000	\$492,000	\$537,000	\$2,528,000
Leisure centre equipment and pool plant replacement						
Leisure and aquatic centre equipment replacement	\$75,000	\$75,000	\$75,000	\$77,000	\$80,000	\$382,000
Leisure centres – equipment and pool plant replacement program	\$129,000	\$101,000	\$273,000	\$282,000	\$290,000	\$1,075,000
Leisure centre equipment and pool plant replacement total	\$204,000	\$176,000	\$348,000	\$359,000	\$370,000	\$1,457,000
Plant, machinery and equipment total	\$787,000	\$611,000	\$829,000	\$851,000	\$907,000	\$3,985,000
PLANT AND EQUIPMENT total	\$3,394,000	\$2,414,000	\$2,647,000	\$2,691,000	\$2,770,000	\$13,916,000
FORWARD COMMITMENTS FROM 2014-15 (NET)						
PROPERTY						
Buildings						
Ashburton Support Centre (Senior Citizens)	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Greythorn Tennis Club	\$100,000	\$0	\$0	\$0	\$0	\$100,000
North Balwyn Tennis	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Ashburton Pool and Recreation Centre	\$100,000	\$0	\$0	\$0	\$0	\$100,000
605-609 Glenferrie Road community facility	\$258,510	\$0	\$0	\$0	\$0	\$258,510
Former Auburn MCHC Centre	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Library redevelopment Balwyn	\$153,900	\$0	\$0	\$0	\$0	\$153,900
Boroondara Sports Complex	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Buildings - total	\$1,237,410	\$0	\$0	\$0	\$0	\$1,237,410
PROPERTY total	\$1,237,410	\$0	\$0	\$0	\$0	\$1,237,410
PLANT AND EQUIPMENT						

Capital Works - Renewal

Project	Foreshadowed expenditure 2015-16*	Foreshadowed expenditure 2016-17*	Foreshadowed expenditure 2017-18*	Foreshadowed expenditure 2018-19*	Foreshadowed expenditure 2019-20*	Total 5 year expenditure
Computers and telecommunications						
Electronic document management system replacement	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Computers and telecommunications - total	\$200,000	\$0	\$0	\$0	\$0	\$200,000
PLANT AND EQUIPMENT total						
	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Total forward commitments from 2014-15	\$1,437,410	\$0	\$0	\$0	\$0	\$1,437,410
Total renewal capital works gross expenditure	\$46,787,833	\$35,689,632	\$36,880,666	\$39,883,139	\$40,814,105	\$200,055,375
Total renewal capital works grants	-\$2,897,300	-\$398,650	-\$398,650	-\$398,650	\$0	-\$4,093,250
Total renewal capital works program net expenditure	\$43,890,533	\$35,290,982	\$36,482,016	\$39,484,489	\$40,814,105	\$195,962,125

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Building improvements						
Camberwell Fresh Food Market - entry rejuvenation works	\$585,000	\$0	\$0	\$0	\$0	\$585,000
Extension of existing Hawthorn U3A building (old Glen Iris Bowls Club) - Sinclair Avenue Hawthorn	\$540,000	\$0	\$0	\$0	\$0	\$540,000
HALC landscaping works and fence extension	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Integrated Water Management Strategy implementation - Facility Retrofit Program	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
Our Low Carbon Future Strategy implementation	\$150,000	\$650,000	\$0	\$0	\$0	\$800,000
Shed upgrade at Burwood Bowls Club	\$0	\$40,000	\$0	\$0	\$0	\$40,000
Surrey Hills Early Years	\$334,000	\$0	\$0	\$0	\$0	\$334,000
Building improvements	\$1,759,000	\$740,000	\$50,000	\$50,000	\$50,000	\$2,649,000

* Subject to Council review and funding
Note: Italics lines are revenue offset

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Buildings						
Balwyn North Men's shed	\$200,000	\$0	\$0	\$0	\$0	\$200,000
4 Y Street Ashburton (Camcare)	\$0	\$190,000	\$1,010,000	\$0	\$0	\$1,200,000
Balwyn Senior Citizens	\$0	\$150,000	\$0	\$0	\$0	\$150,000
Balwyn Tennis and former Bowls Pavilion (Balwyn Tennis and Community Facility)	\$93,000	\$2,228,000	\$0	\$0	\$730,000	\$3,051,000
Camberwell Community Centre, Fairholm Grove redevelopment	\$250,000	\$3,325,000	\$0	\$0	\$0	\$3,575,000
Hawthorn Arts Centre Civic Space (350 Burwood Road Hawthorn)	\$550,000	\$0	\$0	\$0	\$0	\$550,000
Kew Recreation Centre - Aquatics Renewal	\$0	\$0	\$308,000	\$5,888,000	\$0	\$6,196,000
New Public Toilet - Kew, Outer Circle Railway Bike Trail	\$170,000	\$0	\$0	\$0	\$0	\$170,000
Surrey Hills Shopping Centre public toilet design and implementation	\$0	\$24,000	\$204,000	\$0	\$0	\$228,000
Buildings	\$1,263,000	\$5,917,000	\$1,522,000	\$5,888,000	\$730,000	\$15,320,000

* Subject to Council review and funding
Note: Italics lines are revenue offset

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Computers and telecommunications						
Automated time and attendance sheets	\$115,000	\$0	\$0	\$0	\$0	\$115,000
Additional Microsoft Licensing to support Goldcare Mobile client rollout for Aged care	\$80,120	\$0	\$0	\$0	\$0	\$80,120
Booking system (Council wide)	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Business Intelligence - Tool for analysis custom reporting	\$150,000	\$0	\$0	\$0	\$0	\$150,000
EMV - New software for Parking Ticket Machine Credit Card Readers	\$100,000	\$0	\$0	\$0	\$0	\$100,000
GIS system enhancements based on Spatial Strategy	\$120,000	\$120,000	\$0	\$0	\$0	\$240,000
Human resource information system	\$120,000	\$90,000	\$0	\$0	\$0	\$210,000
Information Technology enhancements for HAADS	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Integrated Customer Identity Management System	\$0	\$120,000	\$0	\$0	\$0	\$120,000
Legal Services management system	\$0	\$40,000	\$0	\$0	\$0	\$40,000
Mobile computing	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$80,000
Replace Minutes Manager Software (end of life)	\$80,000	\$0	\$0	\$0	\$0	\$80,000
Computers and telecommunications	\$855,120	\$390,000	\$20,000	\$20,000	\$0	\$1,285,120

* Subject to Council review and funding
Note: Italics lines are revenue offset

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Fixture, fitting and furniture						
Digital noticeboard, Greythorn Shopping Centre, Doncaster Road.	\$25,770	\$0	\$0	\$0	\$0	\$25,770
Parkview Staging	\$10,670	\$0	\$0	\$0	\$0	\$10,670
Fixture, fitting and furniture	\$36,440	\$0	\$0	\$0	\$0	\$36,440
Footpaths and cycleways						
Bicycle Strategy implementation	\$155,000	\$155,000	\$155,000	\$155,000	\$155,000	\$775,000
Bike treatments/safety measures	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Boroondara Laneway Strategy, Camberwell Junction Laneway Pilot	\$25,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,125,000
Cookson Street, Camberwell Precinct rejuvenation	\$0	\$0	\$56,000	\$562,000	\$0	\$618,000
Glenferrie Oval Grace Park Masterplan - improving streets and footpaths	\$0	\$155,000	\$471,000	\$324,000	\$0	\$950,000
Glenferrie Precinct walkability improvements	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Victoria Park Concept Masterplan implementation - Stage 3 construction	\$327,000	\$0	\$0	\$0	\$0	\$327,000
Yerrin Street pedestrianisation	\$0	\$30,000	\$700,000	\$0	\$0	\$730,000
Footpaths and cycleways	\$587,000	\$615,000	\$1,657,000	\$1,316,000	\$430,000	\$4,605,000

* Subject to Council review and funding
Note: Italics lines are revenue offset

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Land improvements						
Agency revegetation grants	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
<i>Grant for Agency revegetation</i>	<i>-\$30,000</i>	<i>-\$30,000</i>	<i>-\$30,000</i>	<i>-\$30,000</i>	<i>-\$30,000</i>	<i>-\$150,000</i>
Biodiversity Strategy (Vegetation) implementation	\$119,999	\$148,000	\$151,000	\$139,968	\$146,000	\$704,967
Environment and Sustainability - dedicated ongoing funding	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Glenferrie Water Management Plan	\$1,950,000	\$0	\$0	\$0	\$0	\$1,950,000
	<i>-\$1,050,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$1,050,000</i>
Koonung Creek Wetland redevelopment (non WSUD works)	\$0	\$0	\$155,000	\$0	\$0	\$155,000
Land improvements	\$1,049,999	\$678,000	\$836,000	\$669,968	\$676,000	\$3,909,967
Major Projects						
Balwyn Community Centre	\$60,000	\$184,680	\$1,928,502	\$1,978,643	\$0	\$4,151,826
Boroondara Sports Complex	\$800,000	\$0	\$0	\$0	\$0	\$800,000
Library Redevelopment Balwyn	\$18,000	\$1,472,310	\$1,191,629	\$0	\$0	\$2,681,939
North East Precinct Hub Land & Building	\$869,171	\$5,524,712	\$10,818,069	\$0	\$0	\$17,211,952
Major Projects	\$1,747,171	\$7,181,702	\$13,938,201	\$1,978,643	\$0	\$24,845,717

* Subject to Council review and funding
Note: Italics lines are revenue offset

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Off street car parking						
Access Plans and Parking Studies Implementation	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Burke Avenue Car Park Improvements	\$0	\$700,000	\$0	\$0	\$0	\$700,000
Off street car parking	\$150,000	\$850,000	\$150,000	\$150,000	\$150,000	\$1,450,000

* Subject to Council review and funding
Note: Italics lines are revenue offset

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Parks, open space and streetscapes						
Athenaeum Place streetscape improvement works	\$0	\$30,000	\$300,000	\$0	\$0	\$330,000
Camberwell Sports Ground - Implementation of Stages 4 and 6	\$220,000	\$30,000	\$0	\$0	\$0	\$250,000
Construct roof structure over computer bins	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Fordham Gardens pond redevelopment	\$109,000	\$0	\$0	\$0	\$0	\$109,000
Glenferrie Oval, Grace Park and LE Bray Reserve Concept Master Plan - Hawthorn Football Club heritage interpretation	\$0	\$38,000	\$290,000	\$0	\$0	\$328,000
<i>Contribution for Glenferrie Oval, Grace Park and LE Bray Reserve Concept Master Plan - Hawthorn Football Club heritage interpretation</i>	<i>\$0</i>	<i>-\$19,000</i>	<i>-\$145,000</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$164,000</i>
HA Smith Reserve - Implementation of final stage of Concept Master Plan	\$135,000	\$0	\$0	\$0	\$0	\$135,000
Implementation of Hays Paddock Plan	\$30,000	\$30,000	\$0	\$0	\$0	\$60,000
Myrtle Park East Baseball Sportsground Lighting	\$165,000	\$0	\$0	\$0	\$0	\$165,000
	<i>-\$5,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$5,000</i>
Shopping Centre Improvement Plan - design and implementation	\$385,000	\$795,000	\$1,005,000	\$1,190,000	\$1,090,000	\$4,465,000
Surrey Gardens rotunda	\$0	\$0	\$107,000	\$0	\$0	\$107,000
Winton Road Food Forest - Implementation of stage 2 works including new picnic shelter, furniture and landscaping.	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Parks, open space and streetscapes	\$1,099,000	\$904,000	\$1,557,000	\$1,190,000	\$1,090,000	\$5,840,000

* Subject to Council review and funding
Note: Italics lines are revenue offset

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Plant, machinery and equipment						
Cultural Facilities improvement- Main Hall equipment	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Kew Junction parking guidance system	\$0	\$546,000	\$0	\$0	\$0	\$546,000
Town Hall Gallery collection acquisitions	\$70,000	\$72,500	\$75,000	\$75,000	\$0	\$292,500
Plant, machinery and equipment	\$130,000	\$618,500	\$75,000	\$75,000	\$0	\$898,500
Recreation, leisure and community facilities						
Gordon Barnard Reserve East - oval reconstruction	\$585,000	\$0	\$0	\$0	\$0	\$585,000
Hawthorn Velodrome fence	\$32,000	\$0	\$0	\$0	\$0	\$32,000
Summerhill Park basketball half court and rebound wall	\$0	\$61,000	\$0	\$0	\$0	\$61,000
Warner Reserve synthetic surface	\$0	\$130,000	\$1,170,000	\$0	\$0	\$1,300,000
Recreation, leisure and community facilities	\$617,000	\$191,000	\$1,170,000	\$0	\$0	\$1,978,000

* Subject to Council review and funding
Note: Italics lines are revenue offset

Capital Works - New, Upgrade and Expansion

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Roads						
Additional traffic management devices	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Balwyn side road crossings	\$70,000	\$0	\$0	\$0	\$0	\$70,000
Crossing facilities	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Road Safety Strategy implementation - School Crossing improvements	\$23,000	\$23,000	\$23,000	\$24,000	\$24,000	\$117,000
Roads	\$343,000	\$273,000	\$273,000	\$274,000	\$274,000	\$1,437,000
Forward commitments from 2013-14 (net)						
71920. HACC - Minor Capital Grant	\$187,958	\$0	\$0	\$0	\$0	\$187,958
72210. Hawthorn Town Hall (new)	\$120,000	\$0	\$0	\$0	\$0	\$120,000
72308. Craig Family Centre facility upgrade project	\$150,000	\$0	\$0	\$0	\$0	\$150,000
72312. Hawthorn Arts Centre Civic Space - 350 Burwood Rd, Hawthorn	\$312,000	\$0	\$0	\$0	\$0	\$312,000
72387. Maternal Child and Health Services system upgrade to new MAV	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Forward commitments from 2013-14 (net)	\$819,958	\$0	\$0	\$0	\$0	\$819,958

* Subject to Council review and funding
Note: Italics lines are revenue offset

Total Capital Works

Project	Proposed expenditure 2015-16	Foreshadowed expenditure * 2016-17	Foreshadowed expenditure * 2017-18	Foreshadowed expenditure * 2018-19	Foreshadowed expenditure * 2019-20	Total 5 year expenditure
Total New, Upgrade and Expansion Capital Works gross expenditure	\$11,541,687	\$18,407,202	\$21,423,201	\$11,641,611	\$3,430,000	\$66,443,701
Total New, Upgrade and Expansion Capital Works unallocated expenditure	\$0	\$0	\$0	\$17,280,729	\$25,627,345	\$42,908,074
Total New, Upgrade and Expansion Capital Works Program expenditure	\$11,541,687	\$18,407,202	\$21,423,201	\$28,922,341	\$29,057,345	\$109,351,775
Total New, Upgrade and Expansion Capital Works grants and contributions	\$1,085,000	\$49,000	\$175,000	\$30,000	\$30,000	\$1,369,000
Total New, Upgrade and Expansion Capital Works net expenditure	\$10,456,687	\$18,358,202	\$21,248,201	\$28,892,341	\$29,027,345	\$107,982,775
Total Capital Works Program						
Total Renewal Capital Works Program expenditure	\$46,787,833	\$35,689,632	\$36,880,666	\$39,883,139	\$40,814,105	\$200,055,375
Total New, Upgrade and Expansion Capital Works Program expenditure	\$11,541,687	\$18,407,202	\$21,423,201	\$28,922,341	\$29,057,345	\$109,351,775
Total Capital Works Program expenditure	\$58,329,520	\$54,096,834	\$58,303,867	\$68,805,480	\$69,871,450	\$309,407,150
Funding statement						
Funding from asset sales	\$0	\$0	\$0	\$1,650,000	\$0	\$1,650,000
Funding from grants	\$3,982,300	\$447,650	\$573,650	\$428,650	\$30,000	\$5,462,250
Funding from Council cash	\$54,347,221	\$53,649,184	\$57,730,217	\$66,726,829	\$69,841,450	\$302,294,901
Total Funding	\$58,329,521	\$54,096,834	\$58,303,867	\$68,805,479	\$69,871,450	\$309,407,151

* Subject to Council review and funding
Note: Italics lines are revenue offset

Major Projects - combined renewal, new, upgrade and expansion

Net expenditure 2015-16 to 2019-20

Major project	Proposed expenditure 2015-16*	Foreshadowed expenditure 2016-17**	Foreshadowed expenditure 2017-18**	Foreshadowed expenditure 2018-19**	Foreshadowed expenditure 2019-20**	Total expenditure 2015-16 to 2019-20
Hawthorn Town Hall Arts Precinct (Refurbish Hawthorn Town Hall as a cultural centre)	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Boroondara Sports Complex (Construct health club/gym facilities)	\$10,220,776	\$0	\$0	\$0	\$0	\$10,220,776
Ashburton Pool and Recreation Centre (APARC) (New gym and change rooms, refurbish program room, café and child care facilities)	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Ashburton Pool and Recreation Centre	-\$2,100,000	\$0	\$0	\$0	\$0	-\$2,100,000
Library redevelopment Balwyn (Revitalised library facility which will cater to community information requirements as well as traditional library services)	\$203,900	\$4,206,600	\$3,404,354	\$0	\$0	\$7,814,854
Library redevelopment Kew (Revitalised library facility which will cater to community information requirements as well as traditional library services)	\$0	\$48,222	\$513,706	\$2,907,483	\$3,014,105	\$6,483,516
North East Precinct hub land and building (Land acquisition and construction of community facility in the North Eastern catchment of Boroondara)	\$869,171	\$5,524,712	\$10,818,069	\$0	\$0	\$17,211,952
Balwyn Community Centre (Redevelop the current site of the Balwyn Community Centre, incorporates the community centre, maternal and child health and Canterbury Toy Library, tennis court relocated)	\$100,000	\$307,800	\$3,212,767	\$3,296,299	\$0	\$6,916,866
Grand total major projects (net)	\$9,513,847	\$10,087,334	\$17,948,896	\$6,203,782	\$3,014,105	\$46,767,964

* Proposed expenditure 2015-16 includes forward commitments from 2014-15.

** Subject to Council review and funding. Foreshadowed expenditure includes project escalation.



City of Boroondara
Budget 2015-16

Appendix F Performance Indicators

Appendix F – Performance Indicators

In accordance with the *Local Government Act 1989* Section 131(4), Council is required to report on its performance against a common suite of indicators. The measures included in the Service Performance, Financial Performance and Sustainable Capacity Indicator tables below will be reported upon in Council's Annual Report 2015-16. These indicators will form Council's Performance Statement and are required to be audited under Section 132 of this Act.

Local Government Performance Measures For the year ending 30 June 2016

Service Performance Indicators

Indicator	Description	Measure
Governance		
Satisfaction	Councils make and implement decisions in the best interests of the community.	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community).
Statutory Planning		
Decision making	Planning application processing and decisions are consistent with the local planning scheme.	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside).
Roads		
Satisfaction	Sealed local road network is maintained and renewed to ensure that it is safe and efficient.	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).
Libraries		
Participation	Library resources are free, accessible and well utilised.	Active library members (percentage of the municipal population that are active library members).
Waste Collection		
Waste diversion	Amount of waste diverted from landfill is maximised.	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).
Aquatic Facilities		
Utilisation	Aquatic facilities are safe, accessible and well utilised.	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of municipal population).
Animal management		
Health and safety	Animal management service protects the health and safety of animals, humans and the environment.	Animal management prosecutions (number of successful animal management prosecutions).

Indicator	Description	Measure
Food safety		
Health and safety	Food safety service protects public health by preventing the sale of unsafe food.	Critical and major non-compliance notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council).
Home and Community Care		
Participation	People are supported to live independently and safely in their own community and home environment.	Participation in HACC service (percentage of the municipal target population that receive a HACC service). Participation in HACC service by CALD people (percentage of the municipal target population in relation to CALD people who receive a HACC service).
Maternal and Child Health		
Participation	Councils promote healthy outcomes for children and their families.	Participation in the MCH service (percentage of children enrolled who participate in the MCH service). Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service).

Financial Performance Indicators

Indicator	Description	Measure
Operating position		
Adjusted underlying result	An adjusted underlying surplus is generated in the ordinary course of business.	Adjusted underlying surplus (or deficit) (adjusted underlying surplus (or deficit) as a percentage of underlying revenue).
Liquidity		
Working capital	Sufficient working capital is available to pay bills as and when they fall due.	Current assets compared to current liabilities (current assets as a percentage of current liabilities).
Unrestricted cash	Sufficient cash that is free of restrictions is available to pay bills as and when they fall due.	Unrestricted cash compared to current liabilities (unrestricted cash as a percentage of current liabilities).
Obligations		
Loans and borrowings	Level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities.	Loans and borrowings compared to rates (interest bearing loans and borrowings as a percentage of rate revenue). Loans and borrowings repayments compared to rates (interest and principal repayments on interest bearing loans and borrowings as a percentage of rate revenue).
Indebtedness	Level of long term liabilities is appropriate to the size and nature of a Council's activities.	Non-current liabilities compared to own source revenue (non-current liabilities as a percentage of own-source revenue).

Indicator	Description	Measure
Asset renewal	Assets are renewed as planned.	Asset renewal compared to depreciation (asset renewal expenses as a percentage of depreciation).
Stability		
Rates concentration	Revenue is generated from a range of sources.	Rates compared to adjusted underlying revenue (rate revenue as a percentage of adjusted underlying revenue).
Rates effort	Rating level is set based on the community's capacity to pay.	Rates compared to property values (rate revenue as a percentage of the capital improved value of rateable properties in the municipality).
Efficiency		
Expenditure level	Resources are used efficiently in the delivery of services.	Expenses per property assessment (total expenses per property assessment).
Revenue level	Resources are used efficiently in the delivery of services.	Average residential rate per residential property assessment (residential rate revenue per residential property assessment).
Workforce turnover	Resources are used efficiently in the delivery of services.	Resignations and terminations compared to average staff (number of permanent staff resignations and terminations as a percentage of average number of permanent staff).

Sustainable Capacity Indicators

Indicator	Description	Measure
Own-source revenue	Revenue is generated from a range of sources in order to fund the delivery of Council services to the community.	Own-source revenue per head of municipal population (own-source revenue per head of municipal population).
Recurrent grants	Revenue is generated from a range of sources in order to fund the delivery of Council services to the community.	Recurrent grants per head of municipal population (recurrent grants per head of municipal population).
Population	Population is a key driver of a Council's ability to fund the delivery of services to the community.	Expenses per head of municipal population (total expenses per head of municipal population).
		Infrastructure per head of municipal population (value of infrastructure per head of municipal population).
		Population density per length of road (municipal population per kilometre of local road).
Disadvantage	Disadvantage is a key driver of a Council's ability to fund the delivery of services to the community.	Relative socio-economic disadvantage (relative Socio-economic Disadvantage of the municipality).



City of Boroondara
Budget 2015-16

Appendix G

Glossary of terms

Appendix G – Glossary of terms

Term	Definition
Act	<i>Local Government Act 1989</i>
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law under s 296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions. Local Government (Planning and Reporting) Regulations 2014 - Schedule 3.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items. Local Government (Planning and Reporting) Regulations 2014 - Schedule 3.
Annual budget	Plan under Section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries Local Government (Planning and Reporting) Regulations 2014 – Section 5.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability. Local Government (Planning and Reporting) Regulations 2014 – Section 5.
Asset upgrade expenditure	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life. Local Government (Planning and Reporting) Regulations 2014 – Section 5.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.

Term	Definition
Budgeted balance sheet	<p>The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The budgeted balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Budgeted comprehensive income statement	<p>The budgeted comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The budgeted income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Budgeted Financial Statements	<p>Prepared under Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act, budgeted financial statements are required in the:</p> <ul style="list-style-type: none"> • Strategic resource plan • Budget • Annual report <p>The budgeted financial statements are the:</p> <ul style="list-style-type: none"> • Budgeted Comprehensive Income Statement • Budgeted Balance Sheet • Budgeted Statement of Changes in Equity • Budgeted Statement of Cash Flows • Budgeted Statement of Capital Works <p>The budgeted financial statements must be in the form set out in the Local Government Model Financial Report.</p>
Budgeted statement of capital works	<p>The budgeted statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The budgeted statement of capital works should be prepared in accordance with Regulation 9.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Section 9.</p>
Budgeted statement of cash flows	<p>The budgeted statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.</p>
Budgeted statement of changes in equity	<p>The budgeted statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The budgeted statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Budget preparation requirement	<p>Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year.</p> <p>The Local Government Amendment (Performance Reporting and Accountability) Bill 2013 amends the date the budget must be adopted to 30 June each year – refer section 11(1) of the Bill. This amends section 130 (3) of the Act.</p>

Term	Definition
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2015-16 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works (forward commitments)	Carry forward capital works are those that are incomplete in the current budget year and will be completed in the following budget year.
Council plan	Means a Council Plan prepared by the Council under Section 125 of the Local Government Act 1989. This document sets out the strategic objectives of the Council and strategies for achieving the objectives as part of the overall strategic planning framework required by the Act.
Department of Environment, Land, Water and Planning (DELWP)	Local Government Victoria is part of the Department of Environment, Land, Water and Planning (DELWP). It was previously part of the former: <ul style="list-style-type: none"> • Department of Transport, Planning and Local Infrastructure (DTPLI). • Department of Planning and Community Development (DPCD). • Department of Victorian Communities (DVC).
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control e.g. change in legislation.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External influences in the preparation of a budget.	Matters arising from third party actions over which Council has little or no control eg change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.

Term	Definition
Four way budgeting methodology (Strategic resource plan)	The linking of the income statement, balance sheet, cash flow statement and capital works statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Infrastructure	Non-current property, plant and equipment excluding land.
Infrastructure strategy	An infrastructure strategy is the process by which current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (e.g. approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Legislative framework	The Act, Regulations and other laws and statutes under which set a Council's governance and reporting requirements.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2014	<p>The objective of these Regulations, made under Section 243 of the <i>Local Government Act 1989</i> and which came into operation on 18 April 2014, is to prescribe:</p> <ul style="list-style-type: none"> (a) The content and preparation of the financial statements of a Council (b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council (c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report (d) Other matters required to be prescribed under Parts 6 and 7 of the Act.

Term	Definition
Long Term Financial Strategy	<p>A Long Term Financial Strategy is a key component of the Strategic Resource Plan and is a separate document to the annual budget, setting the future financial direction of the Council. Longer term planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a Long Term Financial Strategy.</p> <p>An extract of the Long Term Financial Strategy is included in the budget report to provide information about the long term financial sustainability of the Council and how the budget for the forthcoming year fits with in that framework.</p> <p>It also demonstrates the linkage with the Council plan objectives, goals and desired outcomes by including a summary of these short and long term objectives. Reference to the Long Term Financial Strategy in an annual budget should include as a minimum, plan development and key outcomes.</p>
New asset expenditure	<p>Expenditure that creates a new asset that provides a service that does not currently exist.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Section 5.</p>
Non-financial resources	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.
Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance (Impact of current year on 2015-16 budget)	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	Performance statement prepared by a Council under Section 131 of the Act. A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year.

Term	Definition
Rate structure (Rating information)	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's long term financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Restricted cash	Cash and cash equivalents, within the meaning of the Australian Accounting Standards (AAS), that are not available for use other than a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.
Revised budget	The revised budget prepared by a Council under Section 128 of the Act. Section 128 of the Act permits a Council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.
Road Management Act	The purpose of this Act which operates from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the local Government Act 1989.
Service delivery (in strategic resource plan)	A key outcome of a strategic resource plan, service delivery must be linked with performance strategies in order to assess the adequacy of service delivery and the impact on long term budget preparation.
Services, initiatives, major initiatives and commitments	<p>Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year.</p> <p>The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives means actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives means significant initiatives that will directly contribute to the achievement of the council plan during the current year and have a major focus in the budget.</p>
Statement of Capital Works	Means a statement of capital works prepared in accordance with the Local Government Model Financial Report. Refer also Financial Statements Appendix A.
Statement of Human Resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Financial Statements Appendix A.

Term	Definition
Strategic planning framework	A “community owned” document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
Strategic resource plan (SRP)	<p>Section 125(2) (d) of the Act requires that a Council must prepare and approve a Council Plan that must include a strategic resource plan containing the matters specified in Section 126.</p> <p>Section 126 of the Act states that.</p> <ul style="list-style-type: none"> the strategic resource plan is a plan of the resources required to achieve the council plan strategic objectives the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years the strategic resource plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan council must review their strategic resource plan during the preparation of the council plan council must adopt the strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website. <p>In preparing the strategic resource plan, councils should comply with the principles of sound financial management (Section 136) as prescribed in the Act being to:</p> <ul style="list-style-type: none"> prudently manage financial risks relating to debt, assets and liabilities provide reasonable stability in the level of rate burden consider the financial effects of council decisions on future generations provide full, accurate and timely disclosure of financial information. <p>In addition to Section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a strategic resource plan.</p>
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative requirements. These reserves are not available for other purposes.
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash.
<i>Valuations of Land Act 1960</i>	<p><i>The Valuations of Land Act 1960</i> requires a Council to revalue all rateable properties every two years.</p> <p><i>Valuations of Land Act 1960 – Section 11.</i></p>