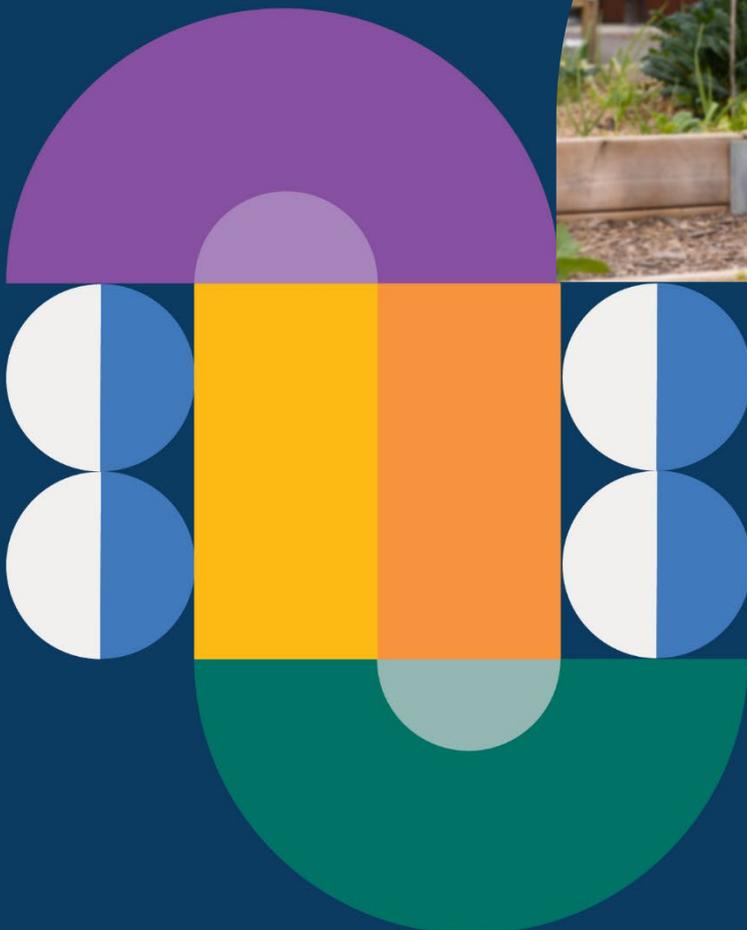


Budget 2022-23

Adopted by Council: 27 June 2022



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Introduction

The Budget 2022-23 has been prepared in-line with Council's commitment to sustainable budgeting, responsible financial management and the State Government's rate cap for 2022-23.

The COVID-19 pandemic has continued to make it a challenging time for Boroondara residents, businesses, community groups and the wider community. Despite the ongoing challenges of the pandemic, we will continue to deliver what we promised, while balancing the needs of our diverse community into the future.

COVID-19 has had a significant impact upon Council's resources. For the first time in its history, Boroondara had a deficit in the 2020-21 year. While there is a clear and responsible path to recovery, the total estimated net loss of \$41 million (over financial years 2019-20, 2020-21 and 2021-22) creates a challenging circumstance for Council. As our population grows the demand for services increases and the impact of the state government's rate cap makes no allowance for this. The state government does not apply any such limitation to itself.

The Budget 2022-23 finalises Council's investment to progress several important projects. We have made substantial progress on the redevelopment of Kew Recreation Centre with the project expected to be completed by the end of 2022-23. As part of the Canterbury Community Precinct, we are restoring and developing the existing buildings in Canterbury Gardens, with construction due to be completed, and this new community precinct opened, by early 2023. These facilities will provide much needed services for our community as we continue to emerge from this challenging period.

We plan to continue implementation of the placemaking project for Maling Road in Canterbury. So far we have made significant progress to upgrade the laneway connecting Canterbury Station to the shopping strip and we also plan to fund smaller arts and culture events and experiences to activate the shopping strip.

Another feature of the Budget 2022-23 centres on our commitment to improving Boroondara's environmental sustainability, with key initiatives designed to minimise our impact on the environment and provide a healthier, more sustainable future for our city.

As always, we are allocating funding to our many magnificent parks and sportsgrounds, and the maintenance of Boroondara's infrastructure including buildings, footpaths and shared paths. Council's ongoing commitment to the environment and climate change continues in this budget through the maintenance of current programs and the addition of new measures.

We will continue to invest in vital services such as libraries, health and wellbeing, family, youth, active ageing, recreation and more.

Further details of some of the projects and services this budget delivers are outlined below.

Council's commitment to providing quality infrastructure remains a high priority, with the delivery of \$79 million of renewed and new community assets in the coming year.

Council will undertake significant major projects in 2022-23 which are to be completed over the next few years. Some of these include:

- Kew Recreation Centre redevelopment (\$73.1 million over four years, completion in 2022-23).
- Tuck Stand refurbishment (\$17.2 million over four years, completion in 2024-25).
- Library Redevelopment Kew (\$17.0 million over four years, completion in 2025-26).

Some other exciting commitments include:

- \$4.26 million on a range of environmental initiatives including:
 - \$2.0 million to implement our Sustainable Council Building Policy requirement to deliver a minimum 5 Star Green Star equivalent standard for all new buildings and applicable retrofits.
 - \$1.0 million to reduce greenhouse gas emissions including LED lighting and heating and cooling upgrades.
 - \$675,000 to support our ongoing park and street tree renewal program.
 - \$279,100 to enhance and maintain urban biodiversity across the municipality by implementing initiatives including the Backyard Biodiversity project, Wildlife not Weeds program, interpretive signage and to extend the areas of Borroondara which are actively managed for their significant biodiversity values.
- Upgrading of our sporting pavilions to ensure they are accessible for everyone in our community including Willsmere Park Pavilion (\$1.3 million) and Greythorn Park Pavilion (\$1.3 million) and (\$2.2 million) on Lewin Reserve.

Council will continue to maintain infrastructure at an appropriate standard. In 2022-23 Council will deliver:

- \$4.2 million for drainage renewal.
- \$2.1 million on footpath and cycleway renewal.
- \$12.6 million on road renewal.
- \$12.5 million for 13 other community building renewal works and minor works across many of the other properties under Council stewardship.

Council's high level of service provision to residents will continue. These services include expenditure of:

- \$9.8 million to provide library services seven days a week.
- \$9.2 million on health and wellbeing services including immunisation, youth and recreation services.
- \$20.4 million for parks and gardens, biodiversity and street trees maintenance.
- \$3.5 million on arts and cultural services and events.
- \$12.3 million for planning, development and building controls.
- \$11.2 million for maintenance of the city's infrastructure including buildings, drainage, footpaths, roads and shopping centres.

The availability of open space for passive and active recreation is a limited resource for the city and to that end, Council sets aside \$800,000 each year for the open space acquisition fund which is designed to acquire additional open space as the opportunity arises.

Council will also continue its investment in a number of transformation projects that will enhance the way we provide services to our community and place the customer at the centre of everything we do (\$11.23 million). These projects will continue to provide increased choice and convenience of services and ways of interacting with Council. This will enable customers to connect with us anytime, in their preferred way, using any device and receive a consistent customer experience.

As our city continues the recovery from the impacts of COVID-19, the Budget 2022-23 will ensure that Boroondara remains a vibrant, inclusive city, one in which our community feels proud to live.

Executive summary

Council has prepared a Budget for 2022-23 which is aligned to the community vision and priority themes in the Boroondara Community Plan 2021-2031. The Budget seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community. This has to be done within the constraints of a State Government imposed cap on Council's revenue which has no regard for the significant loss of revenue (estimated total net loss of \$41 million over years 2019-20, 2020-21 and 2021-22) due to COVID-19 and the additional demands placed upon Council by a growing population. The State Government does not impose these constraints upon itself.

The COVID-19 pandemic has made it a challenging time for many in our community. Equally for Council, the 2022-23 Budget has been developed in a period of continued uncertainty in relation to the COVID-19 pandemic. Despite the challenges, we continue to deliver what we promised while balancing the needs of our diverse community.

The 2022-23 Budget projects a surplus of \$6.61 million which is an increase of \$10,000 from the 2021-22 Forecast. The Budget is largely based on a post COVID-19 recovery of normal activity levels and continues to be closely monitored in line with current COVID-19 developments. Boroondara's strong financial management resulting in a positive year end result is critical in enabling Council to address the ongoing requirement for asset renewal to ensure Council's facilities meet community needs.

The 2021-22 full year forecast result estimates a further \$3.18 million of COVID-19 impacts by 30 June 2022 compared to the October 2021 Amended Budget, bringing the total COVID-19 net loss of revenue and expenditure impacts for the year to \$12.96 million. The reduction is due to the continuing impacts of COVID-19 on the 2021-22 year primarily in User Fees and Statutory Fees and Charges. There continues to be a slow but gradual resumption of normal activity, with Council anticipating to achieve near full capacity by July 2023.

The 2022-23 Budget adjusted underlying result is a deficit of \$310,000 after adjusting for capital grants and contributions.

Ongoing delivery of services to the Boroondara community has a budgeted expenditure of \$253 million. These services are summarised in **Section 2**.

In 2022-23 Council will continue to invest in infrastructure assets (\$78.89 million) consisting primarily of renewal works (\$53.60 million) and new asset creation (\$25.29 million). This includes roads (\$12.55 million); footpaths and bicycle paths (\$2.10 million); drainage (\$4.22 million); recreational, leisure and community facilities (\$3.64 million); parks, open space and streetscapes (\$4.69 million); and buildings (\$44.43 million). The Statement of Capital Works can be found in **Section 4** and further details on the capital works budget can be found in **Section 7** and **Appendix D**.

As our City begins to recover and revive from the impacts of COVID-19, this Budget will ensure that Boroondara remains a vibrant, inclusive City, one in which our community feels proud to live.

The rate rise

The Minister for Local Government has determined that for 2022-23 the average property rate will rise by 1.75%. Boroondara City Council will not be seeking a variation to the rate cap.

Boroondara City Council has moved from biennial to annual valuations in line with the State Government changes introduced from 1 July 2018. The valuation function is now centralised with the Valuer-General. Valuations will be as per the General Revaluation dated 1 January 2022 (as amended by supplementary valuations). The outcome of the general revaluation has been a change in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased by 10.34%. Of this increase, residential properties have increased by 10.81% and non-residential properties have increased by 3.55%.

Due to the impact of the revaluation in the 2022-23 year, the rate percentage charged on individual properties will not be a consistent 1.75%. It is important to note that when a revaluation is carried out, the total rate revenue that accrues to Council remains unchanged (i.e. Council does not make any additional revenue). What a revaluation does however is to redistribute the rates between properties. Where individual property valuations increase by more than the average valuation movement throughout the municipality - a higher rate increase than the overall rate increase for the municipality will be applicable. Conversely, where the change in valuation is lower than the average movement - rate increases will be below the average rate increase for the entire municipality.

Waste service charges in 2022-23 will increase on average by 0.6%. This is mainly due to the increase in the Victorian State Government waste levy which is expected to increase by 18.9% or \$20.00 per tonne from \$105.90 to \$125.90 per tonne (an increase of \$490,000) in 2022-23.

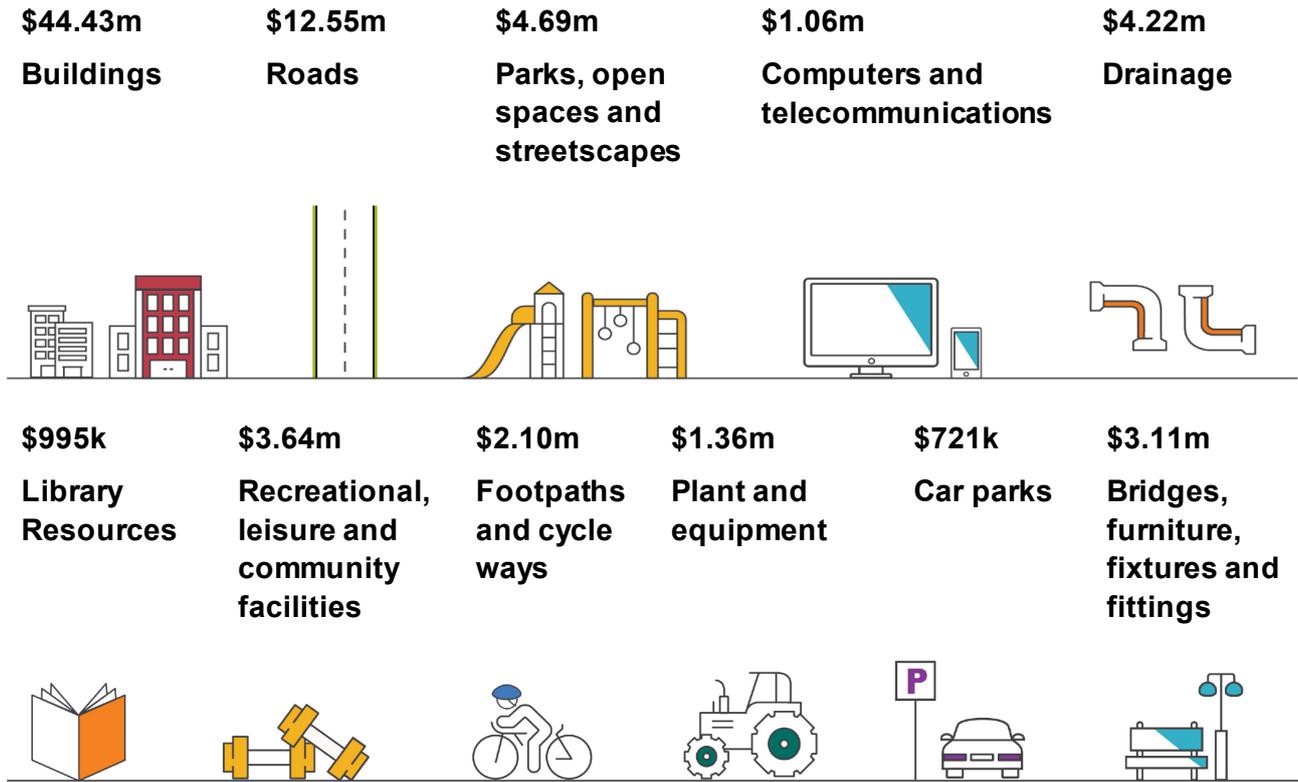
The net costs of waste management and associated services are recovered by Council through the waste management charges.

Further information on Rates and Charges can be found in **Section 8** and **10** within this document.

Key statistics

	2022-23	2021-22
Total revenue	\$259.13M	\$263.49M
Total expenditure	\$252.52M	\$256.89M
Account result - surplus/(deficit) <i>(Refer Income Statement in Section 4)</i> <i>(Note: Based on total income of \$263M which includes capital grants and contributions)</i>	\$6.61M	\$6.60M
Underlying operating result - surplus/(deficit) <i>(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses).</i> <i>The 2022-23 surplus result has been adjusted by \$6.92 million relating to capital grants and open space contributions.</i> <i>For the 2021-22 deficit has been adjusted by \$21.04 million relating to capital grants and open space contributions.</i>	(\$0.31M)	(\$14.44M)
Total Capital Works Program of \$78.89M from		
<i>Council operations (rate funded)</i>	\$43.34M	
<i>External grants and contributions</i>	\$2.62M	
<i>Borrowings</i>	\$19.70M	
<i>Asset sales</i>	\$4.72M	
<i>Council cash (carried forward works from 2021-22)</i>	\$8.51M	

Capital Works Program



Budget influences

External influences

The preparation of the Budget is influenced by the following external factors:

- COVID-19 has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council has acted in the interest of keeping our community, residents and workforce safe.

Across the 2019-20, 2020-21 and 2022-23 financial years, the forecast estimate for the impact of the pandemic is now a net loss of \$41 million. The impacts are a mix of decisions made by Council to provide community relief and outcomes that are not under Council's control.

- The proposed 2022-23 Budget is based on a rate capped average increase in Council rates of 1.75 per cent as prescribed by the State Government.
- Council has applied a budget increase factor of 1.75% for 2022-23 which has been derived from the Victorian Department of Treasury and Finance forecasts as part of the mid-year Victorian budget review which is aligned with the commencement of budget preparation.
- The Victorian Government waste levy is expected to increase by 18.9% or \$20.00 per tonne from \$105.90 to \$125.90 per tonne (an increase of \$490,000) in 2022-23. The waste levy changes are part of the State Government's Recycling Victoria

package, a 10-year action plan to transition our waste and recycling sectors and encourage more recycling and reduce waste to landfill.

- Financial impacts of COVID-19 continue to impact Council's budget in 2022-23. Interest on investments continues to be significantly impacted for the 2022-23 Budget as we are currently experiencing a low interest rate market. The fallout from COVID-19 and the continued impact on the Australian economy will continue to put greater pressure on investment income for Council and the Local Government sector.
- Local Authorities Superannuation Fund Defined Benefit Plan (LASF DB) - Vested Benefit Index (VBI) update (COVID-19) – Vision Super has reported the impact of COVID-19 has continued to cause significant volatility in investment markets around the world. Vision Super will continue to monitor the plan's financial position. In the event the VBI falls below the nominated shortfall threshold (ie: 97%), an interim investigation is required to be carried out by the Fund Actuary, unless the next scheduled actuarial investigation is due within six months. As at 31st December the VBI was 109.9%.
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by Local Governments do not increase in line with real cost increases.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.
- Capital works grant funding of \$2.62 million with the most significant being \$1.19 million from the Federal Government for the Local Roads and Community Infrastructure (LRCI) Program to deliver priority road and community infrastructure projects. In addition to this, \$800,000 State Government funding from the Department of Education and Training for Canterbury Community Precinct and \$593,811 Roads to Recovery Program funding covering roads pavement renewal works.

Internal influences

As well as external influences, there are also a number of internal influences which are expected to have an impact on the preparation of the 2022-23 Budget.

- At the end of each financial year there are projects which are either incomplete or have not commenced due to circumstances including planning issues, weather delays and extended consultation. Other influences include the impacts of COVID-19 restrictions on the timing and delivery of projects. The below forward commitments have been identified to be undertaken in 2022-23:
 - \$8.51 million in 2021-22 capital works forward commitments, and
 - \$6.47 million in 2021-22 priority projects forward commitments.

- Employee costs are largely driven by Council's Enterprise Agreement. An annual increase of 1.75% has been applied to the 2022-23 Budget. In 2022-23 the compulsory Superannuation Guarantee Scheme (SGC) will increase from 10.00% to 10.50%.
- Waste collection costs in 2022-23 will increase on average by 0.6% with the Victorian Government waste levy is expected to increase by 18.9% or \$20.00 per tonne from \$105.90 to \$125.90 per tonne (an increase of \$490,000) in 2022-23.
- Continued investment of resources in the Transforming Boroondara project which will enhance our customers experience and improve efficiency of Council in the future (\$11.23 million).

Conclusion

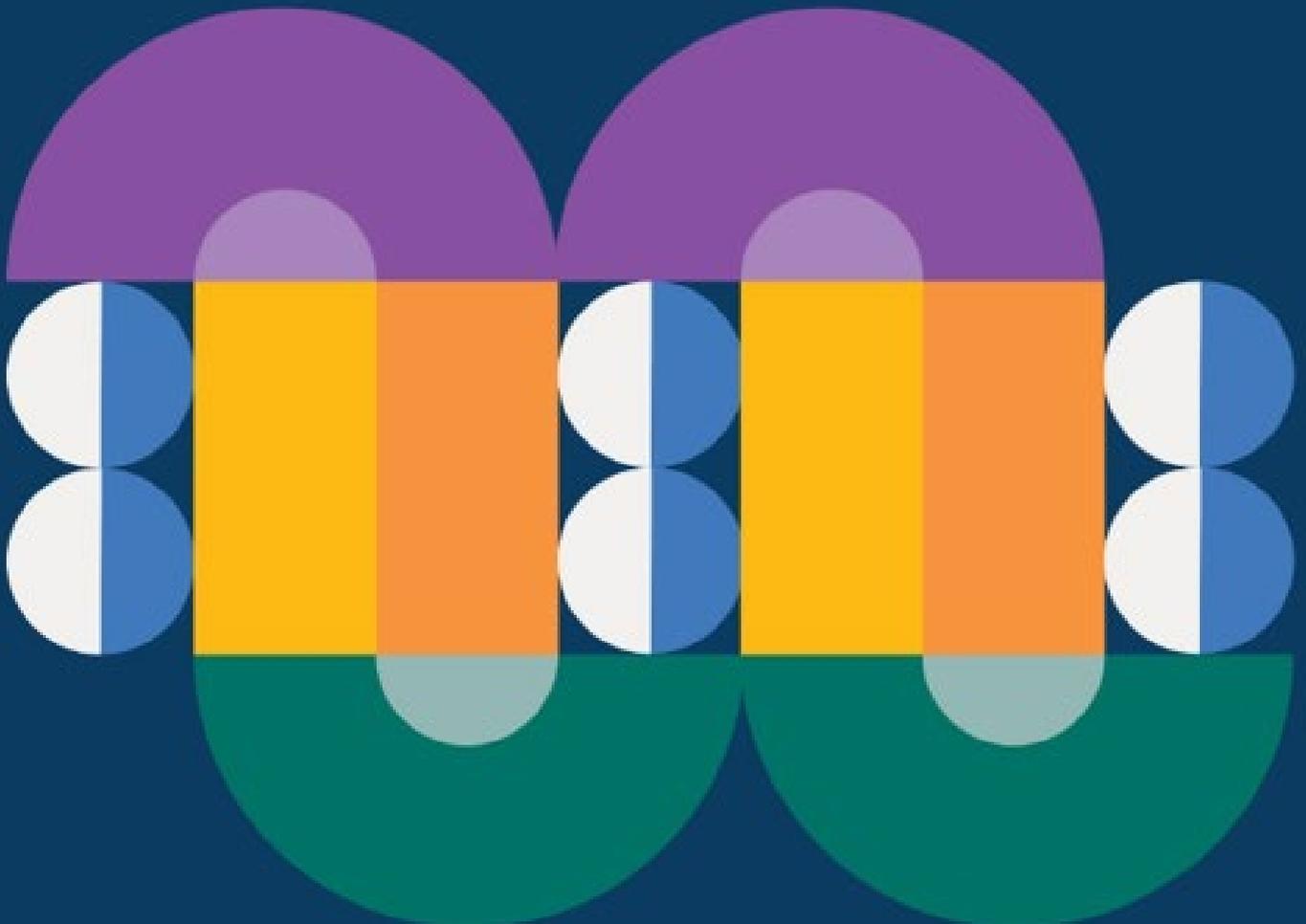
- Council is delivering a balanced budget which returns to surplus and is in a sustainable financial position as reflected in the Long Term Financial Strategy.

Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in sections 9 to 11 of this report.

This section includes the following reports and statements in accordance with the *Local Government Act 2020* and the Local Government Model Financial Report.

1. Link to the Integrated Planning and Reporting Framework
2. Services and service performance indicators
3. Summary of financial position
4. Financial statements
5. Financial performance indicators
6. Other budget information (grants and borrowings)
7. Detailed list of capital works
8. Rates and charges

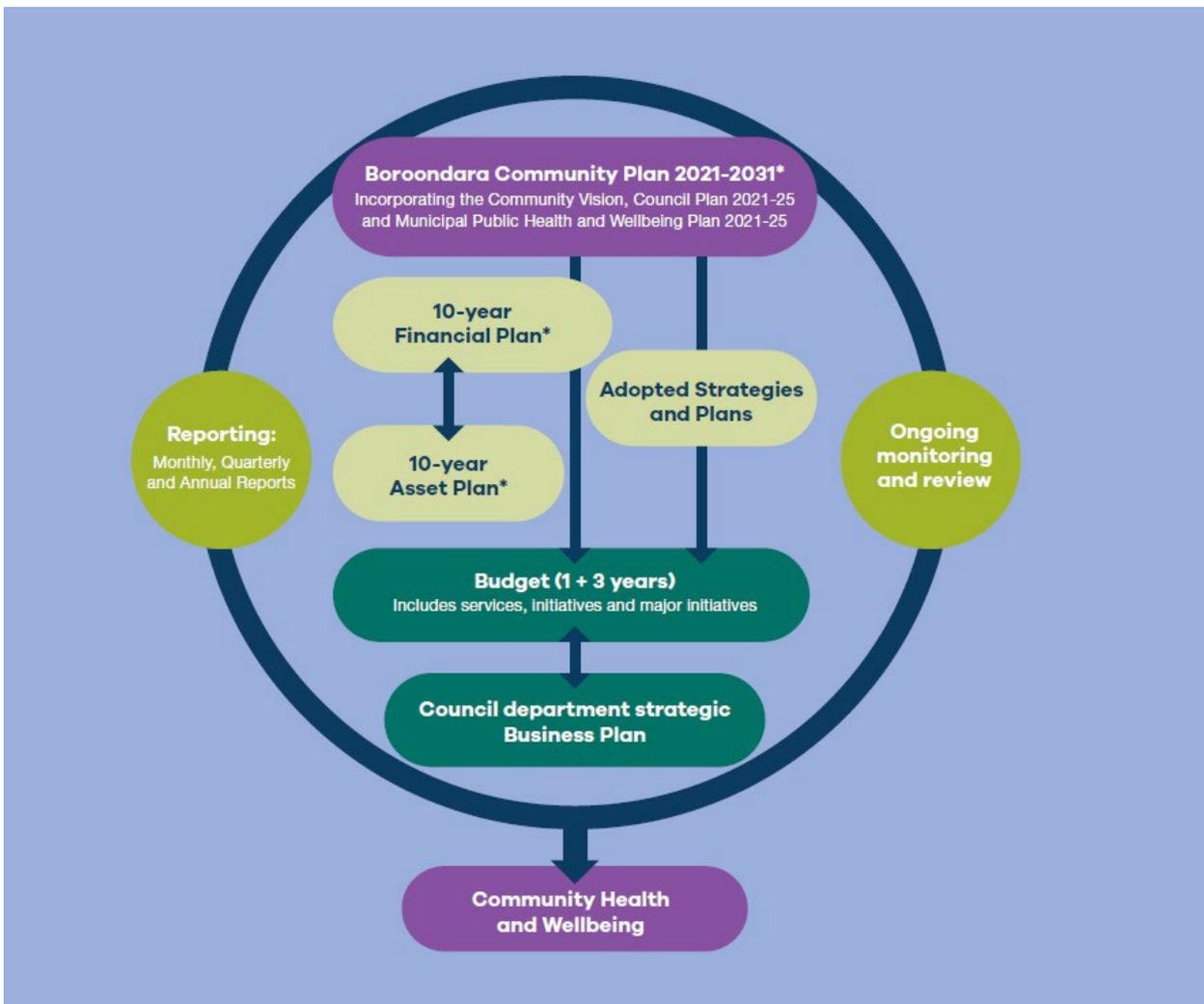


1. Link to the Integrated Planning and Reporting Framework

1.1 Integrated Planning and Reporting Framework

The Boroondara Community Plan 2021– 31 (the Plan) sets out the 10-year vision for Council based on the aspirations of our community and the seven priority themes the community told us were important. The Plan incorporates the 10-year Community Vision, the Council Plan 2021-25 and the Municipal Public Health and Wellbeing Plan 2021-25, responding to Council’s requirements under the Local Government Act 2020 and the *Victorian Public Health and Wellbeing Act 2008*.

As shown in diagram below, the Plan directly informs Council’s suite of strategic documents within our integrated planning and reporting framework.



* Developed through deliberative engagement in accordance with Council’s Community Engagement Policy 2021-2026

Our integrated planning and reporting framework includes our:

- Boroondara Community Plan which describes what the community wants to achieve in the next 10 years as well as the outcomes Council aims to achieve during its term.

Underpinned by our vision, the Plan's strategic objectives and strategies give clear areas of focus for Council.

- 10-year Financial Plan and 10-year Asset Plan, both of which detail our strategic planning and decision-making process for Council's future financial and asset resource allocation, mapped to the seven themes of the Plan.
- Adopted strategies, plans and policies which detail our medium-term goals for specific service areas and how these goals will be delivered and measured.
- Annual budget (1 + 3 years) which details the allocation of resources, services, initiatives, and associated performance indicators, mapped to the seven themes of the Plan.
- Department Strategic Business Plans which detail the key actions that each department are undertaking to progress the delivery of each theme within the Plan.
- Monthly, quarterly and annual reporting to show progress on the delivery of these strategic documents, mapped to the seven themes of the Plan.

Each of these documents, where possible, aligns to the seven themes of the Plan, creating consistency and complete integration of the community's aspirations and priorities across our planning, budgeting, asset management and reporting. This integrated planning and reporting approach provides a line of sight through every department in Council to achieve and report back on our community's vision and our wellbeing commitment. It enables our organisation, our community and our partners to adapt and prioritise strategies and actions, which are responsive to community needs and legislative changes as they emerge and change over time.

1.2 Our vision, purpose and values

Our vision represents our commitment to the community as outlined in the Boroondara Community Plan. Our purpose and values describe how we will work together to achieve our goals for the community.

Vision

A sustainable and inclusive community

Purpose

We work together to deliver the community priorities and place our customers at the centre of everything we do.

Values

We will create a collaborative and customer-centric culture which connects our people to our purpose, inspires them to be their best, and provides a great place to work.

The six organisational values are outlined below:

Our values	What it means
Think customer experience	Always working with our customers' experience in mind and taking pride in supporting our community.
Act with integrity	Doing the right thing, speaking up when it's important and striving to live our values every day.
Treat people with respect	Valuing each person for who they are by listening, understanding and showing that we care.
Work together as 'one'	Working together constructively to break down silos, putting our shared needs first and moving forward in a unified way.
Explore better ways	Challenging the status quo to improve things through curiosity, courage and learning.
Own it, follow through	Taking responsibility for what is ours and following through to ensure great results.

1.3 Achieving Our Strategic objectives

The Boroondara Community Plan (2021-31) (the Plan) incorporates the Community Vision, Council Plan 2021-25 and Municipal Public Health and Wellbeing Plan 2021-25. The Plan is structured around seven priority themes that align to what the community told us is most important to them and support the delivery of our Community Vision.

Under each theme, the Plan sets out:

- **What the community said** - what the community said is most important to them
- **A Strategic objective** - what the community wants to achieve in the next 10 years
- **Strategies** - What outcomes Council will seek to achieve over the next four years in pursuit of the strategic objectives
- **Strategic Indicators** - what measures Council will monitor and collect to demonstrate and report on progress in achieving the strategic objectives
- **Services** - the services Council provides to the community, which indicate our priorities to deliver on the strategic objective.

The Annual Budget 2022-23 maps back to the seven themes of the Plan and documents:

- The major initiatives that Council will deliver over the 2022-23 financial year to progress our achievement of the strategic objectives outlined in the Plan;
- The targets for the 2022-23 financial year for the strategic indicators detailed in the Plan;
- The Local Government Performance Reporting Framework measures we will monitor and measure;
- The services we will deliver in the 2022-23 year to deliver on the Plan;
- The financial and human resources necessary to deliver these services and initiatives.

The below diagram shows the seven priority themes and strategic objectives as detailed in the Boroondara Community Plan.



2. Services and service performance indicators

In accordance with the *Local Government Act 2020*, this section of the Annual Budget 2022-23 provides a description under each theme of the Boroondara Community Plan 2021-31 of the:

- Major initiatives funded in the Annual Budget. These are the priority actions Council will take to progress achievement of the strategic objectives of the Boroondara Community Plan (2021-31).
- Services Council provides to the community to be funded in the budget.
- Performance indicators and measures of service performance Council will use to measure and track our progress against achieving the strategic objectives of the Boroondara Community Plan (2021-31). These include strategic indicators and Local Government Performance Reporting Framework measures.

To ensure accountability and transparency, we will publish Council's financial and non-financial progress against the major initiatives, strategic indicators, and other financial and non-financial performance measures set out in the Plan and Budget. This will be through a range of reporting mechanisms, including Quarterly and Annual Reports which will provide a comprehensive report of operations.



Theme 1

Community, Services and Facilities



Community services and facilities are high-quality, sustainable, inclusive and strengthen resilience.

Services (Operating Budget)

Service Category	Description	Expenditure (Revenue) Net cost \$'000
Arts and Culture	<ul style="list-style-type: none"> arts and cultural initiatives and programs, such as exhibitions, festivals and events program and manage Council's art facilities at the Town Hall Gallery, Kew Court House, Hawthorn Arts Centre and other community spaces oversee the management and care of Town Hall Gallery Collection provide flexible spaces for community and corporate hire, including meetings, community events, private bookings and conference facilities support for community arts and culture groups through funding, partnerships, advice and advocacy provide stewardship, Audio Visual (AV) technical support and catering services for all Council's function spaces 	<p style="text-align: right;">\$3,503</p> <p style="text-align: right;"><u>(\$273)</u></p> <p style="text-align: right;">\$3,230</p>
Asset Management	<ul style="list-style-type: none"> undertake condition assessments of facilities and infrastructure assets to ensure service standards are maintained develop and update long-term capital renewal works program for roads, footpaths, drains, bridges, buildings and open space assets develop and implement policies, strategies and asset management plans develop the asset renewal investment strategy and financial asset forecasts to inform Council's long-term financial strategy manage Council's street lighting, including repairs, upgrades and provision of new assets coordinate the development of Council's overall capital works renewal program and report on annual progress undertake proactive defect inspections of road infrastructure in compliance with Council's Road Management Plan. develop and review asset service levels and standards develop and maintain an integrated asset management system to store and analyse asset data for asset planning purposes provide specialist advice for planning and subdivision permit referrals and development approvals 	<p style="text-align: right;">\$3,413</p> <p style="text-align: right;"><u>(\$0)</u></p> <p style="text-align: right;">\$3,413</p>

Service Category	Description	Expenditure (Revenue) Net cost \$'000
Capital Projects	<ul style="list-style-type: none"> project management and delivery of the approved capital works for landscape and design, and civil and building renewal programs ensuring best value for money manage the capital works programs to successfully deliver projects on time and within budget encourage and develop innovative design into quality outcomes provide project management and technical advice on Council's projects and infrastructure assets investigate and develop strategic solutions for Council buildings and infrastructure assets 	<p>\$2,876 <u>(\$16)</u> \$2,860</p>
Civic Services	<ul style="list-style-type: none"> deliver proactive patrol programs to maintain and promote safety and harmony within the community deliver administrative and field services in amenity and animal management deliver initiatives for responsible pet ownership, road safety, amenity regulation and fire prevention develop, implement and review appropriate local laws to achieve a safe and liveable environment process and issue permits relating to traders, tradespersons, disabled parking, residential parking, animal registrations, excess animals, commercial waste bins, street furniture and other uses of Council controlled land register and inspect food and health premises to ensure community safety manage permits relating to storm water drainage 	<p>\$7,296 <u>(\$5,328)</u> \$1,968</p>
Community Planning and Development	<ul style="list-style-type: none"> facilitate community connectedness, strengthen community capacity and respond to identified needs through the delivery of a range of programs, partnerships and networking opportunities for Boroondara's community work actively within the community on key community development activities, including major community infrastructure projects and community events provide support, advice and assistance to neighbourhood houses and men's sheds 	<p>\$4,171 <u>\$135)</u> \$4,036</p>

Service Category	Description	Expenditure (Revenue) Net cost \$'000
	<ul style="list-style-type: none"> • develop policies, strategies and plans that address community priorities, including the Boroondara Community Plan • monitor, forecast and analyse community change and wellbeing • undertake extensive community research on behalf of Council departments and the community • manage the Boroondara Community Grants Program of annual, small (biannual), commemorative and triennial operational grants • promote, support and assist the development of volunteering and civic participation through the Boroondara Volunteer Resource Centre • undertake advocacy and project work to support community safety • aim to enhance the health, wellbeing and safety of residents • undertake community engagement to support key initiatives such as placemaking • coordinate the implementation of the Boroondara Reconciliation Strategy, the Public Health and Wellbeing Plan, the Disability Action Plan, the Multicultural Action Plan and the Boroondara Volunteer Resource Centre Strategic Service Plan. 	
Health and Wellbeing	<ul style="list-style-type: none"> • operate the Boroondara Maternal and Child Health support programs and services, Kindergarten Central Enrolment Scheme, Kew Traffic School and the Boroondara Youth Hub • undertake strategic planning and policy development to facilitate access to active participation opportunities for the Boroondara community • facilitate training and support for service providers and voluntary committees of management for early years and youth services and sport and recreation • provide support, information, services and programs to young people and their families, and sport and recreation groups and organisations to enhance health and wellbeing <p>facilitate the development of integrated and coordinated services for children, young people and their families and sport and recreation clubs and organisations</p>	<p style="text-align: right;">\$9,118</p> <p style="text-align: right;"><u>(\$7,318)</u></p> <p style="text-align: right;">\$1,800</p>

Service Category	Description	Expenditure (Revenue) Net cost \$'000
	<ul style="list-style-type: none"> • support the inclusion of children into kindergarten programs through the provision of the Preschool Field Officer Program • facilitate long day care, occasional care and kindergarten services through the provision of 43 buildings leased to early years management operators and volunteer committees of management • facilitate opportunities for participation in physical activities in the community through the provision of facilities and contract management of the Boroondara Leisure and Aquatic Facilities, the Boroondara Tennis Centre and Junction Skate and BMX Park • manage leases for 87 facilities to sport and recreation groups, early years management operators and early years committees of management • work with more than 150 sports clubs, across more than 30 sports codes at more than 100 sports facilities/grounds • coordinate immunisation services. 	
Infrastructure Maintenance	<ul style="list-style-type: none"> • maintain the City's infrastructure, including buildings, drainage, footpaths and roads, shopping centres, park/street furniture and signs. 	<p>\$11,633 <u>(\$127)</u> \$11,506</p>
Liveable Communities	<ul style="list-style-type: none"> • provide active ageing services • coordinate emergency management (recovery) across the municipality • undertake strategy and development with a focus on positive ageing. • provide volunteer and community transport, and social support (including events and planned activity groups) • provide home support services under the Commonwealth Home Support Program including home, personal and respite care, and property maintenance 	<p>\$8,269 <u>(\$5,671)</u> \$2,598</p>

Service Category	Description	Expenditure (Revenue) Net cost \$'000
Library Services	<ul style="list-style-type: none"> • provide a large range of relevant, contemporary library collections and services across five libraries and one library lounge, as well as online and via home library services • provide welcoming community spaces for individual and group study, reflection, activity and discovery • promote, advocate for and support literacy development, reader development, lifelong learning and creative and intellectual development • provide family, children and adult library programs and activities • create enthusiasm for local and family history research and discovery by creating connections with our local heritage • provide opportunities to explore, learn and use new and emerging technology. 	<p style="text-align: right;">\$9,794</p> <p style="text-align: right;"><u>(\$1,247)</u></p> <p style="text-align: right;">\$8,547</p>

Major Initiatives (Capital, Priority Projects or Operating Expenditure)

	Our initiatives	Expenditure \$
1.1	Inform Council's planning and strategic direction to align its delivery of services to meet community need by undertaking an analysis of the 2021 ABS data to identify current and projected changes in Boroondara's population.	Works performed using existing resources
1.2	Consider the needs and aspirations of people with a disability identified through community consultation by presenting a draft of the Boroondara Disability Action Plan 2023-27 to Council.	Works performed using existing resources
1.3	Support older people to understand and navigate the Aged Care system by hosting information sessions and providing written and digital information on My Aged Care and commonwealth funded aged care services.	Works performed using existing resources
1.4	Connect people living with a disability in Boroondara to physical activity opportunities by developing a Disability Sports Hub in collaboration with Disability Sport and Recreation (DSR) and the YMCA.	Works performed using existing resources
1.5	Create an all-ability recreation facility to meet current and future community needs by completing the construction of the Kew recreation centre.	\$17,274,912
1.6	Enhance the provision of early years education, disability and recreation services to the local community by completing the construction of the Canterbury Community Precinct and supporting the coordination of the community agencies on site to work together to optimise service provision	\$1,712,858
1.7	Enrich and empower the community by providing high quality community-focused library collections, programs, facilities and services through implementation of the 2022-23 actions from the Boroondara Library Action Plan 2020-2025.	Works performed using existing resources
1.8	Support Local Historical societies to boost community access to their collections, which includes support to develop a model of operation at the Canterbury Community Precinct.	Works performed using existing resources
1.9	Make precincts easier to navigate and improve the consistency, readability, placement and accessibility of signage by developing and adopting a Signage Strategy that outlines the style and use of signs that support facilities.	Works performed using existing resources

Success in achieving the Strategic Objectives is measured by reporting against Strategic Indicators

Performance Measure	Context	2022-23 Target Range
Audience satisfaction with Boroondara Arts curated programs and events	New indicator, dependent on ability to deliver live performances.	70-75%
Satisfaction with recreational facilities	Target set based on historical trend analysis. In 2020, satisfaction with the appearance of recreational facilities was higher than the average rating for Councils state wide and in the Metropolitan group (index scores of 72 and 72 respectively).	79-81
Number of community groups using Council facilities directly under a lease or license agreement	Leases and licences provided by Council are limited to the number of Council properties available.	190
Food safety assessments (percentage of registered class 1 food premises and class 2 food premises receiving an annual food safety assessment)	The result of 100% indicates the food safety service is provided in accordance with legislative requirements. This measure is also a Local Government Performance Reporting Framework (LGPRF) measure.	100%
Number of people participating in active ageing programs and events	Council runs a wide array of active ageing programs and events throughout the calendar year, with many occurring during the annual Seniors Festival held each October. As a result of the ongoing impact of the pandemic, a target range of between 1,000 and 1,200 people participating in programs and events reflects the participation rates achieved in the 2020-21 year. There is a current reluctance from Seniors to participate in events, potentially due to the Omicron variant and being highly infectious.	1,000 – 1,200

Performance Measure	Context	2022-23 Target Range
Number of attendances by young people at youth programs or services	This target is based on the number of young people attending both term time and school holiday programs but is dependent on COVID-19 infection rates and the impact this may have on participation.	4,000 – 4,700
Number of vaccinations administered	<p>Targets are set by the funding body and may fluctuate year to year and even within a year, dependant on the Australian Government's National Immunisation schedules.</p> <p>Any variation will be based on service provision required by the funding body and where residents choose to receive their immunisations, noting GPs undertake many of the National Immunisation schedules.</p>	21,432
Number of arts and cultural community events delivered or supported by Council	Participation will be planned to deliver within the range, but numbers of events may be impacted should face to face events need to be cancelled due to COVID-19. Target range is dependent on ability to deliver in person.	100 – 190
Overall participation in library services (includes loans, returns, visits programs attendance, e-books and audio loans, enquiries, reservations, Wi-Fi and virtual visits)	The target set for 2022-2023 is based on the 2020-2021 result. It is expected attendance at events; borrowings and general participation in Libraries may be impacted by an increase in COVID- 19 cases, should this occur again in 2022-2023 in the community and the associated reluctance to attend a library.	5,000,000 – 5,700,000
Number of community organisations funded through the Community Strengthening Grant Program	Number of grants directly relate to the number of applications approved by Council.	175-178

Performance Measure	Context	2022-23 Target Range
Percentage of community strengthening applications received from culturally and linguistically diverse and disability groups	This is a new indicator with historic data available. Target set based on historical data.	17-18%
Percentage of graffiti removed from Council- owned assets within one business day of notification	This aligns with Council's graffiti strategy actions to remove graffiti within 1 business day.	100%

Local Government Performance Reporting Framework - Indicators

Service	Indicator	Performance measure	Computation
Animal Management	Health and safety	Animal management prosecutions (percentage of successful animal management prosecutions).	[Number of successful animal management prosecutions / Total number of animal management prosecutions] x 100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of municipal population).	[Number of visits to aquatic facilities / Municipal population].
Food Safety	Health and safety	Critical and major non-compliance outcome notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council).	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100.
Maternal and Child Health	Participation	Participation in the MCH service (percentage of children enrolled who participate in the MCH service). Participation in MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service).	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100. [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100.

Budget Reports
 Services and Service Performance Indicators

Service	Indicator	Performance measure	Computation
Libraries	Participation	Active library borrowers in municipality (percentage of the municipal population that are active library members).	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population for the last three years] x100



Theme 2

Parks and Green Spaces



Green and open spaces are provided, well-utilised and enhanced.
Services (Operating Budget)

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Infrastructure Maintenance	<ul style="list-style-type: none"> manage and maintain built assets, including playgrounds, barbecues, drinking fountains, park furniture, bins, fences and signs. 	<p style="text-align: right;">\$826</p> <p style="text-align: right;"><u>(\$0)</u></p> <p style="text-align: right;">\$826</p>
Landscape and design	<ul style="list-style-type: none"> provide landscape design and urban design services to promote use, function and enjoyment of outdoor spaces by the community. 	<p style="text-align: right;">\$458</p> <p style="text-align: right;"><u>(\$0)</u></p> <p style="text-align: right;">\$458</p>
Open Space	<ul style="list-style-type: none"> manage and maintain Boroondara's parks, gardens, sportsgrounds and biodiversity sites manage and maintain the Freeway Golf Course maintain a significant and highly valued urban forest of street and park trees strategically plan and develop open space improvements to our parks, gardens, shopping centres and streetscapes manage bookings, events and applications associated with Boroondara parks, gardens, reserves, sports grounds and pavilions. 	<p style="text-align: right;">\$16,422</p> <p style="text-align: right;"><u>(\$856)</u></p> <p style="text-align: right;">\$15,566</p>

Major Initiatives (Capital, Priority Projects or Operating Expenditure)

	Our initiatives	Expenditure \$
2.1	Improve the sporting experience in Boroondara by setting and meeting service standards for all turf sports areas.	Works performed using existing resources
2.2	Improve the community access and experience in parks by implementing new grass management practices and proactively managing mowing contracts.	Works performed using existing resources
2.3	Enhance recreational opportunities for children and families by commencing construction of the play space at Hays Paddock and completing construction of the play spaces at Grovedale and Kate Campbell.	Works performed using existing resources

	Our initiatives	Expenditure \$
2.4	Provide family friendly local community opportunities for enjoyment and social connection via the delivery of the 2023 Summer in the Park series showcasing cinema, music and theatre performances	\$15,000
2.5	Improve the health of the Boroondara community, by working with the YMCA to support programming of physical activity opportunities in Boroondara's parks and sports grounds.	Works performed using existing resources

Success in achieving the Strategic Objectives is measured by reporting against Strategic Indicators

Performance Measure	Context	2022-23 Target Range
User satisfaction with a range of parks in Boroondara, benchmarked with participating Councils	Boroondara has a strong history of satisfaction results. Data wasn't collected in 2020-2021 due to COVID-19 restrictions and the sad passing of David Vial, owner of the IOSS company who completes Council's Parkscape Audit. Data wasn't collected for 2021-2022 due to COVID-19 travel restrictions.	80-82
Satisfaction with appearance of public areas	Target set based on historical trend analysis. In 2020, satisfaction with the appearance of public areas was higher than the average rating for Councils state-wide and in the Metropolitan group (index scores of 74 and 73 respectively).	80-82
Number of trees on Council managed land	Current estimate for trees managed across streets and parks by Council is 110,000. The target represents a one percent increase.	111,100 - 112,000



Theme 3

The Environment

The environment is considered in all decision making



Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Environmental Sustainability	<ul style="list-style-type: none"> • help the Boroondara community live more sustainably in response to emerging environmental challenges (e.g. climate change, water shortage, biodiversity conservation) • promote sustainability within built and natural environments in Boroondara • develop and implement policies and strategies that set direction in environmental management, public space improvements, conservation of natural resources and sustainable development • build the capacity of Council to integrate environmentally sustainable approaches into our building and public space improvements, daily operations and decision-making processes. 	<p style="text-align: right;">\$1,593</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">(\$0)</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">\$1,593</p>
Drainage and Asset Management	<ul style="list-style-type: none"> • develop and update long term capital renewal works for drainage assets • develop and implement policies, strategies and engineering solutions to mitigate flooding and resolve drainage issues • Provide strategic flooding advice to inform the planning process. 	<p style="text-align: right;">\$628</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">(\$80)</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">\$548</p>
Open Space	<ul style="list-style-type: none"> • maintain and manage the City's biodiversity • maintain and manage all trees on Council managed land, including tree planting/establishment, maintenance and renewal programs. 	<p style="text-align: right;">\$1,589</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">(\$0)</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">\$1,589</p>
Strategic and Statutory Planning	<ul style="list-style-type: none"> • administer Council's Tree Protection Local Law and assess applications for tree removal. 	<p style="text-align: right;">\$621</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">(\$355)</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">\$266</p>
Waste and Recycling	<ul style="list-style-type: none"> • manage waste services, including curb side bin-based waste, green, food and recycling collections, bundled green waste, and Christmas tree and hard waste collection service • operate the Boroondara Recycling and Waste Centre • provide street sweeping services in the municipality and a bulk leaf fall collection program over autumn months. 	<p style="text-align: right;">\$25,191</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">(\$1,436)</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">\$23,755</p>

Major Initiatives (Capital, Priority Projects or Operating Expenditure)

	Our initiatives	Expenditure \$
3.1	Progress towards the targets to reduce Council and community emissions established in the Climate Action Plan by implementing the actions detailed in the Climate Action Plan Implementation Plan for 2022-23.	\$1,000,000
3.2	Enable monitoring of community progress towards the Community emissions targets in the Climate Action Plan through the implementation of a community emissions measurement model.	Works performed using existing resources
3.3	Improve the green canopy coverage in our urban spaces for the enjoyment of future generations by implementing a targeted program to increase the planting of trees on local streets by 1,000 per annum.	Works performed using existing resources
3.4	Improve the community's ability to access biodiversity and indigenous vegetation now and into the future by ensuring information on the location and size of biodiversity areas are accurately recorded.	Works performed using existing resources
3.5	Protect the Gardiners Creek now and into the future through the development and adoption of a Masterplan for the Gardiners Creek giving consideration to recreational, active transport, biodiversity and environmental initiatives.	Works performed using existing resources
3.6	Create an Urban Greening Strategy to protect and enhance our landscapes, trees and green cover in response to the challenges of climate, urban heating and urban densification.	Works performed using existing resources
3.7	Reduce the volume of materials going to landfill by using a minimum of 20% of recycled materials including glass, plastics and toners in our asphalt products to resurface roads.	Works performed using existing resources
3.8	Provide the community with more options to divert polystyrene from landfill by identifying new partnerships for the disposal of expanded polystyrene	Works performed using existing resources
3.9	Commence gradual bin lid replacement to meet Victorian Government requirement to comply with standard bin colours by 2030.	Works performed using existing resources

Success in achieving the Strategic Objectives is measured by reporting against Strategic Indicators

Performance Measure	Context	2022-23 Target Range
Satisfaction with environmental sustainability	Target set based on historical trend analysis. In 2020 satisfaction with environmental sustainability was significantly higher than the state wide average for all Councils (index scores of 67 and 62 respectively).	67-69
Satisfaction with waste management	Target set based on historical trend analysis.	71-74%
Percentage reduction of community emissions compared with 2020 emissions	Aligns with required progress to meet Climate Action Plan target. Target is 60% reduction by 2030. This equates to an average of 7% a year. The target is set for the second year since baseline and reflects a total of 14% over two years (7% each year).	14-18%
Percentage reduction of Council CO2 emissions compared with 2007-2008 emissions	Aligns with required progress to meet Climate Action Plan target. 82% for 2022-2023 is on track to reaching a target of 90% by 2030.	82-85%
Volume of harvested water (rain and stormwater) re-used within Council buildings and open space irrigation	This measures the amount of water that Council harvests (mainly from building roofs and stormwater drains) to reduce use of valuable mains drinking water. Harvested water has increased as we have installed new systems and upgraded old ones.	15ml-16ml
Curb side collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from curb side bins that is diverted from landfill)	Target set based on historical trend analysis and expansion of the Food Organics and Garden Organics (FOGO) service.	72-73%

Performance Measure	Context	2022-23 Target Range
Area of land actively managed for biodiversity	Aligns with required progress to meet Climate Action Plan target. Forecast target aligns with annual increase of 1 hectare.	63-64

Local Government Performance Reporting Framework - Indicators

Service	Indicator	Performance measure	Computation
Waste Collection	Waste diversion	Curb side collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from curb side bins that is diverted from landfill).	[Weight of recyclables and green organics collected from curb side bins / Weight of garbage, recyclables and green organics collected from curb side bins] x100.



Theme 4

Neighbourhood Character and Heritage



Protect the heritage and respect the character of Boroondara, while facilitating appropriate, well-designed development.

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Asset Protection	<ul style="list-style-type: none"> protect public assets under the control of Council to minimise the impact of works by others on the community manage public authority requests. 	<p style="text-align: right;">\$915 <u>(\$2,432)</u> (\$1,517)</p>
Building Services	<ul style="list-style-type: none"> encourage desirable building design outcomes for amenity protection and to maintain consistent streetscapes through the Report and Consent process assess building permit applications, conduct mandatory inspections and issue occupancy permits/final certificates for buildings and structures provide property hazard and building permit history information to designers, solicitors, private building surveyors and ratepayers conduct fire safety inspections and audits on public and/or high-risk buildings to ensure safety of occupants and the public maintain a register of swimming pools and spas located within the municipality and conduct safety barrier compliance inspections when required to ensure a safer built environment administer and enforce the <i>Building Act 1993</i> and Building Regulations, including investigation of illegal and dangerous buildings to ensure public and occupant safety provide building regulatory and technical advice to residents and ratepayers in relation to local planning policy assess section 29A demolition requests in accordance with the <i>Building Act 1993</i>. 	<p style="text-align: right;">\$2,573 <u>(\$1,987)</u> \$586</p>

Service category	Description	Expenditure (Revenue) Net cost \$'000
Strategic and Statutory Planning	<ul style="list-style-type: none"> • process and assess planning applications in accordance with the <i>Planning and Environment Act 1987</i>, the Boroondara Planning Scheme and Council policies • provide advice about development and land use proposals, as well as information to assist the community in its understanding of these proposals • investigate non-compliances with planning permits and the Boroondara Planning Scheme and take appropriate enforcement action when necessary • assess applications to subdivide land or buildings under the <i>Subdivision Act 1988</i> • defend Council planning decisions at the Victorian Civil and Administrative Tribunal (VCAT) • advocate for and prepare land use policy and standards within the context of Victorian State policy • promote sustainable design and development and heritage conservation • manage the Municipal Strategic Statement • develop policies and plans to guide land use and development • assess traffic, parking and drainage implications of planning permit applications. 	<p style="text-align: right;"> \$8,231 <u>(\$2,741)</u> \$5,490 </p>

Major Initiatives (Capital, Priority Projects or Operating Expenditure)

	Our initiatives	Expenditure \$
4.1	Support the provision of appropriate housing in Boroondara through review of the Boroondara Housing Strategy 2015, community consultation and presenting a draft updated Boroondara Housing Strategy to Council and consideration of associated planning scheme changes including residential zones.	Works performed using existing resources
4.2	Enhance protection of Boroondara's heritage assets by preparing and presenting to Council for endorsement an updated Heritage Action Plan to guide Council's future work program for heritage protection advocacy.	Works performed using existing resources
4.3	Facilitate sustainable development by investigating the introduction of an Environmentally Sustainable Design Policy to the Boroondara Planning Scheme.	Works performed using existing resources
4.4	Improve pool & spa safety and life safety for our community through investigating and implementing a new Building Infringement Notice for specified Pool & Spa safety breaches and non-compliance of Essential Safety Measures (ESM) in Class 2-9 public buildings.	Works performed using existing resources
4.5	Celebrate & protect Boroondara's heritage by updating the Heritage Action Plan and establishing a process for assessing community heritage nominations.	Works performed using existing resources

Success in achieving the Strategic Objectives is measured by reporting against Strategic Indicators

Performance Measure	Context	2022-23 Target Range
Number of heritage planning scheme amendments considered by Council	Forecast based on completion of heritage gap studies and capacity to process individually significant building nominations.	5-6
Average number of days to process a planning application	Based on recent performance indicators and trends in development application numbers and types.	35-45

Performance Measure	Context	2022-23 Target Range
Percentage of 'demolition consents' under section 29A of <i>the Building Act</i> by Building Services checked within 15 business days	Sec 29A requests are closely monitored to ensure that they are processed within 15 business days. This is a legislative requirement.	100%
Percentage of Council planning decisions upheld, and decisions successfully mediated at the Victorian Civil and Administrative Tribunal (VCAT)	Based on recent performance indicators and trends in the Victorian Civil and Administrative Tribunal (VCAT) decisions.	45-55%
Number of "out of time" planning reviews at VCAT where the appeal was lodged more than two weeks after the final consultation with the applicant or objector(s).	Minimise the number of "out of time" reviews (appeals) at VCAT where a decision has not been made within the 60 statutory days.	5-15

Local Government Performance Reporting Framework - Indicators

Service	Indicator	Performance measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT that were not set aside).	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100.



Theme 5

Moving Around

Travel options are safe, efficient and accessible, with active and public transport encouraged.



Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Civic Services	<ul style="list-style-type: none"> • deliver the School Crossing Supervisor program through the provision of supervision at school crossings and the overall management and administration of the program • deliver administrative and field services in parking management • assess full and part road closure applications relating to works. 	<p>\$4,179 <u>(\$11,542)</u> (\$7,363)</p>
Road Maintenance and Repair	<ul style="list-style-type: none"> • road maintenance to meet road management plan requirements • undertake road repairs and associated line marking • road reinstatements that require works following developments. 	<p>\$1,344 <u>(\$90)</u> \$1,254</p>
Traffic and Transport	<ul style="list-style-type: none"> • develop, assess and implement engineering solutions which address the amenity of residential and commercial areas • implement parking and traffic management strategies • assess street party applications • investigate black-spot accident locations and develop remedial treatments • coordinate and implement sustainable transport initiatives, including car share, green travel plans, school travel plans and a variety of active transport programs • design, consult and implement transport projects, including on- road bicycle lanes, shared paths, road safety initiatives, pedestrian and bicycle improvements, disability access and traffic treatments • advocate for improvements to public transport and sustainable transport initiatives • develop feasibility studies and grant applications to State and Federal authorities for accident black-spot locations and pedestrian and bicycle improvement projects • provide strategic transport planning advice and develop associated studies • assess high and heavy vehicle route applications • provide input into major State Government transport projects. 	<p>\$1,580 <u>(\$0)</u> \$1,580</p>

Major Initiatives (Capital, Priority Projects or Operating Expenditure)

	Our initiatives	Expenditure \$
5.1	Seek to provide an integrated bicycle network that is safe, connected, protected, efficient and appealing to bicycle users of all ages and abilities by developing and adopting a bicycle strategy.	Works performed using existing resources
5.2	Provide a safe and accessible shared path for the community by advocating to the Victorian Government for the Box Hill to City cycling corridor project.	\$160,000
5.3	Encourage public transport use and improve access and safety through a range of infrastructure initiatives for the Walmer Street Bridge, Yarra Boulevard and public transport services including disability access through advocacy to the Victorian Government.	Works performed using existing resources
5.4	Improve safety and security of shared paths and paths by progressively installing energy efficient lighting.	Works performed using existing resources
5.5	Encourage sustainable travel options by undertaking bicycle promotional and behaviour change programs for children including travel plans for primary and high schools and Safe Routes to School initiatives.	Works performed using existing resources
5.6	Represent the Boroondara community in decision making by advocating to the Victorian government in relation to public and active transport, open space, urban design and environmental opportunities associated with the North East Link and the Union Road Level Crossing Removal project.	\$956,246

Success in achieving the Strategic Objectives is measured by reporting against Strategic Indicators

Performance Measure	Context	2022-23 Target Range
Satisfaction with sealed local roads	Target set based on historical trend analysis.	73-76
Satisfaction with local shared paths for cycling and walking as a way to get around Boroondara	Target set based on historical trend analysis. Council typically performs at 67 or higher.	67-70
Percentage of sealed local roads that are below the renewal intervention level set in the Road Management Plan	Target set in line with the Road Management Plan.	95-100%
Percentage of footpath inspections and make safe actions completed within the timeframes as specified in the Road Management Plan	Target set in line with the Road Management Plan.	95-100%
Number of sustainable transport programs delivered to primary schools	The Boroondara Active and Safe Schools (BASS) program is an annual intensive program to increase safe and active travel to and from school. It's usually carried out at 2 Boroondara primary schools each year. Program typically extends for a full year.	2-8
Number of traffic counts and surveys used to investigate, assess and respond to traffic and parking issues	Due to the pandemic over the last two years, traffic conditions have been affected which has limited data collection. In 2022-2023, traffic conditions are expected to be more representative as we better respond to the pandemic which will see a return to a greater level of data collection.	200-220
Number of advocacy initiatives related to public transport services	This is a new strategic indicator in 2021-2022. 2022-2023 target set in line with 2021-2022 target.	10-15

Performance Measure	Context	2022-23 Target Range
Average daily bicycle users for Gardiners Creek Trail, the Anniversary Trail, Koonung Trail and Main Yarra Trail	Due to the pandemic, there has been greater use of these trails by cyclists. This forecast represents the expectation that use of these trails by cyclists will continue to increase in 2022-2023.	3,900-4,500

Local Government Performance Reporting Framework - Indicators

Service	Indicator	Performance measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.



Theme 6

Local Economy



Support local businesses and enhance shopping precincts, fostering a strong economy and welcoming places for the community.

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Local Economies	<ul style="list-style-type: none"> manage the implementation of the Economic Development and Tourism Plan for Council facilitate eight special rates schemes for shopping centres facilitate the Boroondara Business Network to support new and established businesses through training and mentoring services facilitate the Boroondara Farmers Market, the Hawthorn Makers Market, the Camberwell Fresh Food Market and the Camberwell Sunday Market facilitate the Vibrant Retail Precincts stream of Council's community grants program facilitate regular networking opportunities for the local business community support and promote tourism opportunities across the municipality deliver the City-wide Christmas in Boroondara Program facilitate a placemaking approach to our public spaces and shopping centres to increase social interactions, economic viability and enhance the health and wellbeing of our community. 	<p>\$3,344</p> <p><u>(\$1,419)</u></p> <p>\$1,925</p>
Minor shopping centre upgrade and maintenance	<ul style="list-style-type: none"> implement the Shopping Centre Improvement Program, which delivers streetscape improvements to our small and medium- sized shopping centres undertake proactive maintenance inspections by the shopping centre service crew and carry out maintenance and upkeep of these precincts. 	<p>\$331</p> <p><u>(\$0)</u></p> <p>\$331</p>

Major Initiatives (Capital, Priority Projects or Operating Expenditure)

	Our initiatives	Expenditure \$
6.1	Support business COVID-19 recovery through targeted programs and initiatives such as promoting Main Street Australia week, provision of business information workshops, mentoring, outdoor activation in shopping centres and buy local programs.	Works performed using existing resources
6.2	Enhance the vibrancy and economic sustainability of the local economy by the completion of the Economic Development and Tourism Plan in consultation with the business community.	Works performed using existing resources
6.3	Increase the vibrancy of the Glenferrie Road precinct and aid the economic recovery of local traders following the impacts of the COVID-19 pandemic on the local economy by implementing short- term 2022-2023 projects in the Glenferrie Place Plan.	Works performed using existing resources
6.4	Increase the vibrancy of the Maling Road precinct and aid the economic recovery of local traders following the impacts of the COVID-19 pandemic on the local economy by implementing short- term 2022-2023 projects in the Maling Road Place Plan.	\$169,000
6.5	Promote the Camberwell Junction Precinct as a major economic centre in metropolitan Melbourne through the completion of the draft Camberwell Place Plan, community engagement and review of the Camberwell Junction Structure Plan.	Works performed using existing resources
6.6	Revitalise Boroondara's most important precincts by progressing a draft long-term placemaking strategy that identifies and prioritises investment in key activity centres across the city	Works performed using existing resources

Success in achieving the Strategic Objectives is measured by reporting against Strategic Indicators

Performance Measure	Context	2022-23 Target Range
Participant satisfaction in Council's business training activities	Surveys are completed at the conclusion of all business training activities. Measuring participant satisfaction allows for continuous improvement in the delivery of the training and ensuring the training topics are meeting participant needs.	80-85% Note new indicator
Satisfaction with work to improve quality of streetscapes in shopping precincts to attract and retain good shops and businesses	Target set based on historical trend analysis.	57-58
Number of permits for outdoor trading	This indicator is capturing "new" outdoor dining permits. It does not include renewal of existing permits but does include parklets where an ongoing permit is being sought. While Council does not influence the number of applications lodged, this indicator provides helpful insight into economic activity in the city.	120-130
Number of proactive strip shopping centre maintenance inspections completed	Target is based on historical trend analysis and an additional resource to deliver this service.	1,250-1,500



Theme 7 Governance and Leadership



Ensure decisions are financially and socially responsible through transparent and ethical processes.

Services (Operating Budget)

Service category	Description	Expenditure (Revenue) Net cost \$'000
Chief Financial Office	<ul style="list-style-type: none"> produce the Budget (plus three subsequent financial years) and Financial Plan (10 years) and manage Council's budgeting/ forecasting and financial reporting systems manage procurement and conduct of all public tenders manage all acquisitions and disposals of land for Council manage rates and property services, including Council databases and communication of the rate payment options available to residents handle the administration and leasing of Council's property holdings, including the Camberwell Fresh Food Market. provide financial accounting services including accounts payable, receivable and treasury conduct monthly financial reporting coordinate financial analysis for projects and provides advice on the pricing of services coordinate the external audit administer the purchasing system and purchasing card systems including training coordinate fleet management coordinate the Building and Property Working Group manage the discontinuance and sales of the rights of way throughout Boroondara. 	<p style="text-align: right;">\$6,914</p> <p style="text-align: right;"><u>(\$3,206)</u></p> <p style="text-align: right;">\$3,708</p>
Council Operations	<ul style="list-style-type: none"> operation of Camberwell and Hawthorn office locations, including maintenance, security and servicing of essential services such as lifts, extinguishers, exit signs, etc. 	<p style="text-align: right;">\$381</p> <p style="text-align: right;"><u>(\$0)</u></p> <p style="text-align: right;">\$381</p>
Councillors, Chief Executive Officer, Executive Management and support staff	<ul style="list-style-type: none"> this area includes the Mayor, Councillors, Chief Executive Officer and Executive Leadership team and associated support. 	<p style="text-align: right;">\$2,885</p> <p style="text-align: right;"><u>(\$0)</u></p> <p style="text-align: right;">\$2,885</p>

Service category	Description	Expenditure (Revenue) Net cost \$'000
Customer Support and Corporate Information	<ul style="list-style-type: none"> • coordinate improvement of service delivery to the community and within Council through the use of technology and process change • manage customer engagement, including enquiries and complaints model for customer enquiries including case management. • provide a centralised approach to the first-contact customer interaction and a tiered support model for customer enquiries, including case management. • provide an in-house advisory service to improve the quality of customer service in all areas of Council • business owner of the Customer Relationship Management System, and the custodian of the Electronic Document Record Management System • manage the archiving function lead customer service, call centre and incoming correspondence functions of council • provide professional guidance and direction to ensure Council is compliant with <i>Public Records Act 1973</i> 	<p style="text-align: right;">\$7,336</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">(\$0)</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">\$7,336</p>
Digital	<ul style="list-style-type: none"> • develops new public facing digital services and information based on customer requirements, evidence based research, best practice user experience and human centered service design principles and practices • develop and maintain standards for accessibility, information architecture, digital governance and technical website security management • provide key strategic support, advice and service design projects to the various technology teams to enable Council to significantly expand and improve digital services • provide a council wide corporate digital service to all departments in the development and ongoing management of new digital products, responsive mobile and online tools, engagement approaches, systems and digital capabilities in line with the goals of the Customer Experience Improvement Strategy (CEIS) and the ICT Strategy. 	<p style="text-align: right;">\$1,978</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">(\$0)</p> <hr style="width: 20%; margin-left: auto; margin-right: 0;"/> <p style="text-align: right;">\$1,978</p>

Service category	Description	Expenditure (Revenue) Net cost \$'000
Governance and Legal	<ul style="list-style-type: none"> • manage Freedom of Information, Information Privacy and Data Protection, public interest disclosures and internal ombudsman functions • maintain statutory registers, authorisations and delegations • administer the conduct of Council elections • coordinate civic events, citizenship ceremonies and Citizens of the Year Awards • coordinate enterprise business risk for the organisation, including Council's Crisis Management Plan and department Business Continuity Plans • manage public liability, professional indemnity, motor vehicle and property claims • monitor and report on legislative changes and impacts for Council operations. • provide counsel to Council, Councillors, the Chief Executive Officer and the Executive Leadership Team • develop and implement strategies and policies • provide administrative and secretarial support to the elected Councillors and Council committees • coordinate Audit Committee • manage internal audit services to Council • provide advice on legal and regulatory matters and ad hoc legal advice within the organisation • deliver training programs to develop Council officers' knowledge of relevant legal issues. 	<p style="text-align: right;">\$5,779</p> <p style="text-align: right;"><u>(\$52)</u></p> <p style="text-align: right;">\$5,727</p>
Information Technology	<ul style="list-style-type: none"> • through strong information technology governance practices, ensure cost and value for money principles underpin all investment decisions • oversee and manage information security-related risks to ensure sensitive customer and Council data remains secure and available only for those whom it is intended <p>lead and support the implementation of technology related initiatives which enable the required customer and organisational outcomes to be achieved.</p>	<p style="text-align: right;">\$11,020</p> <p style="text-align: right;"><u>(\$0)</u></p> <p style="text-align: right;">\$11,020</p>

Service category	Description	Expenditure (Revenue) Net cost \$'000
	<ul style="list-style-type: none"> ensure effectiveness and reliability of computing and communication systems recommend and lead the selection of technology products and services that best align to organisational and/or customer needs Provide project management and governance support for information technology projects. 	
People, Culture and Development	<ul style="list-style-type: none"> deliver the functions of health, safety and wellbeing, human resources, payroll and organisational development coordinate recruitment, employee relations, remuneration, award/agreement interpretation and workforce planning. provide specialist advice, service and policy development related to all aspects of the portfolio facilitate and coordinate professional, leadership and cultural development programs coordinates Council's employee performance management system. coordinate Council's employee performance management system. 	<p style="text-align: right;">\$3,752</p> <hr style="width: 20%; margin: auto;"/> <p style="text-align: right;">(\$0)</p> <p style="text-align: right;">\$3,752</p>
Strategic Communications	<ul style="list-style-type: none"> manage the Boroondara brand and corporate communications channels and content deliver advocacy campaigns in collaboration with the responsible Director, CEO and Councillors provide a broad range of engagement tools to facilitate the capture of external feedback media relations and issues management develop strategic integrated communication, marketing and engagement plans for key initiatives linked to the Council Plan responsible for the Customer Channel Strategy provides an in- house online content development and publishing function involving content quality assurance and accessibility provide an in-house online content development and publishing function involving content quality assurance and accessibility. 	<p style="text-align: right;">\$4,197</p> <hr style="width: 20%; margin: auto;"/> <p style="text-align: right;">(\$0)</p> <p style="text-align: right;">\$4,197</p>

Service category	Description	Expenditure (Revenue) Net cost \$'000
Strategy and Performance	<ul style="list-style-type: none"> • develop and deliver the annual planning cycle for the Council Plan and Budget • manage Council’s reporting system and conduct performance reporting for the Quarterly Performance Report and the Annual Report • provide external grant application support for significant project funding opportunities • develop high quality partnerships with public and private sector organisations • develop the business planning structure and templates and assist departments across Council to complete their Strategic Business Plans • coordinate the submission and approval process for new budget requests for priority projects, new expenditure, capital works (new and upgrade). • identify and incubate a pipeline of innovation opportunities • develop and manage customer research activities including surveys, interviews and feedback via digital channels. 	<p style="text-align: right;">\$1,730</p> <p style="text-align: right;"><u>(\$0)</u></p> <p style="text-align: right;">\$1,730</p>

Major Initiatives (Capital, Priority Projects or Operating Expenditure)

	Our initiatives	Expenditure \$
7.1	Ensure Council operates within a financially sustainable framework through preparation of the Annual Budget 2023-24 (plus three subsequent financial years) in-line with statutory requirements, and submit for consideration by Council.	Works performed using existing resources
7.2	Services are designed to deliver enhanced customer and business value through the review of a minimum of 3 customer facing services using a service design approach.	Works performed using existing resources
7.3	Performance reporting is engaging and fit-for-purpose for the community and decision-makers through implementing enhancements to our reporting mechanisms and communication methods.	Works performed using existing resources
7.4	Enable effective management of customer requests by completing the detailed design and commencing the build of our new customer and relationship management system.	Works performed using existing resources
7.5	Enhance management of property and rating activities, including management of customer enquiries for rates, permits, infringements and land information by completing the detailed design and commencing the build of our new property and rating system.	Works performed using existing resources
7.6	Improve customer experience and satisfaction by implementing the Customer Charter and communicating our service principles to the community.	Works performed using existing resources
7.7	Work with Aboriginal and Torres Strait Islander peoples and the community to promote and support reconciliation in Boroondara by implementing year 1 actions of the Boroondara Reconciliation Strategy 2022-26.	Works performed using existing resources
7.8	Educate our community on Council's decision making processes by refreshing the video content available on Council's website.	Works performed using existing resources
7.9	Protect customer privacy and data through securely managing, monitoring and enhancing current software to minimise service disruptions and the risk of data security breaches.	Works performed using existing resources

Success in achieving the Strategic Objectives is measured by reporting against Strategic Indicators

Performance Measure	Context	2022-23 Target Range
Satisfaction with making community decisions	Target set based on historical trend analysis.	61 - 63
Satisfaction with informing the community	Target set based on historical trend analysis and an expected increase in satisfaction due to implementation of the Engage Boroondara platform.	65 - 67
Satisfaction with the overall performance of Council	Target set based on historical trend analysis.	71 - 72
Satisfaction with community consultation and engagement	Target set based on historical trend analysis and an expected increase in satisfaction due to implementation of the Engage Boroondara platform.	62 - 64
Satisfaction with customer service	Increased expectation of customer satisfaction based on future Transforming Boroondara Initiatives.	77 - 79
Percentage of freedom of information requests responded to within prescribed timeframes	Target set based on historical trend analysis.	100%
Current assets compared to current liabilities	Represents the working capital position. The Victorian Auditor- General's Office (VAGO) low risk indicator is 100% or better. A higher result is better.	168.3%
Percentage of adopted capital projects completed at the conclusion of the financial year (based on most recent amended budget)	Target set based on historical trend analysis.	90-95

Performance Measure	Context	2022-23 Target Range
Number of transactions initiated via our website	Target 3% increase on previous year to reflect improvements to website and improved ease of use for community.	68,330 – 70,000
Number of calls abandoned when customers are trying to reach Council's customer service	Industry average for Local Government sector is 11%. Investments are being made as part of Transforming Boroondara to ensure we get the call to the right person as quickly as possible.	3% - 3.5%
Average time callers wait before their call is answered.	The time to answer calls has been impacted by a number of challenges through 2021 and 2022 including technology limitations and COVID19 restrictions. This will be corrected and stabilise through this financial year in line with the Transforming Boroondara roadmap.	45-60 seconds
Number of cyber security incidents that compromise user data	Target is in line with legislative requirements and mean no user data is compromised.	0
Access to Council's website (percentage of time available)	Good website accessibility is an important part of Council's services to the community.	99.80% - 100%

Local Government Performance Reporting Framework - Indicators

Service	Indicator	Performance measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community).	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community.

2.1 Performance Statement

The Service Performance Indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 98 of the Act and included in the 2022-23 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (Section 5 - Financial Performance Indicators) and sustainable capacity (Section 5.1 - Performance Indicators). The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.2 Priority Projects

Service delivery is enhanced by Council's Priority Projects. Priority Projects programs provide funding for short term projects or pilot initiatives. This allows Council to deliver on important issues for the community whilst from a financial perspective ensuring that project funding does not become part of the recurrent operating budget. It is another example of Council's commitment to financial sustainability, transparency and accountability.

In 2022-23 Priority Projects have been fully planned for the coming year and in addition details of projects foreshadowed over the next three years have been made available (refer to Appendix C - Priority Projects Program). The Priority Projects budget for 2022-23 includes projects that support all of Council's strategic objectives.

2.3 Reconciliation with budgeted operating result

Non attributable expenditure	Budget 2022-23 Net cost \$'000
Total net cost of services and initiatives (incl priority projects)	151,356
Depreciation	38,454
Amortisation - right of use assets	4,347
Other expenditure	4,850
Borrowing costs	2,781
Finance costs - leases	323
Carrying amount of assets sold/written off	2,763
Total non-attributable expenditure	53,518
Operating deficit before funding sources	204,874

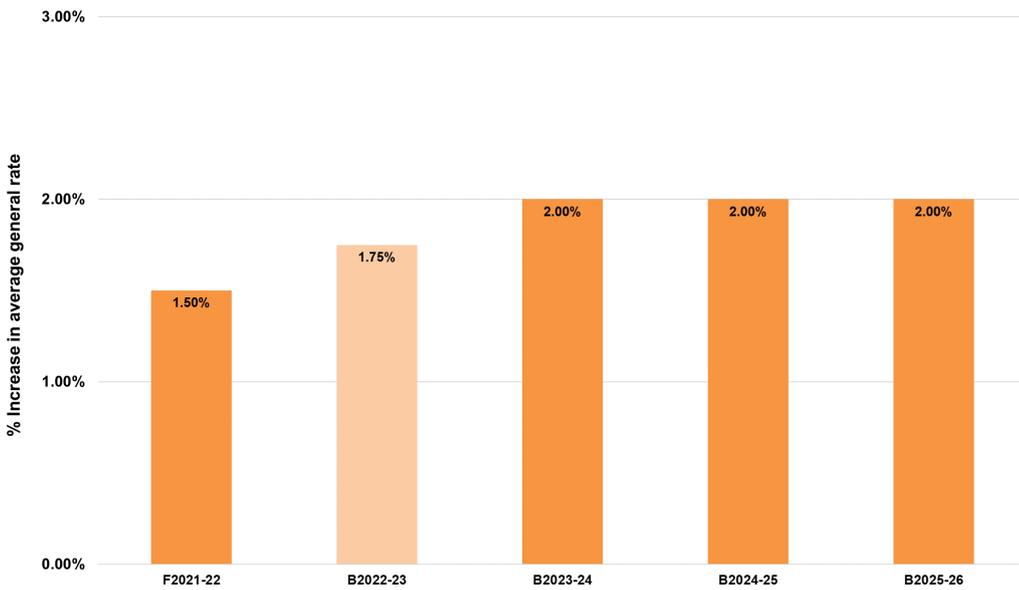
Funding sources	Budget 2022-23 Net cost \$'000
General rates and waste charges ¹	202,206
Victorian Local Government Grants Commission	1,309
Contributions - monetary	5,000
Interest	350
Capital works income (non-recurrent)	2,616
Total funding sources	211,481
Net surplus	6,607

¹ General rates and waste charges excludes special rates as these are included in the net services and initiatives.

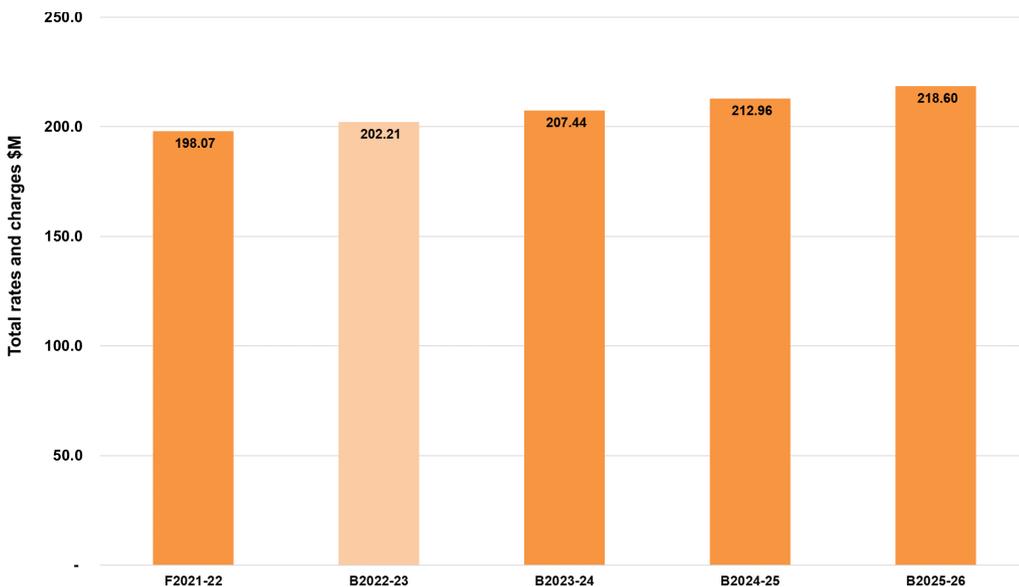
3. Summary of financial position

The summary provides key information about the rate increase, operating result, service levels, cash and investments, capital works and financial sustainability of Council. The following graphs include, 2021-22 forecast actual (F), 2022-23 Budget (B) and the next three years budget. Further detail is found within the body of the Budget report.

3.1 Rate percentage increases



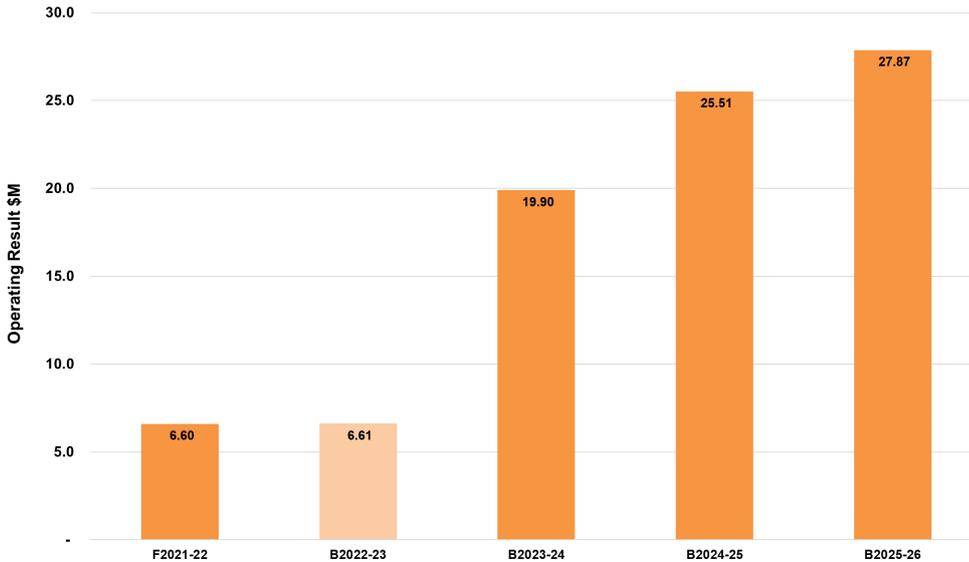
3.2 Total rates and charges



In 2022-23, rates will increase by 1.75%. Total rates and charges (including waste and interest) increase to \$202.21 million (2.1%) including \$900,000 generated from supplementary rates on new and redeveloped properties. In addition to the above, special rates and charges levied through special rate schemes will total \$1.37 million. The State Government introduced a cap on rate increases from 2016-17. The cap for 2022- 23 has been set at 1.75% by the Minister for Local Government. Future years are estimated using Department of Treasury and Finance forecasts of the consumer price index, however Council is taking a conservative approach to the rate cap and have set this at 2.00% for

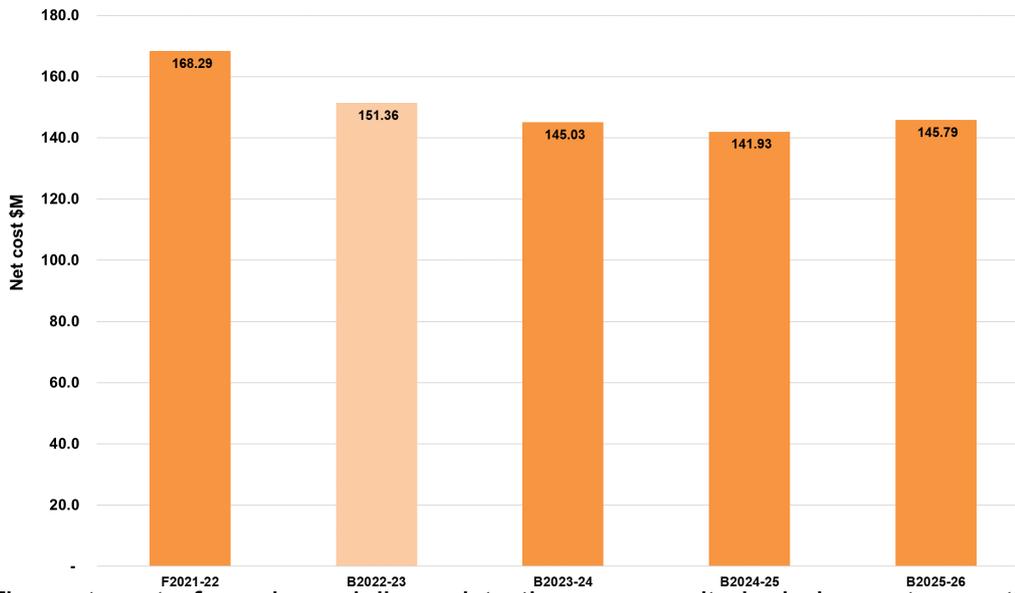
future years. In 2022-23 waste service charges will increase on average by 0.6%. The Victorian Government waste levy is expected to increase by 18.9% or \$20.00 per tonne from \$105.90 to \$125.90 per tonne (an increase of \$490,000) in 2022-23. Refer Section 10, Council's Rating Information.

3.3 Operating result



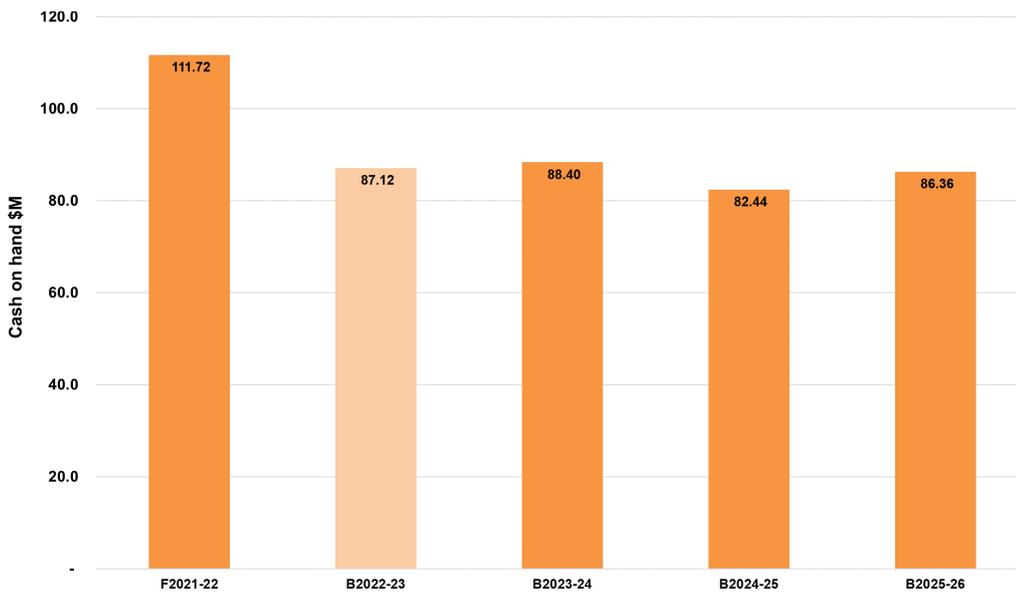
The expected operating result for the 2022-23 year is a surplus of \$6.61 million which is a \$10,000 increase from the forecast surplus result of \$6.60 million for 2021-22. The operating result and future years can vary depending upon the level of priority projects planned. Refer to Appendix C - Priority Projects. The adjusted underlying result which excludes items such as non-recurrent capital grants, non-cash contributions and cash capital contributions is a deficit of \$310,000, which is an increase of \$14.13 million over 2021-22. The forecast underlying result for the 2021-22 year is a deficit of \$14.44 million. The 2021-22 adjusted underlying result excludes capital grants and contributions totalling \$21.04 million. The 'surplus/(deficit)' is not a measure of 'profit' but provides capacity to fund future capital works.

3.4 Services



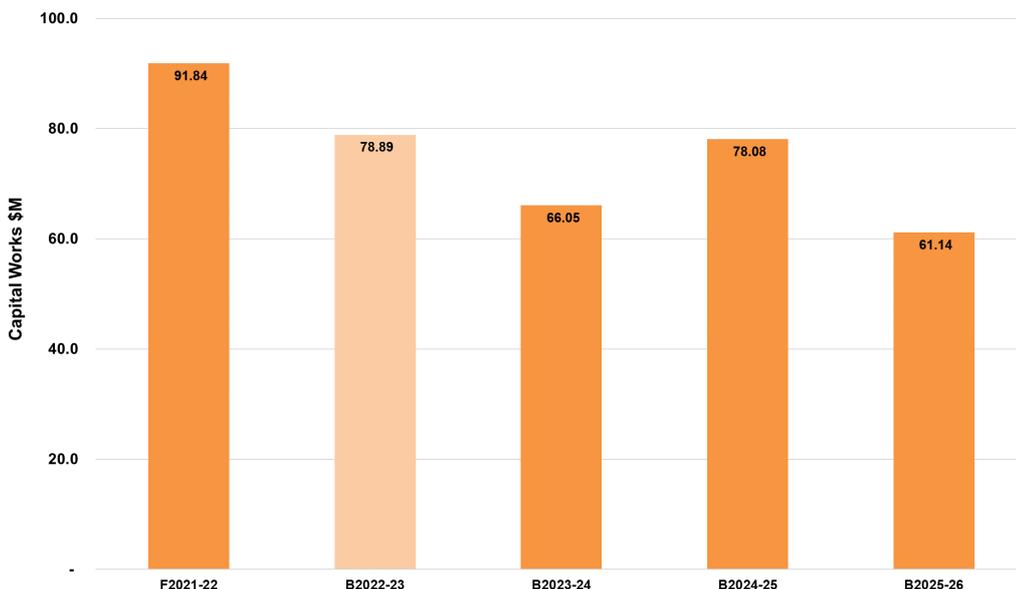
The net cost of services delivered to the community includes net operating directorate and department costs as well as net priority projects expenditure. For the 2022-23 year, the net cost of services delivered is expected to be \$151.36 million, a decrease of \$16.93 million over 2021-22. A number of new activities and initiatives have been proposed for the 2022-23 year.

3.5 Cash and investments



Cash and investments are budgeted to decrease by \$24.60 million during the year to \$87.12 million for the year ending 30 June 2023. Council is reviewing its existing loan portfolio and looking at the opportunity to refinance its 2012-13 loan over 10 years commencing in 2022-23. It is expected that Council will refinance loan borrowings of \$19.70 million during the 2022-23 year to fund strategic capital works projects. Cash and investments are used to fund the capital works program and repay existing borrowings.

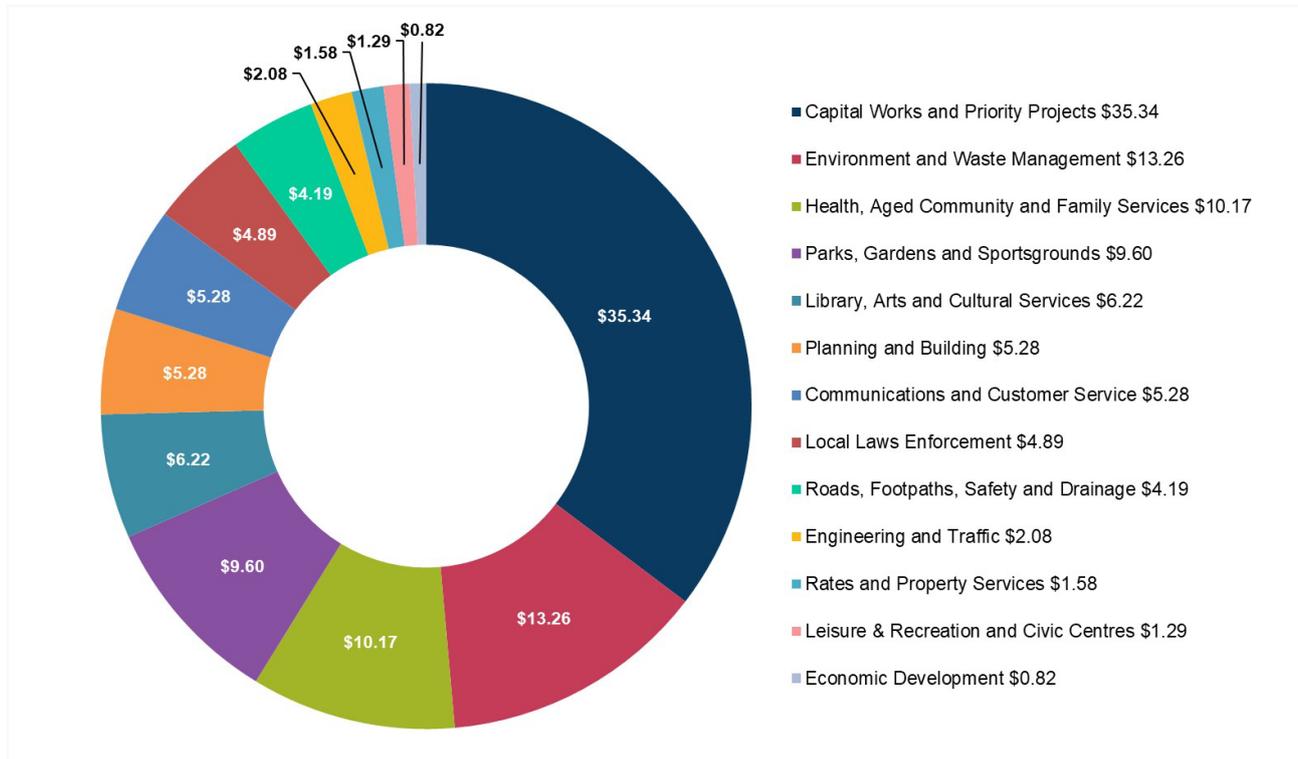
3.6 Capital Works Program (gross expenditure)



Council's commitment to capital works will reach \$78.89 million for the 2022-23 financial year. \$8.51 million relates to forward commitments from the 2021-22 year. The carried forward component is fully funded from the 2021-22 Budget. Council is reviewing its existing loan portfolio and looking at the opportunity to refinance its 2012-13 loan over 10 years commencing in 2022-23. It is expected that Council will refinance loan borrowings of \$19.70 million during the 2022-23 year to fund strategic capital works projects. Capital funding of \$2.62 million has been derived from external sources due to successful grant applications. The Capital Works Program has been developed according to an extensive selection and prioritisation process. Council has committed to renewal expenditure of \$53.60 million and new, upgrade and expansion expenditure of \$25.29 million inclusive of forward commitments. Future year expenditure reflects Council's commitment to a number of new and upgraded facilities over the term of the four year budget. Refer also Section 4 for the Statement of Capital Works.

3.7 Council expenditure allocations

The below chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.



An allocation of corporate services, governance, risk management, building maintenance and public lighting has been included within these service areas.

As part of our commitment to improve our City’s environmental sustainability, Council has allocated \$4.26 million to undertake a range of initiatives aimed at minimizing our environmental footprint within these service areas.

Excludes operating expenditure for five externally managed recreation centres.

4. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022-23 has been supplemented with projections to 2025-26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

This section also includes “Other Information” following the financial statements in accordance with the *Local Government (Planning and Reporting) Regulations 2020* and Local Government Model Financial Report.

City of Boroondara

Comprehensive Income Statement For the four years ending 30 June 2026

Income	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Rates and charges	199,484	203,581	208,845	214,395	220,055
Statutory fees and fines	10,166	14,245	16,464	16,937	17,413
User fees	9,003	16,728	17,816	18,599	18,612
Grants - operating	17,482	11,590	14,606	14,818	14,767
Grants - capital	15,928	2,616	594	-	-
Contributions - monetary	5,886	5,079	5,181	5,284	5,390
Other income	5,537	5,288	6,033	5,865	6,255
Total income	263,486	259,127	269,539	275,899	282,492

Expenses	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Employee costs	104,168	104,260	104,132	102,933	106,106
Materials and services	95,316	89,813	85,224	87,528	87,653
Depreciation and amortisation	37,149	38,454	39,971	40,514	40,745
Amortisation - right of use assets	3,560	4,347	4,418	3,563	4,357
Bad and doubtful debts	2,643	1,818	1,854	1,891	1,929
Borrowing costs	2,121	2,781	2,120	1,876	1,625
Finance costs - leases	290	323	318	322	290
Other expenses	7,941	7,961	7,902	8,060	8,221

Expenses	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Net loss on disposal of property, plant and equipment, infrastructure	3,699	2,763	3,700	3,700	3,700
Total expenses	256,887	252,520	249,639	250,387	254,627
Surplus/(Deficit) for the year	6,599	6,607	19,900	25,512	27,865

Other comprehensive income items that will not be reclassified to surplus or deficit in future periods	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Other	-	-	-	-	-
Total comprehensive result	6,599	6,607	19,900	25,512	27,865

Balance Sheet

For the four years ending 30 June 2026

Current assets	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Cash and cash equivalents	111,715	87,121	88,402	82,439	86,360
Trade and other receivables	27,477	25,747	21,454	17,471	17,640
Other assets	2,383	2,283	2,293	2,303	2,313
Total current assets	141,575	115,151	112,149	102,213	106,313

Non-current assets	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Trade and other receivables	4	4	4	4	4
Property, infrastructure, plant and equipment	4,084,613	4,112,986	4,130,878	4,160,580	4,174,496
Investment property	8,745	8,745	8,590	8,436	8,286
Right-of-use assets	8,728	7,599	7,410	7,993	7,701
Intangible assets	584	584	561	382	314
Total non-current assets	4,102,674	4,129,918	4,147,443	4,177,395	4,190,801
Total assets	4,244,249	4,245,069	4,259,592	4,279,608	4,297,115

Current liabilities	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Trade and other payables	21,338	21,621	21,957	22,300	22,649
Trust funds and deposits	9,442	9,542	9,642	9,742	9,842
Unearned income	1,731	1,731	1,736	1,741	1,746
Provisions	21,668	22,207	22,814	23,438	24,079
Interest-bearing liabilities	26,362	8,564	8,803	9,052	8,773
Lease liabilities	4,133	4,933	4,946	4,861	4,777
Total current liabilities	84,674	68,598	69,898	71,134	71,866

Non-current liabilities	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Provisions	2,116	2,170	2,231	2,293	2,357
Provision for investments in joint ventures	6,727	6,727	6,727	6,727	6,727
Interest-bearing liabilities	65,177	76,314	67,512	58,460	49,686
Lease liabilities	5,441	4,539	6,603	8,861	6,481
Total non-current liabilities	79,461	89,750	83,073	76,341	65,251
Total liabilities	164,135	158,348	152,971	147,475	137,117
Net assets	4,080,114	4,086,721	4,106,621	4,132,133	4,159,998

Budget Reports
Financial Statements

Equity	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Accumulated surplus	930,069	935,376	953,976	978,188	1,004,753
Reserves	3,150,045	3,151,345	3,152,645	3,153,945	3,155,245
Total equity	4,080,114	4,086,721	4,106,621	4,132,133	4,159,998

Statement of Changes in Equity For the four years ending 30 June 2026

2022 Forecast Actual	Total \$'000	Accumulated surplus \$'000	Revaluation reserve \$'000	Other reserves
Balance at beginning of the financial year	4,073,515	926,851	3,125,778	20,886
Surplus (deficit) for the year	6,599	6,599	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(3,381)	-	3,381
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	4,080,114	930,069	3,125,778	24,267

2023	Total \$'000	Accumulated surplus \$'000	Revaluation reserve \$'000	Other reserves
Balance at beginning of the financial year	4,080,114	930,069	3,125,778	24,267
Surplus (deficit) for the year	6,607	6,607	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,300)	-	1,300
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	4,086,721	935,376	3,125,778	25,567

2024	Total \$'000	Accumulated surplus \$'000	Revaluation reserve \$'000	Other reserves
Balance at beginning of the financial year	4,086,721	935,376	3,125,778	25,567
Surplus (deficit) for the year	19,900	19,900	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,300)	-	1,300
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	4,106,621	953,976	3,125,778	26,867

2025	Total \$'000	Accumulated surplus \$'000	Revaluation reserve \$'000	Other reserves
Balance at beginning of the financial year	4,106,621	953,976	3,125,778	26,867
Surplus (deficit) for the year	25,512	25,512	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,300)	-	1,300
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	4,132,133	978,188	3,125,778	28,167

2026	Total \$'000	Accumulated surplus \$'000	Revaluation reserve \$'000	Other reserves
Balance at beginning of the financial year	4,132,133	978,188	3,125,778	28,167
Surplus (deficit) for the year	27,865	27,865	-	-
Net asset revaluation increment (decrement)	-	-	-	-
Transfer to other reserves	-	(1,300)	-	1,300
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	4,159,998	1,004,753	3,125,778	29,467

Cash Flow Statement

For the four years ending 30 June 2026

Cash flows from operating activities	Forecast Actual 2021-22 \$'000 Inflows (Outflows)	Budget 2022-23 \$'000 Inflows (Outflows)	Projections 2023-24 \$'000 Inflows (Outflows)	Projections 2024-25 \$'000 Inflows (Outflows)	Projections 2025-26 \$'000 Inflows (Outflows)
Rates and charges	197,090	205,981	213,058	218,378	219,886
Statutory fees and fines	6,919	11,757	14,690	15,046	15,484
User charges and other fines	9,903	18,401	19,598	20,459	20,473
Grants - operating	8,145	12,618	15,565	15,788	15,722
Grants - capital	15,928	2,616	594	-	-
Contributions - monetary	5,886	5,079	5,181	5,284	5,390
Interest received	217	350	579	586	556
Trust funds and deposits taken	20,775	20,875	20,975	21,075	21,175
Other receipts	5,852	5,432	5,999	5,807	6,269
Net GST refund / payment	18,112	14,221	12,595	14,006	12,455
Employee costs	(103,131)	(103,667)	(103,464)	(102,247)	(105,401)
Materials and services	(111,334)	(101,138)	(94,882)	(98,813)	(98,904)
Short term, low value and variable lease payments	(1,035)	(596)	(608)	(620)	(633)
Trust fund and deposits repaid	(20,675)	(20,775)	(20,875)	(20,975)	(21,075)
Other payments	(7,558)	(8,002)	(7,944)	(8,103)	(8,265)
Net cash provided by operating activities	45,094	63,152	81,062	85,670	83,132

	Forecast Actual 2021-22 \$'000 Inflows (Outflows)	Budget 2022-23 \$'000 Inflows (Outflows)	Projections 2023-24 \$'000 Inflows (Outflows)	Projections 2024-25 \$'000 Inflows (Outflows)	Projections 2025-26 \$'000 Inflows (Outflows)
Cash flows from investing activities					
Payments for property, plant and equipment	(91,843)	(78,889)	(66,055)	(78,083)	(61,145)
Proceeds from sale of property, plant and equipment	1	4,720	-	-	-
Proceeds (payments) for investments	12,009	-	-	-	-
Net cash provided by/(used in) investing activities	(79,833)	(74,169)	(66,055)	(78,083)	(61,145)

	Forecast Actual 2021-22 \$'000 Inflows (Outflows)	Budget 2022-23 \$'000 Inflows (Outflows)	Projections 2023-24 \$'000 Inflows (Outflows)	Projections 2024-25 \$'000 Inflows (Outflows)	Projections 2025-26 \$'000 Inflows (Outflows)
Cash flows from financing activities					
Finance costs	(1,408)	(2,859)	(2,200)	(1,958)	(1,709)
Proceeds from borrowings	70,000	19,700	-	-	-
Repayment of borrowings	(1,674)	(26,362)	(8,563)	(8,803)	(9,052)
Interest paid - lease liability	(290)	(323)	(318)	(322)	(290)
Repayment of lease liabilities	(3,116)	(3,733)	(2,645)	(2,468)	(7,015)
Net cash provided by/(used in) investing activities	63,512	(13,577)	(13,726)	(13,551)	(18,066)

Cash flows from financing activities	Forecast Actual 2021-22 \$'000 Inflows (Outflows)	Budget 2022-23 \$'000 Inflows (Outflows)	Projections 2023-24 \$'000 Inflows (Outflows)	Projections 2024-25 \$'000 Inflows (Outflows)	Projections 2025-26 \$'000 Inflows (Outflows)
Net increase (decrease) in cash and cash equivalents	28,773	(24,594)	1,282	(5,963)	3,921
Cash and cash equivalents at beginning of year	82,942	111,715	87,121	88,402	82,439
Cash and cash equivalents at end of year	111,715	87,121	88,402	82,439	86,360

Statement of Capital Works For the four years ending 30 June 2026

Property	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Buildings	49,256	44,376	33,448	41,956	28,503
Building improvements	93	58	59	61	63
Total buildings	49,349	44,434	33,507	42,017	28,566
Total property	49,349	44,434	33,507	42,017	28,566

Plant and equipment	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Plant, machinery and equipment	1,394	1,363	949	970	1,031
Fixtures, fittings and furniture	1,860	1,655	925	944	735
Computers and telecommunications	1,563	1,062	907	915	956
Library books	990	995	1,000	1,050	1,070
Total plant and equipment	5,807	5,075	3,781	3,879	3,792

Infrastructure	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Roads	11,443	12,551	12,201	12,458	12,840
Bridges	1,065	1,459	67	69	70
Footpaths and cycleways	2,858	2,100	2,170	2,240	2,085

Infrastructure	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Drainage	4,966	4,218	5,190	5,946	6,201
Recreational, leisure and community facilities	6,195	3,639	3,347	3,070	2,946
Parks, open space and streetscapes	8,590	4,693	4,940	7,684	3,971
Off street car parks	1,568	721	852	720	674
Total infrastructure	36,685	29,381	28,767	32,187	28,787
Total capital works expenditure	91,841	78,890	66,055	78,083	61,145

Represented by:	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
New asset expenditure	19,623	16,946	12,594	21,765	10,993
Asset renewal expenditure	55,893	53,595	47,870	49,740	47,183
Asset upgrade expenditure	4,596	2,315	2,841	2,516	237
Asset expansion expenditure	11,729	6,034	2,750	4,062	2,732
Total capital works expenditure	91,841	78,890	66,055	78,083	61,145

Funding Sources represented by:	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Grants	15,928	2,616	594	-	-
Contributions	362	-	-	-	-
Asset Sales	-	4,720	-	-	-
Council Cash	75,551	51,854	65,461	78,083	61,145
Borrowings	-	19,700	-	-	-
Total capital works expenditure	91,841	78,890	66,055	78,083	61,145

The above statement of capital works should be read in conjunction with the accompanying 'Other information'.

Statement of Human Resources For the four years ending 30 June 2026

Staff expenditure	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Employee costs - operating	104,168	104,260	104,132	102,933	106,106
Employee costs - capital	-	-	-	-	-
Total staff expenditure	104,168	104,260	104,132	102,933	106,106

Staff numbers	Forecast Actual 2021-22 FTE	Budget 2022-23 FTE	Projections 2023-24 FTE	Projections 2024-25 FTE	Projections 2025-26 FTE
Employees	915.0	855.9	831.5	802.5	802.5
Casual and temporary employees	28.3	37.4	33.4	33.4	33.4
Total staff numbers	943.3	893.4	865.0	836.0	836.0

Staff numbers decrease in future years due to short term project positions in the early years of the four year budget.

Other information

For the four years ended 30 June 2026

Summary of planned capital works expenditure

Asset expenditure types 2023

Property	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Buildings	44,376	13,536	24,896	127	5,817
Building improvements	58	-	-	58	-
Total buildings	44,434	13,536	24,896	185	5,817
Total property	44,434	13,536	24,896	185	5,817

Plant and equipment	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Plant, machinery and equipment	1,363	-	1,303	60	-
Fixtures, fittings and furniture	1,655	235	1,420	-	-
Computers and telecommunications	1,062	176	886	-	-
Library books	995	-	995	-	-
Total plant and equipment	5,075	411	4,604	60	-

Infrastructure	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Roads	12,551	288	12,237	26	-
Bridges	1,459	-	66	1,393	-
Footpaths and cycleways	2,100	290	1,810	-	-
Drainage	4,218	-	4,218	-	-
Recreational, leisure and community facilities	3,639	804	2,338	497	-
Parks, open space and streetscapes	4,693	1,472	2,905	99	217

Infrastructure	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Off street car parks	721	200	521	-	-
Total infrastructure	29,381	3,054	24,095	2,015	217
Total capital works expenditure	78,890	17,001	53,595	2,260	6,034

Funding sources 2023

Property	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings \$'000
Buildings	44,376	835	4,720	19,121	19,700
Building improvements	58	-	-	58	-
Total buildings	44,434	835	4,720	19,179	
Total property	44,434	835	4,720	19,179	19,700

Plant and equipment	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings \$'000
Plant, machinery and equipment	1,363	-	-	1,363	-
Fixtures, fittings and furniture	1,655	-	-	1,655	-
Computers and telecommunications	1,062	-	-	1,062	-
Library books	995	-	-	995	-
Total plant and equipment	5,075	-	-	5,075	-

Infrastructure	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings \$'000
Roads	12,551	1,781	-	10,770	-
Bridges	1,459	-	-	1,459	-

Infrastructure	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings \$'000
Footpaths and cycleways	2,100	-	-	2,100	-
Drainage	4,218	-	-	4,218	-
Recreational, leisure and community facilities	3,639	-	-	3,639	-
Parks, open space and streetscapes	4,693	-	-	4,693	-
Off street car parks	721	-	-	721	-
Total infrastructure	29,381	1,781	-	27,600	-
Total capital works expenditure	78,890	2,616	4,720	51,854	19,700

* Council is reviewing its existing loan portfolio and looking at the opportunity to refinance its 2012-13 loan over 10 years commencing in 2022-23. It is expected that new loan borrowings of \$19.70 million will be taken up during the 2022-23 year to fund strategic capital works projects.

Asset expenditure types 2024

Property	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Buildings	33,448	9,049	19,182	2,689	2,528
Building improvements	59	-	-	59	-
Total buildings	33,507	9,049	19,182	2,748	2,528
Total property	33,507	9,049	19,182	2,748	2,528

Plant and equipment	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Plant, machinery and equipment	949	-	949	-	-
Fixtures, fittings and furniture	925	-	925	-	-
Computers and telecommunications	907	-	907	-	-
Library books	1,000	-	1,000	-	-
Total plant and equipment	3,781	-	3,781	-	-

Infrastructure	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Roads	12,201	294	11,880	27	-
Bridges	67	-	67	-	-
Footpaths and cycleways	2,170	275	1,895	-	-
Drainage	5,190	-	5,190	-	-
Recreational, leisure and community facilities	3,347	1,126	2,221	-	-
Parks, open space and streetscapes	4,940	1,530	3,122	66	222
Off street car parks	852	320	532	-	-
Total infrastructure	28,767	3,545	24,907	93	222
Total capital works expenditure	66,055	12,594	47,870	2,841	2,750

Funding sources 2024

Property	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Buildings	33,448	-	-	33,448	-
Building improvements	59	-	-	59	-
Total buildings	33,507	-	-	33,507	-
Total property	33,507	-	-	33,507	-

Plant and equipment	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Plant, machinery and equipment	949	-	-	949	-
Fixtures, fittings and furniture	925	-	-	925	-
Computers and telecommunications	907	-	-	907	-
Library books	1,000	-	-	1,000	-
Total plant and equipment	3,781	-	-	3,781	-

Infrastructure	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Roads	12,201	594	-	11,607	-
Bridges	67	-	-	67	-
Footpaths and cycleways	2,170	-	-	2,170	-
Drainage	5,190	-	-	5,190	-
Recreational, leisure and community facilities	3,347	-	-	3,347	-
Parks, open space and streetscapes	4,940	-	-	4,940	-
Off street car parks	852	-	-	852	-

Infrastructure	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Total infrastructure	28,767	594	-	28,173	-
Total capital works expenditure	66,055	594	-	65,461	-

Asset expenditure types 2025

Property	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Buildings	41,956	16,165	19,601	2,354	3,836
Building improvements	61	-	-	61	-
Total buildings	42,017	16,165	19,601	2,415	3,836
Total property	42,017	16,165	19,601	2,415	3,836

Plant and equipment	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Plant, machinery and equipment	970	-	970	-	-
Fixtures, fittings and furniture	944	-	944	-	-
Computers and telecommunications	915	-	915	-	-
Library books	1,050	-	1,050	-	-
Total plant and equipment	3,879	-	3,879	-	-

Infrastructure	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Roads	12,458	299	12,132	27	-
Bridges	69	-	69	-	-
Footpaths and cycleways	2,240	275	1,965	-	-
Drainage	5,946	-	5,946	-	-
Recreational, leisure and community facilities	3,070	283	2,787	-	-
Parks, open space and streetscapes	7,684	4,568	2,816	74	226
Off street car parks	720	175	545	-	-
Total infrastructure	32,187	5,600	26,260	101	226
Total capital works expenditure	78,083	21,765	49,740	2,516	4,062

Funding sources 2025

Property	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Buildings	41,956	-	-	41,956	-
Building improvements	61	-	-	61	-
Total buildings	42,017	-	-	42,017	-
Total property	42,017	-	-	42,017	-

Plant and equipment	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Plant, machinery and equipment	970	-	-	970	-
Fixtures, fittings and furniture	944	-	-	944	-
Computers and telecommunications	915	-	-	915	-
Library books	1,050	-	-	1,050	-
Total plant and equipment	3,879	-	-	3,879	-

Infrastructure	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Roads	12,458	-	-	12,458	-
Bridges	69	-	-	69	-
Footpaths and cycleways	2,240	-	-	2,240	-
Drainage	5,946	-	-	5,946	-
Recreational, leisure and community facilities	3,070	-	-	3,070	-
Parks, open space and streetscapes	7,684	-	-	7,684	-
Off street car parks	720	-	-	720	-

Infrastructure	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Total infrastructure	32,187	-	-	32,187	-
Total capital works expenditure	78,083	-	-	78,083	-

Asset expenditure types 2026

Property	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Buildings	28,503	9,300	16,378	93	2,732
Building improvements	63	-	-	63	-
Total buildings	28,566	9,300	16,378	156	2,732
Total property	28,566	9,300	16,378	156	2,732

Plant and equipment	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Plant, machinery and equipment	1,031	-	1,031	-	-
Fixtures, fittings and furniture	735	-	735	-	-
Computers and telecommunications	956	-	956	-	-
Library books	1,070	-	1,070	-	-
Total plant and equipment	3,792	-	3,792	-	-

Infrastructure	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Roads	12,840	-	12,840	-	-
Bridges	70	-	70	-	-
Footpaths and cycleways	2,085	100	1,985	-	-
Drainage	6,201	-	6,201	-	-
Recreational, leisure and community facilities	2,946	298	2,648	-	-
Parks, open space and streetscapes	3,971	1,180	2,710	81	-
Off street car parks	674	115	559	-	-
Total infrastructure	28,787	1,693	27,013	81	-

Infrastructure	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Total capital works expenditure	61,145	10,993	47,183	237	2,732

Funding Sources 2026

Property	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Buildings	28,503	- -		28,503	-
Building improvements	63	- -		63	-
Total buildings	28,566	- -		28,566	-
Total property	28,566	- -		28,566	-

Plant and equipment	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Plant, machinery and equipment	1,031	- -		1,031	-
Fixtures, fittings and furniture	735	- -		735	-
Computers and telecommunications	956	- -		956	-
Library books	1,070	- -		1,070	-
Total plant and equipment	3,792	- -		3,792	-

Infrastructure	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Roads	12,840	- -		12,840	-
Bridges	70	- -		70	-
Footpaths and cycleways	2,085	- -		2,085	-
Drainage	6,201	- -		6,201	-
Recreational, leisure and community facilities	2,946	- -		2,946	-

Infrastructure	Total \$'000	Grants \$'000	Asset sales \$'000	Council cash \$'000	Borrowings * \$'000
Parks, open space and streetscapes	3,971	- -		3,971	-
Off street car parks	674	- -		674	-
Total infrastructure	28,787	- -		28,787	-
Total capital works expenditure	61,145	- -		61,145	-

A summary of planned human resources expenditure categorised according to the organisation structure is included below

	Budget 2022-23 \$'000	Full Time \$'000	Part Time \$'000	Casual \$'000	Temporary \$'000
Chief Executive Office*	2,007	1,844	150	7	6
Chief Financial Office	4,239	3,503	715	-	21
Community Support	28,611	16,621	10,592	1,167	231
Customer and Transformation	22,730	20,645	1,627	-	458
Places and Spaces	23,912	22,220	1,023	-	669
Urban Living	19,334	16,654	1,701	16	963
People Culture and Development	3,390	2,903	357	26	104
Total Permanent Staff Expenditure	104,223	84,390	16,165	1,216	2,452
Other employee related expenditure	37	-	-	-	-
Total staff expenditure	104,260	-	-	-	-

A summary of full time equivalent (FTE) Council staff in relation to the above expenditure is included below

	Budget 2022-23 FTE	Full Time FTE	Part Time FTE	Casual FTE	Temporary FTE
Chief Executive Office*	12.8	10.0	1.7	0.1	1.0
Chief Financial Office	34.0	25.0	7.0	-	2.0
Community Support	257.7	133.0	109.7	10.0	5.0
Customer and Transformation	178.9	159.0	14.9	-	5.0
Places and Spaces	217.2	200.0	10.2	-	7.0
Urban Living	167.7	147.0	15.5	0.2	5.0
People Culture and Development	25.0	20.0	2.8	0.2	2.0
Total Permanent Staff Expenditure	893.4	694.0	161.9	10.4	27.0
Other employee related expenditure	-	-	-	-	-
Total staff expenditure	893.4				

*Chief Executive Office includes Governance

Summary of planned human resources expenditure

Chief Executive Office*	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Permanent full time	1,777	1,844	1,894	1,959	2,026
Women	782	811	833	861	891
Men	995	1,033	1,061	1,097	1,135
Persons of self-described gender	-	-	-	-	-
Permanent part time	144	150	154	159	164
Women	144	150	154	159	164
Men	-	-	-	-	-
Persons of self-described gender	-	-	-	-	-
Total Chief Executive and Governance	1,921	1,994	2,048	2,118	2,190

Urban Living	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Permanent full time	15,126	16,654	17,110	17,691	18,297
Women	7,561	8,325	8,553	8,843	9,146
Men	7,565	8,329	8,557	8,847	9,150
Persons of self-described gender	-	-	-	-	-
Permanent part time	1,677	1,701	1,624	1,648	1,630
Women	1,133	1,102	1,052	1,068	1,056
Men	544	599	572	580	574
Persons of self-described gender	-	-	-	-	-
Total Urban Living	16,803	18,355	18,734	19,339	19,927

Places and Spaces	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Permanent full time	21,466	22,220	22,386	22,862	23,609
Women	4,403	3,953	3,701	3,579	3,696
Men	17,063	18,266	18,685	19,284	19,913
Persons of self-described gender	-	-	-	-	-
Permanent part time	1,159	1,023	885	900	895
Women	1,069	926	792	805	801
Men	90	97	93	95	94
Persons of self-described gender	-	-	-	-	-
Total Places and Spaces	22,625	23,243	23,271	23,762	24,504

Community Support	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Permanent full time	16,200	16,621	17,017	17,579	18,145
Women	13,111	13,556	13,879	14,337	14,798
Men	3,089	3,065	3,138	3,242	3,346
Persons of self-described gender	-	-	-	-	-
Permanent part time	9,973	10,592	10,776	11,121	11,453
Women	9,050	9,585	9,749	10,061	10,362
Men	923	1,007	1,027	1,060	1,091
Persons of self-described gender	-	-	-	-	-
Total Community Support	26,173	27,213	27,793	28,700	29,598

*Chief Executive Office includes Governance.

Customer and Transformation	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Permanent full time	21,105	20,645	20,055	16,388	16,877
Women	12,614	12,229	11,811	9,339	9,618
Men	8,490	8,416	8,244	7,048	7,259
Persons of self-described gender	-	-	-	-	-
Permanent part time	1,858	1,627	1,593	1,628	1,636
Women	1,682	1,440	1,411	1,441	1,448
Men	176	187	183	187	188
Persons of self-described gender	-	-	-	-	-
Total Customer and Transformation	22,963	22,272	21,648	18,016	18,513

Chief Financial Office	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Permanent full time	2,992	3,503	3,599	3,721	3,848
Women	2,370	2,774	2,850	2,947	3,048
Men	622	729	749	774	801
Persons of self-described gender	-	-	-	-	-
Permanent part time	611	715	734	759	785
Women	548	641	658	681	704
Men	63	74	76	79	81
Persons of self-described gender	-	-	-	-	-
Total Chief Financial Office	3,603	4,218	4,333	4,480	4,633

People Culture and Development	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Projections 2023-24 \$'000	Projections 2024-25 \$'000	Projections 2025-26 \$'000
Permanent full time	3,025	2,903	2,623	2,712	2,805
Women	2,214	2,317	2,021	2,089	2,161
Men	811	586	602	623	644
Persons of self-described gender	-	-	-	-	-
Permanent part time	478	357	218	226	233
Women	400	277	218	226	233
Men	78	79	-	-	-
Persons of self-described gender	-	-	-	-	-
Total People Culture and Development	3,503	3,260	2,841	2,938	3,038
Total casuals temporary and other expenditure	6,577	3,705	3,464	3,580	3,703
Total staff expenditure	104,168	104,260	104,132	102,933	106,106

Summary of planned human resources full time equivalent (FTE)

Chief Executive Office*	Forecast Actual 2021-22	Budget 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26
Permanent full time	10.0	10.0	10.0	10.0	10.0
Women	6.0	6.0	6.0	6.0	6.0
Men	4.0	4.0	4.0	4.0	4.0
Persons of self-described gender	-	-	-	-	-
Permanent part time	1.7	1.7	1.7	1.7	1.7
Women	1.7	1.7	1.7	1.7	1.7
Men	-	-	-	-	-
Persons of self-described gender	-	-	-	-	-
Total Chief Executive and Governance	11.7	11.7	11.7	11.7	11.7

Urban Living	Forecast Actual 2021-22	Budget 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26
Permanent full time	146.0	147.0	147.0	147.0	147.0
Women	82.0	82.0	82.0	82.0	82.0
Men	64.0	65.0	65.0	65.0	65.0
Persons of self-described gender	-	-	-	-	-
Permanent part time	16.7	15.5	13.5	13.5	13.5
Women	10.5	10.9	9.4	9.4	9.4
Men	4.5	4.7	4.1	4.1	4.1
Persons of self-described gender	-	-	-	-	-
Total Urban Living	162.7	162.5	160.5	160.5	160.5

Places and Spaces	Forecast Actual 2021-22	Budget 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26
Permanent full time	203.0	200.0	196.0	194.0	194.0
Women	35.0	34.0	31.0	30.0	30.0
Men	168.0	166.0	165.0	164.0	164.0
Persons of self-described gender	-	-	-	-	-
Permanent part time	12.1	10.2	8.4	8.4	8.4
Women	10.8	8.9	7.2	7.2	7.2
Men	1.3	1.3	1.2	1.2	1.2
Persons of self-described gender	-	-	-	-	-
Total Places and Spaces	215.1	210.2	204.4	202.4	202.4

Community Support	Forecast Actual 2021-22	Budget 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26
Permanent full time	138.0	133.0	132.0	132.0	132.0
Women	116.0	111.0	110.0	110.0	110.0
Men	22.0	22.0	22.0	22.0	22.0
Persons of self-described gender	-	-	-	-	-
Permanent part time	112.1	109.7	107.8	107.8	107.8
Women	100.1	97.7	95.9	95.9	95.9
Men	12.0	12.0	11.9	11.9	11.9
Persons of self-described gender	-	-	-	-	-
Total Community Support	250.1	242.7	239.8	239.8	239.8

*Chief Executive Office includes Governance.

Customer and Transformation	Forecast Actual 2021-22	Budget 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26
Permanent full time	182.0	159.0	150.0	123.0	123.0
Women	109.0	94.0	88.0	71.0	71.0
Men	73.0	65.0	62.0	52.0	52.0
Persons of self-described gender	-	-	-	-	-
Permanent part time	16.5	14.9	13.6	13.6	13.6
Women	14.9	13.3	12.1	12.1	12.1
Men	1.6	1.6	1.5	1.5	1.5
Persons of self-described gender	-	-	-	-	-
Total Customer and Transformation	198.5	173.9	163.6	136.6	136.6

Chief Financial Office	Forecast Actual 2021-22	Budget 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26
Permanent full time	25.0	25.0	25.0	25.0	25.0
Women	20.0	20.0	20.0	20.0	20.0
Men	5.0	5.0	5.0	5.0	5.0
Persons of self-described gender	-	-	-	-	-
Permanent part time	7.0	7.0	7.0	7.0	7.0
Women	6.4	6.4	6.4	6.4	6.4
Men	0.6	0.6	0.6	0.6	0.6
Persons of self-described gender	-	-	-	-	-
Total Chief Financial Office	32.0	32.0	32.0	32.0	32.0

People Culture and Development	Forecast Actual 2021-22	Budget 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26
Permanent full time	34.0	20.0	18.0	18.0	18.0
Women	23.0	16.0	14.0	14.0	14.0
Men	11.0	4.0	4.0	4.0	4.0
Persons of self-described gender	-	-	-	-	-
Permanent part time	10.9	2.8	1.5	1.5	1.5
Women	10.2	2.1	1.5	1.5	1.5
Men	0.7	0.7	-	-	-
Persons of self-described gender	-	-	-	-	-
Total People Culture and Development	44.9	22.8	19.5	19.5	19.5
Total casual and temporary full time equivalent	28.3	37.4	33.4	33.4	33.4
Total staff numbers	943.3	893.4	865.0	836.0	836.0

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Operating position

Indicator	Measure	Notes	Forecast Actual 2020-21	Forecast Actual 2021-22	Forecast Actual 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26	Trend +/o/-
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-9.16%	-5.96%	-0.12%	5.64%	7.54%	8.18%	+

Liquidity

Indicator	Measure	Notes	Forecast Actual 2020-21	Forecast Actual 2021-22	Forecast Actual 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26	Trend +/o/-
Working capital	Current assets / current liabilities	2	177.3%	167.2%	167.9%	160.4%	143.7%	147.9%	o
Unrestricted cash	Unrestricted cash / current liabilities	2	49.8%	93.2%	90.3%	89.2%	78.0%	81.4%	o

Obligations

Indicator	Measure	Notes	Forecast Actual 2020-21	Forecast Actual 2021-22	Forecast Actual 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26	Trend +/o/-
Loans and borrowings	Interest-bearing loans and borrowings / rate revenue	3	12.1%	46.2%	42.0%	36.8%	31.7%	26.7%	+
Loans and borrowings repayments	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	3	1.5%	1.6%	14.5%	5.2%	5.1%	4.9%	o
Indebtedness	Non-current liabilities / own source revenue	4	17.7%	35.4%	37.4%	33.3%	29.8%	24.9%	+
Asset renewal and upgrade	Asset renewal and upgrade expense / Asset depreciation	5	153.2%	162.8%	145.4%	126.9%	129.0%	116.4%	-

Stability

Indicator	Measure	Notes	Forecast Actual 2020-21	Forecast Actual 2021-22	Forecast Actual 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26	Trend +/o/-
Rates concentration	Rate revenue / Adjusted underlying revenue	-	83.8%	81.7%	80.2%	78.4%	78.6%	78.8%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality	-	0.16%	0.16%	0.15%	0.15%	0.15%	0.15%	o

Efficiency

Indicator	Measure	Notes	Forecast Actual 2020-21	Forecast Actual 2021-22	Forecast Actual 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26	Trend +/o/-
Expenditure level	Total expenses / Number of property assessments	-	\$3,159	\$3,273	\$3,196	\$3,140	\$3,130	\$3,163	+
Revenue level	Total rate revenue / Number of property assessments	-	\$2,050	\$2,115	\$2,151	\$2,194	\$2,238	\$2,282	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to the indicators

1. Adjusted underlying result: An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The adjusted underlying result for 2020-21 and 2021-22 are due to actual and estimated impacts of COVID-19 and the resulting impacts on revenue and expenditure streams. From 2022-23 the underlying result forecasts improvement over the four year projections. The 2022-23 budget includes forward commitments from 2021-22 primarily due to the impacts of COVID-19 affecting the timing and delay of some projects.
2. Working capital: The working capital ratio expresses Council's short term ability to meet its liquidity requirements within the current financial year. Ratios below or nearing 100% indicate that Council may not be able to meet short term liabilities. Current assets to liabilities continue to remain at a healthy level across all years indicating sufficient liquidity.
3. Loans and borrowings: Reflects the extent of reliance on rate revenue to fund all Council's ongoing services. The forecast trend indicates Council's take up of borrowings in 2021-22 and 2022-23 to fund significant major projects.
4. Indebtedness: This indicator compares non-current liabilities to own source revenue. Own source revenue is defined as adjusted underlying revenue that is not under the control of Council (excluding government grants).
5. Asset renewal and upgrade: This percentage indicates the extent of Council's capital renewal expenditure against total depreciation expenditure, which represents the decline in value of existing capital assets. A percentage greater than 100 indicates Council is renewing and maintaining existing assets, whilst a percentage less than 100 indicates assets are deteriorating faster than they are being renewed and will require future capital expenditure to renew assets back to their existing condition.

5.1 Performance Indicators

In accordance with the *Local Government Act 2020* Section 94, Council is required to report on its performance against a common suite of indicators. The measures included in the Service Performance, Financial Performance and Sustainable Capacity Indicator tables below will be reported upon in Council's Annual Report 2022-23. These indicators will form Council's Performance Statement and are required to be audited under Section 98 of this Act.

Local Government Performance Measures for the year ending 30 June 2023 Service Performance Indicators

Governance

Indicator	Description	Measure
Satisfaction	Councils make and implement decisions in the best interest of the community.	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community).

Statutory Planning

Indicator	Description	Measure
Decision making	Planning application processing and decisions are consistent with the local planning scheme.	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT that were not set aside).

Roads

Indicator	Description	Measure
Satisfaction	Sealed local road network is maintained and renewed to ensure that it is safe and efficient.	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).

Libraries

Indicator	Description	Measure
Participation	Library resources are free, accessible and well utilised.	Active library borrowers in municipality (percentage of the municipal population that are active library borrowers).

Waste Collection

Indicator	Description	Measure
Waste diversion	Amount of waste diverted from landfill is maximised.	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).

Aquatic Facilities

Indicator	Description	Measure
Utilisation	Aquatic facilities are safe, accessible and well utilised.	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of municipal population).

Animal management

Indicator	Description	Measure
Health and safety	Animal management service protects the health and safety of animals, humans and the environment.	Animal management prosecutions (percentage of successful animal management prosecutions).

Food safety

Indicator	Description	Measure
Health and safety	Food safety service protects public health by preventing the sale of unsafe food.	Critical and major non-compliance outcome notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council).

Maternal and Child Health

Indicator	Description	Measure
Participation	Councils promote healthy outcomes for children and their families.	Participation in the MCH service (percentage of children enrolled who participate in the MCH service). Participation in MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service).

Financial Performance Indicators

Operating position

Indicator	Description	Measure
Adjusted underlying result	An adjusted underlying surplus is generated in the ordinary course of business.	Adjusted underlying surplus (or deficit) (underlying surplus (or deficit) as a percentage of adjusted underlying revenue).

Liquidity

Indicator	Description	Measure
Working capital	Sufficient working capital is available to pay bills as and when they fall due.	Current assets compared to current liabilities (current assets as a percentage of current liabilities).
Unrestricted cash	Sufficient cash that is free of restrictions is available to pay bills as and when they fall due.	Unrestricted cash compared to current liabilities (unrestricted cash as a percentage of current liabilities).

Obligations

Indicator	Description	Measure
Loans and borrowings	Level of interest-bearing liabilities is appropriate to the size and nature of Council's activities.	Loans and borrowings compared to rates (interest bearing loans and borrowings as a percentage of rate revenue). Loans and borrowings repayments compared to rates (interest and principal repayments on interest bearing loans and borrowings as a percentage of rate revenue).
Indebtedness	Level of long term liabilities is appropriate to the size and nature of a Council's activities.	Non-current liabilities compared to own source revenue (non-current liabilities as a percentage of own-source revenue).
Asset renewal and upgrade	Assets are renewed as planned.	Asset renewal and upgrade compared to depreciation (asset renewal and upgrade expense as a percentage of depreciation).

Stability

Indicator	Description	Measure
Rates concentration	Revenue is generated from a range of sources.	Rates compared to adjusted underlying revenue (rate revenue as a percentage of adjusted underlying revenue).
Rates effort	Rating level is set based on the community's capacity to pay.	Rates compared to property values (rate revenue as a percentage of the capital improved value of rateable properties in the municipality).

Efficiency

Indicator	Description	Measure
Expenditure level	Resources are used efficiently in the delivery of services.	Expenses per property assessment (total expenses per property assessment).
Revenue level	Resources are used efficiently in the delivery of services.	Average residential rate per residential property assessment (residential rate revenue per residential property assessment).

Sustainable Capacity Indicators

Indicator	Description	Measure
Own source revenue	Revenue is generated from a range of sources in order to fund the delivery of services to the community.	Own source revenue per head of municipal population (own source revenue per head of municipal population).
Recurrent grants	Revenue is generated from a range of sources in order to fund the delivery of services to the community.	Recurrent grants per head of municipal population (recurrent grants per head of municipal population).
Population	Population is a key driver of a Council's ability to fund the delivery of services to the community.	Expenses per head of municipal population (total expenses per head of municipal population). Infrastructure per head of municipal population (value of infrastructure per head of municipal population). Population density per length of road (municipal population per kilometre of local road).

Indicator	Description	Measure
Disadvantage	Disadvantage is a key driver of a Council's ability to fund the delivery of services to the community.	Relative Socio-economic Disadvantage (relative Socio-economic Disadvantage of the municipality).
Workforce turnover	Resources are used efficiently in the delivery of services.	Resignations and terminations compared to average staff (number of permanent staff resignations and terminations as a percentage of the average number of permanent staff).

6. Other budget information

This section presents other budget related information required by the Regulations. It includes the following statements and reports:

- Grants operating
- Grants capital
- Statement of borrowings.

6.1 Grants - operating (\$5.89 million decrease)

Grants include transfers received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers. Operational grants are further classified according to whether they are received each year (recurrent) or received on a once off or short term basis (non-recurrent); refer to the table on the following page.

Overall, the level of grant funding is budgeted to decrease by 50.8% or \$5.89 million compared to the 2021- 22 forecast primarily due to:

Recurrent Operational Grants \$5.48 million decrease primarily due to:

- Victorian Local Government Grants Commission (VLGGC) - 75% or \$3.93 million of the 2022-23 allocation was brought forward to the 2021-22 financial year.

Non-recurrent operating grants - \$413,000 decrease primarily due to:

- Reduction in COVID-19 related grant funding to enable outdoor dining across the municipality of \$415,000 and a reduction in other COVID-19 support initiatives of \$277,000.

Partially offset by:

- Streetscape and transport grants associated with the North East Link \$691,000 and removal of the Union Road level crossing \$265,000.

Total operating grants, after adjusting for the Victorian Local Government Grants Commission, is expected to decrease by 2.9%. The minor underlying increase in operating grants and subsidies indicates that the trend of grant income is not keeping pace with the expenditure levels required to deliver services to the community and as a result there is an increasing financial burden on Council and its ratepayers, i.e. a cost shift to local government from State and Commonwealth Governments.

A list of operating grants by type and source, classified into recurrent and non-recurrent is included below.

Operating and Capital grants	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Variance \$'000
Commonwealth funded grants	19,872	7,352	(12,520)
State funded grants	13,538	6,854	(6,684)
Total Grants Received	33,410	14,206	(19,204)

Recurrent - Commonwealth Government

Operating grants	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Variance \$'000
Commonwealth Home Support Programme	4,485	4,262	(223)
Victorian Local Governments Grants Commission *	6,485	1,309	(5,176)

Recurrent - State Government

Operating grants	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Variance \$'000
Community health and safety	243	216	(27)
Family and children	1,385	1,430	45
Home and Community Care	889	905	16
Libraries	1,160	1,133	(27)
School crossing supervisors	727	740	13
Senior citizens centres	152	3	(149)
Youth services	210	259	49
Total recurrent operating grants	15,736	10,257	(5,479)

Non-recurrent State Government

Operating grants	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Variance \$'000
Outdoor Dining	415	-	(415)
COVID-19 Support initiatives	277	-	(277)
Environment management	-	212	212
Family and Children	52	-	(52)
Graffiti Prevention and Removal	165	165	-
Libraries	34	-	(34)
Senior and disability support	48	-	(48)
Streetscapes and transport	596	956	360
Volunteer services	73	-	(73)
Working for Victoria	79	-	(79)
<i>Other</i>	-	-	-
Arts and Culture	7	-	(7)
Total non-recurrent operating grants	1,746	1,333	(413)
Total operating grants	17,482	11,590	(5,892)

* The Victorian Local Government Grants Commission (VLGGC) is expected to increase by 5% or \$264,000 in 2022-23.

6.2 Grants - capital (\$13.31 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the Capital Works Program. The amount of capital grants received each year can vary significantly depending on the types of works included in the Capital Works Program. Capital grants are further classified according to whether they are received each year (recurrent) or received on a once off or short term basis (non-recurrent); refer table below. Overall, the level of capital grants is forecast to decrease by \$13.31 million compared to 2021-22.

Capital works income of \$2.62 million is budgeted in 2022-23, the most significant grants include:

- \$1.18 million from the Commonwealth Government Local Roads and Community Infrastructure program
- \$800,000 - 3rd instalment of \$1.60 million for Canterbury Community Precinct from the Department of Education and Training Grant.
- \$593,811 from the Commonwealth Government Roads to Recovery Program covering roads pavement renewal works.

A list of capital grants by type and source, classified into recurrent and non-recurrent is included below.

Recurrent - Commonwealth Government

Capital grants	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Variance \$'000
Roads to recovery	594	594	-
Total recurrent capital grants	594	594	-

Non-recurrent - Commonwealth Government

Capital grants	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Variance \$'000
<i>Environmental Management</i>	20	-	(20)
Local Roads and Community Infrastructure	4,171	1,187	(2,984)
Parks and Recreational Areas	360	-	(360)
Streetscape and transport	3,750	-	(3,750)
<i>Non-recurrent State Government</i>	-	-	-
Family and Children	1,590	800	(790)
Outdoor Dining	275	-	(275)

Capital grants	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Variance \$'000
Parks and Recreational Areas	3,105	35	(3,070)
Streetscape and transport	2,063	-	(2,063)
Total non-recurrent capital grants	15,334	2,022	(13,312)
Total capital grants	15,928	2,616	(13,312)
Total Grants Operating and Capital	33,410	14,206	(19,204)

6.3 Statement of borrowings

The table below shows information on borrowings specifically required by the Regulations.

Indicator	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000
Total amount borrowed as at 30 June of the prior year	23,214	91,539
Total amount to be borrowed	70,000	19,700
Total amount projected to be redeemed	(1,674)	(26,362)
Amount of borrowings 30 June	91,540	84,877

7. Detailed list of capital works

This section presents a listing of the capital works projects that will be undertaken for the 2022-23 year.

The expenditure provided for in each line item is the forecast or projected amount that Council will expend. The actual amount expended could be greater or lesser than the expenditure provided for. As each line item is part of the total capital expenditure being forecast or projected, Council intends that the expenditure authorised through the adoption of the Budget will be the total of the expenditure for the capital works program (regardless of whether, in respect of a particular project, the actual amount expended exceeds or is less than the expenditure that is shown).

The capital works projects are grouped by class and include the following:

- New capital works for 2022-23
- Works carried forward from the 2021-22 year

Regulation 7(1)(a) and (b) requires that the budget contain a detailed listing of capital works expenditure for the budget year and subsequent 3 financial years. As per Regulation 8(4)(a), a detailed list of planned capital works expenditure for the budget year in relation to non-current assets by class according to the Local Government Model Financial Report (LGMFR), classified separately as to asset expenditure type (i.e. renewal, new, upgrade and expansion).

In addition, the budget must also contain a summary of funding sources in relation to the capital works expenditure, classified separately as to grants, contributions, Council cash and borrowings as per Regulations 8(4)(b). As per Regulation 8(3)(a), a summary of planned capital works expenditure and funding sources for the subsequent 3 years set out according to asset expenditure type in accordance with the LGMFR. The disclosures in Appendix D reflect these requirements.

7.1 Summary of capital works

	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000	Change \$'000	%
Property	49,349	44,434	(4,915)	-10%
Plant and Equipment	5,807	5,075	(732)	-13%
Infrastructure	36,685	29,381	(7,304)	-20%
Total	91,841	78,890	(12,951)	-14%

Asset expenditure types

	Project Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000
Property	44,434	13,536	24,896	185	5,817
Plant and Equipment	5,075	411	4,604	60	-
Infrastructure	29,381	3,054	24,095	2,015	217
Total	78,890	17,001	53,595	2,260	6,034

Summary of Funding Sources

	Funding sources \$'000	Grants \$'000	Asset sales \$'000	Council Cash \$'000	Borrowings \$'000
Property	44,434	835	4,720	19,179	19,700
Plant and Equipment	5,075	-	-	5,075	-
Infrastructure	29,381	1,781	-	27,600	-
Total	78,890	2,616	4,720	51,854	19,700

Detailed list Capital Works For the year ending 30 June 2023

1. New works by asset expenditure types and funding sources

Property

Building improvements expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Integrated Water Management Strategy - Facility Retrofit	57,900	-	-	57,900	-
Building improvements Total	57,900	-	-	57,900	-

Building improvements funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Integrated Water Management Strategy - Facility Retrofit	57,900	-	-	57,900	-
Building improvements Total	57,900	-	-	57,900	-

Building expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Anderson Road Family Centre	1,430,000	-	1,430,000	-	-
Building condition audit works	1,756,925	-	1,756,925	-	-
Camberwell Fresh Food Market Improvements	166,561	166,561	-	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Canterbury Community Precinct (New)	856,429	856,429	-	-	-
Canterbury Community Precinct (Renewal)	856,429	-	856,429	-	-
Canterbury Sportsground	1,217,611	-	-	-	1,217,611
Demolition of Ferguson Stand (Glenferrie Oval & Grace Park)	943,280	943,280	-	-	-
Eric Raven Reserve - Pavilion improvement - weather protection of outdoor deck	100,000	100,000	-	-	-
Essential Services Compliance - replacement of extinguishers	100,000	-	100,000	-	-
Frog Hollow pavilion	1,200,000	-	1,200,000	-	-
Future building renewal design	120,000	-	120,000	-	-
Greythorn Park pavilion	1,300,000	-	1,300,000	-	-
Hartwell South Reserve	300,000	-	300,000	-	-
Highfield Park	300,000	-	300,000	-	-
Kew Recreation Centre (Expansion)	3,454,982	-	-	-	3,454,982
Kew Recreation Centre (New)	10,364,947	10,364,947	-	-	-
Kew Recreation Centre (Renewal)	3,454,982	-	3,454,982	-	-
Lewin Reserve	2,200,000	-	2,200,000	-	-
Library Redevelopment Kew (Expansion)	49,256	-	-	-	49,256
Library Redevelopment Kew (New)	49,257	49,257	-	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Library Redevelopment Kew (Renewal)	65,675	-	65,675	-	-
Lock Replacement Program - electronic locks	100,000	-	100,000	-	-
Lynden Park	830,000	-	830,000	-	-
Maranoa Gardens Groundskeeper building	300,000	150,000	150,000	-	-
New public toilets	293,280	293,280	-	-	-
North Balwyn Senior Citizens Centre - Marwal Avenue	935,000	-	935,000	-	-
Other Strategic Assets	0	-	0	-	-
Public Toilet works	100,000	-	100,000	-	-
Riversdale Depot Masterplan	100,000	100,000	-	-	-
Roof access works	107,000	-	107,000	-	-
Roof replacement	400,000	-	400,000	-	-
Rowen Street Kindergarten	935,000	-	935,000	-	-
South Oval Upgrade Victoria Park, Kew	115,000	-	-	115,000	-
Summerhill Park Kindergarten	80,000	-	80,000	-	-
Tuck Stand (New)	84,907	84,907	-	-	-
Tuck Stand (Renewal)	212,267	-	212,267	-	-
Tuck Stand (Upgrade)	127,360	-	-	127,360	-
Unscheduled Minor Buildings works	300,000	-	300,000	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Unscheduled minor renewal works	150,000	-	150,000	-	-
Willsmere Park pavilion	1,300,000	-	1,300,000	-	-
Y St Ashburton - Community Services building	1,100,000	-	1,100,000	-	-
Building Total	37,856,148	13,108,661	19,783,278	242,360	4,721,849
Property Total	37,914,048	13,108,661	19,783,278	300,260	4,721,849

Building funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Anderson Road Family Centre	1,430,000	-	-	-	1,430,000
Building condition audit works	1,756,925	-	-	1,756,925	-
Camberwell Fresh Food Market Improvements	166,561	-	-	166,561	-
Canterbury Community Precinct (New)	856,429	800,000	-	56,429	-
Canterbury Community Precinct (Renewal)	856,429	-	-	-	856,429
Canterbury Sportsground	1,217,611	-	-	-	1,217,611
Demolition of Ferguson Stand (Glenferrie Oval & Grace Park)	943,280	-	-	-	943,280
Eric Raven Reserve - Pavilion improvement - weather protection of outdoor deck	100,000	-	-	100,000	-

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Essential Services Compliance - replacement of extinguishers	100,000	-	-	100,000	-
Frog Hollow pavilion	1,200,000	-	-	-	1,200,000
Future building renewal design	120,000	-	-	120,000	-
Greythorn Park pavilion	1,300,000	-	-	-	1,300,000
Hartwell South Reserve	300,000	-	-	300,000	-
Highfield Park	300,000	-	-	300,000	-
Kew Recreation Centre (Expansion)	3,454,982	-	-	3,454,982	-
Kew Recreation Centre (New)	10,364,947	-	-	6,453,047	3,911,900
Kew Recreation Centre (Renewal)	3,454,982	35,000	-	3,419,982	-
Lewin Reserve	2,200,000	-	-	-	2,200,000
Library Redevelopment Kew (Expansion)	49,256	-	-	-	49,256
Library Redevelopment Kew (New)	49,257	-	-	-	49,257
Library Redevelopment Kew (Renewal)	65,675	-	-	65,675	-
Lock Replacement Program - electronic locks	100,000	-	-	100,000	-
Lynden Park	830,000	-	-	830,000	-
Maranoa Gardens Groundskeeper building	300,000	-	-	300,000	-
New public toilets	293,280	-	-	293,280	-

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
North Balwyn Senior Citizens Centre - Marwal Avenue	935,000	-	-	-	935,000
Other Strategic Assets	0	-	4,720,000	4,720,000	-
Public Toilet works	100,000	-	-	100,000	-
Riversdale Depot Masterplan	100,000	-	-	100,000	-
Roof access works	107,000	-	-	107,000	-
Roof replacement	400,000	-	-	400,000	-
Rowen Street Kindergarten	935,000	-	-	-	935,000
South Oval Upgrade Victoria Park, Kew	115,000	-	-	115,000	-
Summerhill Park Kindergarten	80,000	-	-	80,000	-
Tuck Stand (New)	84,907	-	-	-	84,907
Tuck Stand (Renewal)	212,267	-	-	212,267	-
Tuck Stand (Upgrade)	127,360	-	-	-	127,360
Unscheduled Minor Buildings works	300,000	-	-	300,000	-
Unscheduled minor renewal works	150,000	-	-	150,000	-
Willsmere Park pavilion	1,300,000	-	-	-	1,300,000
Y St Ashburton - Community Services building	1,100,000	-	-	-	1,100,000
Building Total	37,856,148	835,000	4,720,000	14,661,148	17,640,000
Property Total	37,914,048	835,000	4,720,000	14,719,048	17,640,000

Plant and Equipment

Computers and telecommunications expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Audio-visual equipment replacement	136,400	-	136,400	-	-
Future Information Technology expenditure	750,000	-	750,000	-	-
Computers and telecommunications Total	886,400	-	886,400	-	-

Computers and telecommunications funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Audio-visual equipment replacement	136,400	-	-	136,400	-
Future Information Technology expenditure	750,000	-	-	750,000	-
Computers and telecommunications Total	886,400	-	-	886,400	-

Fixtures, fittings and furniture expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Boroondara Arts	45,000	-	45,000	-	-
Hartwell Community Resilience Wall	21,700	21,700	-	-	-
Implementation of Public Safety Security Measures	213,330	213,330	-	-	-
Library & office furniture	75,000	-	75,000	-	-
Library IT Hardware renewal	410,000	-	410,000	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Library shelving	50,000	-	50,000	-	-
Office furniture renewal	120,000	-	120,000	-	-
Office refurbishments	200,000	-	200,000	-	-
Town Hall Gallery Collection - Public Art	20,000	-	20,000	-	-
Fixtures, fittings and furniture Total	1,155,030	235,030	920,000	-	-

Fixtures, fittings and furniture funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Boroondara Arts	45,000	-	-	45,000	-
Hartwell Community Resilience Wall	21,700	-	-	21,700	-
Implementation of Public Safety Security Measures	213,330	-	-	213,330	-
Library & office furniture	75,000	-	-	75,000	-
Library IT Hardware renewal	410,000	-	-	410,000	-
Library shelving	50,000	-	-	50,000	-
Office furniture renewal	120,000	-	-	120,000	-
Office refurbishments	200,000	-	-	200,000	-
Town Hall Gallery Collection - Public Art	20,000	-	-	20,000	-
Fixtures, fittings and furniture Total	1,155,030	-	-	1,155,030	-

Library books expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Library resources	995,000	-	995,000	-	-
Library books Total	995,000	-	995,000	-	-

Library books funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Library resources	995,000	-	-	995,000	-
Library books Total	995,000	-	-	995,000	-

Plant machinery and equipment expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Ashburton Pool and Recreation Centre - Replace programme room floor	130,000	-	130,000	-	-
Ashburton Pool and Recreation Centre - Replacement of backwash recovery system	20,000	-	20,000	-	-
Ashburton Pool and Recreation Centre - Stadium evaporative cooler	40,000	-	40,000	-	-
Balwyn Pavilion - Balcony Replacement	25,000	-	25,000	-	-
Bin renewal program	350,000	-	350,000	-	-
Boroondara Sports Complex - Bund relining and tank replacement	20,000	-	20,000	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Hawthorn Aquatic and Leisure Centre - Refurbish 2 program pool filters	20,000	-	20,000	-	-
Hawthorn Aquatic Centre - Chlorine in situ replacement	100,000	-	100,000	-	-
Leisure & Aquatic Centre Equipment Replacement	85,000	-	85,000	-	-
Leisure Centres - Pool Plant & Equipment	300,000	-	300,000	-	-
Security Cameras at the Craig Centre	60,000	60,000	-	-	-
Sportsgrounds - replacement of existing turf wicket rollers	33,000	-	33,000	-	-
Transfer Station - Miscellaneous equipment renewal	180,000	-	180,000	-	-
Plant machinery and equipment Total	1,363,000	60,000	1,303,000	-	-
Plant and Equipment Total	4,399,430	295,030	4,104,400	-	-

Plant machinery and equipment funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Ashburton Pool and Recreation Centre - Replace programme room floor	130,000	-	-	130,000	-
Ashburton Pool and Recreation Centre - Replacement of backwash recovery system	20,000	-	-	20,000	-

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Ashburton Pool and Recreation Centre - Stadium evaporative cooler	40,000	-	-	40,000	-
Balwyn Pavilion - Balcony Replacement	25,000	-	-	25,000	-
Bin renewal program	350,000	-	-	350,000	-
Boroondara Sports Complex - Bund relining and tank replacement	20,000	-	-	20,000	-
Hawthorn Aquatic and Leisure Centre - Refurbish 2 program pool filters	20,000	-	-	20,000	-
Hawthorn Aquatic Centre - Chlorine in situ replacement	100,000	-	-	100,000	-
Leisure & Aquatic Centre Equipment Replacement	85,000	-	-	85,000	-
Leisure Centres - Pool Plant & Equipment	300,000	-	-	300,000	-
Security Cameras at the Craig Centre	60,000	-	-	60,000	-
Sportsgrounds - replacement of existing turf wicket rollers	33,000	-	-	33,000	-
Transfer Station - Miscellaneous equipment renewal	180,000	-	-	180,000	-
Plant machinery and equipment Total	1,363,000	-	-	1,363,000	-
Plant and Equipment Total	4,399,430	-	-	4,399,430	-

Infrastructure

Bridges expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Minor works bridge rehabilitation	65,931	-	65,931	-	-
Walmer Street bridge	1,393,209	-	-	1,393,209	-
Bridges Total	1,459,140	-	65,931	1,393,209	-

Bridges funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Minor works bridge rehabilitation	65,931	-	-	65,931	-
Walmer Street bridge	1,393,209	-	-	1,393,209	-
Bridges Total	1,459,140	-	-	1,459,140	-

Drainage expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
54 Campbell Road, Deepdene	80,000	-	80,000	-	-
Belford Road, Kew East	350,000	-	350,000	-	-
Bethune Street, Hawthorn East	150,000	-	150,000	-	-
Bright Street, Camberwell	150,000	-	150,000	-	-
Burwood Reserve, Glen Iris	30,518	-	30,518	-	-
Concrete drain relining	800,000	-	800,000	-	-
David Street, Survey Hills	200,000	-	200,000	-	-
Eric Street, Hawthorn	50,000	-	50,000	-	-
Future drainage renewal planning	290,000	-	290,000	-	-
Gladstone Street, Kew Stage 2	280,000	-	280,000	-	-
Hamilton Street, Kew East	200,000	-	200,000	-	-
Minor drainage works	390,000	-	390,000	-	-
Moorhouse Street, Camberwell - Laneway	60,000	-	60,000	-	-
Nelson Road, Camberwell	150,000	-	150,000	-	-
Oswin Street, Kew East	100,000	-	100,000	-	-
Sportsground drainage program	150,000	-	150,000	-	-
St Johns Ave, Camberwell	150,000	-	150,000	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Surrey Avenue, Surrey Hills	250,000	-	250,000	-	-
Unscheduled/emergency drainage works	350,000	-	350,000	-	-
WSUD/Wetlands renewal program	37,900	-	37,900	-	-
Drainage Total	4,218,418	-	4,218,418	-	-

Drainage funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
54 Campbell Road, Deepdene	80,000	-	-	80,000	-
Belford Road, Kew East	350,000	-	-	350,000	-
Bethune Street, Hawthorn East	150,000	-	-	150,000	-
Bright Street, Camberwell	150,000	-	-	150,000	-
Burwood Reserve, Glen Iris	30,518	-	-	30,518	-
Concrete drain relining	800,000	-	-	800,000	-
David Street, Surrey Hills	200,000	-	-	200,000	-
Eric Street, Hawthorn	50,000	-	-	50,000	-
Future drainage renewal planning	290,000	-	-	290,000	-
Gladstone Street, Kew Stage 2	280,000	-	-	280,000	-
Hamilton Street, Kew East	200,000	-	-	200,000	-

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Minor drainage works	390,000	-	-	390,000	-
Moorhouse Street, Camberwell - Laneway	60,000	-	-	60,000	-
Nelson Road, Camberwell	150,000	-	-	150,000	-
Oswin Street, Kew East	100,000	-	-	100,000	-
Sportsground drainage program	150,000	-	-	150,000	-
St Johns Ave, Camberwell	150,000	-	-	150,000	-
Surrey Avenue, Surrey Hills	250,000	-	-	250,000	-
Unscheduled/emergency drainage works	350,000	-	-	350,000	-
WSUD/Wetlands renewal program	37,900	-	-	37,900	-
Drainage Total	4,218,418	-	-	4,218,418	-

Footpaths and cycleways expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Bicycle & pedestrian trails - implementation of Safety Audit Action Plan	450,000	-	450,000	-	-
Bicycle Strategy implementation	100,000	100,000	-	-	-
Condition 4 Footpaths renewal	700,000	-	700,000	-	-
Minor footpath works	150,000	-	150,000	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Park gravel path renewal program	190,000	-	190,000	-	-
Safe on road bike lanes	100,000	100,000	-	-	-
Shared paths - pedestrian priority and accessibility (across local roads and gaps) – Detailed design and construction	75,000	75,000	-	-	-
Shopping Centre footpath works	120,000	-	120,000	-	--
Unscheduled footpath works	200,000	-	200,000	-	-
Footpaths and cycleways Total	2,100,000	290,000	1,810,000	-	-

Footpaths and cycleways funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Bicycle & pedestrian trails - implementation of Safety Audit Action Plan	450,000	-	-	450,000	-
Bicycle Strategy implementation	100,000	-	-	100,000	-
Condition 4 Footpaths renewal	700,000	-	-	700,000	-
Minor footpath works	150,000	-	-	150,000	-
Park gravel path renewal program	190,000	-	-	190,000	-
Safe on road bike lanes	100,000	-	-	100,000	-
Shared paths - pedestrian priority and accessibility (across local roads and gaps) – Detailed design and construction	75,000	-	-	75,000	-

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Shopping Centre footpath works	120,000	-	-	120,000	-
Unscheduled footpath works	200,000	-	-	200,000	-
Footpaths and cycleways Total	2,100,000	-	-	2,100,000	-

Parks, open space and streetscapes expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Climate Action Plan - emissions reduction work	1,000,000	1,000,000	-	-	-
Dog off leash park	78,801	-	-	78,801	-
Drinking fountains - renewal program	92,000	-	92,000	-	-
Electroplating of park furniture	80,000	-	80,000	-	-
Garden bed edging renewal program	22,000	-	22,000	-	-
Hard surface play area renewal program	30,000	-	30,000	-	-
Minor playground works	75,000	-	75,000	-	-
Oval fences renewal program	76,000	-	76,000	-	-
Park BBQs - Unscheduled works	15,000	-	15,000	-	-
Park feature wall renewal program	25,000	-	25,000	-	-
Park fences renewal program	175,000	-	175,000	-	-
Park furniture renewal	165,000	-	165,000	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Park lighting - renewal program	81,000	-	81,000	-	-
Park lighting - Unscheduled works	17,000	-	17,000	-	-
Park playground replacement program - Investigation & design	130,000	-	130,000	-	-
Park playground replacement program implementation	1,204,500	-	1,204,500	-	-
Park signage renewal program	55,000	-	55,000	-	-
Parks and gardens irrigation upgrades	150,000	-	150,000	-	-
Playground renewal program - Council properties (Child Care)	30,000	-	30,000	-	-
Playgrounds (in Community Hubs, Neighbourhood Houses and Maternal Child Health Centres)	220,000	-	220,000	-	-
Retaining Walls - Unscheduled works	132,000	-	132,000	-	-
Shared path and park lighting	217,500	-	-	-	217,500
Shopping Centre Improvement Plan - Investigation and design	32,334	32,334	-	-	-
Solar lighting in parks	275,000	275,000	-	-	-
Surrey Hills Shopping Centre	84,374	84,374	-	-	-
Parks, open space and streetscapes Total	4,462,509	1,391,708	2,774,500	78,801	217,500

Parks, open space and streetscapes funding sources

Capital works area	Total funding type \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Climate Action Plan - emissions reduction work	1,000,000	-	-	1,000,000	-
Dog off leash park	78,801	-	-	78,801	-
Drinking fountains - renewal program	92,000	-	-	92,000	-
Electroplating of park furniture	80,000	-	-	80,000	-
Garden bed edging renewal program	22,000	-	-	22,000	-
Hard surface play area renewal program	30,000	-	-	30,000	-
Minor playground works	75,000	-	-	75,000	-
Oval fences renewal program	76,000	-	-	76,000	-
Park BBQs - Unscheduled works	15,000	-	-	15,000	-
Park feature wall renewal program	25,000	-	-	25,000	-
Park fences renewal program	175,000	-	-	175,000	-
Park furniture renewal	165,000	-	-	165,000	-
Park lighting - renewal program	81,000	-	-	81,000	-
Park lighting - Unscheduled works	17,000	-	-	17,000	-
Park playground replacement program - Investigation & design	130,000	-	-	130,000	-
Park playground replacement program implementation	1,204,500	-	-	1,204,500	-

Capital works area	Total funding type \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Park signage renewal program	55,000	-	-	55,000	-
Parks and gardens irrigation upgrades	150,000	-	-	150,000	-
Playground renewal program - Council properties (Child Care)	30,000	-	-	30,000	-
Playgrounds (in Community Hubs, Neighbourhood Houses and Maternal Child Health Centres)	220,000	-	-	220,000	-
Retaining Walls - Unscheduled works	132,000	-	-	132,000	-
Shared path and park lighting	217,500	-	-	217,500	-
Shopping Centre Improvement Plan - Investigation and design	32,334	-	-	32,334	-
Solar lighting in parks	275,000	-	-	275,000	-
Surrey Hills Shopping Centre	84,374	-	-	84,374	-
Parks, open space and streetscapes Total	4,462,509	-	-	4,462,509	-

Roads expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Condition 4 safety treatments	165,000	-	165,000	-	-
Crossing facilities	115,000	115,000	-	-	-
Disability Access	50,000	-	50,000	-	-
Full Road Reconstruction & Kerb Replacements	7,699,004	-	7,699,004	-	-
Road Safety Strategy Implementation	26,114	-	-	26,114	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Roads Resheeting	3,912,889	-	3,912,889	-	-
Traffic Management Devices	172,706	172,706	-	-	-
Traffic treatments lighting replacement	10,000	-	10,000	-	-
Roads Total	12,150,713	287,706	11,836,893	26,114	-

Roads funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Condition 4 safety treatments	165,000	-	-	165,000	-
Crossing facilities	115,000	-	-	115,000	-
Disability Access	50,000	-	-	50,000	-
Full Road Reconstruction & Kerb Replacements	7,699,004	1,781,433	-	5,917,571	-
Road Safety Strategy Implementation	26,114	-	-	26,114	-
Roads Resheeting	3,912,889	-	-	3,912,889	-
Traffic Management Devices	172,706	-	-	172,706	-
Traffic treatments lighting replacement	10,000	-	-	10,000	-
Roads Total	12,150,713	1,781,433	-	10,369,280	-

Off street carparks expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Parking Sensors - Various Shopping Centre Car Parks	200,000	200,000	-	-	-
Resurfacing of Condition 4 Car Parks	521,169	-	521,169	-	-
Off street carparks Total	721,169	200,000	521,169	-	-

Off street carparks funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Parking Sensors - Various Shopping Centre Car Parks	200,000	-	-	200,000	-
Resurfacing of Condition 4 Car Parks	521,169	-	-	521,169	-
Off street carparks Total	721,169	-	-	721,169	-

Recreational, leisure & community facilities expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Cricket Practice Nets renewal program	293,000	-	293,000	-	-
Field Sports Strategy Implementation	150,000	150,000	-	-	-
Fritsch Holzer Stadium and Sportsground	650,000	650,000	-	-	-
Minor Sportsground Improvements	197,000	-	197,000	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Neighbourhood Shopping Centre Improvements Pilot - Maling Road	250,000	-	-	250,000	-
Sports Goal Post renewal program	41,000	-	41,000	-	-
Sports Synthetic Surface renewal program	31,000	-	31,000	-	-
Sportsground irrigation program	15,000	-	15,000	-	-
Sportsground Reconstruction Program	1,051,000	-	1,051,000	-	-
Sportsground Training Lights renewal program	279,000	-	279,000	-	-
Recreational, leisure & community facilities Total	2,957,000	800,000	1,907,000	250,000	-
Infrastructure Total	28,068,949	2,969,414	23,133,911	1,748,124	217,500

Recreational, leisure & community facilities funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Cricket Practice Nets renewal program	293,000	-	-	293,000	-
Field Sports Strategy Implementation	150,000	-	-	150,000	-
Fritsch Holzer Stadium and Sportsground	650,000	-	-	650,000	-
Minor Sportsground Improvements	197,000	-	-	197,000	-
Neighbourhood Shopping Centre Improvements Pilot - Maling Road	250,000	-	-	250,000	-

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Sports Goal Post renewal program	41,000	-	-	41,000	-
Sports Synthetic Surface renewal program	31,000	-	-	31,000	-
Sportsground irrigation program	15,000	-	-	15,000	-
Sportsground Reconstruction Program	1,051,000	-	-	1,051,000	-
Sportsground Training Lights renewal program	279,000	-	-	279,000	-
Recreational, leisure & community facilities Total	2,957,000	-	-	2,957,000	-
Infrastructure Total	28,068,949	1,781,433	-	26,287,516	-

Total of all new works

- **Project cost - \$70,382,427**
 - New – \$16,373,105
 - Renewal – \$47,021,589
 - Upgrade – \$2,048,384
 - Expansion – \$4,939,349
- **Total funding source \$70,382,427**
 - Grants – \$2,616,433
 - Asset Sales – \$4,720,000
 - Council Cash – \$45,405,994
 - Borrowings – \$17,640,000

2. Works carried forward from the 2021-22 year by asset expenditure types and funding sources

Property

Building expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Anderson Road Family Centre	42,350	-	42,350	-	-
Ashburton Community Centre - minor works	20,000	-	20,000	-	-
Auburn South Preschool (Anderson Park)	60,000	-	60,000	-	-
Camberwell Fresh Food Market Improvements	192,346	192,346	-	-	-
Canterbury Community Precinct (Renewal)	2,000,000	-	2,000,000	-	-
Canterbury Sportsground	900,000	-	-	-	900,000
Estrella Preschool	15,000	-	15,000	-	-
Ferndale Park	135,000	-	-	-	135,000
Fordham Avenue Kindergarten	850,000	-	850,000	-	-
Frog Hollow pavilion	155,000	-	155,000	-	-
Hartwell South Reserve	20,000	-	20,000	-	-
Hawthorn Community House - minor works	40,000	-	40,000	-	-
Highfield Park	20,000	-	20,000	-	-
Kew Croquet Club pavilion	174,105	-	174,105	-	-
Lewin Reserve	200,000	-	200,000	-	-

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Lynden Park	90,000	-	90,000	-	-
Maranoa Gardens Groundskeeper building	25,000	-	25,000	-	-
New public toilets	119,947	119,947	-	-	-
North Balwyn Senior Citizens Centre - Marwal Avenue	60,000	-	60,000	-	-
Rowen Street Kindergarten	9,159	-	9,159	-	-
Through Road Childcare Centre	206,599	-	206,599	-	-
Tuck Stand feasibility study	60,000	-	-	-	60,000
Willsmere Park pavilion	1,117,000	-	1,117,000	-	-
Y St Ashburton - Community Services building	8,768	-	8,768	-	-
Building Total	6,520,274	312,293	5,112,981	-	1,095,000
Property Total	6,520,274	312,293	5,112,981	-	1,095,000

Building funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Anderson Road Family Centre	42,350	-	-	42,350	-
Ashburton Community Centre - minor works	20,000	-	-	20,000	-
Auburn South Preschool (Anderson Park)	60,000	-	-	60,000	-
Camberwell Fresh Food Market Improvements	192,346	-	-	192,346	-

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Canterbury Community Precinct (Renewal)	2,000,000	-	-	-	2,000,000
Canterbury Sportsground	900,000	-	-	900,000	-
Estrella Preschool	15,000	-	-	15,000	-
Ferndale Park	135,000	-	-	135,000	-
Fordham Avenue Kindergarten	850,000	-	-	850,000	-
Frog Hollow pavilion	155,000	-	-	155,000	-
Hartwell South Reserve	20,000	-	-	20,000	-
Hawthorn Community House - minor works	40,000	-	-	40,000	-
Highfield Park	20,000	-	-	20,000	-
Kew Croquet Club pavilion	174,105	-	-	174,105	-
Lewin Reserve	200,000	-	-	200,000	-
Lynden Park	90,000	-	-	90,000	-
Maranoa Gardens Groundskeeper building	25,000	-	-	25,000	-
New public toilets	119,947	-	-	119,947	-
North Balwyn Senior Citizens Centre - Marwal Avenue	60,000	-	-	60,000	-
Rowen Street Kindergarten	9,159	-	-	9,159	-
Through Road Childcare Centre	206,599	-	-	206,599	-

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Tuck Stand feasibility study	60,000	-	-	-	60,000
Willsmere Park pavilion	1,117,000	-	-	1,117,000	-
Y St Ashburton - Community Services building	8,768	-	-	8,768	-
Building Total	6,520,274	-	-	4,460,274	2,060,000
Property Total	6,520,274	-	-	4,460,274	2,060,000

Infrastructure

Parks, open space and streetscapes expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Dog off leash park	20,000	-	-	20,000	-
Oval fences renewal program	130,000	-	130,000	-	-
Shopping Centre Improvement Plan - Investigation and design	20,000	20,000	-	-	-
Solar lighting in parks	60,000	60,000	-	-	-
Parks, open space and streetscapes Total	230,000	80,000	130,000	20,000	-

Parks, open space and streetscapes funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Dog off leash park	20,000	-	-	20,000	-
Oval fences renewal program	130,000	-	-	130,000	-
Shopping Centre Improvement Plan - Investigation and design	20,000	-	-	20,000	-
Solar lighting in parks	60,000	-	-	60,000	-
Parks, open space and streetscapes Total	230,000	-	-	230,000	-

Roads expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Balwyn Pedestrian operated signals	400,000	-	400,000	-	-
Roads Total	400,000	-	400,000	-	-

Roads funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Balwyn Pedestrian operated signals	400,000	-	-	400,000	-
Roads Total	400,000	-	-	400,000	-

Recreational, leisure & community facilities expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Neighbourhood Shopping Centre Improvements Pilot - Maling Road	246,555	-	-	246,555	-
South Camberwell Tennis Club accessibility upgrade	4,350	4,350	-	-	-
Sportsground Training Lights renewal program	430,665	-	430,665	-	-
Recreational, leisure & community facilities Total	681,570	4,350	430,665	246,555	-
Infrastructure Total	1,311,570	84,350	960,665	266,555	-

Recreational, leisure & community facilities funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Neighbourhood Shopping Centre Improvements Pilot - Maling Road	246,555	-	-	246,555	-
South Camberwell Tennis Club accessibility upgrade	4,350	-	-	4,350	-
Sportsground Training Lights renewal program	430,665	-	-	430,665	-
Recreational, leisure & community facilities Total	681,570	-	-	681,570	-
Infrastructure Total	1,311,570	-	-	1,311,570	-

Plant and Equipment

Computers and telecommunications expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Payroll System Upgrade	175,460	175,460	-	-	-
Computers and telecommunications Total	175,460	175,460	-	-	-

Computers and telecommunications funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Payroll System Upgrade	175,460	-	-	175,460	-
Computers and telecommunications Total	175,460	-	-	175,460	-

Fixtures, fittings and furniture expenditure types

Capital works area	Project cost \$	New \$	Renewal \$	Upgrade \$	Expansion \$
Library IT Hardware renewal	500,000	-	500,000	-	-
Fixtures, fittings and furniture Total	500,000	-	500,000	-	-
Plant and Equipment Total	675,460	175,460	500,000	-	-

Fixtures, fittings and furniture funding sources

Capital works area	Total funding source \$	Grants \$	Asset Sales \$	Council Cash \$	Borrowings \$
Library IT Hardware renewal	500,000	-	-	500,000	-
Fixtures, fittings and furniture Total	500,000	-	-	500,000	-
Plant and Equipment Total	675,460	-	-	675,460	-

Total of works carried forward from the 2021-22 year

- **Project cost - \$8,507,304**
 - New – \$572,103
 - Renewal – \$6,573,646
 - Upgrade – \$266,555
 - Expansion – \$1,095,000
- **Total funding source \$8,507,304**
 - Grants – NA
 - Asset Sales – NA
 - Council Cash – \$6,447,304
 - Borrowings – \$2,060,000

Total of works carried forward by type

Property

- **Project cost – \$44,434,322**
 - New – \$13,420,954
 - Renewal – \$24,896,259
 - Upgrade – \$300,260
 - Expansion – \$5,816,849
- **Total funding source \$44,434,322**
 - Grants – \$835,000
 - Asset Sales – \$4,720,000
 - Council Cash – \$19,179,322
 - Borrowings – \$19,700,000

Plant and Equipment

- **Project cost – \$5,074,890**
 - New – \$470,490
 - Renewal – \$4,604,400
 - Upgrade – NA
 - Expansion – NA
- **Total funding source \$5,074,890**
 - Grants – NA
 - Asset Sales – NA
 - Council Cash – \$5,074,890
 - Borrowings – NA

Infrastructure

- **Project cost – \$29,380,519**
 - New – \$3,053,764
 - Renewal – \$24,094,576
 - Upgrade – \$2,014,679
 - Expansion – \$217,500
- **Total funding source \$29,380,519**
 - Grants – \$1,781,433
 - Asset Sales – NA
 - Council Cash – \$27,599,086
 - Borrowings – NA

Grand total of all new works and works carried forward

- **Project cost – \$78,889,731**
 - New – \$16,945,208
 - Renewal – \$53,595,235
 - Upgrade – \$2,314,939
 - Expansion – \$6,034,349
- **Total funding source \$78,889,731**
 - Grants – \$2,616,433
 - Asset Sales – \$4,720,000
 - Council Cash – \$51,853,298
 - Borrowings – \$19,700,000

8. Rates and charges

This section presents information about rates and charges that the Act and the Regulations require to be disclosed in the Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue, accounting for 77% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022-23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Boroondara community.

1 Rates and charges

Rates and charges are required by the Act and Regulations to be disclosed in Council's budget.

1.1 The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

Type or class of land	Forecast Actual 2021-22	Budget 2022-23	Change \$	Change %
General rates	165,514,722	169,984,617	4,469,895	2.6%
Supplementary rates and adjustments	900,000	900,000	0	0.0%
Waste management charge	31,510,000	31,686,000	176,000	0.6%
Interest on rates and charges	625,000	550,000	-75,000	-13.6%
Special rate schemes	1,419,378	1,374,555	-44,823	-3.3%
Less early payment discount	(855,944)	(857,016)	-1,072	0.1%
Cultural Recreation charges	54,753	56,002	1,249	100.0%
Total rates and charges	199,167,909	203,694,158	4,526,249	2.2%

1.2 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	Budget 2021-22 cents/\$CIV	Budget 2022-23 cents/\$CIV	Change
General rate for rateable residential properties	0.13720849	0.12653020	-7.8%
General rate for rateable non residential properties	0.13720849	0.12653020	-7.8%

1.3 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Forecast 2021-22 \$	Annualised rates levies 2021-22 \$	Budget 2022-23 \$	Percentage change from annualised rates levied 2021-22 Change
Rateable residential	154,790,063	156,334,249	159,741,530	2.18%
Rateable non residential	10,724,659	10,727,129	10,243,088	-4.51%
Total rateable residential and non residential	165,514,722	167,061,377	169,984,617	1.75%
Total estimated amount to be raised	165,514,722	167,061,377	169,984,617	1.75%

* Cultural and recreational properties are excluded from the State Government's Fair Go Rates System rate cap calculation.

1.4 Fair Go Rates System Compliance - Boroondara City Council is fully compliant with the State Government's Fair Go Rates System

	Forecast 2021-22	Budget 2022-23
Number of rateable properties	78,974	79,736
Base average rate	\$2,064.84	\$2,095.18
Maximum rate increase (set by the State Government)	1.50%	1.75%
Capped average rate	\$2,095.81	\$2,131.84

	Forecast 2021-22	Budget 2022-23
Maximum general rates revenue	\$165,514,725	\$ 169,984,617
Budgeted general rates revenue	\$165,514,722	\$ 169,984,617

1.5 The estimated total amount to be raised by rates

Additional rate revenue	Budget 2021-22 \$	Budget 2022-23 \$	Change
Total rates to be raised (incl additional rate revenue)	167,131,963	171,402,156	2.55%
Special rate schemes	1,573,185	1,374,555	-12.63%
Supplementary valuations	900,000	900,000	0.00%
Early payment of rates discount	(855,944)	(857,016)	0.13%

1.6 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	Budget 2021-22 Numbers	Budget 2022-23 Numbers	Change
Rateable residential	73,203	73,936	1.0%
Rateable non residential	5,771	5,800	0.5%
Total number of assessments	78,974	79,736	0.96%

1.7 The basis of valuation to be used is the Capital Improved Value (CIV)

1.8 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	Budget 2021-22 \$	Budget 2022-23 \$	Change
Rateable residential	112,813,765,000	126,247,750,000	11.9%
Rateable non residential	7,816,323,000	8,095,370,000	3.6%
Total	120,630,088,000	134,343,120,000	11.4%

1.9 The proposed unit amount to be levied for each type of charge under section 162 of the Act

Annual service charge for collection and disposal of refuse for residential, non residential land and non rateable land where utilised

Type of charge	Per Rateable Property Budget 2021-22 \$	Per Rateable Property Budget 2021-23 \$	Change
(i) 240 litre bin (Only applies to households with four or more people)	1,160	1,161	0.1%
(ii) 240 litre bin commercial	1,160	1,161	0.1%
(iii) 240 litre bin concession (The 240 litre bin concession rate will only apply for those with a specific medical condition requiring a larger bin size)	954	955	0.1%
(iv) 120 litre bin residential and other	477	477	0.0%
(v) 120 litre bin commercial	477	477	0.0%
(vi) 80 litre bin residential and other	261	262	0.4%
(vii) 80 litre bin commercial	261	262	0.4%

Type of charge	Per Rateable Property Budget 2021-22 \$	Per Rateable Property Budget 2021-23 \$	Change
(viii) Minimum charge for each residential property (Except for vacant land and those residential properties required to service own refuse disposal as a condition of a town planning permit where a waste environmental levy is imposed as a contribution to waste and rubbish collection from public spaces).	261	262	0.4%
(ix) Waste environmental levy residential and other	120	120	0.0%
(x) Waste environmental levy commercial	120	120	0.0%

NB Refuse collection includes collection of all household rubbish, commingled recyclables and green waste.

1.10 The estimated amount to be raised for each type of charge to be levied compared to the previous years

Annual service charge for collection and disposal of refuse for residential, non residential land and non rateable land where utilised

Type of charge	Budget 2021-22 \$	Budget 2021-23 \$	Change
(i) 240 litre bin (Only applies to households with four or more people)	4,353,000	4,317,000	-0.8%
(ii) 240 litre bin commercial	1,442,000	1,464,000	1.5%
(iii) 240 litre bin concession (The 240 litre bin concession rate will only apply for those with a specific medical condition requiring a larger bin size)	68,000	81,000	19.1%
(iv) 120 litre bin residential and other	16,933,000	16,945,000	0.1%
(v) 120 litre bin commercial	541,000	545,000	0.7%

Type of charge	Budget 2021-22 \$	Budget 2021-23 \$	Change
(vi) 80 litre bin residential and other	6,206,000	6,219,000	0.2%
(vii) 80 litre bin commercial	192,000	195,000	1.6%
(v) Minimum charge for each residential property (Except for vacant land and those residential properties required to service own refuse disposal as a condition of a town planning permit where a waste environmental levy is imposed as a contribution to waste and rubbish collection from public spaces)	393,000	413,000	5.1%
(ix) Waste environmental levy residential and other	1,095,000	1,198,000	9.4%
(x) Waste environmental levy commercial	287,000	309,000	7.7%
Total	31,510,000	31,686,000	0.6%

NB The percentage change varies across categories due to change in property numbers for each charge type. Refuse collection includes collection of all household rubbish, commingled recyclables and green waste.

1.11 The estimated total amount to be raised by all rates and charges compared with the previous financial year (includes Cultural and Recreational properties)

Type of charge	Budget 2021-22 \$	Budget 2021-23 \$	Change
Rates and charges	\$198,696,716	\$203,144,158	2.2%

1.12 There are no known significant changes, which may effect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be effected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that non residential land becomes commercial land and vice versa.

1.13 Differential rates

1.14 Rates to be levied under Section 161 and 161A of the Act

Council has not raised rate income by levying rates under a differential rates scheme.

8.1 Properties rated under the Cultural & Recreational Lands Act 1963 (CRLA)

Under the CRLA, provision is made for a Council to effectively grant a rating concession to the holder of any “recreational lands” which meet the test of being “rateable land” under the Act. At the time of Budget there are five properties which are “recreational lands” under the CRLA.

Council will declare the rate equivalent amount for properties which have been identified as “CRL properties” in accordance with Section 4 of the CRLA. The CRLA provides that “an amount be payable in lieu of rates in each year being such amount as the municipal council thinks reasonable having regard to the services provided in relation to such lands and having regard to the benefit to the community derived from such recreational lands”.

The eligible CRL properties listed below will be levied a rate equivalent payment and will be calculated for each of them as 50% of the general rates that would otherwise have been payable having regard to the services provided and the benefit to the community derived from them, at the times and in the manner prescribed by the CRLA.

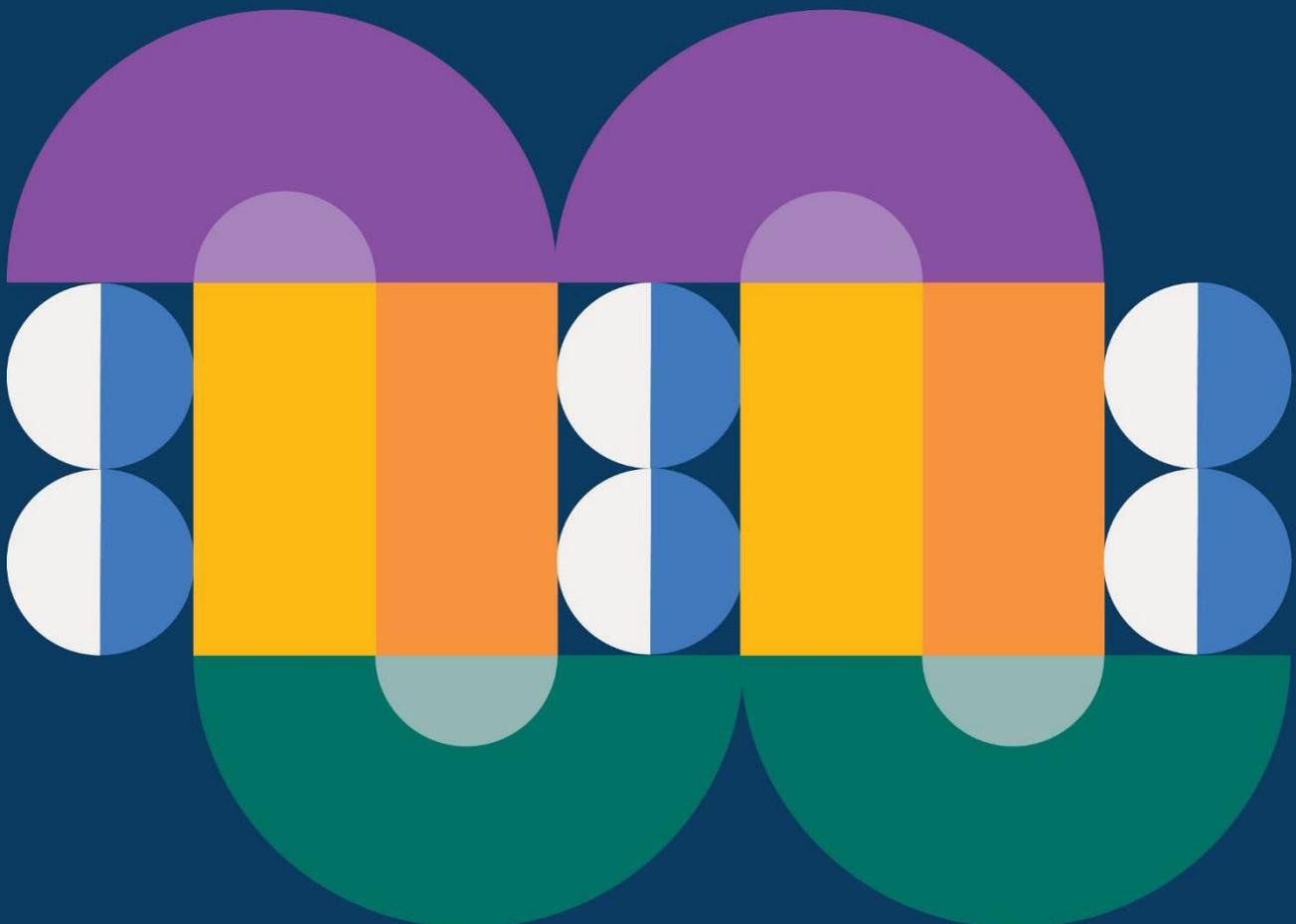
The rate equivalent amount came into effect and was payable from 2021-22, subject to an annual assessment each time a new valuation of the CRL properties is returned to Council (see Section 4(3) CRLA).

Name	Address	Budget 2021-22 Charge	Budget 2022-23 Charge
Kew Golf Club	120 Belford Road, Kew	12,294	12,470
Green Acres Golf Club	51 Elm Grove, Kew	21,055	6,327
Grace Park Tennis Club	2 Hilda Crescent Hawthorn	4,116	11,704
Melbourne Cricket Club Foundation	37 - 41 Glen Street Hawthorn	10,977	21,263
Auburn Bowling Club	2B Munro St, Hawthorn East	6,312	4,239
Total Cultural and Recreation charges	-	54,753	56,002

Long Term Strategies

This section includes the following analysis and information:

- 9. Financial Strategy Principles
- 10. Rating Information
- 11. Borrowing Strategy



9. Financial Strategy Principles

9.1 Long Term Financial Plan

A budget has been prepared for the four year period ending 30 June 2026. The Budget is in turn set within the Long Term Financial Plan to assist Council to adopt a budget within a longer term financial framework. The Financial Plan provides a 10 year financially sustainable projection regarding how the actions of the Council Plan may be funded to achieve the Community Vision. Council's Long Term Financial Plan 2021-22 to 2030-31 was adopted by Council on 25th October 2021.

The Budget is supported by the following series of Financial Strategy Principles that guide the planning of the Financial Plan.

9.2 Financial Strategy Principles

9.2.1 Principles relating primarily to the operating budget:

Sustainable Budgeting Principle

Council will implement a sustainable budget and financial strategy that caters for short and long- term planning responsibilities.

Community expectations are a key driver of the strategy, as reflected in the Council Plan, and Council strives to adequately resource current and future need across the City. Council has limited financial and non- financial resources and faces wide-ranging and complex community needs.

Council is committed to delivering an annual operating surplus to provide funds for capital projects and infrastructure renewal, for both current and future generations.

When identifying sources of revenue and determining expenditure needs, Council will ensure that these community needs can be adequately addressed in the future.

Rating Revenue Principle

Council will comply with the Victorian Government's rate capping legislation which limits rate increased to an amount set by the relevant Minister.

A rating strategy included in the Revenue and Rating Plan that determines the allocation of rate contributions across the municipality will be considered by Council each term.

'Special Rate Schemes' may be used to provide direct benefits to clearly identified ratepayer groups, such as retail shopping centres.

Pricing of Services Principle

Council will set fees and charges for services having regard to Council's Pricing Policy and specific fee policies in applicable areas of Council, while incorporating cost recovery principles and marketplace competition. User capacity to pay, equity in the subsidisation of services, community service benefits, statutory or service agreement limitations, and results of benchmarking of similar services, also impact the striking of a fee or charge.

Council will decide on the levels of cost recovery that are suitable for each service. The accurate measurement of costs, including overheads, enables identification of any level of

subsidy provided to a service. This information further contributes to the pricing of services model.

Council does not have discretion to alter fees and charges set by the Victorian Government, however will continue to advocate for these fees to be set at levels where cost recovery is possible.

Where service fees provide a surplus, the funds will be used to maintain the general level of services in the City.

In order to maintain the relationship between the cost of a service and the fee charged for the provision of the service, in the absence of a public policy requirement, fees and charges will be increased annually in line with either labour costs, Consumer Price Index inflation or direct cost increases.

Council considers pricing signals and/or price disincentives as legitimate methods to encourage behavioural changes consistent with relevant Council policies.

Waste Management Principle

Council will use waste management pricing strategies that encourage waste avoidance, minimisation and recycling, and these will be supported by educational programs and appropriate services.

The identification and separate billing for a waste service is intended to encourage and promote waste minimisation in the community.

Council seeks to recover costs for these services.

Intergovernmental Funding Principle

Council supports the Intergovernmental Agreement that requires other levels of government to fully fund services delivered on their behalf. Council will maximise the level of grants and subsidies received from Victorian and Australian Governments to achieve a better share of government taxes for the Boroondara community.

Where cost shifting from other levels of government is apparent, Council will communicate to its community the impacts of these cost impositions. Access to growth grants revenue is critical to meet the demands of a growing economy.

Funds received from other levels of government will normally be expected to meet the full direct and indirect costs of providing those services. Council opposes cost shifting from other levels of government and may not contribute funding or assets to services that are the responsibility of other levels of government. In circumstances where Council provides a subsidy to a service, a determination will be made ensuring the contribution does not outweigh the community benefit.

Employee Costs Principle

Council will attract and retain suitable staff through remuneration levels and workplace policies, while ensuring that there is effective and efficient management of staff costs and number of employees.

The cost of employment is a major budget component in the provision of Council services. Council values committed staff and recognises their critical role to the wellbeing of the Boroondara community.

As articulated in Council's People Strategy, Council remains committed to the provision of fair pay, learning and development for staff and a workplace culture appropriate for an Employer of Choice.

Priority Projects Expenditure Principle

Council will separately fund projects of a non-recurring operating nature.

Priority projects that are not started or completed within the budget year are subject to future budget and planning considerations. These projects will be reassessed against any revised Council priorities.

Management of Expenditure Principle

Council will review all Council expenditure. Fundamental to this process is community consultation and benchmarking of cost and quality standards of service and efficiency against like services in the public and private sectors.

Ongoing commitment to a customer centric service model is integral to this principle.

Where possible, increased service levels, or increases in demand for a service, are to be provided or funded through productivity gains.

Ongoing service reviews will assess services in accordance with:

- a demonstrated community need
- stakeholder views
- access, equity of need and benefit to the community
- community expectation of service level and quality
- legislative imperatives
- identification of alternative providers, both public and private
- Council's capacity to provide the service
- the availability of Victorian or Australian Government funding
- budget priorities.

Amended Budget Principle

Council will amend the Budget for internal management reporting purposes to ensure prudent and transparent budgeting and financial planning.

Council will ensure a rigorous approach to budget management. The Budget will be amended where necessary following finalisation of the annual accounts.

Amended budgets enable Council to review and approve variances to revenue and expenditure resulting primarily from external factors, ensuring accountability and optimal

budget control for management reporting purposes. Amendments to the adopted budget will be considered under the following circumstances: -

- additional income has been received
- reduction in income due to identified reasons
- transactions required subsequent to finalisation of end of year accounts
- expenditure increases matching additional income
- additional non discretionary expenses
- deferred expenditure
- sound accounting processes to meet audit requirements.

In the circumstance where additional cash surplus is identified (after taking into account cash requirements of future years), opportunities to reduce planned borrowings should be considered prior to allocation of new expenditure.

New expenditure identified (if any) should be considered within the overall priority listing of works across the City. This may include bringing forward foreshadowed works in a staged approach. Existing commitments of staff and project management resource will be considered to ensure deliverability prior to endorsement of additional expenditure.

The Annual Report will detail performance against the original Budget as adopted by Council as the Budget.

9.2.2 Principles relating primarily to management of Council assets:

Asset Management Principle

Council will provide well-maintained community assets that are fit for their purpose and provide best possible community benefit. Council's budget and long-term strategy will commit, with specific budget provision, an appropriate level of expenditure to ensure ongoing asset maintenance and renewal.

Council will plan and appropriately resource the necessary work on infrastructure to ensure that all assets are maintained fit for purpose. Accurate asset data and condition assessments will be drawn upon to inform the annual budgeting and works programs.

Asset management involves anticipating and managing risk and asset failures. Council is committed to increasing expenditure on asset renewal in order to sustainably manage its community infrastructure. Appropriate expenditure is allocated to ensure that compliance and safety regulations are addressed for all assets.

The separate asset renewal component of total capital works expenditure will be based on needs identified in asset renewal plans that will include amounts sufficient to fund renewal of our assets to agreed standards as established in the asset management plans.

Each asset renewal obligation will be determined by the asset renewal provision based on the replacement cost and remaining useful life of the asset to meet minimum community standards established through the asset management plans.

Council will maintain a capital sustainability index of greater than one-to-one until the assets have reached standards defined in the asset management plans. The sustainability index is defined as the ratio of renewal expenditure on infrastructure assets compared to the annual depreciation expense incurred by these assets.

Council will seek the most effective community outcome from the application of asset renewal funds, which may not necessarily result in the replication of existing facilities, but could involve the adaptive re-use of an asset. In such circumstances, asset renewal funds will complement new and upgrade funding as appropriate.

Creating Community Assets Principle

Council will ensure that the community has access to required community infrastructure, located to meet community needs and city wide priorities and designed with regard to current and future needs.

Construction and acquisition of new community assets must respond to existing needs, new identified needs or adopted strategies. Such facilities must remain within the limitations of Council's financial and resource capacity and provide clear and tangible benefits. Opportunities for community partnerships to develop assets will be pursued.

In reviewing any proposal, Council will consider the financial mechanisms available to assign the capital costs to current and future generations. Asset substitution can be a source of finance where a newly-created asset consolidates services and the vacated asset becomes available for sale.

Analysis of the creation of new assets will also consider contributions to the public realm, environmental and social benefits. The financial analysis will have regard to consequent operational maintenance and renewal costs.

Property Holdings Principle

Council will manage, acquire and dispose of property in the best interest of the Boroondara community. Council recognises the importance of property holdings over the long term to community wellbeing.

Assets will only be considered for disposal where there is no clear Council or community need for that asset in the foreseeable future. All property considered for disposal will undergo a thorough evaluation based on both financial and community benefit factors. Open space will not be sold unless replaced by areas of equal size and/or value. Any proceeds derived from property realisation will be directed towards funding land acquisition, new/upgrade capital works or debt reduction and will not be used to fund operating expenditure. Council will not necessarily hold property that has no current or future identified purpose, or if that purpose can be met more effectively in other ways.

Existing holdings or strategic acquisitions must meet existing needs, new identified needs or adopted strategies. To enhance community benefit opportunities for the alternative use of property (including asset realisation) will be investigated.

Regular reviews of asset holdings will be conducted to identify opportunities for asset realisation. Asset management plans, asset usage, land use planning documents and community benefit will be considerations in such reviews.

Council Reserves Principle

Council will maintain a series of cash backed reserves for use in predefined circumstances.

Due to legislative limitations, local government is unable to undertake borrowings not pre-approved through the Budget process. For this reason Council will hold cash backed reserves for use in pre-defined circumstances.

Due to the nature of these funds, and potential for immediate use, the cash will not be considered as part of Council's internal budgeting and management reporting processes. They will be treated as a source of funds only available for the stated purpose. The only other potential use for these funds is the retirement of existing Council debt.

Until these funds are used for the stated purpose the cash contained within these reserves will be managed in line with Council's Investment Policy.

These reserves will be held as assets in Council's balance sheet and the cash within the fund will be available for the predefined purposes outlined in the below Strategic Acquisition Fund, Open Space Development Fund and the Defined Benefit Superannuation Fund.

Strategic Acquisition Fund

A fund for the purpose of acquiring new assets.

As strategic parcels of land may become available at short notice, Council has created a Strategic Acquisition Fund. This fund allows for the acquisition of strategic assets within the municipality as they become available.

The Strategic Acquisition Fund will be available for the purpose of acquiring new strategic assets where they are required for the provision of community services or for additional public open space.

Open Space Development Fund

A fund for the purpose of acquiring land for use as public open space.

As strategic parcels of land may become available at short notice, Council has created an Open Space Development Fund. This fund allows for the acquisition of land within the municipality for conversion to public open space as it becomes available.

Defined Benefit Superannuation Fund

A fund for the purpose of meeting potential defined benefit superannuation calls as they arise.

All councils in Victoria have a legal obligation to provide additional funds to the Local Government Defined Benefit Superannuation Fund (LGDBF) should a shortfall in the superannuation funds vested benefit index occur.

To ensure that services to the community are not otherwise affected and in order for Council to meet its obligations, Council has established its own Defined Benefit Superannuation Reserve for use should a call be made by the LGDBF trustee.

Concept Master Plan Principle

Council will ensure that the short and long-term interests of the community are appropriately addressed. Concept Master Plans are an aid to future planning for the allocation of resources.

Concept Master Plans do not represent a commitment to implement all components of the plan, which will be reviewed at regular intervals, and may be subject to change. The Concept Master Plan components will be considered annually as part of the budget process, in conjunction with all Council Plan and Budget priorities.

Concept Master Plans must inform asset management plans and future works planning.

9.2.3 Principles relating primarily to management of Council financial position:

Financial Principle

Council will fund all operating and capital expenditure in a prudent, ethical and responsible manner. Council will seek and accept external funding contributions to a project where the acceptance of the funding will not compromise Council's principles or objectives.

Council will seek to maximise all external funding opportunities, including transfers from other levels of government and other financing opportunities where appropriate, and having regard to the financial impacts and outcomes for the community. Following the decision to proceed with a project, external funding commitments will be formalised through a Heads of Agreement.

While an external funding opportunity should be part of the overall project, its consideration should remain only one factor in the decision-making process. Accordingly, care should be taken to not inappropriately commit Council to the acceptance of funding opportunities before the project is determined as suitable and of immediate priority. This is necessary to avoid the unreasonable distortion of Council's priorities due to the availability of external funding.

Debt within prudent levels is considered to be a legitimate funding source, particularly for the creation of income-generating assets and new or extended assets servicing current and future generations.

Council will note and monitor the Victorian Auditor-General's Office (VAGO) Financial Sustainability Risk Assessment Criteria being:

- Net result
- Adjusted underlying result
- Liquidity
- Internal Financing
- Indebtedness
- Capital Replacement
- Renewal Gap

Council will Endeavor to remain in the low risk category for these criteria in each year of the Long Term Financial Plan. In the case where operational or investment imperatives require, in a particular year(s), that one or more of these criteria will be assessed as a

medium risk, Council's Long Term Financial Plan must demonstrate future capacity to recover to low risk status.

Council, unless faced by exceptional circumstances will not endorse decisions generating financial outcomes resulting in high risk outcomes according to these criteria.

Cash Management Principle

Council will monitor its Working Capital Ratio (current assets/current liabilities) to ensure the maintenance of the required level of cash to meet operational requirements.

The target for the ratio will remain at or above 1.20 to 1 plus:

- the provision of a cash contingency of 0.5% of general rate revenue for works in response to emergency situations e.g. storm event, and
- cash held in Council's endorsed reserves (see Council's Reserves Principle).

Where operational or investment imperatives require, in a particular year(s), that the ratio falls below 1.20 to 1, Council's Long Term Financial Strategy must demonstrate future capacity to recover to the target level but Council should not fall below a level of 1:1 in any year.

Council will maximise the return on cash funds invested and ensure investment placements remain within ethical and legislative constraints.

Outstanding debtors will be converted to cash by adopting commercial practices and benchmarks.

10. Rating Information

This section of the Budget contains information on Council's foreshadowed rating levels including strategy development, assumptions underlying the current year rate increase and rating structure.

10.1 Rating context

The *Local Government Act 2020* requires each Council to prepare a Revenue and Rating Plan to cover a minimum period of four years following each Council election. The Revenue and Rating Plan establishes the revenue raising framework within which the Council proposes to work. The plan is an important part of Council's integrated planning framework, all of which is created to achieve our vision in the Boroondara Community Plan (incorporating the Municipal Public Health and Wellbeing Plan).

In developing the budget, rates and charges were identified as an important source of revenue. Rate revenue continues to be the major income stream for most local governments. In reviewing comparative data, Boroondara receives less government grant assistance and is more dependent on rate revenue than many other local governments. Rates and charges comprise 77% of total income in 2021-22.

While operating grants total \$15.25 million in 2022-23, all but \$4.97 million are tied grants which require Boroondara to perform a service on behalf of the State or Federal government. In most cases the tied grants do not adequately fund the service provided and additional rate revenue is required to subsidise these services. This is known as cost shifting to local government and is widely recognised across the sector as a major issue.

Boroondara does not benefit from untied grants to the same extent as most other local governments in Victoria. Many grants are adjusted by State and Federal Governments on the basis of capacity to pay and other socio-economic factors and therefore Boroondara is one of the lowest recipients with grant income equivalent to \$21.43 per resident in Boroondara (*Source 2021-22 Victorian Local Government Grants Commission Annual Allocation Report*).

10.2 Current year rates and charges

The 2022-23 operating position is predicted to be impacted by a number of external and internal influences, wage rises, general inflation increases, and new service initiatives. The general rate will increase by 1.75% and the waste collection costs will increase on average by 0.6% in 2022-23. This will raise total rates and charges for 2022-23 of \$203.58 million, including \$900,000 generated from supplementary rates. This amount also includes special rates and charges of \$1.38 million.

Waste service charges are set at a level that recovers the costs associated with the provision of waste services. Council also levies rates through special rate schemes and as a result of supplementary valuations.

The below table highlights the indicative rate increase over the forward four year period. These forward indexes are indicative only and are reviewed on an annual basis and are subject to change. The projections for 2024-2027 includes base rate increases aligned to the proposed rate cap which is determined by the Victorian Government. Future years are

estimated using Department of Treasury and Finance forecasts of the consumer price index, however Council is taking a conservative approach to the rate cap and have set this at 2.00% for future years.

Year	Rate increase %
2023	1.75%
2024	2.00%
2025	2.00%
2026	2.00%
2027	2.00%

10.3 Rate in the dollar

The City of Boroondara's 2022-23 Budget provides for a decrease in the rate in the dollar paid by ratepayers, a reduction from 0.13720849 cents in the dollar to 0.12653037 cents in the dollar.

A property in Boroondara at the median residential valuation in 2021 was valued at \$1,400,000 with a general rate of \$1,920.92. The new median valuation for 2022 according to the Victorian Valuer General is

\$1,500,000 and now attracts a general rate of \$1,897.96, a decrease in 2022-23 of \$22.96 per year or \$0.44 per week.

10.4 Rating structure

In accordance with the *Local Government Act 1989*, the method by which local governments are able to raise rate revenue is through use of valuations on properties within their municipalities.

Council rates are levied on the Capital Improved Value (CIV) of properties as determined by and certified by the Valuer General of Victoria. The Valuer General of Victoria has taken over the rateable property general valuation process from 1 July 2018 changing it to once a year rather than every two years.

The rating structure consists of one uniform rate for both residential and business property. These rates are structured in accordance with the requirements of Section 160 'Uniform Rate' of the Act.

Type or class of land	Budget 2021-22 cents/\$CIV	Budget 2022-23 cents/\$CIV	Change
General rate for rateable residential properties	0.13720849	0.12653020	-7.8%
General rate for rateable non residential properties	0.13720849	0.12653020	-7.8%

10.5 Cultural and Recreational Lands (CRL)

Under the Cultural and Recreational Lands Act 1963 (CRLA), provision is made for a Council to effectively grant a rating concession to the holder of any “recreational lands” which meet the test of being “rateable land” under the Act. At the time of Budget there are five properties which are “recreational lands”.

Council will declare the rate equivalent amount for properties which have been identified as “CRL properties” in accordance with Section 4 of the CRLA. The CRLA provides that “an amount be payable in lieu of rates in each year being such amount as the municipal council thinks reasonable having regard to the services provided in relation to such lands and having regard to the benefit to the community derived from such recreational lands”.

The eligible CRL properties will be levied a rate equivalent payment and will be calculated for each of them as 50% of the general rates that would otherwise have been payable. The rate equivalent amount came into effect and was payable from 2021-22, subject to an annual assessment each time a new valuation of the CRL properties is returned to Council (see Section 4(3) CRLA). Please refer to Section 8 - Rates and Charges for list of eligible CRL properties.

All CRL properties will be liable to pay Fire Services Property Levy, and will be required to pay waste charges as and when they utilise Council’s waste service.

Type or class of land	Budget 2021-22 cents/\$CIV	Budget 2022-23 cents/\$CIV
Rate concession - rateable Cultural and recreational	0.06860425	0.06326510

10.6 General revaluation of properties

Boroondara City Council has moved from biennial to annual valuations in line with the state government changes introduced from 1 July 2018. The valuation function is now centralised with the Valuer-General. A revaluation of all properties within the municipality was undertaken during the 2021-22 year. The revaluation date was 1 January 2022 and the value assessed will be applied to all rateable properties for the financial year 2022-23.

The outcome of the 2022 general revaluation has been a moderate change in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased by 10.34%. Of this increase, residential properties have increased by 10.81% and non-residential properties have increased by 3.55%.

The following tables summarise the valuation changes between the 2021 and 2022 general revaluations for all property types including analysis by suburb.

All property types

Property Type	No. Properties	2021 CIV	2022 CIV	CIV %change
Residential Vacant Land	775	\$1,529,565,000	\$1,761,275,000	15.15%
Houses	41,371	\$89,041,730,000	\$99,852,980,000	12.14%
Flats	1,681	\$968,840,000	\$1,040,760,000	7.42%
Units	29,938	\$22,211,850,000	\$23,389,910,000	5.30%
Specialty (Retirement)	18	\$118,600,000	\$131,550,000	10.92%
Non-residential - rateable	5,953	\$7,886,733,000	\$8,166,645,000	3.55%
Total	79,736	\$121,757,318,000	\$134,343,120,000	10.34%

Analysis by suburbs - all property types

Suburb	No. Properties	2021 CIV	2022 CIV	CIV % change
Ashburton	3,324	\$4,688,375,000	\$5,103,505,000	8.85%
Balwyn	6,447	\$10,354,082,500	\$11,075,997,500	6.97%
Balwyn North	8,316	\$13,651,982,500	\$15,482,805,000	13.41%
Camberwell	10,322	\$16,588,740,000	\$18,727,030,000	12.89%
Canterbury	3,437	\$7,658,670,000	\$8,189,295,000	6.93%
Deepdene	1,002	\$2,028,800,000	\$2,153,555,000	6.15%
Glen Iris	6,475	\$10,461,343,000	\$11,596,100,000	10.85%
Hawthorn	13,576	\$16,543,757,500	\$18,148,072,500	9.70%
Hawthorn East	8,504	\$10,620,440,000	\$11,535,902,500	8.62%
Kew	11,592	\$19,340,757,500	\$21,391,702,500	10.60%
Kew East	2,922	\$4,105,090,000	\$4,505,410,000	9.75%
Mont Albert	59	\$124,475,000	\$135,225,000	8.64%
Surrey Hills	3,760	\$5,590,805,000	\$6,298,520,000	12.66%
Total	79,736	\$121,757,318,000	\$134,343,120,000	10.34%

Property Type	No. Properties	2021 CIV	2022 CIV	CIV % change
Residential - rateable	73,783	\$113,870,585,000	\$126,176,475,000	10.81%
Non-residential - rateable	5,953	\$7,886,733,000	\$8,166,645,000	3.55%
Cultural and Recreational - rateable	5	\$79,810,000	\$88,520,000	10.91%
Total properties	79,741	\$121,837,128,000	\$134,431,640,000	10.34%

10.7 Waste Management Strategy

In 2017, Council adopted a revised Waste Minimisation and Recycling Strategy. The key objectives of this strategy are to reduce the amount of waste deposited at landfills maximizing recycling and achieve sustainable environmental outcomes by providing best practice services to the Boroondara community. An implementation plan has been developed setting out actions, priorities and resources required.

The following waste bin charges will apply in 2022-23:

Household waste bin size (landfill)	2021-22 charge	2022-23 charge
Waste environment levy residential and other	\$120.00	\$120.00
Waste environment levy commercial	\$120.00	\$120.00
80 litre & minimum waste charge residential and other	\$261.00	\$262.00
80 litre commercial	\$261.00	\$262.00
120 litre residential and other	\$477.00	\$477.00
120 litre commercial	\$477.00	\$477.00
240 litre (only for residential properties with four or more people in a household)	\$1,160.00	\$1,161.00
240 litre commercial (only for commercial properties)	\$1,160.00	\$1,161.00
240 litre concession (concessional fee for residential properties with a specific medical condition)	\$954.00	\$955.00

The net costs of waste management and associated services are recovered by Council through the waste management charges.

Costs considered in waste charges are waste to landfill (inclusive of taxes and levies), food organics and green organics waste service, the recycling service, hard-waste collection, operation of the Riversdale Road Transfer Station, Clayton Landfill, delivery of street sweeping services, public place waste and recycling services, and provision of waste collection in public parks, gardens, sportsgrounds and community buildings, bin renewal

requirements, disposal of electronic waste and waste management resources and overheads.

Waste bin fees and transfer station tipping fees have been set to recover the full costs of all of these services.

The 2022-23 Budget proposes an average increase of 0.6% in waste charges (inclusive of the Victorian government waste levy) which is linked directly to the cost of providing the waste services, priced on a full cost recovery basis. The levy changes are part of the State Government's Recycling Victoria package, a 10-year action plan to transition our waste and recycling sectors and encourage more recycling and reduce waste to landfill.

10.8 Rate payment options

In 2022-23, Boroondara will offer a wide range of options for the payment of rates and waste charges. Council has granted a 2.00% discount for early payment in full by 31 August 2022 of the rates bill.

Payment options include:

- One lump sum payment, with a 2.00% discount on the total rates bill, if payment is made in full, at the reduced amount, by 31 August 2022.
- One lump sum payment, in full, by 15 February 2023 (note, direct debit is available for this option).
- Four instalments, with payments required on 30 September, 30 November, 28 February, and 31 May. Direct debit option is also extended to the four instalments.
- A direct debit (interest free) payment plan. This plan provides for payment to be made by 10 monthly direct debits from your nominated bank. Full details of all payment options will be provided to ratepayers when rate notices are issued.

10.9 Late payment of rates

Where rates are not paid in full by the due instalment or lump sum payment date, Council is authorised to charge penalty interest on outstanding amounts at the penalty interest rate of 10% which is set by the state government and reviewed annually.

10.10 Rates and charges deferment and financial hardship

Council has a Rates and Charges Deferment and Financial Hardship Policy in place to provide assistance to ratepayers experiencing difficulty in paying their rates and charges. The policy is to enable a person liable for rates and charges and experiencing hardship, to make application to Council for assistance relating to rates and charges levied on a property under the *Local Government Act 1989*.

Where a ratepayer incurs late payment penalty interest and is eligible for the State Government Pensioner Rate Rebate, the penalty interest rate to apply shall be equal to Council's 2022-23 weighted average investment earning rate. Council's current weighted average investments earning rate as at 31 March 2022 was 0.30% per annum.

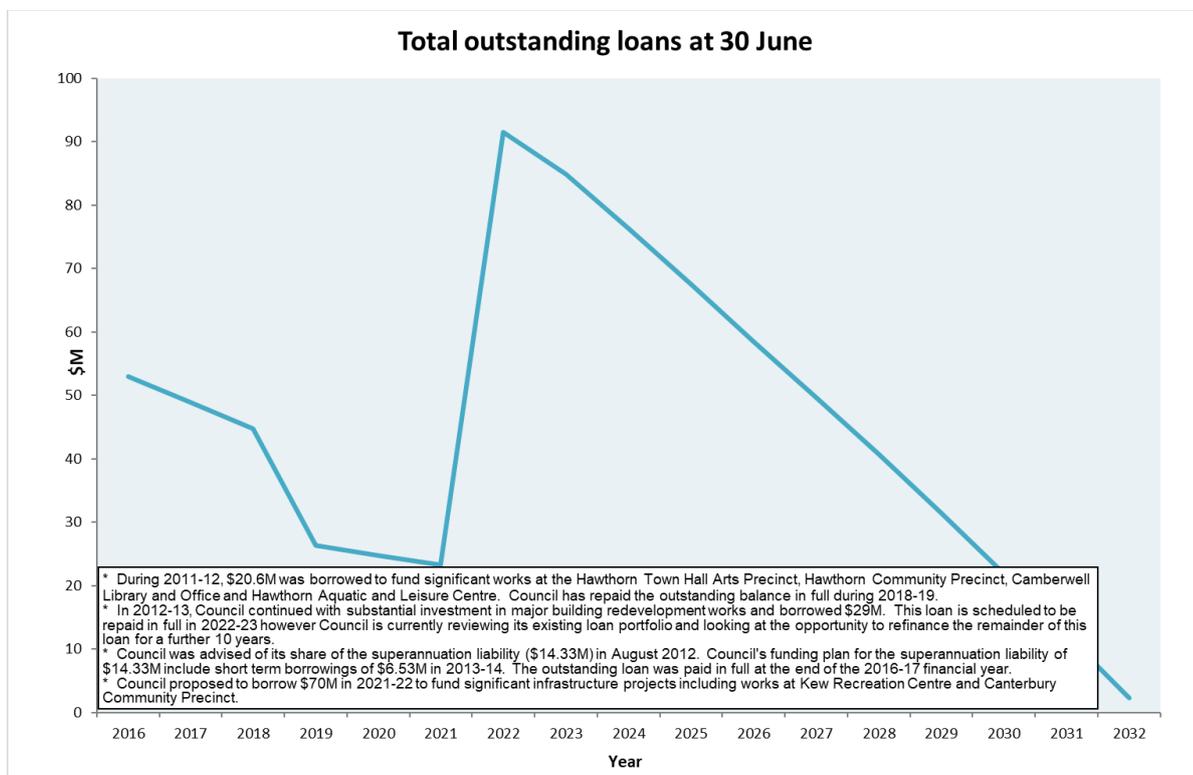
11. Borrowing Strategy

In developing the four year budget, borrowings have been identified as a funding source for the creation of income generating assets and assets servicing current and future generations. The following provides information on Council's existing and future planned loan portfolio.

11.1 Introduction

During the 2012-13 financial year borrowings of \$29 million were undertaken to fund major building works. The borrowings were at a fixed interest rate for 10 years and are due to be repaid in full in 2022-23. Council is currently reviewing its existing loan portfolio and looking at the opportunity to refinance the remainder of this loan for a further 10 years.

In 2014-2015, Council reviewed its existing loan portfolio and took the opportunity to refinance long term debt to a four year loan. This provided decreased interest rates and interest savings to the community as well as providing increased financial capacity to enable future infrastructure programs.



11.2 Future Borrowing Strategy

The borrowing strategy is to retire existing debt over time to free up capacity to undertake new borrowings for significant infrastructure projects for the community. Council's borrowing strategy allows for the investment in new infrastructure as well as the timely retirement of debt.

Council proposed to borrow \$70 million in 2021-22 to fund significant infrastructure projects including works at Kew Recreation Centre and Canterbury Community Precinct.

Council is currently reviewing its existing loan portfolio and looking at the opportunity to refinance its 2012-13 loan for a further 10 years during the 2022-23 year.

An assessment of alternative borrowing strategies will be conducted for each tranche of planned borrowings as they become due.

11.3 Existing borrowings

During the 2021-22 year \$1.67 million in principal repayments on existing borrowings have been made. The outstanding amount borrowed will be \$91.54 million as at 30 June 2022. The projected cost of servicing these borrowings will be \$2.12 million during 2021-22.

The following table sets out future proposed borrowings, based on the forecast position of Council as at 30 June 2022. The table also shows the results of prudential ratios that have previously been issued by the Victorian State Government.

Council is projected to be at low risk as defined by VAGO's financial sustainability risk indicator of Indebtedness through the entire period of the Long Term Financial Plan as shown below.

Long Term Strategies
Borrowing Strategy

Financial year ending	New borrowings \$'000's	Principal paid \$'000's	Interest expense \$'000's	Balance 30 June \$'000's	Adjusted Liquidity (Current assets/ Current liabilities) Council policy > 1.2 to 1	Liquidity	Internal financing	Indebtedness
2022	70,000	1,674	2,121	91,540	1.38	1.67	59.4%	35.4%
2023	19,700	26,362	2,781	84,877	1.29	1.68	88.3%	37.4%
2024	-	8,563	2,120	76,315	1.21	1.60	123.8%	33.3%
2025	-	8,803	1,876	67,512	1.03	1.44	109.7%	29.8%
2026	-	9,052	1,625	58,459	1.06	1.48	136.0%	24.9%
2027	-	8,773	1,390	49,686	1.15	1.58	137.2%	21.2%
2028	-	9,003	1,158	40,684	1.27	1.71	141.7%	17.5%
2029	-	9,240	920	31,443	1.40	1.85	142.9%	14.1%
2030	-	9,482	675	21,961	1.43	1.89	127.7%	10.6%
2031	-	9,731	423	12,231	1.46	1.93	129.2%	6.8%
2032	-	9,987	166	2,244	1.67	2.20	129.9%	5.6%
Total	89,700	110,670	15,256	-	-	-	-	-

Council monitors its Adjusted Working Capital Ratio (current assets/current liabilities) to ensure the maintenance of the required level of cash to meet operational requirements.

Council targets an adjusted working capital ratio of 1.2 to 1. The adjusted working capital ratio excludes Council adopted reserves which are funds held for a specific purpose and as such are not available for normal business operations (see Section 9 Financial Strategy Principles for further details). Where operational or investment imperatives require, in a particular year(s), that the ratio falls below the target, Council's Long Term Financial Plan must demonstrate future capacity to recover to the target level. The above table projects, that Council will achieve this outcome by 2032.

The table below shows information on borrowings specifically required by the Regulations.

Indicator	Forecast Actual 2021-22 \$'000	Budget 2022-23 \$'000
Total amount borrowed as at 30 June of the prior year	23,214	91,539
Total amount to be borrowed	70,000	19,700
Total amount projected to be redeemed	(1,674)	(26,362)
Amount of borrowings 30 June	91,540	84,877

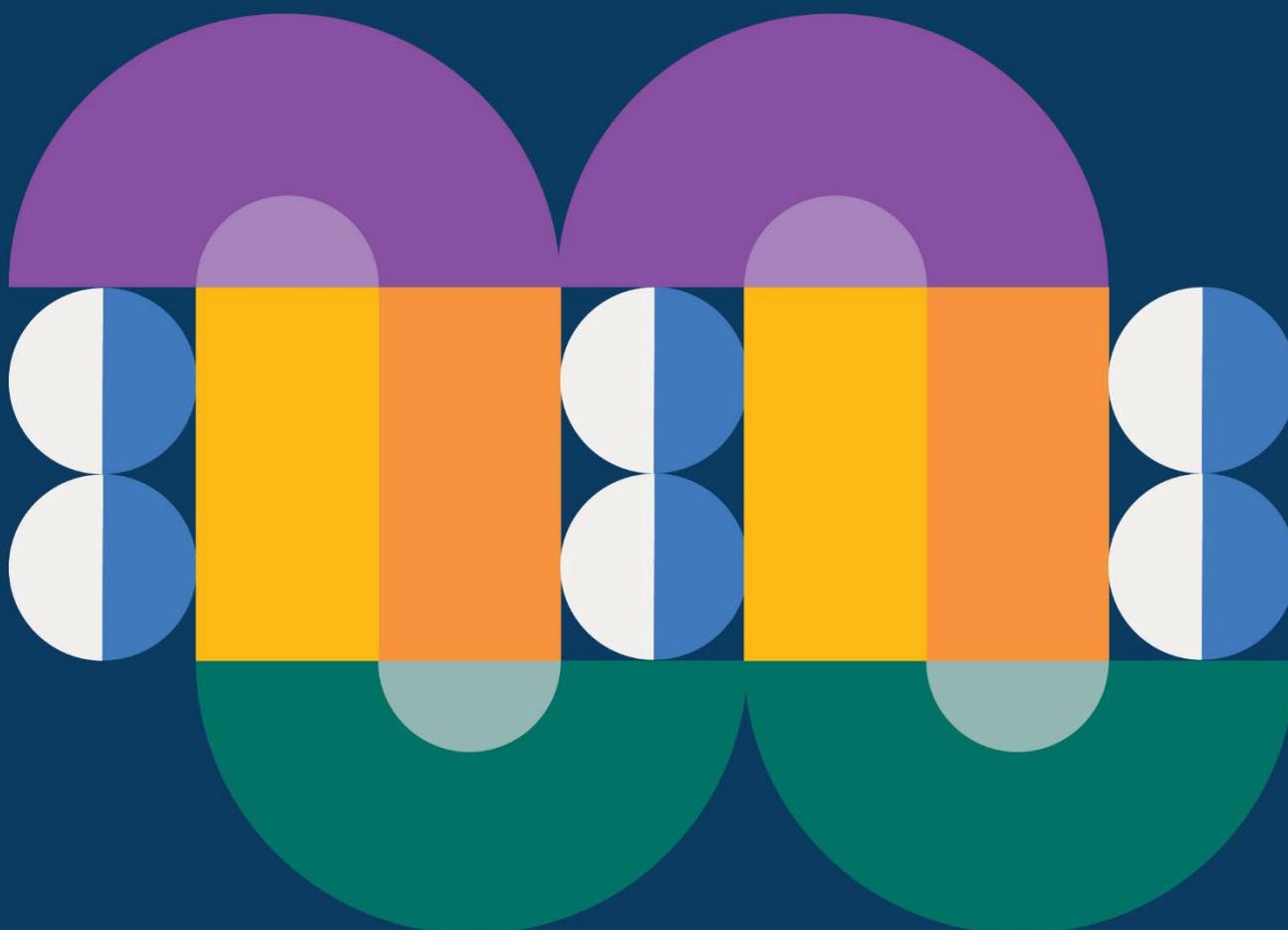
Appendices

Appendix A - Fees and Charges

Appendix B - Community Leases

Appendix C - Priority Projects Program

Appendix D - Capital Works Program



Overview to appendices

The following appendices include voluntary and statutory information which provide support for the analysis contained in Sections 1 to 11 of this report.

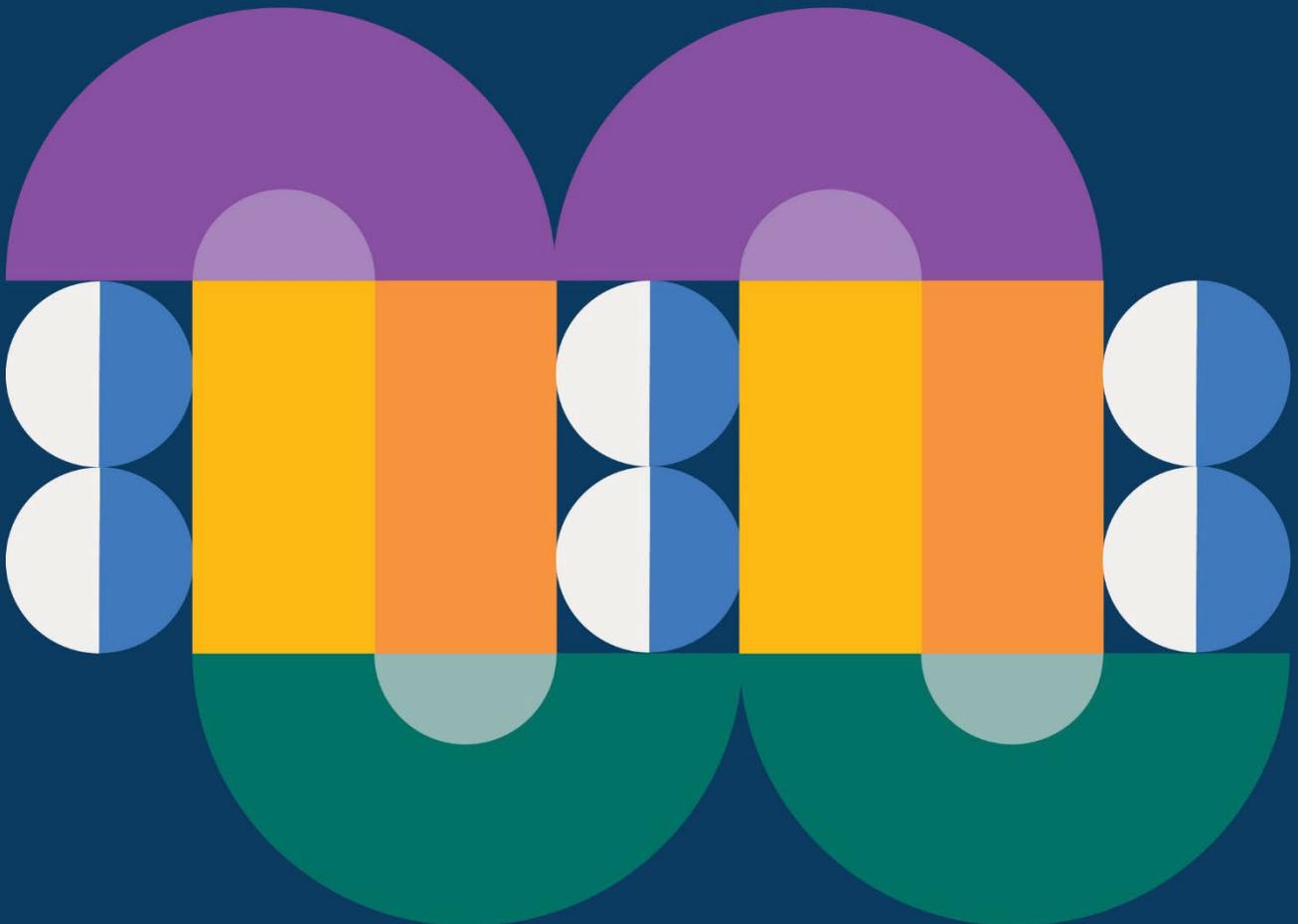
This information has not been included in the main body of the Budget report in the interests of clarity and conciseness. Council has decided that whilst the Budget report needs to focus on the important elements of the Budget and provide appropriate analysis, the detail upon which the Budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Fees and charges
B	Community leases
C	Priority Projects Program
D	Capital Works Program

Appendix A

Fees and Charges



Appendix A - Fees and charges index

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Appendix A - Fees and Charges

Introduction

The City of Boroondara provides a range of services to the community. Some of these services have an associated fee or charge levied.

Services funded by fees and charges provide enhanced community wellbeing. Council's Financial Strategy Principle on the Pricing of Services requires that fees and charges for services be set having regard to specific policies in applicable areas of Council, whilst incorporating cost recovery principles and marketplace competition.

Council's Pricing Policy ensures that fees are set in line with community support objectives in mind. When setting fees and charges factors considered include the users capacity to pay, equity in the subsidisation of services, community service obligations, statutory or service agreement limitations and results of benchmarking of similar services.

Council has considered that where cost recovery principles are adopted, fees and charges that have a substantial labour component in the delivery of the service be increased by the expected increase in labour costs. In 2022-23 this means that many fees and charges are increased by an average of 2.05%. This attempts to maintain the relationship of funding between user fees and general rate subsidy for each service.

Fees that do not contain a labour component to deliver the service are proposed to generally increase on average by the Victorian State Governments rate cap (forecast to be 1.75% in 2022-23).

Council user fees and charges are subject to change and will be amended in line with any increases determined by Council throughout the 2022-23 year.

Where fees are set by State Government statute (Statutory Fees); Council has no ability to alter the fee. These fees are fixed and result in a growing cost to the general ratepayer to provide services as the level of cost recovery is diminished over time. Fees will be amended in line with any increases should one be determined by State Government over the course of the 2022-23 year.

Waste Services - Charges

The fees for the provision of commercial and residential waste services are set at full cost recovery. The costs considered in waste charges are waste to landfill (inclusive of taxes and levies), food organics and green organics waste service, the recycling service, hard-waste collection, operation of the Riversdale Road Transfer Station, Clayton Landfill, delivery of street sweeping services, public place waste and recycling services, and provision of waste collection in public parks, gardens, sportsgrounds and community buildings, bin renewal requirements, disposal of electronic waste and waste management resources and overheads.

The 2022-23 Budget includes an average increase of 0.6% in waste charges (inclusive of the Victorian government landfill levy) which is linked directly to the cost of providing the waste services, priced on a full cost recovery basis. The Victorian Government waste levy is expected to increase by 18.9% or \$20.00 per tonne from \$105.90 to \$125.90 per tonne (an increase of \$490,000) in 2022-23. The waste levy changes are part of the State

Government's Recycling Victoria package, a 10-year action plan to transition our waste and recycling sectors and encourage more recycling and reduce waste to landfill.

Changes to GST Status

For GST purposes Council's fees and charges are currently subject to the following Australian Taxation Office (ATO) regulations as defined by:

A New Tax System (Goods and Services Tax) (Exempt Taxes, Fees and Charges) Determination 2011 (No. 1).

The GST legislation deems that Council's fees and charges are to include GST (taxable supply) unless they are identified for specific exemption from GST.

This determination under Section 81-5 of the GST Act identifies those Council fees and charges that are exempted from GST. The application of GST to the schedule of fees and charges is therefore based on current ATO legislation.

Council may be required to further amend the GST status of specific fees and charges when the ATO approves and issues further legislation or regulations. The impact of further ATO amendments may therefore require Council to alter prices in this schedule to reflect changes in the GST status of particular goods or services.

The full list of fees and charges is provided in the following pages. Some fees and charges may have different percentage increases due to rounding to improve ease of use or cash handling.

City of Boroondara Fees and Charges 2022-23

Community Support

Health and Wellbeing Services

Boroondara Youth

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Drug and alcohol free music and cultural events	N	Per ticket			Up to a maximum of \$25	Y
Boroondara Youth Hub - Not for Profit Youth Providers	N	Per hour			No charge	Y
Boroondara Youth Hub - Commercial Hire (Youth Related Programs Only)	N	Per hour	\$69.00	\$70.00	1.45%	
School program facilitation	N	Per hour			Up to a maximum of \$70.00	Y

Immunisation

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Sale and administration of vaccines not covered within National Immunisation Program schedule	N	Per item sold			Cost of vaccine + 25% of hourly rate + on costs Public Health (immunisation) Nurse	Y
Sharps container sales (free to people with relevant health condition)	N	Per container			No charge	Y
Sharps container - small (registered business)	N	Per container	\$10.40	\$10.60	1.92%	Y
Sharps container - large (registered business)	N	Per container	\$20.20	\$20.60	1.98%	Y

Other Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Sleep day stay program fee	N	Rate per day	\$102.00	\$104.00	1.96%	Y
Sleep day stay program fee (health care card holder)	N	Rate per day			No charge	Y
Kindergarten central registration and enrolment application fee - Three year old kindergarten	N	Per application for three year old	\$27.50	\$28.00	1.82%	Y
Kindergarten central registration and enrolment application fee - Four year old kindergarten	N	Per application for four year old	\$27.50	\$28.00	1.82%	Y
Excess cleaning for Anderson Park/ MCH Centres meeting rooms	N	Per booking	Cost recovery	Cost recovery	Cost recovery	Y
Information forums for service professionals and parents of children and young people	N	Per ticket maximum	Up to \$20.00 per session	Up to \$20.00 per session	Last year fee Up to \$15.00 per session	Y
Information forums for parents with Health Care cards	N	Per ticket maximum	No charge	No charge	No charge	Y
Boroondara Early Years and Youth Providers Conferences - Stall trade table display - Not for Profit, community based organisation	N	Per display	No charge	No charge	No charge	Y
Boroondara Early Years and Youth Providers Conferences - Stall trade table display - Commercial operators	N	Per display	\$69.00	\$70.50	2.17%	Y

Meeting or Facility Room hire

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Anderson Park Community Centre Meeting Room 1 - Commercial Groups	N	Per hour	\$13.60	\$13.90	2.21%	Y
Anderson Park Community Centre Meeting Room 1 - Community Groups	N	Per hour	\$3.90	\$4.00	2.56%	Y
Anderson Park Community Centre Meeting Room 2 - Commercial Groups	N	Per hour	\$27.00	\$27.50	1.85%	Y
Anderson Park Community Centre Meeting Room 2 - Community Groups	N	Per hour	\$7.60	\$7.70	1.32%	Y
Auburn Centre facilities - hire of facility for delivery of services supporting families with young children - Commercial Groups	N	Per hour	\$27.00	\$27.50	1.85%	Y
Auburn Centre facilities - hire of facility - Community Organisation - not for profit	N	Per term	\$58.00	\$59.00	1.72%	Y
Auburn Centre facilities - Playgroup Contribution	N	Per family per term	\$42.00	\$43.00	2.38%	Y
Maternal and child health centre facilities - hire of facility for delivery of services supporting families with young children - Commercial Groups	N	Per hour	\$27.00	\$27.50	1.85%	Y
Maternal and child health centre facilities - Community Organisation - not for profit	N	Per term	\$58.00	\$59.00	1.72%	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Maternal and child health centre facilities - Playgroup Contribution	N	Per family per term	\$42.00	\$43.00	2.38%	Y
Boroondara Early Years and Youth Providers Conferences Attendance	N	Per attendee	Up to \$76.50 per person	Up to \$76.50 per person	Last year fee Up to \$75.00 per person	Y

Kew Traffic School

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Community group bookings	N	Per group booking	\$137.00	\$140.00	2.19%	Y
Public Play and Ride session	N	Per child	\$10.00	\$10.00	0.00%	Y
Private bookings - at time of booking - two hours - Boroondara resident	N	Per two hour booking	\$243.00	\$248.00	2.06%	Y
Private bookings - at time of booking - two hours - Non-Boroondara resident	N	Per two hour booking	\$330.00	\$336.00	1.82%	Y
Private bookings - at time of booking - three hours - Boroondara resident	N	Per three hour booking	\$280.00	\$286.00	2.14%	Y
Private bookings - at time of booking - three hours - Non-Boroondara resident	N	Per three hour booking	\$375.00	\$382.00	1.87%	Y
Safety education session – Boroondara based Early Childhood Education and Care service or school	N	Per session	\$139.00	\$142.00	2.16%	Y
Safety education session - Non- Boroondara based Early Childhood Education and Care service or school	N	Per session	\$188.00	\$192.00	2.13%	Y

Sportsgrounds

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Casual sportsground booking fee (charges for functions, casual sports games, schools outside Boroondara municipality)	N	Per hour	\$65.50	\$67.00	2.29%	Y
Casual sportsground booking fee - Junior rate (Under 18)	N	Per hour	\$33.50	\$34.20	2.09%	Y
Casual sportsground booking fee - Schools within Boroondara - Monday to Friday: 8:30am to 3:30pm (inside school hours)	N	Per hour	No charge	No charge	No charge	Y
Casual sportsground booking fee - Schools within Boroondara - Monday to Friday: Before 8:30am and after 3:30pm (outside school hours)	N	Per hour	\$33.50	\$34.20	2.09%	Y
Hall and pavilion hire - casual use (including changerooms)	N	Per hour	\$66.00	\$67.50	2.27%	Y
Hall and pavilion hire - seasonal hall tenant rate	N	Per booking	\$40.50	\$41.40	2.22%	Y
Sportsgrounds seasonal tenancy fee (formula based on usage and rating of assets)	N	Per unit as allocated to facilities or pro rata appropriate to the booking request	\$12.00	\$12.30	2.50%	Y

Liveable Communities

Active Ageing Services

Financially Disadvantaged

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Domestic Assistance, Personal Care and Respite Care	N	No charge	No charge	No charge	No charge	N
Domestic Assistance, Personal Care and Respite Care discretionary fee (low and medium income only) - 25% of applicable rate	N	Per hour	25% of applicable rate	25% of applicable rate	25% of applicable rate	N
Domestic Assistance, Personal Care and Respite Care discretionary fee (low and medium income only) - 50% of applicable rate	N	Per hour	50% of applicable rate	50% of applicable rate	50% of applicable rate	N

Domestic Assistance - Low Income

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Single	N	Per hour	\$7.60	\$7.75	1.97%	N
Aged couple and young person's program	N	Per hour	\$10.60	\$10.80	1.89%	N

Domestic Assistance - Medium Income

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Single	N	Per hour	\$18.50	\$18.90	2.16%	N
Aged couple	N	Per hour	\$19.20	\$19.60	2.08%	N

Domestic Assistance - High Income

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Single	N	Per hour	\$47.40	\$48.40	2.11%	N
Aged couple	N	Per hour	\$48.80	\$49.80	2.05%	N

Property maintenance/Home maintenance/Home modifications

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Low income	N	Per hour + materials	\$15.90	\$16.20	1.89%	N
Medium income	N	Per hour + materials	\$23.50	\$24.00	2.13%	N
High income	N	Per hour + materials	\$60.00	\$61.20	2.00%	N

Personal care

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Low income	N	Per hour	\$5.60	\$5.70	1.79%	N
Medium income	N	Per hour	\$11.00	\$11.20	1.82%	N
High income	N	Per hour	\$47.70	\$48.70	2.10%	N

Respite care

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Low income	N	Per hour	\$4.00	\$4.10	2.50%	N
Medium income	N	Per hour	\$8.30	\$8.50	2.41%	N
High income	N	Per hour	\$47.70	\$48.70	2.10%	N

Social Support

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Adult day care / social support activity	N	Per session + meal if applicable	\$8.50	\$8.70	2.35%	N
Adult day care / social support activity	N	Two - three hours	\$4.20	\$4.30	2.38%	N
Adult day care/social support activity - Commercial cost	N	Per hour	\$29.90	\$30.50	2.01%	Y
Adult day care/social support activity - Commercial cost	N	Per session (Half day)	\$90.00	\$92.00	2.22%	Y
Adult day care/social support activity - Commercial cost - discretionary fee (manager approval required)	N	Per session (Half day)	\$60.00	\$61.50	2.50%	Y

Transport

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Community bus hire – community groups	N	Per day	\$110.50	\$112.70	1.99%	Y
Community bus hire – community groups	N	Per half day	\$67.00	\$68.40	2.09%	Y
Community bus fixed runs	N	One way trip and return trip	\$3.70	\$3.80	2.70%	N
Travel charge	N	Per kilometre	\$1.85	\$1.90	2.70%	N
Assisted Transport (one way)	N	Per trip	\$2.55	\$2.60	1.96%	N

Canterbury Memorial Home

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Main hall hire - Community Groups	N	Per hour	\$4.40	\$4.50	2.27%	Y
Canterbury Memorial Home Units - standard rate	N	Per month	\$604.00	\$617.00	2.15%	N
Canterbury Memorial Home Units - historical fee level one	N	Per month	\$518.00	\$528.00	1.93%	N

Seniors Centre Hire Fees

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Community group (per room)	N	Per hour			\$4.40 per hour Last year fee \$4.30 per hour	Y
Casual event (Main Hall)	N	Per hour minimum 3 hours	\$72.00	\$73.50	2.08%	Y
Hall - Casual Hire - Community Rate (50% of casual hire)	N	Per hour minimum 3 hours			50% of applicable rate	Y
Multi purpose room - Standard rate	N	Per hour minimum 3 hours	\$16.10	\$16.40	1.86%	Y
Multi purpose room - Community Rate (50% of standard rate)	N	Per hour minimum 3 hours			50% of applicable rate	Y
Small meeting room - Standard rate	N	Per hour minimum 3 hours	\$8.00	\$8.20	2.50%	Y
Small meeting room - Community Rate (50% of standard rate)	N	Per hour minimum 3 hours			50% of applicable rate	Y

Local Economies

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Banner hire fees - administration fee	N	Per event	\$417.00	\$425.00	1.92%	Y
Banner hire fees - installation and removal	N	Per banner	\$72.50	\$74.00	2.07%	Y
Business Events	N	Per person			Less than \$60	Y
Product Sales	N	Per item sold			Total cost + 10%-15%	Y

Arts and Cultural Services

Eisteddfod

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Audience entry fee (section per day) - full	N	Per person	\$11.00	\$11.00	0.00%	Y
Audience entry fee (section per day) - concession	N	Per person	\$9.00	\$9.00	0.00%	Y
Daily audience entrance fee – group booking (5+ tickets)	N	Per ticket	\$9.00	\$9.00	0.00%	Y
Audience entrance fee – Piano concerto event	N	Per ticket	\$25.00	\$25.00	0.00%	Y
Eisteddfod Registration Fee - Ensembles categories	N	Per entry	\$40.00	\$40.00	0.00%	Y
Eisteddfod Registration fee - solo	N	Per entry	\$25.00	\$25.00	0.00%	Y
Performance Accompanist	N	Per performance	\$10.00	\$10.00	0.00%	Y

Meeting or Facility Room hire

Kew Court House

Just Theatre

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Theatre including dressing rooms	N	Per hour minimum 3 hours	\$51.00	\$52.00	1.96%	Y
Theatre including dressing rooms - Monday to Thursday	N	Per day	\$364.00	\$370.00	1.65%	Y
Theatre including dressing rooms - Friday to Sunday	N	Per day	\$436.00	\$440.00	0.92%	Y
Theatre including dressing rooms	N	Per week	\$1,380.00	\$1,400.00	1.45%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Theatre including dressing rooms	N	Per hour minimum 3 hours	\$12.75	\$13.00	1.96%	Y
Theatre including dressing rooms - Monday to Thursday	N	Per day	\$91.00	\$92.50	1.65%	Y
Theatre including dressing rooms - Friday to Sunday	N	Per day	\$109.00	\$110.00	0.92%	Y
Theatre including dressing rooms	N	Per week	\$345.00	\$350.00	1.45%	Y

Access Gallery

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Access Gallery	N	Per week	\$168.00	\$170.00	1.19%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Access Gallery	N	Per week	\$42.00	\$42.50	1.19%	Y

Hawthorn Arts Centre

Hawthorn Arts Centre Venue

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Day rate	N	Per day minimum 8 hours	90% of hourly rate (8 hours)	-	-	Y

Main Hall and Stage

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$240.00	\$245.00	2.08%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$400.00	\$405.00	1.25%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$120.00	\$122.50	2.08%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$200.00	\$202.50	1.25%	Y

Chandelier Room

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$172.00	\$175.00	1.74%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$304.00	\$310.00	1.97%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$86.00	\$87.50	1.74%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$152.00	\$155.00	1.97%	Y

Mayor's Room

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$69.00	\$70.00	1.45%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$84.00	\$86.00	2.38%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$34.50	\$35.00	1.45%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$42.00	\$43.00	2.38%	Y

Dora Wilson Room

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$28.50	\$29.00	1.75%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$33.50	\$34.00	1.49%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$7.10	\$7.25	2.11%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$8.40	\$8.50	1.19%	Y

The Chamber

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$68.00	\$70.00	2.94%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$84.00	\$86.00	2.38%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$17.00	\$17.50	2.94%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$21.00	\$21.50	2.38%	Y

John Beswicke Room

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$28.50	\$29.00	1.75%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$33.50	\$34.00	1.49%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$7.10	\$7.25	2.11%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$8.40	\$8.50	1.19%	Y

Zelman Room

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$68.00	\$70.00	2.94%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$84.00	\$86.00	2.38%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$34.00	\$35.00	2.94%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$42.00	\$43.00	2.38%	Y

Edward C. Rigby Room

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$44.00	\$45.00	2.27%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$48.00	\$49.00	2.08%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$11.00	\$11.25	2.27%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$12.00	\$12.25	2.08%	Y

Community Arts Space

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$68.00	\$70.00	2.94%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$84.00	\$86.00	2.38%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$34.00	\$35.00	2.94%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$42.00	\$43.00	2.38%	Y

Second Empire Café

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$68.00	\$70.00	2.94%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$84.00	\$86.00	2.38%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$34.00	\$35.00	2.94%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$42.00	\$43.00	2.38%	Y

The Basement - Performance/Rehearsal studio

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$57.00	\$58.00	1.75%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$73.00	\$74.00	1.37%	Y
Monday to Thursday	N	Per day	\$364.00	\$370.00	1.65%	Y
Friday to Sunday	N	Per day	\$436.00	\$440.00	0.92%	Y
Per week	N	Per week	\$1,980.00	\$2,000.00	1.01%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$14.25	\$14.50	1.75%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$18.25	\$18.50	1.37%	Y
Monday to Thursday	N	Per day	\$91.00	\$92.50	1.65%	Y
Friday to Sunday	N	Per day	\$109.00	\$110.00	0.92%	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Per week	N	Per week	\$495.00	\$500.00	1.01%	Y

Artists' studios

Per week

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Studio 6	N	Per week	\$73.50	\$75.00	2.04%	Y

Per month

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Studio 1	N	Per month	\$580.00	\$585.00	0.86%	Y
Studio 2	N	Per month	\$355.00	\$360.00	1.41%	Y
Studio 3	N	Per month	\$370.00	\$375.00	1.35%	Y
Studio 4	N	Per month	\$140.00	\$145.00	3.57%	Y
Studio 5	N	Per month	\$210.00	\$215.00	2.38%	Y
Studio 6	N	Per month	\$315.00	\$320.00	1.59%	Y

Per year

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Studio 1	N	Per year	\$6,960.00	\$7,020.00	0.86%	Y
Studio 2	N	Per year	\$4,260.00	\$4,320.00	1.41%	Y
Studio 3	N	Per year	\$4,440.00	\$4,500.00	1.35%	Y
Studio 4	N	Per year	\$1,680.00	\$1,740.00	3.57%	Y
Studio 5	N	Per year	\$2,520.00	\$2,580.00	2.38%	Y
Studio 6	N	Per year	\$3,780.00	\$3,840.00	1.59%	Y

Camberwell Office

Parkview Room

Standard Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$172.00	\$175.00	1.74%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$304.00	\$310.00	1.97%	Y

Subsidised Rate

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Monday to Thursday	N	Per hour minimum 3 hours	\$86.00	\$87.50	1.74%	Y
Friday to Sunday	N	Per hour minimum 3 hours	\$152.00	\$155.00	1.97%	Y

Staffing Costs - minimum of four hours

Standard Rate - Staffing costs will be met by hirer

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Public Holiday surcharge	N	Per hour	An additional 50% of staff cost rate	An additional 50% of staff cost rate	An additional 50% of staff cost rate	Y
Supervising Technician	N	Per hour	\$66.00	\$67.00	1.52%	Y
Front of House/Duty Manager	N	Per hour	\$66.00	\$67.00	1.52%	Y
Box Office/Hospitality Officer	N	Per hour	\$61.00	\$62.00	1.64%	Y

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Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Usher / Event staff	N	Per hour	\$56.00	\$57.00	1.79%	Y
Technician	N	Per hour	\$61.00	\$62.00	1.64%	Y
Gallery Attendant	N	Per hour	\$61.00	\$62.00	1.64%	Y
Security Guard	N	Per hour per guard	Up to a maximum of \$70.00	Up to a maximum of \$70.00	Last year fee Up to a maximum of \$60.00	Y

Subsidised Rate - Council will provide a 50% subsidy of staffing costs for community groups

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Supervising Technician	N	Per hour	\$33.00	\$33.50	1.52%	Y
Front of House/Duty Manager	N	Per hour	\$33.00	\$33.50	1.52%	Y
Box Office/Hospitality Officer	N	Per hour	\$30.50	\$31.00	1.64%	Y
Usher / Event staff	N	Per hour	\$28.00	\$28.50	1.79%	Y
Technician	N	Per hour	\$30.50	\$31.00	1.64%	Y

Other Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Hirer's box office fees - Standard rate	N	Per ticket	\$3.80	\$3.90	2.63%	Y
Hirer's box office fees - Subsidised rate	N	Per ticket	\$1.90	\$1.95	2.63%	Y
Venue hire for internal photography not associated with event	N	Per hour	\$137.50	\$140.00	1.82%	Y
Venue rehearsal fee	N	Per hour minimum 3 hours	50% of venue hire rate for standard rates	50% of venue hire rate for standard rates	Last year fee 50% of venue hire rate for standard and Subsidised rates	Y
Venue bump in fee	N	Per hour minimum 3 hours	50% of venue hire rate for standard rates	50% of venue hire rate for standard rates	Last year fee 50% of venue hire rate for standard and Subsidised rates	Y
Venue bump out fee	N	Per hour minimum 3 hours	50% of venue hire rate for standard rates	50% of venue hire rate for standard rates	Last year fee 50% of venue hire rate for standard and subsidised rates	Y
Commission on consignment stock at The Emporium	N	Per item	35% commission on sale price	35% commission on sale price	35% commission on sale price	Y

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Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Commission on consignment stock at The Emporium - No GST	N	Per item	35% commission on sale price	35% commission on sale price	35% commission on sale price	Y
Commission on sales of artwork at the Community Gallery	N	Per item	15% commission on sale price	15% commission on sale price	15% commission on sale price	Y
Commission on sales of artwork at the Community Gallery - No GST	N	Per item	15% commission on sale price	15% commission on sale price	15% commission on sale price	Y
The Emporium sales - Emporium Shop	N	Per item	Up to \$500	Up to \$500	Up to \$500	Y
Artwork Sales - Community Gallery	N	Per item	Up to \$3,500	Up to \$3,500	Last year fee Up to \$1,500	Y
Standard mail out fee	N	Per transaction	\$2.30	\$2.35	2.17%	Y
Express post mail out fee	N	Per transaction	\$7.60	\$7.80	2.63%	Y
External hirer refund fee	N	Per transaction	\$1.70	\$1.75	2.94%	Y
Additional cleaning to Hawthorn Arts Centre Hired Spaces	N	Per booking	Cost recovery	Cost recovery	Cost recovery	Y
Damage or loss of Hawthorn Arts Centre meeting room equipment	N	Per booking	Cost recovery	Cost recovery	Cost recovery	Y
Additional cleaning to Kew Court House Hired Spaces	N	Per booking	Cost recovery	Cost recovery	Cost recovery	Y
Damage or loss of Kew Court House meeting room equipment	N	Per booking	Cost recovery	Cost recovery	Cost recovery	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Additional cleaning to Parkview Room Spaces	N	Per booking	Cost recovery - Price of quote from cleaning company	Cost recovery - Price of quote from cleaning company	Cost recovery - Price of quote from cleaning company	Y
Damage or loss of Parkview meeting room equipment	N	Per booking	Cost recovery	Cost recovery	Cost recovery	Y

Civic and Cultural Venue Equipment

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Administration fee - Equipment hire - Standard rate	N	Per hire	20% of equipment hire	20% of equipment hire	20% of equipment hire	Y
Administration fee - Equipment hire - Community rate	N	Per hire	No charge	No charge	No charge	Y
Laptop hire - full day	N	Per unit	\$60.00	\$62.00	3.33%	Y
Laptop hire - half day	N	Per unit	\$30.00	\$31.00	3.33%	Y
Projector hire - full day	N	Per unit	\$120.00	\$123.00	2.50%	Y
Projector hire - half day	N	Per unit	\$60.00	\$61.50	2.50%	Y
Main Hall wall up lighting	N	Per event	\$590.00	\$600.00	1.69%	Y
Main Hall Chandelier repositioning	N	Per chandelier	\$43.00	\$44.00	2.33%	Y
Chandelier colour lighting package	N	Per event	\$185.00	\$190.00	2.70%	Y
Staging (1.2m x 2.4m) / Choir Risers	N	Per piece	\$40.00	\$41.00	2.50%	Y
Lectern (including microphone)	N	Per unit	\$40.00	\$41.00	2.50%	Y
Microphone	N	Per unit	\$75.00	\$75.00	0.00%	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Flipchart	N	Per chart	\$26.00	\$26.50	1.92%	Y
Whiteboard	N	Per unit	\$26.00	\$26.00	0.00%	Y
Photocopy - A4 black and white	N	Per copy	\$0.20	\$0.20	0.00%	Y
Photocopy - A4 colour	N	Per copy	\$1.70	\$1.80	5.88%	Y
Town Hall Gallery Exhibition Catalogue	N	Per copy			Up to a maximum of \$50.00	Y
Piano hire	N	Per event	\$515.00	\$515.00	0.00%	Y
Electric keyboard hire	N	Per unit	\$50.00	\$51.00	2.00%	Y
Tune of Piano	N	Per event	\$260.00	\$265.00	1.92%	Y

Ticketing

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Council curated event ticket - full	N	Per ticket	Up to a maximum of \$150	Up to a maximum of \$150	Up to a maximum of \$150	Y
Council curated event ticket - concession	N	Per ticket	Up to a maximum of \$150	Up to a maximum of \$150	Up to a maximum of \$115	Y

Library Services

Meeting or Facility Room hire (From 1 July to 31 December 2022)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Small library meeting rooms - Discount community rate	N	Per hour	\$3.90	\$3.90	0.00%	Y
Small library meeting rooms - Standard rate	N	Per hour	\$26.00	\$26.00	0.00%	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Large library meeting rooms - Discount community rate	N	Per hour	\$7.60	\$7.60	0.00%	Y
Large library meeting rooms - Standard rate	N	Per hour	\$52.00	\$52.00	0.00%	Y

Meeting or Facility Room hire (From 1 January to 30 June 2023)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Small library meeting rooms - Discount community rate	N	Per hour	\$3.90	\$4.00	2.56%	Y
Small library meeting rooms - Standard rate	N	Per hour	\$26.00	\$26.50	1.92%	Y
Large library meeting rooms - Discount community rate	N	Per hour	\$7.60	\$7.70	1.32%	Y
Large library meeting rooms - Standard rate	N	Per hour	\$52.00	\$53.00	1.92%	Y

Other Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Excess cleaning to Library meeting rooms	N	Per booking			Cost recovery	Y
Damage or loss of Library meeting room equipment	N	Per booking			Cost recovery	Y
Debt collection charge	N	Per borrower submission	\$15.70	\$16.00	1.91%	N

Debt Collection Charge is applicable for outstanding charges related to replacement of lost or damaged materials.

Appendix A
Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Photocopy/Printing fee - A3 black and white	N	Per copy	\$0.40	\$0.40	0.00%	Y
Photocopy/Printing fee - A4 black and white	N	Per copy	\$0.20	\$0.20	0.00%	Y
Photocopy/Printing fee - A3 colour	N	Per copy	\$2.60	\$2.70	3.85%	Y
Photocopy/Printing fee - A4 colour	N	Per copy	\$1.70	\$1.80	5.88%	Y
Inter library loan fee plus any charges from lending libraries	N	Per loan	\$6.30	\$6.40	1.59%	Y
Inter library loan (ILL) fee for items from academic, State or special libraries - Copies - hardcopy or scanned items	N	Per loan	Cost determined by National Library of Australia	Cost determined by National Library of Australia	Cost determined by National Library of Australia	Y
Inter library loan (ILL) fee for items from academic, State or special libraries - Hardcopy items	N	Per loan	Cost determined by National Library of Australia	Cost determined by National Library of Australia	Cost determined by National Library of Australia	Y
Replacement of lost or damaged materials	N	Per item processed	Retail cost as determined at point of purchase	Retail cost as determined at point of purchase	Retail cost as determined at point of purchase	N
Local history publication	N	Per publication	Retail cost as determined at point of purchase	Retail cost as determined at point of purchase	Retail cost as determined at point of purchase	N

Appendix A
Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Boroondara Literary Awards anthology	N	Per publication	2022-23 book \$15.00 2021-22 book \$10.00 2020-21 book or earlier year \$5.00	2022-23 book \$15.00 2021-22 book \$10.00 2020-21 book or earlier year \$5.00	Last year fee Retail cost as determined at point of purchase	Y
Local history photograph - digital	N	Per image	\$23.80	\$24.30	2.10%	Y
Lost membership card						
Lost key to library storage and charging stations	N	Per membership card replaced	\$6.20	\$6.30	1.61%	N
Replacement of single disc	N	Per key	\$60.00	\$61.50	2.50%	Y
Replacement of covers/cases	N	Per item	\$12.00	\$12.30	2.50%	N
	N	Per item	\$6.10	\$6.20	1.64%	N

Customer and Transformation

Transformation and Technology

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Additional AO facilities map	N	Per map	\$60.00	\$61.50	2.50%	N
Map sales - hourly labour rate	N	Hourly labour rate	\$75.50	\$77.00	1.99%	N
Material costs - A1 thematic maps	N	Per map	\$37.40	\$38.00	1.60%	N
A3 - Aerial map	N	Per map	\$37.40	\$38.00	1.60%	N

Urban Living

Building Services

Building permit fees (within the City of Boroondara)

For dwelling (class 1a) and outbuildings (class 10a and 10b)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Timber and steel fences (not incorporating retaining walls), deck / veranda / pergola (up to \$5,000) and above ground swimming pools	N	Per permit	Minimum \$700.00 or POA	Minimum \$700.00 or POA	Last year fee Minimum \$685.00 or POA	Y
Brick fences, deck / veranda / pergola (up to \$10,000), retaining walls, demolitions and reblocks or similar minor structures	N	Per permit	Minimum \$805.00 or POA	Minimum \$805.00 or POA	Last year fee Minimum \$785.00 or POA	Y

Appendix A
Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Garages, carports, sheds, deck / veranda / pergola, minor alterations and in ground swimming pools (up to \$15,000)	N	Per permit	Minimum \$990.00 or POA	Minimum \$990.00 or POA	Last year fee Minimum \$970.00 or POA	Y
Minor additions and alterations (\$15,000 - \$50,000)	N	Per permit	Minimum \$1,225.00 or POA	Minimum \$1,225.00 or POA	Last year fee Minimum \$1,200.00 or POA	Y
Additions and alterations (\$50,000 - \$100,000)	N	Per permit	Minimum \$1,630 or POA	Minimum \$1,630 or POA	Last year fee Minimum \$1,600 or POA	Y
Major additions and alterations (over \$100,000)	N	Per permit	Value / \$157 + GST minimum \$1,680 or POA	Value / \$157 + GST minimum \$1,680 or POA	Last year fee Value / \$157 + GST minimum \$1,650 or POA	Y
New single dwelling / multiple dwelling	N	Per permit	Value / \$157 + GST (\$2,800 minimum per dwelling or POA - multi unit developments POA)	Value / \$157 + GST (\$2,800 minimum per dwelling or POA - multi unit developments POA)	Last year fee Value / \$157 + GST (\$2,750 minimum per dwelling or POA - multi unit developments)	Y
Minor alterations to pool barrier	N	Per permit	\$468.00	\$480.00	2.56%	Y

Commercial building (class 2 to 9) or residential building including a rooming house, boarding house or the like (class 1b)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Minor alterations, signs, verandas up to estimated cost of \$15,000	N	Per permit	\$977.00	\$999.00	2.25%	Y
Works with estimated cost between \$15,000 - \$100,000	N	Per permit	(Value of works / \$94 + \$1,225) + GST or POA	(Value of works / \$94 + \$1,225) + GST or POA	Last year fee (Value of works / \$94 + \$1,200) + GST or POA	Y
Works with estimated cost between \$100,000 - \$500,000	N	Per permit	(Value of works / 250 + \$2,200) + GST or POA	(Value of works / 250 + \$2,200) + GST or POA	Last year fee (Value of works / 250 + \$2,160) + GST or POA	Y
Works with estimated cost over \$500,000	N	Per permit	(Value of works / 425 + \$3,885) + GST or POA	(Value of works / 425 + \$3,885) + GST or POA	Last year fee (Value of works / 425 + \$3,810) + GST or POA	Y

Building permit fees (outside the City of Boroondara)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Building permit fees	N	Per permit	POA	POA	POA	Y
Variations to building permits and building permit applications	N	Per permit	POA	POA	POA	Y

Other building permit fees

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Minor variations to building permit applications	N	Per permit	\$215.00 or POA	\$215.00 or POA	Last year fee \$210.00 or POA	Y
Building inspection fees. Permit expired, and no extension granted occupancy permit required	N	Per inspection	\$449.00	\$460.00	2.45%	Y
Building inspection fees. Permit expired, and no extension granted certificate of final inspection required	N	Per inspection	\$257.00	\$263.00	2.33%	Y
Extension in time request	N	Per request	\$333.00	\$340.00	2.10%	Y
Additional mandatory inspection fee	N	Per inspection	\$161.00	\$165.00	2.48%	Y
Additional fee: Lodgment fee where estimated cost of works exceeds \$10,000	Y	Per lodgment per building permit stage (8.23 fee units)	\$123.70	\$125.80	1.70%	N
Consultant fee reports: Professional reports, fire protection etc	N	Per request	POA	POA	POA	Y

Report and consent

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Report and consent for siting variations	Y	Per regulation to be varied (19.61 fee units)	\$294.75	\$299.80	1.71%	N
Report and consent for non-siting variations	Y	Per regulation to be varied (19.61 fee units)	\$294.75	\$299.80	1.71%	N
Report and consent advertising fee	N	Per application	\$176 for first two properties to be advertised to + \$81 per additional property	\$176 for first two properties to be advertised to + \$81 per additional property	Last year fee \$172 for first two properties to be advertised to + \$81 per additional property	N
Variations to report and consent applications	N	Per application	\$161.00	\$165.00	2.48%	N
Hoarding consents and reports	Y	Per request (19.61 fee units)	\$294.75	\$304.30	3.24%	N
Hoarding inspections	N	Per inspection	\$163.00	\$167.00	2.45%	N
Consent under Section 29A for demolition	Y	Per application (5.75 fee units)	\$86.40	\$87.90	1.74%	N
Request for Council comments	N	Per regulation to be varied	2 x report and consent for siting variations fee	2 x report and consent for siting variations fee	2 x report and consent for siting variations fee	N

POPE applications

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Places of public entertainment applications for minor event (less than 10,000 people)	N	Per application	\$845.00	\$865.00	2.37%	N
Places of public entertainment applications for major event (over 100,000 people)	N	Per application	POA	POA	POA	N

Property information requests

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Property information request	Y	Per request (3.19 fee units)	\$47.95	\$48.80	1.77%	N
Priority surcharge fee - per property information request (48 hour turnaround time)	N	Per request	Same as Property information request fee	Same as Property information request fee	Same as Property information request fee	N
Details of any occupancy permit	Y	Per request per permit (3.19 fee units)	\$47.95	\$48.80	1.77%	N
Details of mandatory inspection approval dates	Y	Per request per permit (3.19 fee units)	\$47.95	\$48.80	1.77%	N
Copy of building permit register	N	Per request	\$60.00	\$61.50	2.50%	N

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
General building enquiries requiring written response	N	Per request	Minimum \$130 for first hour, otherwise \$130 per hour	Minimum \$130 for first hour, otherwise \$130 per hour	Last year fee Minimum \$127 for first hour, otherwise \$127 per hour	Y
Adjoining owner details for serving of protection works notices	N	Per application per property	\$57.00 per property or POA	\$57.00 per property or POA	Last year fee \$56.00 per property or POA	N

Request for plans for dwellings (class 1a) and outbuildings (class 10a and 10b)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Building plan request research fee. Max up to five X A3 pages or 1 hour research and administration fee - POA thereafter	N	Per request	\$155.00	\$159.00	2.58%	N
Photocopy - A3 black and white	N	Per copy	\$3.30	\$3.40	3.03%	N
Photocopy - A2 black and white	N	Per copy	\$7.70	\$7.80	1.30%	N

Request for plans for commercial dwellings (class 2 to 9) or residential buildings including a rooming house, boarding house or the like (class 1b)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Building plan request research fee (commercial class 2 to 9) Max up to four X A2 pages or 1 hour research and administration fee - POA thereafter	N	Per request	\$236.00	\$242.00	2.54%	N

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Photocopy - A3 black and white	N	Per copy	\$3.30	\$3.40	3.03%	N
Photocopy - A2 black and white	N	Per copy	\$7.70	\$7.80	1.30%	N

Swimming Pool and Spa Regulations

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Registration, search and admin fee (for pools and spa built prior to 1 June 2020)	Y	Per registration (2.15 and 3.19 fee units)	\$80.25	\$81.60	1.68%	N
Pool Registration	Y	Per registration (2.15 fee units)	\$32.30	\$32.90	1.86%	N
Information search fee	Y	Per search (3.19 fee units)	\$47.95	\$48.80	1.77%	N
Swimming pool inspection fee - residential	N	Charge per house	\$358.00	\$367.00	2.51%	Y
Lodgment of Certificate of Compliance fee	Y	Per lodgment of certificate (1.38 fee units)	\$20.70	\$21.10	1.93%	N
Lodgment certificate of pool and spa barrier non-compliance	Y	Per non-compliance certificate issued (26 fee units)	\$390.80	\$397.50	1.71%	N
Issue of Certificate of Compliance	N	Per certificate	\$243.00	\$245.00	0.82%	Y

This covers for a reinspection if required and the certificate of compliance

Other Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Liquor licence measure and report	N	Per request	Minimum \$670 or POA	Minimum \$670 or POA	Last year fee Minimum \$660 or POA	Y
Building surveying consultancy	N	Per hour (or part thereof)	\$197.50	\$200.00	1.27%	Y

Strategic and Statutory Planning

Application for permits under section 47 of the Planning Environment Act (1987) (Regulation 9)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 1	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Use only

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 2	Y	Per application	\$202.90	\$206.40	1.72%	N

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 3	Y	Per application	\$638.80	\$649.80	1.72%	N

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 4	Y	Per application	\$1,307.60	\$1,330.20	1.73%	N

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 5	Y	Per application	\$1,412.80	\$1,437.30	1.73%	N

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 6	Y	Per application	\$1,518.00	\$1,544.30	1.73%	N

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 7	Y	Per application	\$202.90	\$206.40	1.72%	N

VicSmart application if the estimated cost of development is \$10,000 or less

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 8	Y	Per application	\$435.90	\$443.40	1.72%	N

VicSmart application if the estimated cost of development is more than \$10,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 9	Y	Per application	\$202.90	\$206.40	1.72%	N

VicSmart application to subdivide or consolidate land

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 10	Y	Per application	\$202.90	\$206.40	1.72%	N

VicSmart application (other than a class 7, class 8 or class 9 permit)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 11	Y	Per application	\$1,164.80	\$1,185.00	1.73%	N

To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 12	Y	Per application	\$1,570.60	\$1,597.80	1.73%	N

To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 13	Y	Per application	\$3,464.40	\$3,524.30	1.73%	N

To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 14	Y	Per application	\$8,830.10	\$8,982.90	1.73%	N

To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 15	Y	Per application	\$26,039.50	\$26,489.90	1.73%	N

To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 16	Y	Per application	\$58,526.80	\$59,539.30	1.73%	N

To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 17	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

To subdivide an existing building (other than a class 9 permit)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 18	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

To subdivide land into 2 lots (other than a class 9 or class 17 permit)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 19	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 20	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Subdivide land (other than a class 9, class 17, class 18 or class 19 permit) *

* Per 100 lots created or part thereof

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 21	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Applications to:

- a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or
- b) create or remove a right of way; or
- c) create, vary or remove an easement other than a right of way; or
- d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 22	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

A permit not otherwise provided for in the regulation

Fees for applications to amend permits under section 72 of the Planning and Environment Act 1987 (Regulation 11)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 1 Amendments	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Amendment to a permit to change the use of land allowed by the permit or allow a new use of land

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 2 Amendments	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 3 Amendments	Y	Per application	\$202.90	\$206.40	1.72%	N

Amendment to a class 2, class 3, class 4, class 5 or class 6 permit if the cost of any additional development permitted by the amendment is \$10,000 or less

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 4 Amendments	Y	Per application	\$638.80	\$649.80	1.72%	N

Amendment to a class 2, class 3, class 4, class 5 or class 6 permit if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 5 Amendments	Y	Per application	\$1,307.60	\$1,330.20	1.73%	N

Amendment to a class 2, class 3, class 4, class 5 or class 6 permit if the cost of any additional development permitted by the amendment is more than \$100,00 but not more than \$500,000

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 6 Amendments	Y	Per application	\$1,412.80	\$1,437.30	1.73%	N

Amendment to a class 2, class 3, class 4, class 5 or class 6 permit if the cost of any additional development permitted by the amendment is more than \$500,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 7 Amendments	Y	Per application	\$202.90	\$206.40	1.72%	N

Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 8 Amendments	Y	Per application	\$435.90	\$443.40	1.72%	N

Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 9 Amendments	Y	Per application	\$202.90	\$206.40	1.72%	N

Amendment to a class 9 permit

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 10 Amendments	Y	Per application	\$202.90	\$206.40	1.72%	N

Amendment to a class 10 permit

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 11 Amendments	Y	Per application	\$1,164.80	\$1,232.30	5.79%	N

Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 12 Amendments	Y	Per application	\$1,570.60	\$1,597.80	1.73%	N

Amendment to a class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 13 Amendments	Y	Per application	\$3,464.40	\$3,524.30	1.73%	N

Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 14 Amendments	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Amendment to a class 17 permit

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 15 Amendments	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Amendment to a class 18 permit

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 16 Amendments	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Amendment to a class 19 permit

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 17 Amendments	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Amendment to a class 20 permit *

* Per 100 lots created or part thereof

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 18 Amendments	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Amendment to a class 21 permit

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 19 Amendments	Y	Per application	\$1,337.70	\$1,360.80	1.73%	N

Amendment to a class 22 permit

Subdivision (Fees) Regulations 2016

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 6	Y	Per request	\$177.40	\$180.40	1.69%	N

For certification of a plan of subdivision

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 7	Y	Per request	\$112.70	\$114.70	1.77%	N

Alteration of plan under section 10(2) of the Act

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 8	Y	Per request	\$142.80	\$145.30	1.75%	N

Amendment of certified plan under section 11(1) of the Act

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 9	Y	Per request	0.75% of estimated cost of construction of the works proposed in the engineering plan	0.75% of estimated cost of construction of the works proposed in the engineering plan	0.75% of estimated cost of construction of the works proposed in the engineering plan	N

Checking of engineering plans

0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 10	Y	Per request	3.5% of estimated cost of works proposed in the engineering plan	3.5% of estimated cost of works proposed in the engineering plan	3.5% of estimated cost of works proposed in the engineering plan	N

Engineering plan prepared by council

3.5% of the cost of works proposed in the engineering plan (maximum fee)

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 11	Y	Per request	2.5% of estimated cost of construction of the works	2.5% of estimated cost of construction of the works	2.5% of estimated cost of construction of the works	N

Supervision of works

2.5% of the estimated cost of construction of the works (maximum fee)

Planning and Environment (Fees) Regulations 2016

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 10	Y	Per application	Sum of the highest fee and then 50% of each of the other applicable fee/s	Sum of the highest fee and then 50% of each of the other applicable fee/s	Sum of the highest fee and then 50% of each of the other applicable fee/s	N

For combined permit applications:

Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 12	Y	Per application	40% of application fee for class of permit	40% of application fee for class of permit	40% of application fee for class of permit	N

Amend an application for a permit or an application to amend a permit:

- Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9
- Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below
- If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 13	Y	Per application	Sum of the highest fee and then 50% of each of the other applicable fee/s	Sum of the highest fee and then 50% of each of the other applicable fee/s	Sum of the highest fee and then 50% of each of the other applicable fee/s	N

For a combined application to amend permit:

Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 14	Y	Per application	Sum of the highest fee and then 50% of each of the other applicable fee/s	Sum of the highest fee and then 50% of each of the other applicable fee/s	Sum of the highest fee and then 50% of each of the other applicable fee/s	N

For a combined permit and planning scheme amendment, under section 96A(4)(a) of the Act:

The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 15	Y	Per certificate	\$330.70	\$336.40	1.72%	N

For a certificate of compliance in accordance with Part 4A of the Planning and Environment Act 1987

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 16	Y	Per agreement	\$668.80	\$680.40	1.73%	N

For an agreement to a proposal to amend or end an agreement under section 173 of the Act

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Regulation 18	Y	Per application	\$330.70	\$336.40	1.73%	N

Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council

Other Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Developer open space levy (charge dependent on land value)	Y	Sliding scale applies	Statutory Fee	Statutory Fee	Statutory Fee	N
Preparation of section 173 agreements	N	Per agreement	\$867.00	\$885.00	2.08%	Y
General planning enquiries requiring written response	N	Per enquiry	\$94.50	\$96.80	2.43%	Y
Request for confirmation of existing use rights	N	Per property	\$116.00	\$118.50	2.16%	N
Planning application - 1st sign. When sign is erected on behalf of applicant (includes lamination)	N	Per sign	\$202.50	\$207.00	2.22%	N
Planning application - 2nd and subsequent signs. When sign is erected on behalf of applicant (includes lamination)	N	Per sign	\$56.50	\$57.80	2.30%	N
For each notice posted by Council	N	Per application	\$10.40	\$10.60	1.92%	N
Photocopy - A1 black and white	N	Per copy	\$12.60	\$12.80	1.59%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Photocopy - A2 black and white	N	Per copy	\$7.70	\$7.80	1.30%	N
Photocopy - A3 black and white	N	Per copy	\$3.30	\$3.40	3.03%	N
Photocopy - A4 black and white	N	Per copy	\$1.90	\$2.00	5.26%	N
Planning search fee (considered as information request)	N	Per request	\$133.00	\$136.00	2.26%	N
Secondary consent requests and requests for an extension of time to a planning permit	N	Per request	\$578.00	\$590.00	2.08%	N
Fee for applications made under the Tree Protection Local Law, including works within 2 metres of a Canopy Tree or works within the Tree Protection Zone of a Significant Tree	N	Per tree sought to be removed, pruned or to have works undertaken within 2 metres of a Canopy Tree or within the Tree Protection zone of a Significant Tree	\$85 (per tree sought to be removed or works within 2 metres of a Canopy Tree or within the Tree Protection zone of a Significant Tree), \$42.50 (per Significant Tree sought to be pruned)	\$85 (per tree sought to be removed or works within 2 metres of a Canopy Tree or within the Tree Protection zone of a Significant Tree), \$42.50 (per Significant Tree sought to be pruned)	\$85 (per tree sought to be removed or works within 2 metres of a Canopy Tree or within the Tree Protection zone of a Significant Tree), \$42.50 (per Significant Tree sought to be pruned)	N
Request to construct outside construction hours specified in a permit	N	Per day	\$78.00	\$80.00	2.56%	N

Civic Services

Animal Registration

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Registration of animal business	N	Per registration	\$349.00	\$355.00	1.72%	N
Registration fee for a foster carer	N	Per person per annum	\$32.50	\$33.00	1.54%	N
Foster carer dog registration	N	Per animal per annum	\$8.60	\$8.80	2.33%	N
Foster carer cat registration	N	Per animal per annum	\$8.60	\$8.80	2.33%	N
Pet registration register	N	Per inspection	\$38.00	\$38.80	2.11%	N

Cat

Application of a pro-rata amount which represents a proportion of the year for any fee category. * These fees apply individually without attracting any further discount for a combination of these categories. Applications between 10 April to 9 October = Full fee; Applications between 10 October to 9 February = 50% of the full fee amount; Applications between 10 February to 9 April = Full annual fee across 14 months registration.

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Animal Registration - 1st year - Cat	N	Per animal	\$0.00	\$20.00	-	N
Cat aged over ten years - for non pensioner *	Y	Per animal	\$56.00	\$57.00	1.79%	N
Cat aged over ten years - for pensioner	Y	Per animal	\$28.00	\$28.50	1.79%	N
Cat registered with an applicable organisation - for non pensioner *	Y	Per animal	\$56.00	\$57.00	1.79%	N
Cat registered with an applicable organisation - for pensioner *	Y	Per animal	\$28.00	\$28.50	1.79%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Cat (microchipped and registered prior to 11/04/2013) - for non pensioner *	Y	Per animal	\$56.00	\$57.00	1.79%	N
Cat (microchipped and registered prior to 11/04/2013) - for pensioner *	Y	Per animal	\$28.00	\$28.50	1.79%	N
Cat - maximum fee - for non pensioner	Y	Per animal	\$168.00	\$170.00	1.19%	N
Cat - maximum fee - for pensioner	Y	Per animal	\$84.00	\$85.50	1.79%	N
Sterilised cat - proof required - for non pensioner	Y	Per animal	\$40.00	\$40.50	1.25%	N
Sterilised cat - proof required – for pensioner	Y	Per animal	\$20.00	\$20.30	1.50%	N
Cat cages	N	Cage deposit	\$151.50	\$155.00	2.31%	N
Cat cages	N	For two weeks	\$54.00	\$55.00	1.85%	Y
Cat cages	N	Per day in excess of 2 weeks	\$26.95	\$27.50	2.04%	Y

Dog

Application of a pro-rata amount which represents a proportion of the year for any fee category. * These fees apply individually without attracting any further discount for a combination of these categories. Applications between 10 April to 9 October = Full fee; Applications between 10 October to 9 February = 50% of the full fee amount; Applications between 10 February to 9 April = Full annual fee across 14 months registration.

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Dangerous dog / menacing dog	Y	Per animal	\$348.00	\$355.00	2.01%	N
Dangerous dog - non residential premises	Y	Per animal	\$207.00	\$210.00	1.45%	N
Dangerous dog - protection trained	Y	Per animal	\$207.00	\$210.00	1.45%	N
Restricted breed	Y	Per animal	\$348.00	\$355.00	2.01%	N
Animal Registration - 1st year - Dog	N	Per animal	\$0.00	\$31.50		N
Dog aged over ten years - for non pensioner *	Y	Per animal	\$69.00	\$70.00	1.45%	N
Dog aged over ten years – for pensioner *	Y	Per animal	\$34.50	\$35.00	1.45%	N
Dog registered with an applicable organisation - for non pensioner *	Y	Per animal	\$69.00	\$70.00	1.45%	N
Dog - registered with an applicable organisation - for pensioner *	Y	Per animal	\$34.50	\$35.00	1.45%	N
Dog (microchipped and registered prior to 11/04/2013) - for non pensioner *	Y	Per animal	\$69.00	\$70.00	1.45%	N
Dog (microchipped and registered prior to 11/04/2013) - for pensioner *	Y	Per animal	\$34.50	\$35.00	1.45%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Dog - maximum fee - for non pensioner	Y	Per animal	\$207.00	\$210.00	1.45%	N
Dog - maximum fee - for pensioner	Y	Per animal	\$103.50	\$105.00	1.45%	N
Sterilised dog - proof required - for non pensioner	Y	Per animal	\$63.00	\$64.50	2.38%	N
Sterilised dog - proof required - for pensioner	Y	Per animal	\$31.50	\$32.00	1.59%	N
Dog obedience training - for non pensioner *	Y	Per animal	\$69.00	\$70.00	1.45%	N
Dog obedience training - for pensioner*	Y	Per animal	\$34.50	\$35.00	1.45%	N

Footpath occupation

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Portable signs, display of goods, cafes, barbeques and food sampling – Burke Road, Camberwell	N	Per square metre	\$322.00	\$328.00	1.86%	N
Portable signs, display of goods, cafes, barbeques and food sampling Glenferrie Road, Hawthorn -	N	Per square metre	\$246.00	\$252.00	2.44%	N
Portable signs, display of goods, cafes, barbeques and food sampling – all other areas	N	Per square metre	\$146.50	\$149.50	2.05%	N
Promotional permits	N	Per application	\$86.50	\$88.50	2.31%	N

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Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Directory / Finger board descriptions	N	Per description	\$419.00	\$428.00	2.15%	N
First time application	N	One-off fee per application	\$86.50	\$88.50	2.31%	N
Transfer of Permit Holder's Name and Associated Details	N	Per transfer	\$86.50	\$88.50	2.31%	N
Amendment to Items/Configuration Approved in a Permit	N	Per permit	\$86.50	\$88.50	2.31%	N
Real estate agents (portable signs)	N	Per year per company	\$665.00	\$680.00	2.26%	N

Parking

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Butler Street car park permit	N	Per quarter	\$578.00	\$590.00	2.08%	Y
Junction West and Fenton Way stage two car parks permit	N	Per quarter	\$578.00	\$590.00	2.08%	Y
Hawthorn Town Hall West off street car park permit	N	Per quarter	\$578.00	\$590.00	2.08%	Y
Kent Street off street car park permit	N	Per quarter	\$578.00	\$590.00	2.08%	Y
Hilda Crescent off street car park permit	N	Per quarter	\$359.00	\$367.00	2.23%	Y
Auburn Road off street car park permit	N	Per quarter	\$359.00	\$367.00	2.23%	Y
Rose Street off street car park permit	N	Per quarter	\$359.00	\$367.00	2.23%	Y

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Fenton Way car park permit fees applied as per planning application requirements	N	Per quarter	\$567.00	\$579.00	2.12%	Y
Quarterly Parking Permits - Pro rata application of quarterly fee at respective locations	N	Per number of weeks required in a quarter	Percentage of full quarterly fee applied to the number of weeks (including part thereof) required for a quarter	Percentage of full quarterly fee applied to the number of weeks (including part thereof) required for a quarter	Percentage of full quarterly fee applied to the number of weeks (including part thereof) required for a quarter	Y
Parking fines	Y	Per fine	\$91.00	\$92.00	1.10%	N

Parking infringements in contravention of a regulation under the Road Safety Act 1986. Council may by resolution fix a penalty or fine for such infringements in accordance with section 87(4) of the Act, which states that the penalty to be fixed cannot be more than 0.5 penalty units or more than the penalty prescribed under the regulations. The penalty has been fixed at the maximum amount allowed.

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Four hour paid parking	N	Per four hours	\$5.20	\$5.30	1.92%	Y
Four hour paid parking	N	Per hour	\$3.20	\$3.30	3.13%	Y
Three hour paid parking	N	Per three hours	\$4.30	\$4.40	2.33%	Y
Three hour paid parking	N	Per hour	\$3.20	\$3.30	3.13%	Y
Two hour paid parking	N	Per two hours	\$3.90	\$4.00	2.56%	Y
Two hour paid parking	N	Per hour	\$3.20	\$3.30	3.13%	Y

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Paid parking (other areas)	N	Per day	\$6.70	\$6.80	1.49%	Y
Paid parking - Junction West Off Street Car Parking	N	Per day	\$6.70	\$6.80	1.49%	Y
Paid parking	N	Per hour	\$3.20	\$3.30	3.13%	Y
Paid parking (Glenferrie car parks - Park Street, Grey Street, Wakefield Street and Linda Crescent)	N	Per hour after first hour	\$3.20	\$3.30	3.13%	Y
Paid parking - Rose Street Off Street Car Parking (OSCP)	N	Per day	\$6.40	\$6.50	1.56%	Y
Business parking permits – non designated car park bay	N	Per year	\$84.50	\$86.50	2.37%	N
Abandoned vehicles	N	Per release	\$449.00	\$455.00	1.34%	N
Abandoned vehicles	N	Per day commencing upon expiry of 24 hours after vehicle claimant paying release fee	\$11.20	\$11.40	1.79%	N
Abandoned vehicles	N	Per day commencing upon expiry of the third calendar month from date of vehicle impoundment	\$11.20	\$11.40	1.79%	N

Permits

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Spruik or promote goods or services for commercial purposes on Council controlled land or road (excludes handbill flyers)	N	Per permit per day	\$152.00	\$155.00	1.97%	N
Residential parking permit replacement fee	N	Per permit	\$16.90	\$17.30	2.37%	N
Permits - to place large item on Council controlled land (placement for 1-5 days)	N	Per application	\$151.00	\$154.00	1.99%	N
Permits - to place large item on Council controlled land (additional fee placement for 6 plus days)	N	Per permit per day for 6 plus days	\$108.50	\$111.00	2.30%	N
Use of Council controlled land or road for a business	N	Per permit	\$85.50	\$87.30	2.11%	N
Solicit or collect gifts, money or subscription on Council controlled land or road	N	Per permit per day	\$152.00	\$155.00	1.97%	N
Place a bulk rubbish container on Council controlled land or road	N	Per permit	\$147.00	\$150.00	2.04%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Person interfere with, build or landscape over an easement in Council's favour or cause any change, obstruction or damage to a drain, sewer or watercourse	N	Per permit	\$85.50	\$87.30	2.11%	N
Owner or occupier - damage or interfere with Council's drainage infrastructure	N	Per permit	\$85.50	\$87.30	2.11%	N
Permit to have two or more caravans or similar on private land	N	Per permit	\$122.00	\$124.50	2.05%	N
Permit to occupy a caravan(s) or similar, tent or any other temporary structure on private land for more than 3 weeks	N	Per permit	\$122.00	\$124.50	2.05%	N
Place a vehicle, caravan, trailer, table, stall or similar structure on Council controlled land or road for selling goods or services or conducting a raffle or lottery	N	Per permit per day	\$152.00	\$155.00	1.97%	N
Out of hours work	N	Per permit per day	\$78.00	\$80.00	2.56%	N
Carry out non-residential building work outside of permitted hours	N	Per permit per day	\$85.50	\$87.50	2.34%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Tradesperson parking permit – minor residential refurbishment works (residential parking permit policy)	N	Per permit	\$78.00	\$80.00	2.56%	N
Tradesperson parking permit - residential other	N	Per vehicle per week	\$25.70	\$26.30	2.33%	N
Tradesperson parking permit replacement fee	N	Per permit	\$13.50	\$13.80	2.22%	N
Lost, stolen or damaged trader permit - replacement	N	Per permit	\$29.20	\$29.90	2.40%	N
Permits - skip bins application fee	N	Per application	\$27.00	\$27.00	0.00%	N
Permits - skip bins	N	Per day	\$27.00	\$27.00	0.00%	N
Permits for charity recycling bins	N	No charge	No charge	No charge	No charge	N
Filming permit - occupation of Council controlled land for filming purposes - Full day (excludes journalism)	N	Per application	\$1,090.00	\$1,112.00	2.02%	N
Filming permit - occupation of Council controlled land for filming purposes - Half a day (excludes journalism)	N	Per application	\$456.00	\$466.00	2.19%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Filming permit - occupation of Council controlled land for filming purposes (Low impact/less than one hour)	N	Per application	\$121.50	\$124.00	2.06%	N
Filming permit - occupation of Council controlled land for filming purposes (Student)	N	No charge	No charge	No charge	No charge	N
Filming permit - occupation of Council controlled land for filming purposes (Community Based/Non-Commercial)	N	No charge	No charge	No charge	No charge	N
Filming permit - car parking spaces - residential	N	Per space	\$33.55	\$34.20	1.94%	N
Filming permit - car parking spaces - commercial	N	Per space	\$94.50	\$96.50	2.12%	N
Event/Filming road closure application	N	Per application	\$0.00	\$120.00	-	N
Event/Filming road closure permit	N	Per day	\$0.00	\$130.00	-	N
Busking permit fee - 16 years old and under	N	No charge	No charge	No charge	No charge	N
Busking permit fee - 17 years old and over	N	No charge	No charge	No charge	No charge	N
Handbills (Flyers) application	N	Per application	\$0.00	\$20.00		N
Handbills (Flyers) permit	N	Per Day	\$0.00	\$15.00	∞	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Excess animals permit (more than two dogs or two cats)	N	Per application	\$122.00	\$124.50	2.05%	N
Standard local law application	N	Per application	\$0.00	\$120.00	-	N
Standard local laws permit	N	Per day	\$85.00	\$60.00	-29.41%	N
Amendment to a Local Laws permit - 50% of permit/application fee type	N	Per permit amendment application	50% of permit/application on fee type	50% of permit/application on fee type	50% of permit/application on fee type	N
Other permits - replacement fee	N	Per permit	\$13.50	\$13.80	2.22%	N
Amenity Local Laws Permit issued to a registered charity/organisation registered with the Australian Charities and Not-for-profits Commission	N	Per permit	No charge	No charge	No charge	N
Amenity Local Laws Permit issued in relation to a not-for-profit and/or Community Organisation conducting a community related event	N	Per permit	No charge	No charge	No charge	

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Amenity Local Laws Permit issued for the placement of items on Council controlled land and/or handing out/distributing printed publicity material as part of Federal, or State election campaigning during the caretaker period and Local Government election campaigning during the election period.	N	Per permit	No charge	No charge	No charge	N
Amenity Local Laws Permit issued to City of Boroondara Departments and contractors	N	Per permit	No charge	No charge	No charge	N
Impounded goods	N	Per release	\$51.00	\$52.00	1.96%	N
Conduct activity contrary to a sign	N	Per permit	\$85.50	\$87.50	2.34%	N
Store or work on a heavy vehicle on private land or council controlled land in a residential area	N	Per permit	\$85.50	\$87.50	2.34%	N
Work on a vehicle on council controlled land or road	N	Per permit	\$85.50	\$87.50	2.34%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Deliver to, collect from or provide services to a Commercial Enterprise outside of permitted hours	N	Per permit	\$85.50	\$87.50	2.34%	N
Sell goods or services, seek subscriptions or solicit custom for commercial purposes - door to door in a residential area	N	Per permit per day	\$152.00	\$155.00	1.97%	N
Light a fire, allow to be lit or remain alight in the open air	N	Per permit	\$85.50	\$87.50	2.34%	N
Keep an animal (not specified in Amenity Local Law) on private land	N	Per permit	\$121.50	\$124.00	2.06%	N
Keep an animal on vacant land	N	Per permit	\$121.50	\$124.00	2.06%	N
Operate a bike share scheme	N	Per permit	\$20,250.00	\$20,600.00	1.73%	N
Operate a E-Scooter share scheme	N	Per permit	\$20,250.00	\$20,600.00	1.73%	N

Other Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Carnivals on Council land	N	Per carnival	\$925.00	\$945.00	2.16%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Fire hazards, overhanging shrubs, noxious weeds – clearance administration fee	N	Per clearance	\$203.50	\$207.00	1.72%	N
Roadside vending (annual or pro-rata for specific dates with minimum fee \$230)	N	Annual fee	\$14,845.00	\$15,150.00	2.05%	N
Shopping trolleys	N	Release fee, each trolley up to 4 trolleys	\$152.00	\$155.00	1.97%	N
Shopping trolleys	N	Release fee, per batch of trolleys consisting of 5-9 trolleys	\$653.00	\$665.00	1.84%	N
Shopping trolleys	N	Release fee, per batch of trolleys consisting of 10 or more trolleys	\$1,095.00	\$1,115.00	1.83%	N
Street collecting (free - issued only to registered charities)	N	No charge	No charge	No charge	No charge	N
Street trading stalls (free - issued only to registered charities and community based organisations)	N	No charge	No charge	No charge	No charge	N

Asset Protection & Permits

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Shipping container permit	N	Per day	\$0.00	\$142.00	∞	N
Shipping container application	N	Per application	\$0.00	\$120.00	∞	N
Work zone signage	N	Per sign	\$242.00	\$247.00	2.07%	Y
Work zone application	N	Per application	\$0.00	\$120.00	∞	N
Work zone parking bay fee (excluding paid parking)	N	Up to 4 bays per day (minimum 3 months)	\$0.00	\$43.00	∞	N
Parking bay occupation	N	Per bay per day	\$54.00	\$55.00	1.85%	N
Asset Protection Application - Minor works	N	Per application	\$304.00	\$311.00	2.30%	N

Includes Carports, Pools, Garages, Restumping, Internal Works, Fencing and Landscaping. Fee covers administrative fee to assess the application, and 3 site visits (1st before works and 2 final post works). Minimum \$3,000 Bond (reduced permit fee as less likelihood of damage to Council Asset).

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Asset protection application - Major works	N	Per application	\$762.00	\$778.00	2.10%	N

Multi-units exceeding \$10,000,000 and multi-storey developments and/or any developments requiring a Construction Management Plan. If demolition is included in the application together with the building works, no separate fee required for demolition. Fee covers administrative fee to assess the application, and 3 site visits (3 Inspections and 1 Pre-works meeting). Bond provided on application (Bond equals total asset replacement value).

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Asset protection application - Standard works	N	Per application	\$457.00	\$467.00	2.19%	N

Includes Demolitions only, House extension, Single Dwellings, Dual Occupancy, multi-unit developments up to \$10,000,000 (not apartment buildings). If demolition is included in the application together with the building works, no separate fee required for demolition. Fee covers administrative fee to assess the application, and 3 site visits (1st before works and 2 final post works). Minimum \$5,000 Bond.

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Infringement - Breach of the Protection of Council Assets and Control of Building Sites Local Law	Y	2 x penalty units (\$100 per penalty unit)	\$500.00	\$500.00	0.00%	N
Consent - Minor Works – Not Conducted on roadway/pathway/ shoulder	Y	Per application (based on 6 fee units)	\$90.20	\$91.75	1.72%	N
Consent - Minor Works - Conducted on road way/pathway/shoulder	Y	Per application (based on 9.3 fee units)	\$139.80	\$142.20	1.72%	N
Consent - other than minor works - Less than 50kph - Not conducted on road way-path-shoulder	Y	Per application (based on 6 fee units)	\$90.20	\$91.75	1.72%	N
Consent - other than minor works - Less than 50kph - Conducted on road way-path-shoulder	Y	Per application (based on 23.5 fee units)	\$353.20	\$359.30	1.73%	N
Consent - other than minor works - Over 50kph - Not conducted on road way-path-shoulder	Y	Per application (based on 23.5 fee units)	\$353.20	\$359.30	1.73%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Consent - other than minor works - Over 50kph - Conducted on road way-path-shoulder	Y	Per application (based on 43.1 fee units)	\$647.80	\$659.00	1.73%	N
Road Opening Permit - Minor Works - Not conducted on roadway/pathway/ shoulder	Y	Per application (based on 6 fee units)	\$90.20	\$91.75	1.72%	N
Road Opening Permit - Minor Works- Conducted on roadway/pathway/ shoulder	Y	Per application (based on 9.3 units)	\$139.80	\$142.20	1.72%	N
Road Opening Permit - other than minor works - Less than 50kph – Not conducted on road way-path-shoulder	Y	Per application (based on fee 6 units)	\$90.20	\$91.75	1.72%	N
Road Opening Permit - other than minor works - Less than 50kph - Conducted on road way-path-shoulder	Y	Per application (based on 23.5 fee units)	\$353.20	\$359.30	1.73%	N
Road Opening Permit - other than minor works - Over 50kph – Not conducted on road way-path-shoulder	Y	Per application (based on 23.5 fee units)	\$353.20	\$359.30	1.73%	N
Road Opening Permit - other than minor works - Over 50kph – Conducted on road way-path-shoulder	Y	Per application (based on 43.1 fee units)	\$647.80	\$659.00	1.73%	N
Road and/or footpath occupation application	N	Per application	\$292.00	\$120.00	-58.90%	N
Road and/or footpath occupation permit	N	Per day	\$0.00	\$175.00	∞	N
Road closure application	N	Per application	\$0.00	\$120.00	∞	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Road closure permit	N	Per lane / per day	\$0.00	\$45.00	∞	N
Inspection fee	N	Per visit	\$121.50	\$124.00	2.06%	N
Out of hours inspection fee	N	Per inspection	\$0.00	\$380.00	∞	N
Construction of stormwater drainage supervision fee - excluding subdivision works	N	Per application	\$400 or 2.5% of the total cost of drainage works, which ever is greater Last year fee \$393.90 or 2.5% of the total cost of drainage works, which ever is greater	\$400 or 2.5% of the total cost of drainage works, which ever is greater Last year fee \$393.90 or 2.5% of the total cost of drainage works, which ever is greater	\$400 or 2.5% of the total cost of drainage works, which ever is greater Last year fee \$393.90 or 2.5% of the total cost of drainage works, which ever is greater	N
Compliance - stormwater inspection	N	Per application	\$145.50	\$148.50	2.06%	N
Legal points of discharge	Y	Per application	\$146.90	\$149.40	1.70%	N
Building over easement – application fee	N	Per application	\$389.00	\$397.00	2.06%	N
Compliance - vehicle crossing permit fee	N	Per application	\$223.50	\$228.50	2.24%	N

Fee includes the administrative fee to assess the application, one inspection of pre-concrete pour works and one final inspection once Council have been informed by the applicant the works have been completed.

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Make or allow to be made any false representation or declaration in or in relation to the application for a permit	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Omits relevant information from an application for a permit	Y	Per offence	\$700.00	\$700.00	0.00%	N
Failure to comply with a notice to comply	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
without obtaining a permit	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person carries out or allowed to be carried out building work on the land in breach of a condition of a permit that has been obtained	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person carries out or allowed to be carried out building work on the land without paying a bond or guarantee	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person failed to comply with building work hours	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person place any building material associated with building work, plant or equipment or any other thing on a road or Council land without a permit	Y	Per offence	\$500.00	\$500.00	0.00%	N
Person erects or installs anything associated with building work on a road or Council land without a permit	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person occupies a road or Council land without a permit	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person obstructs a road or Council land without a permit	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Person places or constructs any hoarding, scaffolding, or other structure on or over a road or Council land without a permit	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person did not ensure contaminated water did not enter storm water system from the land	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Builder did not ensure contaminated water did not enter storm water system from the land	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person placed or constructed a temporary vehicle crossing over a road or Council land without a permit	Y	Per offence	\$1,500.00	\$1,500.00	0.00%	N
Person did not ensure that an adequate refuse facility was provided to contain all refuse	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person did not ensure that the refuse facility remained on site for the duration of the works	Y	Per offence	\$750.00	\$750.00	0.00%	N
Person did allow a refuse facility to be placed on Council land without a permit	Y	Per offence	\$500.00	\$500.00	0.00%	N
Person did not ensure the refuse facility was emptied when full	Y	Per offence	\$500.00	\$500.00	0.00%	N
Person did not ensure all refuse was contained in the refuse facility	Y	Per offence	\$700.00	\$700.00	0.00%	N
Person did not ensure that refuse was not deposited in or on any land	Y	Per offence	\$700.00	\$700.00	0.00%	N
Person did not ensure that refuse was not deposited in or over any storm water system	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N

Appendix A
Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Person did not remove and lawfully dispose of all refuse within 7 days of the completion of the building work	Y	Per offence	\$500.00	\$500.00	0.00%	N
Person placing or removing a refuse facility accessed the land without the use of the temporary vehicle crossing	Y	Per offence	\$500.00	\$500.00	0.00%	N
Person did not provide compliant toilet system on land	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person did not service toilet system on land	Y	Per offence	\$1,000.00	\$1,000.00	0.00%	N
Person placed toilet on road or Council land without a permit	Y	Per offence	\$500.00	\$500.00	0.00%	N
Person did not ensure that a vehicle entered or left land via a vehicle crossing or temporary vehicle crossing	Y	Per Offence	\$1,000.00	\$1,000.00	0.00%	N
Person allowed soil, earth, clay or other debris to be deposited on a road from a vehicle entering or leaving the land	Y	Per Offence	\$1,000.00	\$1,000.00	0.00%	N
Person did not ensure that land was maintained or a vehicle was parked and loaded in such a way so as not to cause or potentially cause any injury, damage or detriment to amenity	Y	Per Offence	\$1,000.00	\$1,000.00	0.00%	N
Detrimently affect the amenity of the area by the emission of noise, dust, dirt, odour, litter, vermin or in any other way	Y	Per Offence	\$1,000.00	\$1,000.00	0.00%	N

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Remove, destroy, damage, or interfere with any road, Council land or other Council asset without a permit	Y	Per Offence	\$1,000.00	\$1,000.00	0.00%	N
Hoarding/Gantry (protection works) application	N	Per application	\$0.00	\$120.00	∞	N
Hoarding/Gantry (protection works) permit	N	Per permit	\$0.00	\$130.00	∞	N
Hoarding/Gantry occupancy rate	N	Rate x Per metre ² x Per week	\$0.00	\$12.00	∞	N

Food Act registration and renewal

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 4: Food premises	N	No charge	No charge	No charge	No charge	N
Not for profit school canteen, sporting club - Charitable Organisation / Community Group	N	No charge	No charge	No charge	No charge	N
Temporary food premises registration	N	Per premises	25% of applicable initial registration or renewal of registration fee	25% of applicable initial registration or renewal of registration fee	25% of applicable initial registration or renewal of registration fee	N
Temporary food premises - Charitable Organisation / Community group registration No charge to community groups	N	No charge	No charge	No charge	No charge	N

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Food Act registration non compliance follow up visit (this will be charged to businesses as appropriate)	N	Per premises	\$257.00	\$262.50	2.14%	N

Initial Registration

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 1	N	Per premises	\$621.00	\$694.00	11.76%	N
Class 2: Large Supermarket 3 plus departments	N	Per premises	\$2,260.00	\$2,315.00	2.43%	N
Class 2: Large Supermarket 3 plus departments - Non-standard Food Safety Program	N	Per premises	\$2,620.00	\$2,685.00	2.48%	N
Class 2: Non-standard Food Safety Program	N	Per premises	\$1,050.00	\$1,070.00	1.90%	N
Class 2/3A: Initial Registration Fee	N	Per premises	\$1,010.00	\$1,030.00	1.98%	N
Class 3: Initial Registration Fee	N	Per premises	\$565.00	\$577.00	2.12%	N
Initial registration fee (pro rata - 25%)	N	Per premises	25% of applicable initial registration fee	25% of applicable initial registration fee	25% of applicable initial registration fee	N
Initial registration fee (pro rata - 50%)	N	Per premises	50% of applicable initial registration fee	50% of applicable initial registration fee	50% of applicable initial registration fee	N
Initial registration fee (pro rata - 75%)	N	Per premises	75% of applicable initial registration fee	75% of applicable initial registration fee	75% of applicable initial registration fee	N

Renewal Registration

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Class 1	N	Per premises	\$455.00	\$497.00	9.23%	N
Class 2: Large Supermarket 3 plus departments	N	Per premises	\$2,100.00	\$2,150.00	2.38%	N
Class 2: Large Supermarket 3 plus departments - Non-standard Food Safety Program	N	Per premises	\$2,450.00	\$2,510.00	2.45%	N
Class 2: Renewal of Registration - Non-standard Food Safety Program	N	Per premises	\$890.00	\$910.00	2.25%	N
Class 2/3A: Renewal of Registration	N	Per premises	\$845.00	\$863.00	2.13%	N
Class 3: Renewal of Registration	N	Per premises	\$482.00	\$492.00	2.07%	N

Public Health and Wellbeing Act registration and renewal

Initial Registration

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
New Hairdresser and/or Temporary make up premises only - Initial ongoing registration fee	N	Per premises	\$336.00	\$343.00	2.08%	N
Single operation - Skin penetration/ Beauty therapies	N	Per premises	\$242.00	\$247.00	2.07%	N
Multiple operation - Hairdresser/Skin penetration/Beauty therapies	N	Per premises	\$280.50	\$286.50	2.14%	N
Prescribed accommodation (5 – 10 accommodation beds)	N	Per premises	\$512.00	\$525.00	2.54%	N

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Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Prescribed accommodation (11 – 20 accommodation beds)	N	Per premises	\$699.00	\$714.00	2.15%	N
Prescribed accommodation (21 – 35 accommodation beds)	N	Per premises	\$767.00	\$783.00	2.09%	N
Prescribed accommodation (36 – 55 accommodation beds)	N	Per premises	\$971.00	\$991.00	2.06%	N
Prescribed accommodation (56+ accommodation beds)	N	Per premises	\$1,120.00	\$1,145.00	2.23%	N
Initial registration fee (pro rata - 25%)	N	Per premises	25% of applicable initial registration fee	25% of applicable initial registration fee	25% of applicable initial registration fee	N
Initial registration fee (pro rata - 50%)	N	Per premises	50% of applicable initial registration fee	50% of applicable initial registration fee	50% of applicable initial registration fee	N
Initial registration fee (pro rata - 75%)	N	Per premises	75% of applicable initial registration fee	75% of applicable initial registration fee	75% of applicable initial registration fee	N
Initial Registration Aquatic Facilities (up to 2 pools)	N	Per premises	\$500.00	\$512.00	2.40%	N
Initial Registration Aquatic Facilities (3 or more pools)	N	Per premises	\$700.00	\$715.00	2.14%	N

Renewal Registration

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Single operation - Skin penetration/ Beauty therapies	N	Per premises	\$159.50	\$163.00	2.19%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Multiple operation - Hairdresser/Skin penetration/Beauty therapies	N	Per premises	\$197.50	\$201.50	2.03%	N
Prescribed accommodation (5 – 10 accommodation beds)	N	Per premises	\$429.00	\$440.00	2.56%	N
Prescribed accommodation (11 – 20 accommodation beds)	N	Per premises	\$616.00	\$631.00	2.44%	N
Prescribed accommodation (21 – 35 accommodation beds)	N	Per premises	\$685.00	\$702.00	2.48%	N
Prescribed accommodation (36 – 55 accommodation beds)	N	Per premises	\$888.00	\$910.00	2.48%	N
Prescribed accommodation (56+ accommodation beds)	N	Per premises	\$1,035.00	\$1,060.00	2.42%	N
Renewal Registration Aquatic Facilities (up to 2 pools)	N	Per premises	\$500.00	\$512.00	2.40%	N
Renewal Registration Aquatic Facilities (3 or more pools)	N	Per premises	\$700.00	\$715.00	2.14%	N

Health Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Solicitors request - ten working day turnaround	N	Per enquiry	\$257.50	\$263.00	2.14%	N
Solicitors request - five working day turnaround (+50% of Solicitors request (ten working day turnaround))	N	Per enquiry	\$395.00	\$405.00	2.53%	N

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Transfer of Public Health and Wellbeing Act (50% of Initial Registration Fee)	N	Per enquiry	50% of current year initial registration fee	50% of current year initial registration fee	50% of current year initial registration fee	N
Late payment fee for Public Health and Wellbeing Act or Food Act registration renewals (25% of current renewal of registration fee)	N	Per enquiry	25% of current year renewal of registration fee	25% of current year renewal of registration fee	25% of current year renewal of registration fee	N
Processing fee for pro rata refund of Public Health and Wellbeing Act or Food Act registration	N	Per enquiry	\$38.40	\$39.00	1.56%	N
Septic tank / onsite waste water treatment system permit fee	N	Per application	\$433.00	\$442.00	2.08%	N
Miscellaneous product sales	N	Per item sold			Total cost + 10% - 15%	Y
Public Health Training sessions and other services	N	Per session			Cost + 10%	Y

Places and Spaces

Facilities, Waste & Infrastructure Services

Green Waste

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Green waste - bin (service fee)	N	Per bin	\$132.00	\$135.00	2.27%	N
Disposal tipping	N	Car boot/station wagon seat up or down	\$21.50	\$22.00	2.33%	Y
Disposal tipping - trailer	N	Greater than six x four	\$62.00	\$63.50	2.42%	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Disposal tipping - trailer	N	Tandem with high sides	\$147.00	\$150.00	2.04%	Y
Disposal tipping - trailer	N	Tandem	\$81.00	\$83.00	2.47%	Y
Disposal tipping - trailer	N	Single axle greater than six x four high sides	\$104.50	\$107.00	2.39%	Y
Disposal tipping	N	Utility/small van/ small trailer with high sides	\$68.50	\$70.00	2.19%	Y
Disposal tipping	N	Utility/small van/ small trailer	\$41.50	\$42.00	1.20%	Y

Transfer station/tipping fees

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Minimum charge fee	N	Per load	\$8.50	\$8.70	2.35%	Y
Domestic refuse	N	Car boot/station wagon seat up or down	\$29.50	\$30.00	1.69%	Y
Domestic refuse - car tyre	N	Per tyre with rim attached	\$22.50	\$23.00	2.22%	Y
Domestic refuse - car tyre	N	Per tyre no rim	\$20.00	\$20.50	2.50%	Y
Domestic refuse - fridge	N	Per fridge	\$21.00	\$21.50	2.38%	Y
Domestic refuse - mattress	N	Per mattress	\$35.00	\$35.00	0.00%	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Domestic refuse - trailer	N	Single axle greater than six x four high sides	\$179.00	\$183.00	2.23%	Y
Domestic refuse - trailer	N	Single axle greater than six x four	\$103.00	\$105.00	1.94%	Y
Domestic refuse - trailer	N	Tandem with high sides	\$215.50	\$220.00	2.09%	Y
Domestic refuse - trailer	N	Tandem	\$146.00	\$149.00	2.05%	Y
Domestic refuse - trailer	N	Utility/small van/ small trailer with high sides	\$146.00	\$149.00	2.05%	Y
Domestic refuse (spoil, bricks, concrete & dirt)	N	Utility/small van/ small trailer with high sides	\$146.00	\$149.00	2.05%	Y
Domestic refuse - ute/van	N	Utility/small van/ small trailer	\$66.50	\$68.00	2.26%	Y

Reinstatement charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Nature strip (light top soil and seed)	N	Per (m ²) (0-10m ²)	\$54.50	\$55.50	1.83%	N
Nature strip (light top soil and seed)	N	Per (m ²) (10-50m ²)	\$41.55	\$42.40	2.05%	N
Nature strip (light top soil and seed)	N	Per (m ²) (>50m ²)	\$34.85	\$35.60	2.15%	N
Nature strip (excavate/backfill and seeded)	N	Per (m ²) (0-10m ²)	\$114.00	\$116.00	1.75%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Nature strip (excavate/backfill and seeded)	N	Per (m ²) (10-50m ²)	\$71.00	\$72.50	2.11%	N
Nature strip (excavate/backfill and seeded)	N	Per (m ²) (>50m ²)	\$54.50	\$55.50	1.83%	N
Channel/kerb (bluestone pitchers, dish gutters and spoon drains concrete kerb)	N	Per lineal metre	\$257.00	\$262.50	2.14%	N
Channel/kerb (concrete)	N	Per lineal metre	\$203.50	\$208.00	2.21%	N
Replace household drainage outlet	N	Per lineal metre	\$127.00	\$129.50	1.97%	N
Residential crossovers/footpaths 125mm thick concrete	N	Per (m ²)	\$239.50	\$244.50	2.09%	N
Commercial crossovers/footpaths 200mm thick concrete	N	Per (m ²)	\$270.50	\$276.00	2.03%	N
Dressed bluestone kerb and channel (replacement with existing sawn bluestone)	N	Per lineal metre	\$278.50	\$284.50	2.15%	N
Dressed bluestone kerb and channel (replacement with new sawn bluestone)	N	Per lineal metre	\$600.00	\$613.00	2.17%	N
Dressed bluestone reinstatement laneway	N	Per (m ²) (0-2m ²)	\$182.50	\$186.00	1.92%	N
Dressed bluestone reinstatement laneway	N	Per (m ²) (2-5m ²)	\$172.50	\$176.00	2.03%	N
Dressed bluestone reinstatement laneway	N	Per (m ²) (5-20m ²)	\$152.00	\$155.00	1.97%	N
Dressed bluestone reinstatement laneway	N	Per (m ²) (20-50m ²)	\$111.50	\$113.50	1.79%	N
Dressed bluestone reinstatement laneway	N	Per (m ²) (>50m ²)	\$101.50	\$103.50	1.97%	N
Footpaths pavers/pitchers	N	Per (m ²) (0-2m ²)	\$219.50	\$224.00	2.05%	N

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Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Footpaths pavers/pitchers	N	Per (m ²) (2.01-5m ²)	\$219.50	\$224.00	2.05%	N
Footpaths pavers/pitchers	N	Per (m ²) (5.01-20m ²)	\$219.50	\$224.00	2.05%	N
Footpaths pavers/pitchers	N	Per (m ²) (20.01-50m ²)	\$202.50	\$207.00	2.22%	N
Footpaths pavers/pitchers	N	Per (m ²) (>50m ²)	\$202.50	\$207.00	2.22%	N
Footpaths 75mm concrete	N	Per (m ²) (0-5m ²)	\$206.50	\$211.00	2.18%	N
Footpaths 75mm concrete	N	Per (m ²) (5.01-20m ²)	\$152.00	\$155.50	2.30%	N
Footpaths 75mm concrete	N	Per (m ²) (20.01-50m ²)	\$127.00	\$130.00	2.36%	N
Footpaths 75mm concrete	N	Per (m ²) (>50m ²)	\$123.00	\$126.00	2.44%	N
Footpaths (asphalt)	N	Per (m ²) (0-5m ²)	\$197.50	\$202.00	2.28%	N
Footpaths (asphalt)	N	Per (m ²) (5.01-20m ²)	\$152.00	\$155.50	2.30%	N
Footpaths (asphalt)	N	Per (m ²) (20.01-50m ²)	\$144.50	\$147.50	2.08%	N
Footpaths (asphalt)	N	Per (m ²) (>50m ²)	\$139.50	\$142.50	2.15%	N
Remedial asphalt infill	N	Per item	\$507.00	\$516.00	1.78%	N
Roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	N	Per (m ²) (0-5m ²)	\$219.50	\$224.00	2.05%	N

Appendix A
Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	N	Per (m ²) (5-10m ²)	\$192.00	\$196.00	2.08%	N
Roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - 75mm to 125mm thick	N	Per (m ²) (>10m ²)	\$187.50	\$191.50	2.13%	N
Roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	N	Per (m ²) (0-2m ²)	\$310.00	\$317.00	2.26%	N
Roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	N	Per (m ²) (2.01-5m ²)	\$262.00	\$267.50	2.10%	N
Roads (asphalt on crushed rock base, asphalt over macadam, asphalt over pitchers) - over 125mm thick	N	Per (m ²) (>5m ²)	\$219.50	\$224.00	2.05%	N
Steep driveway reinstatement	N	Per item	\$557.00	\$567.00	1.80%	N
Traffic management fee	N	Per day	\$1,215.00	\$1,235.00	1.65%	N

Other Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Re-locate street furniture - bike hoop	N	Per item	\$729.00	\$744.00	2.06%	Y
Re-locate street furniture - seat	N	Per item	\$1,250.00	\$1,275.00	2.00%	Y
Re-locate street furniture - bollard	N	Per item	\$792.00	\$809.00	2.15%	Y
Re-locate street furniture - bin surround	N	Per item	\$1,140.00	\$1,165.00	2.19%	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Request to install new sign blades for private sporting clubs, schools and or Churches on either Council owned assets or power pole eg. "Balwyn Scout Group"	N	Per item	\$142.50	\$145.50	2.11%	Y

Waste Collection

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Camberwell Traders (Food premises)	N	Per quarter	\$1,320.00	\$1,345.00	1.89%	N
Camberwell Traders (Retail premises)	N	Per quarter	\$850.00	\$868.00	2.12%	N
Camberwell Traders (Office)	N	Per quarter	\$518.00	\$529.00	2.12%	N
Greythorn Shopping Centre Traders (Large Restaurant >100 seats)	N	Per quarter	\$1,120.00	\$1,145.00	2.23%	N
Greythorn Shopping Centre Traders (Restaurant/Café/Food <100 seats)	N	Per quarter	\$562.00	\$574.00	2.14%	N
Greythorn Shopping Centre Traders (Office 240 litre bin)	N	Per quarter	\$233.50	\$238.50	2.14%	N
Greythorn Shopping Centre Traders (Office 120 litre bin)	N	Per quarter	\$97.00	\$99.00	2.06%	N
Greythorn Shopping Centre Traders (Office 80 litre bin)	N	Per quarter	\$54.50	\$56.00	2.75%	N
Maling Road Traders (Restaurant/Café/ Food <100 seats)	N	Per quarter	\$562.00	\$574.00	2.14%	N
Maling Road Traders (Office/Retail 240 litre bin)	N	Per quarter	\$233.50	\$238.50	2.14%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Maling Road Traders (Office/Retail 120 litre bin)	N	Per quarter	\$97.00	\$99.00	2.06%	N
Maling Road Traders (Office/Retail 80 litre bin)	N	Per quarter	\$54.50	\$56.00	2.75%	N
Waste Levy - Minimum charge for each residential property	N	Per property	\$261.00	\$262.00	0.38%	N

Except for vacant land and those Residential Properties required to service own refuse disposal as a condition of a Town Planning permit where a Waste Environment Levy will apply as a contribution to waste and rubbish collection from public places.

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Waste environment levy as per exception stated above	N	Per property	\$120.00	\$120.00	0.00%	N
Waste collection - property garbage charge: 80 litre bin	N	Per bin	\$261.00	\$262.00	0.38%	N
Waste collection - property garbage charge: 120 litre bin	N	Per bin	\$477.00	\$477.00	0.00%	N
Waste collection - property garbage charge: 240 litre bin. For Residential properties with four or more people in a household and Commercial properties 1	N	Per bin	\$1,160.00	\$1,161.00	0.09%	N

1: Fee only applies to Residential properties that have four or more people in a household and Commercial properties.

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Waste collection - property garbage charge: 240 litre bin (concessional fee for residential properties with a specific medical condition) 2	N	Per bin	\$954.00	\$955.00	0.10%	N

2: Tenants leasing Council owned facilities under the Council Assets - Leasing and Licensing Policy will have waste charges levied as listed in the Fees and Charges schedule - Waste charges for Council tenanted properties.

Environmental Sustainability & Open Spaces

Parks

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Formal Gardens - Booking fee for weddings, Christmas parties, filming and functions	N	Per hour	\$150.00	\$153.50	2.33%	Y
Parks and Reserves - Booking fee for weddings, Christmas parties, filming and functions	N	Per four hour block	\$150.00	\$153.50	2.33%	Y
Access to private property via Council managed land	N	Per day	\$66.00	\$67.50	2.27%	N
Parks and Reserves - permit to erect a marquee (up to 10 square metres in size)	N	Per request	No charge	-	-	N
Parks and Reserves - permit to erect a marquee (11 - 50 square metres in size)	N	Per request	\$290.00	\$295.00	1.72%	N

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Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Parks and Reserves - permit to erect a marquee (51 - 100 square metres in size)	N	Per request	\$500.00	\$510.00	2.00%	N
Parks and Reserves - permit to erect a marquee (101 square metres in size or greater)	N	Per request	\$725.00	\$740.00	2.07%	N
Parks and Reserves - permit to conduct a firework display	N	Per request	\$740.00	\$756.00	2.16%	N
Memorial seats	N	Per seat	\$2,175.00	\$2,220.00	2.07%	Y
Memorial plaques	N	Per plaque	\$213.00	\$217.00	1.88%	Y
Tree removal and amenity value	N	Per tree			Cost recovery	N
Tree replacement	N	Per tree			Cost recovery	N
Tree relocation	N	Per tree			Cost recovery	N
Administration fee - for event and booking cancellations	N	Per booking	\$56.00	\$57.00	1.79%	Y
Late application fee - for event and booking applications submitted with less than 5 working days notice	N	Per booking	\$84.00	\$86.00	2.38%	Y
Additional turf wicket ground preparation and hire	N	Per booking	\$1,005.00	\$1,025.00	1.99%	Y

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Additional turf practice wicket	N	Additional turf practice wicket (above the two provided as part of club tenancy) per training session			Cost recovery	Y
Curator - overtime Saturdays	N	Per hour	\$70.00	\$71.50	2.14%	Y
Curator - overtime Sundays	N	Per 3 hours	\$380.00	\$385.00	1.32%	Y

Traffic and Transport

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Residential street parties	N	Per application	\$100.00	\$100.00	0.00%	N
Bicycle skills courses	N	Per booking	\$21.30	\$21.60	1.41%	Y
Bicycle skills courses - Concessions (pensioners, youth and students)	N	Per booking	\$10.60	\$10.80	1.89%	Y

Asset & Capital Planning

Drainage plan assessment fees

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Drainage contribution / levy from private developers (estimated value)	N	Per application	\$10.25/sqm + 10% administration fee	\$10.25/sqm + 10% administration fee	\$10.25/sqm + 10% administration fee	N
On site detention system assessment fee 1-3 Unit Development	N	Per application	\$140.00	\$143.00	2.14%	N

Appendix A
Fees and Charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
On site detention system assessment fee 4-10 Unit Development	N	Per application	\$280.00	\$286.00	2.14%	N
On site detention plan assessment 11 + Unit Development	N	Per application	\$560.00	\$572.00	2.14%	N
Flood level assessment fee	N	Per application	\$250.00	\$255.50	2.20%	N

CEO's Office

Chief Financial Office

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Maintenance or rectification of damage to Council assets occurring as a result of casual or fixed term hire, tenancy agreement or other type of use or occupancy	N	Full Cost Recovery			Cost recovery	Y
Land information certificate	Y	Per certificate issued	\$27.35	\$27.85	1.83%	N
Right of way discontinuance and sales	N	Per right of way			As per Council's Discontinuance Policy	Y
Cheque dishonour fee	N	Per dishonour fee	\$58.00	\$58.50	0.86%	N
Credit card payment surcharge (includes all credit cards)	N	Per transaction			Cost recovery	Y

Governance & Legal

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Fines for failure to vote in Council elections. Applicable during Council election year	Y	Per infringement	\$90.87	\$93.00	2.34%	N

Freedom of information and inspection of prescribed documents

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Application fee	Y	Per application	\$30.10	\$30.60	1.66%	N
Charge for search time	Y	Per hour or part thereof	\$22.50	\$23.00	2.22%	N
Charge for supervised inspection	Y	Per hour (to be calculated per quarter hour or part of a quarter hour)	\$22.50	\$23.00	2.22%	N
Photocopy - A4 black and white	Y	Per copy	\$0.20	\$0.20	0.00%	N
Photocopy - A3 black and white	N	Per copy	\$3.30	\$3.40	3.03%	N
Photocopy - A2 black and white	N	Per copy	\$7.70	\$7.80	1.30%	N
Photocopy - A1 black and white	N	Per copy	\$12.60	\$12.80	1.59%	N

Waste charges for Council Tenanted Properties

Bin charges

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Community Group: Aged Care, Disability Service, Scouts and Guides and Toy Library	N	-	Charge for additional general waste bins: 80 litre at \$262 120 litre at \$477 240 litre at \$1,161	Charge for additional general waste bins: 80 litre at \$262 120 litre at \$477 240 litre at \$1,161	Last year fee Charge for additional general waste bins: 80 litre at \$261 120 litre at \$477 240 litre at \$1,160	N

Entitled to 1 x general 240 litre waste bins free of charge

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Community Group: Boat Shed, Bowling Clubs, Community Centre, Family Centre, Hockey Clubs, Kindergartens, Senior Citizens Centre, Tennis Club	N	-	Charge for additional general waste bins: 80 litre at \$262 120 litre at \$477 240 litre at \$1,161	Charge for additional general waste bins: 80 litre at \$262 120 litre at \$477 240 litre at \$1,161	Last year fee Charge for additional general waste bins: 80 litre at \$261 120 litre at \$477 240 litre at \$1,160	N

Entitled to 2 x general 240 litre waste bins free of charge

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Community Group: Child Care Centre	N	-	Charge for additional general waste bins: 80 litre at \$262 120 litre at \$477 240 litre at \$1,161	Charge for additional general waste bins: 80 litre at \$262 120 litre at \$477 240 litre at \$1,161	Last year fee Charge for additional general waste bins: 80 litre at \$261 120 litre at \$477 240 litre at \$1,160	N

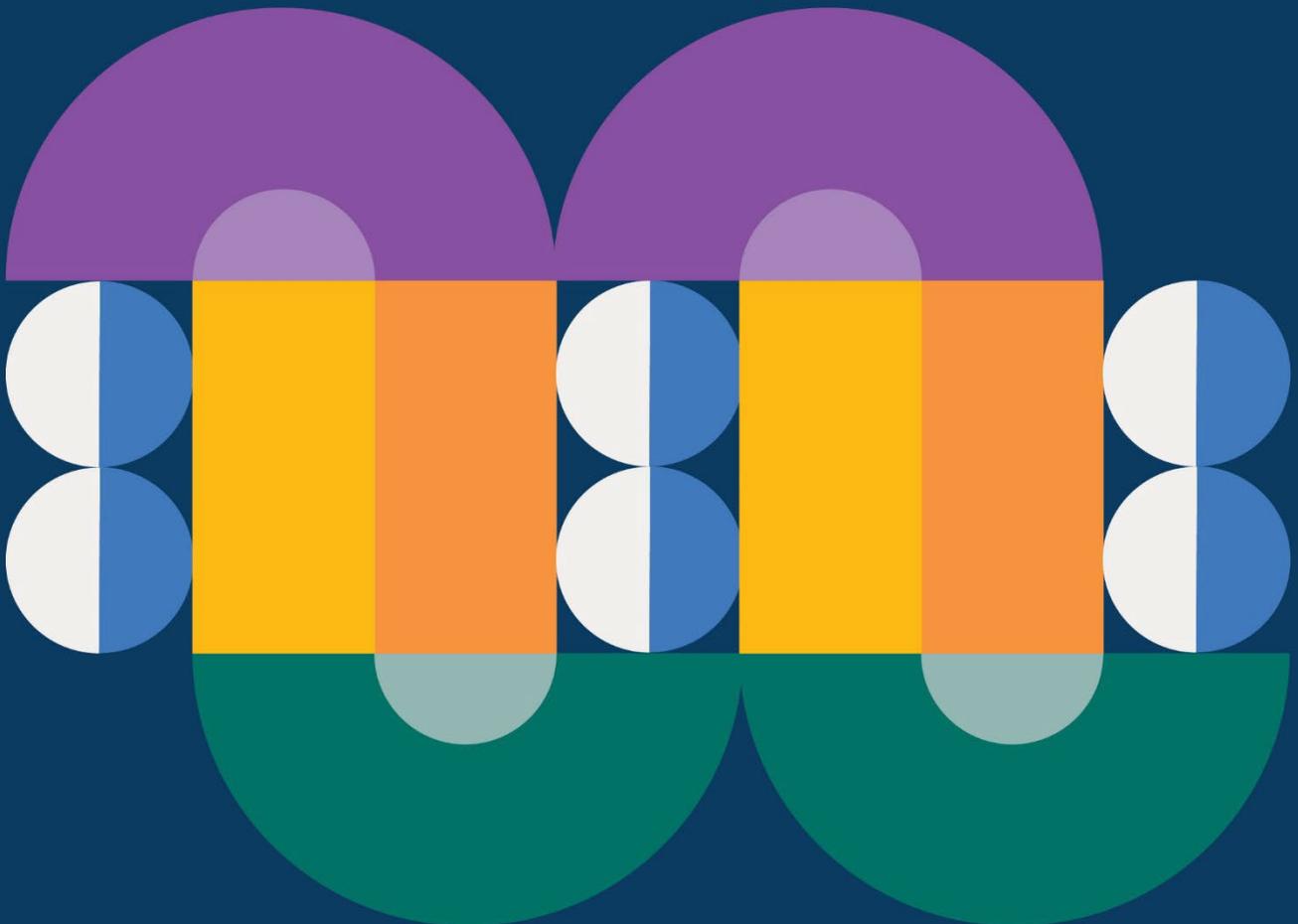
Entitled to 3 x general 240 litre waste bins free of charge

Name	Statutory Fee	Unit	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Increase %	GST
Community Group: Sportsgrounds, Weight Lifting Centre, Youth Club, Schools	N	-	Charge for additional general waste bins: 80 litre at \$262 120 litre at \$477 240 litre at \$1,161	Charge for additional general waste bins: 80 litre at \$262 120 litre at \$477 240 litre at \$1,161	Last year fee Charge for additional general waste bins: 80 litre at \$261 120 litre at \$477 240 litre at \$1,160	N

No free bin supplied

Appendix B

Community Leases



Appendix B - Community Leases

This appendix presents a listing of proposed community leases that trigger section 115 of the *Local Government Act 2020*.

Section 115 of the *Local Government Act 2020* provides for the following:

115 Lease of land

1. A Council's power to lease any land to any person is limited to leases for a term of 50 years or less.
2. Subject to any other Act, and except where section 116 applies, if a Council leases any land to any person subject to any exceptions, reservations, covenants and conditions, it must comply with this section.
3. A Council must include any proposal to lease land in a financial year in the budget, where the lease is —
 - a) for one year or more and —
 - i. the rent for any period of the lease is \$100,000 or more a year; or
 - ii. the current market rental value of the land is \$100,000 or more a year; or
 - b) for 10 years or more.
4. If a Council proposes to lease land that is subject to subsection (3) and that was not included as a proposal in the budget, the Council must undertake a community engagement process in accordance with the Council's community engagement policy in respect of the proposal before entering into the lease.

The proposed community leases, set out in the table, are consistent with Council's Council Assets - Leasing and Licensing Policy 2017.

The proposed leases are also consistent with the Boroondara Community Plan 2021-31 in particular strategies 1, 2, 4 and 5 regarding communication and engagement, community inclusion, families and young people and health, ageing and disability.

Particular Themes are:

Theme 1: Community, Services and Facilities - Community services and facilities are high quality, sustainable, inclusive and strengthen resilience.

Theme 7: Leadership and Governance - Ensure decisions are financial and socially responsible through transparency and ethical processes.

Market rental valuations have been provided by Council's in house Senior Valuer and all rentals proposed to be charged are in accordance with Council's Council Assets - Leasing and Licensing Policy, a copy of which is located on Council's website www.boroondara.vic.gov.au.

Provision of buildings under an appropriate lease agreement enables the various tenants to continue to provide services to the Boroondara community.

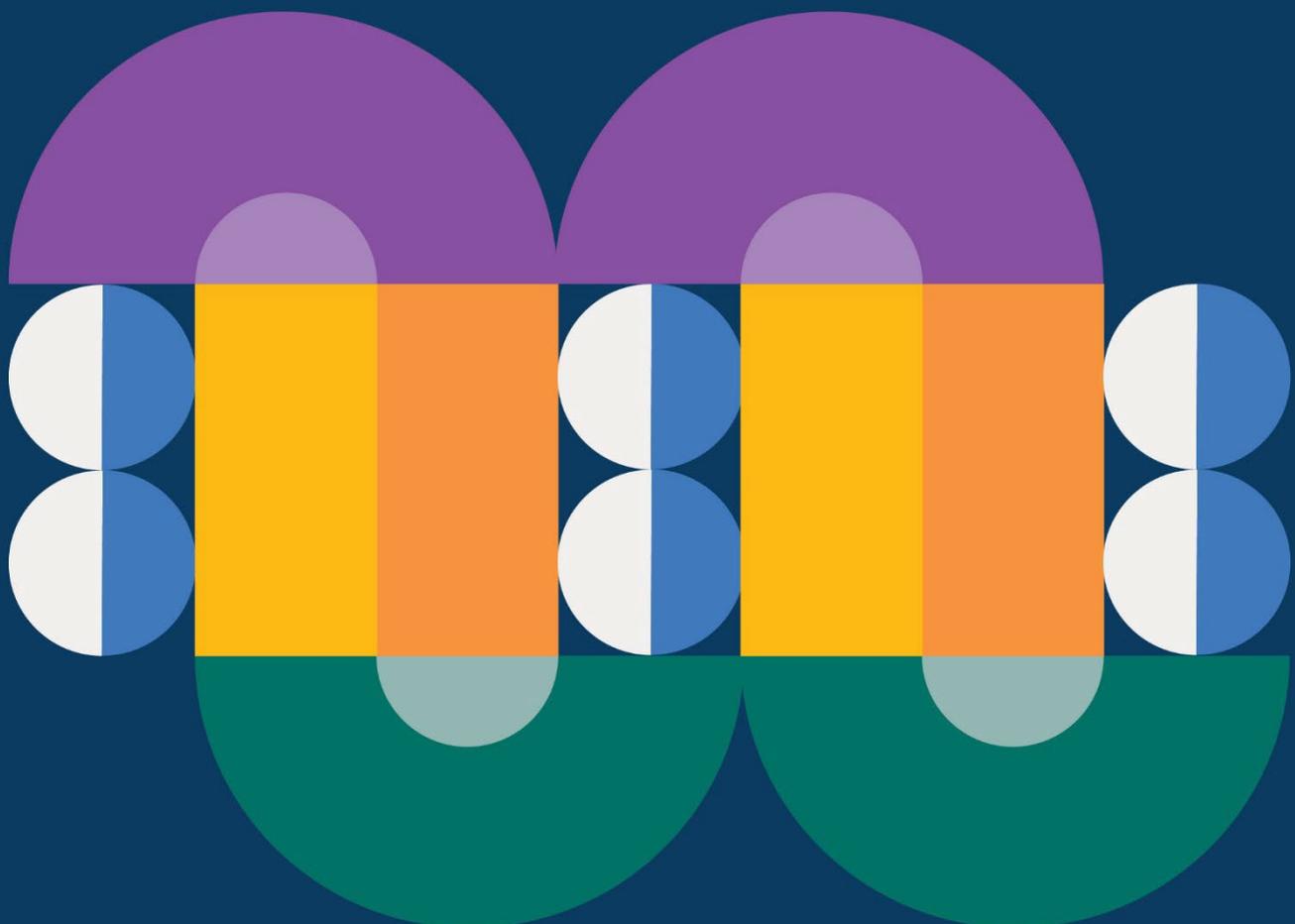
Community Leases

Tenant	Property	Proposed Term	Permitted Use	Annual Market Rental Valuation (Excluding GST)	Proposed Annual Rental inclusive of GST
Hawthorn Early Years Inc	584-586 Glenferrie Road Hawthorn 3122	05 Years	Long day care centre and associated purposes as agreed by Council.	\$ 403,000	\$ 1.00
Goodstart Early Learning Ltd	290 Belmore Road Balwyn 3103	05 Years	Long day care centre and associated purposes as agreed by Council.	\$ 265,200	\$ 1.00
Greythorn Early Childhood Centre Inc	2 Centre Way Balwyn North 3104	05 Years	Long day care centre and associated purposes as agreed by Council.	\$ 236,600	\$ 1.00
Camberwell Kindergarten and Child Care Centre Inc	25 Trafalgar Road Camberwell 3124	05 Years	Long day care centre, kindergarten and associated purposes as agreed by Council.	\$ 106,000	\$ 1.00

Appendix C

Priority Projects Program

(including proposed forward commitments to 2022-23)



Priority Projects

Administration

Project	Budget expenditure 2022-23	Foreshadowed expenditure 2023-24	Foreshadowed expenditure 2024-25	Foreshadowed expenditure 2025-26	4 year expenditure Total
Conduct of 2024 General Election and Councillor Induction	\$0	\$0	\$788,011	\$0	\$788,011
Conduct of 2024 General Election and Councillor Induction	\$0	\$0	-\$389,676	\$0	-\$389,676
Total Administration	\$0	\$0	\$398,335	\$0	\$398,335

Bridges

Project	Budget expenditure 2022-23	Foreshadowed expenditure 2023-24	Foreshadowed expenditure 2024-25	Foreshadowed expenditure 2025-26	4 year expenditure Total
Back Creek Bridge - Investigation, Design and Implementation	\$0	\$230,000	\$0	\$0	\$230,000
Total Bridges	\$0	\$230,000	\$0	\$0	\$230,000

*Subject to Council review and funding

Note: Italic lines are revenue offset

Footpaths and Cycleways

Project	Budget expenditure 2022-23	Foreshadowed expenditure 2023-24	Foreshadowed expenditure 2024-25	Foreshadowed expenditure 2025-26	4 year expenditure Total
Box Hill to Hawthorn Strategic Cycling Corridor - Investigation and Design	\$160,000	\$160,000	\$0	\$0	\$320,000
Total Footpaths and Cycleways	\$160,000	\$160,000	\$0	\$0	\$320,000

Environment

Project	Budget expenditure 2022-23	Foreshadowed expenditure 2023-24	Foreshadowed expenditure 2024-25	Foreshadowed expenditure 2025-26	4 year expenditure Total
Biodiversity Strategy (Vegetation) Implementation	\$225,000	\$230,000	\$235,000	\$240,000	\$930,000
Urban Biodiversity Strategy (UBS) Implementation	\$54,100	\$55,200	\$56,300	\$57,000	\$222,600
Total Environment	\$279,100	\$285,200	\$291,300	\$297,000	\$1,152,600
Body Worn Camera System Upgrades for Enforcement Officers	\$70,056	\$0	\$0	\$0	\$70,056
Canterbury Community Precinct - Hub Coordination	\$56,100	\$57,222	\$58,366	\$0	\$171,688
Christmas in Boroondara Program	\$116,212	\$118,537	\$120,908	\$0	\$355,657
Contract for the Provision of Demographic Services	\$25,000	\$0	\$0	\$0	\$25,000
Diversity and Inclusion Specialist	\$157,035	\$161,746	\$166,598	\$0	\$485,379

*Subject to Council review and funding

Note: Italics line are revenue offset

Appendix C
Priority Projects

Project	Budget expenditure 2022-23	Foreshadowed expenditure 2023-24	Foreshadowed expenditure 2024-25	Foreshadowed expenditure 2025-26	4 year expenditure Total
Energy Safe Victoria Electricity Safety Compliance Works	\$1,036,153	\$0	\$0	\$0	\$1,036,153
Glenferrie Placemaking Implementation	\$0	\$374,000	\$384,000	\$394,000	\$1,152,000
Graffiti Removal Pilot Program	\$165,000	\$0	\$	\$0	\$165,000
<i>Grant for Graffiti Removal Pilot Program</i>	<i>- \$165,000</i>	<i>40</i>	<i>\$0</i>	<i>\$0</i>	<i>- \$165,000</i>
Greythorn Community Hub - Hub Coordination	\$35,000	\$25,000	\$0	\$0	\$60,000
Health Services resourcing	\$50,194	\$0	\$0	\$0	\$50,194
Health, Safety and Wellbeing Project Officer	\$112,940	\$116,141	\$118,625	\$0	\$347,706
Implement an Infrastructure Grant for Leased Sporting Clubs	\$120,000	\$120,000	\$120,000	\$0	\$360,000
Integrated Transport Strategy Implementation	\$57,500	\$58,700	\$59,900	\$0	\$176,100
Maling Road Placemaking Implementation	\$169,000	\$40,800	\$15,000	\$10,000	\$234,800
Modernise Payroll System Upgrade	\$144,340	\$0	\$0	\$0	\$144,340
Myrtle and Macleay Park Masterplan	\$107,923	\$0	\$0	\$0	\$107,923
North East Link resourcing	\$691,312	\$697,138	\$483,081	\$459,143	\$2,330,674
<i>Grant for North East Link resourcing</i>	<i>- \$691,312</i>	<i>- \$697,138</i>	<i>- \$483,081</i>	<i>- \$459,143</i>	<i>- \$2,330,674</i>
Proactive Asset Inspection Team	\$287,981	\$0	\$0	\$0	\$287,981

*Subject to Council review and funding

Note: Italics line are revenue offset

Appendix C
Priority Projects

Project	Budget expenditure 2022-23	Foreshadowed expenditure 2023-24	Foreshadowed expenditure 2024-25	Foreshadowed expenditure 2025-26	4 year expenditure Total
Project Support for Delivery of Major Projects	\$120,000	\$0	\$0	\$0	\$120,000
Removal of the Union Road Level Crossing - Advocacy to State Government	\$264,934	\$132,641	\$0	\$0	\$397,575
<i>Grant for Removal of the Union Road Level Crossing - Advocacy to State Government</i>	<i>- \$264,934</i>	<i>- \$132,641</i>	<i>\$0</i>	<i>\$0</i>	<i>- \$397,575</i>
Statutory Planning Paper Files Scan on Demand	\$100,000	\$100,000	\$100,000	\$0	\$300,000
Transforming Boroondara - System Development and Implementation	\$3,251,097	\$2,749,205	\$0	\$0	\$6,000,302
Transforming Boroondara - System Licensing and Maintenance	\$2,892,285	\$3,429,331	\$4,121,120	\$4,225,653	\$14,668,389
Transforming Boroondara Delivery and Program Support	\$5,090,891	\$5,257,757	\$0	\$0	\$10,348,648
Tree Strategy Action Plan Implementation	\$675,000	\$675,000	\$700,000	\$750,000	\$2,800,000
Waste Minimisation and Recycling Strategy Implementation	\$270,000	\$255,000	\$260,000	\$265,000	\$1,050,000
<i>Grant for Waste Minimisation and Recycling Strategy Implementation</i>	<i>- \$100,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>- \$100,000</i>
Waste Reduction and Recycling (Education and Strategy)	\$170,000	\$50,000	\$50,000	\$50,000	\$320,000

*Subject to Council review and funding

Note: Italics line are revenue offset

Project	Budget expenditure 2022-23	Foreshadowed expenditure 2023-24	Foreshadowed expenditure 2024-25	Foreshadowed expenditure 2025-26	4 year expenditure Total
<i>Grant for Waste Reduction and Recycling (Education and Strategy)</i>	-\$112,000	\$0	\$0	\$0	- \$112,000
Total Programs and Services	\$14,902,707	\$13,588,439	\$6,274,517	\$5,694,653	\$40,460,316

Forward Commitments from 2021-22

Project	Budget expenditure 2022-23	Foreshadowed expenditure 2023-24	Foreshadowed expenditure 2024-25	Foreshadowed expenditure 2025-26	4 year expenditure Total
Active Ageing Hub	\$10,543	\$0	\$0	\$0	\$10,543
Analysis of Access to Sporting Fields for Participation by Girls and Women	\$35,000	\$0	\$0	\$0	\$35,000
Balwyn Heritage Study - Peer Review	\$20,000	\$0	\$0	\$0	\$20,000
Boroondara Community Plan Revisions	\$5,000	\$0	\$0	\$0	\$5,000
Boroondara Customer First Delivery and Program Support	\$3,798,735	\$0	\$0	\$0	\$3,798,735
Box Hill to Hawthorn Strategic Cycling Corridor - Investigation and Design	\$40,000	\$0	\$0	\$0	\$40,000
Christmas in Boroondara Program	\$80,520	\$0	\$0	\$0	\$80,520
Develop Boroondara Community-wide Mental Health and Wellbeing Program	\$40,000	\$0	\$0	\$0	\$40,000

*Subject to Council review and funding

Note: Italics line are revenue offset

Appendix C
Priority Projects

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Digital Early Years Hub	\$81,000	\$0	\$0	\$0	\$81,000
Diversity and Inclusion and Workforce Planning - Project Officer	\$79,602	\$0	\$0	\$0	\$79,602
Energy Safe Victoria (ESV) power line clearance program	\$316,650	\$0	\$0	\$0	\$316,650
Increased Street Tree Planting	\$168,722	\$0	\$0	\$0	\$168,722
Individual Grants Program - Low Income Earners or Other Disability	\$2,462	\$0	\$0	\$0	\$2,462
Information Asset Audit	\$200,434	\$0	\$0	\$0	\$200,434
Introduction of a Special Building Overlay	\$129,511	\$0	\$0	\$0	\$129,511
Municipal Wide Heritage Assessment	\$90,000	\$0	\$0	\$0	\$90,000
Online Occupational Health and Safety Contractor Management Induction Training	\$28,892	\$0	\$0	\$0	\$28,892
Outdoor Dining - Council Parklet Program	\$130,000	\$0	\$0	\$0	\$130,000
Placemaking implementation	\$162,366	\$0	\$0	\$0	\$162,366
Project Management staff for delivery of Major Projects	\$25,000	\$0	\$0	\$0	\$25,000
Seniors Participation Grant	\$26,453	\$0	\$0	\$0	\$26,453

*Subject to Council review and funding

Note: Italics line are revenue offset

Appendix C
Priority Projects

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Statutory Planning Paper Files Scan on Demand	\$234,600	\$0	\$0	\$0	\$234,600
Sustainable Living Festival	\$42,550	\$0	\$0	\$0	\$42,550
Think Customer Experience Employee Engagement Program	\$30,000	\$0	\$0	\$0	\$30,000
Tree Strategy Action Plan Implementation	\$694,468	\$0	\$0	\$0	\$694,468
Total Forward Commitments from 2021-22	\$6,472,508	\$0	\$0	\$0	\$6,472,508
Total Priority Projects gross expenditure	\$23,147,561	\$15,093,418	\$7,836,909	\$6,450,796	\$52,528,684
Total Priority Projects unallocated expenditure	\$0	\$0	\$3,800,000	\$3,800,000	\$7,600,000
Total Priority Projects program expenditure	\$23,147,561	\$15,093,418	\$11,636,909	\$10,250,796	\$60,128,684
Total Priority Projects grants and contributions	\$1,333,246	\$829,779	\$872,757	\$459,143	\$3,494,925
Total Priority Projects net expenditure	\$21,814,315	\$14,263,639	\$10,764,152	\$9,791,653	\$56,633,759

*Subject to Council review and funding

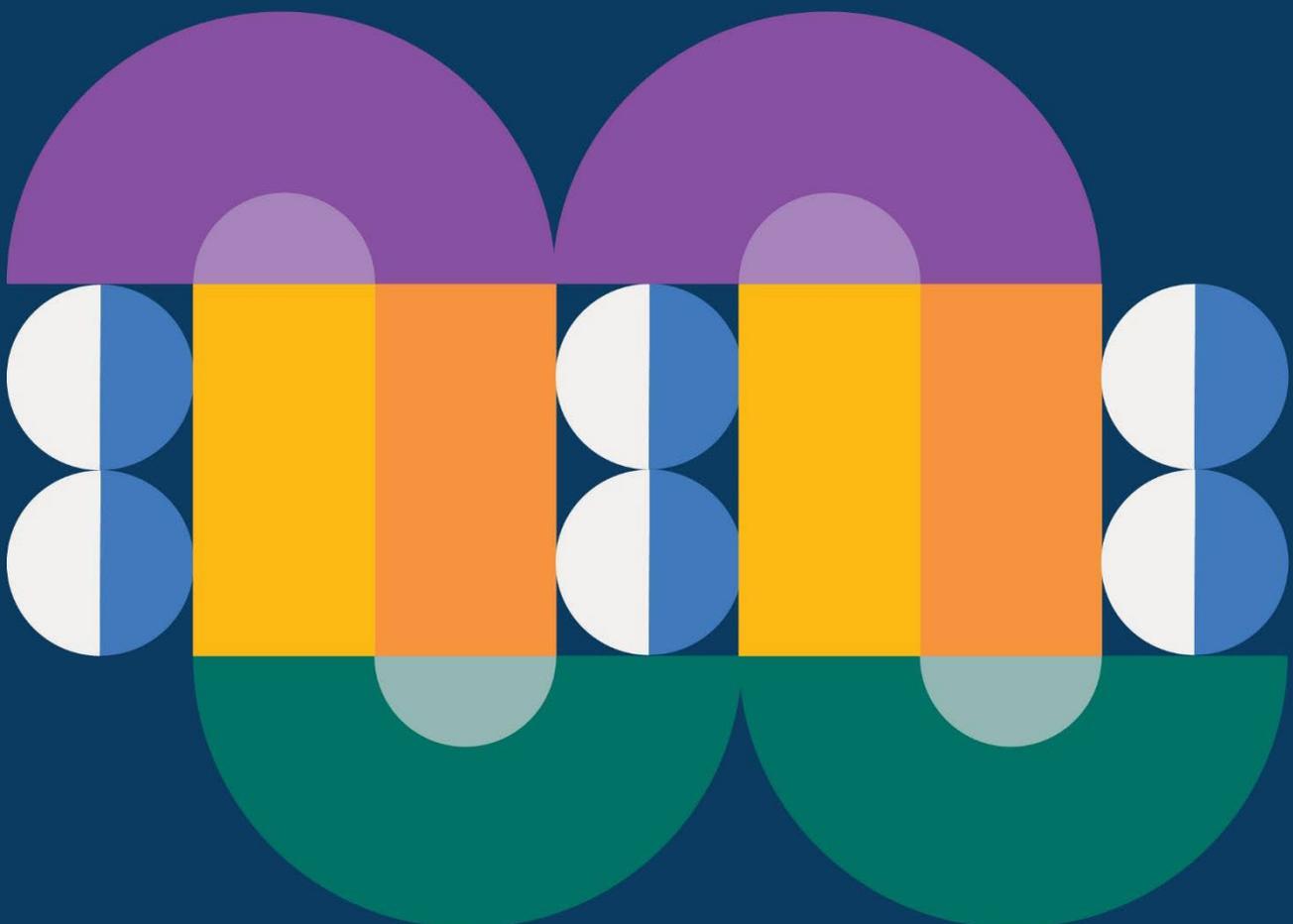
Note: Italics line are revenue offset

Appendix D

Capital Works Program

This appendix presents a listing of capital works projects that will be undertaken for the 2022 -23 year. The capital works projects are grouped by class and include the following:

1. Capital Works Program (including proposed forward commitments to 2022-23)
2. Major Projects foreshadowed 2022-26



Capital Works - Renewal Program 2022-23

Property

Buildings

Major Projects

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Hawthorn Library Project	\$0	\$0	\$74,112	\$371,187	\$445,299
Canterbury Community Precinct	\$856,429	\$0	\$0	\$0	\$856,429
Kew Recreation Centre	\$3,454,982	\$0	\$0	\$0	\$3,454,982
<i>Kew Recreation Centre - State Government Grant Funding</i>	<i>-\$35,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$35,000</i>
Tuck Stand	\$212,267	\$4,481,907	\$3,892,891	\$0	\$8,587,065
Library Redevelopment Kew	\$65,675	\$436,950	\$3,148,600	\$3,148,600	\$6,799,825
Major Projects - total	\$4,554,353	\$4,918,857	\$7,115,603	\$3,519,787	\$20,108,600

Buildings - refurbishment

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Y St Ashburton - Community Services building	\$1,100,000	\$0	\$0	\$0	\$1,100,000

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Maranoa Gardens Groundskeeper building	\$150,000	\$600,000	\$0	\$0	\$750,000
Rowen Street Kindergarten	\$935,000	\$0	\$0	\$0	\$935,000
North Balwyn Senior Citizens Centre - Marwal Avenue	\$935,000	\$0	\$0	\$0	\$935,000
Anderson Road Family Centre	\$1,430,000	\$0	\$0	\$0	\$1,430,000
Estrella Preschool	\$0	\$60,000	\$900,000	\$0	\$960,000
Summerhill Park Kindergarten	\$80,000	\$880,000	\$0	\$0	\$960,000
J J McMahon Kindergarten	\$0	\$30,000	\$80,000	\$900,000	\$1,010,000
Deepdene Kindergarten	\$0	\$0	\$30,000	\$90,000	\$120,000
Glass Street Kindergarten	\$0	\$0	\$30,000	\$90,000	\$120,000
Bellevue Kindergarten	\$0	\$0	\$0	\$30,000	\$30,000
Building condition audit works	\$1,756,925	\$0	\$0	\$0	\$1,756,925
Future building expenditure	\$0	\$1,963,212	\$5,034,970	\$7,173,180	\$14,171,362
Future building renewal design	\$120,000	\$120,000	\$120,000	\$130,000	\$490,000
Unscheduled minor building works	\$300,000	\$370,000	\$500,000	\$550,000	\$1,720,000
Unscheduled minor renewal works	\$150,000	\$200,000	\$305,000	\$310,000	\$965,000
Buildings - refurbishment total	\$6,956,925	\$4,223,212	\$6,999,970	\$9,273,180	\$27,453,287

Pavilions

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Lewin Reserve	\$2,200,000	\$0	\$0	\$0	\$2,200,000
Willsmere Park pavilion	\$1,300,000	\$1,400,000	\$0	\$0	\$2,700,000
Greythorn Park pavilion	\$1,300,000	\$2,200,000	\$0	\$0	\$3,500,000
Frog Hollow Reserve	\$1,200,000	\$2,100,000	\$0	\$0	\$3,300,000
Lynden Park	\$830,000	\$1,600,000	\$0	\$0	\$2,430,000
Myrtle Park pavilion	\$0	\$30,000	\$200,000	\$2,200,000	\$2,430,000
Hartwell South Reserve	\$300,000	\$1,000,000	\$2,100,000	\$0	\$3,400,000
Highfield Park	\$300,000	\$1,000,000	\$2,100,000	\$0	\$3,400,000
Hislop Park	\$0	\$0	\$45,000	\$300,000	\$345,000
Watson Park	\$0	\$0	\$40,000	\$275,000	\$315,000
Warner Reserve	\$0	\$0	\$0	\$40,000	\$40,000
Camberwell Tennis pavilion	\$0	\$0	\$0	\$25,000	\$25,000
Ashburton Park	\$0	\$0	\$0	\$35,000	\$35,000
Pavilions total	\$7,430,000	\$9,330,000	\$4,485,000	\$2,875,000	\$24,120,000

Public toilet

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Public toilet works	\$100,000	\$0	\$0	\$0	\$100,000
Public toilet total	\$100,000	\$0	\$0	\$0	\$100,000

Safety and statutory

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Essential services compliance works - buildings	\$100,000	\$50,000	\$50,000	\$50,000	\$250,000
Building condition audit	\$0	\$0	\$300,000	\$0	\$300,000
Lock renewal program	\$100,000	\$200,000	\$200,000	\$200,000	\$700,000
Roof access works	\$107,000	\$110,000	\$100,000	\$105,000	\$422,000
Roof replacement	\$400,000	\$350,000	\$350,000	\$355,000	\$1,455,000
Safety and statutory total	\$707,000	\$710,000	\$1,000,000	\$710,000	\$3,127,000
Buildings total	\$19,748,278	\$19,182,069	\$19,600,573	\$16,377,967	\$74,908,887
Property total	\$19,748,278	\$19,182,069	\$19,600,573	\$16,377,967	\$74,908,887

Infrastructure

Bridges

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Minor works bridge rehabilitation	\$65,931	\$67,000	\$68,675	\$70,392	\$271,998
Bridges total	\$65,931	\$67,000	\$68,675	\$70,392	\$271,998

Drainage

Concrete/Brick drain

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Concrete/Brick drain relining	\$800,000	\$1,300,000	\$1,345,460	\$1,350,000	\$4,795,460
Concrete drain total	\$800,000	\$1,300,000	\$1,345,460	\$1,350,000	\$4,795,460

Drainage replacement

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
WSUD/Wetlands renewal program	\$37,900	\$39,000	\$40,170	\$41,205	\$158,275
Sportsground drainage program	\$150,000	\$0	\$150,000	\$85,000	\$385,000

Appendix D
Capital Works Program

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Minor drainage works in easements	\$390,000	\$400,000	\$405,000	\$410,000	\$1,605,000
Unscheduled/emergency drainage works	\$350,000	\$250,000	\$395,000	\$400,000	\$1,395,000
Future drainage renewal planning	\$290,000	\$300,000	\$310,000	\$315,000	\$1,215,000
Surrey Avenue, Surrey Hills	\$250,000	\$0	\$0	\$0	\$250,000
Bethune Street, Hawthorn East	\$150,000	\$0	\$0	\$0	\$150,000
St Johns Avenue, Camberwell	\$150,000	\$0	\$0	\$0	\$150,000
Bright Street, Camberwell	\$150,000	\$0	\$0	\$0	\$150,000
David Street, Survey Hills	\$200,000	\$0	\$0	\$0	\$200,000
Nelson Road, Camberwell	\$150,000	\$0	\$0	\$0	\$150,000
54 Campbell Road, Deepdene	\$80,000	\$0	\$0	\$0	\$80,000
Eric Street, Hawthorn	\$50,000	\$0	\$0	\$0	\$50,000
Belford Road, Kew East	\$350,000	\$0	\$0	\$0	\$350,000
Hamilton Street, Kew East	\$200,000	\$0	\$0	\$0	\$200,000
Oswin Street, Kew East	\$100,000	\$0	\$0	\$0	\$100,000
Moorhouse Street, Camberwell - Laneway	\$60,000	\$0	\$0	\$0	\$60,000
Gladstone Street, Kew Stage 2	\$280,000	\$0	\$0	\$0	\$280,000

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Burwood Reserve, Glen Iris	\$30,518	\$0	\$0	\$0	\$30,518
Future drainage renewal expenditure	\$0	\$2,901,455	\$3,300,000	\$3,600,000	\$9,801,455
Drainage replacement total	\$3,418,418	\$3,890,455	\$4,600,170	\$4,851,205	\$16,760,248
Drainage total	\$4,218,418	\$5,190,455	\$5,945,630	\$6,201,205	\$21,555,708

Footpaths and cycleways

Bicycle and pedestrian

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Bicycle and pedestrian trails - (implementation of Safety Audit Action Plan)	\$450,000	\$455,000	\$460,000	\$470,000	\$1,835,000
Bicycle and pedestrian total	\$450,000	\$455,000	\$460,000	\$470,000	\$1,835,000

Footpaths

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Reactive Park gravel path renewal program	\$190,000	\$190,000	\$195,000	\$195,000	\$770,000

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Shopping centre footpath works	\$120,000	\$120,000	\$120,000	\$120,000	\$480,000
Unscheduled footpath works	\$200,000	\$280,000	\$285,000	\$290,000	\$1,055,000
Footpath construction	\$700,000	\$700,000	\$700,000	\$700,000	\$2,800,000
Minor footpath works	\$150,000	\$150,000	\$205,000	\$210,000	\$715,000
Footpaths total	\$1,360,000	\$1,440,000	\$1,505,000	\$1,515,000	\$5,820,000
Footpaths and cycleways total	\$1,810,000	\$1,895,000	\$1,965,000	\$1,985,000	\$7,655,000

Off street car parks

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Resurfacing/refurbishment of condition 4 car parks	\$521,169	\$532,000	\$545,300	\$558,933	\$2,157,402
Off street car parks total	\$521,169	\$532,000	\$545,300	\$558,933	\$2,157,402

Parks, open space and streetscapes

Utilities

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Park lighting - unscheduled works	\$17,000	\$20,000	\$25,000	\$30,000	\$92,000
Park lighting renewal program	\$81,000	\$82,000	\$85,000	\$87,000	\$335,000
Utilities total	\$98,000	\$102,000	\$110,000	\$117,000	\$427,000

Irrigation/fencing/signs

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Park signage renewal program	\$55,000	\$55,000	\$60,000	\$65,000	\$235,000
Oval fences and coaches boxes renewal program	\$76,000	\$100,000	\$133,000	\$21,000	\$330,000
Park fences renewal program	\$175,000	\$177,000	\$180,000	\$185,000	\$717,000
Parks and gardens irrigation upgrades	\$150,000	\$0	\$155,000	\$160,000	\$465,000
Irrigation/fencing/signs total	\$456,000	\$332,000	\$528,000	\$431,000	\$1,747,000

Park furniture and streetscape

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Electroplating of street furniture in shopping precincts	\$80,000	\$80,000	\$80,000	\$80,000	\$320,000
Garden bed edging renewal program	\$22,000	\$23,000	\$25,000	\$27,000	\$97,000
Drinking fountains renewal program	\$92,000	\$94,000	\$96,000	\$98,000	\$380,000
Barbeque renewal program	\$15,000	\$15,000	\$25,000	\$25,000	\$80,000
Park furniture renewal	\$165,000	\$168,000	\$171,000	\$174,000	\$678,000
Hard surface play area renewal program	\$30,000	\$35,000	\$40,000	\$45,000	\$150,000
Park furniture and streetscape total	\$404,000	\$415,000	\$437,000	\$449,000	\$1,705,000

Playgrounds

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Playground renewal program - Council properties (childcare	\$30,000	\$30,000	\$30,000	\$35,000	\$125,000
and Child Health areas)	\$220,000	\$170,000	\$220,000	\$170,000	\$780,000
Park playground replacement program	\$1,334,500	\$1,837,500	\$1,250,000	\$1,260,000	\$5,682,000
Minor playground works (Parks)	\$75,000	\$76,000	\$78,000	\$80,000	\$309,000

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Playgrounds total	\$1,659,500	\$2,113,500	\$1,578,000	\$1,545,000	\$6,896,000

Retaining walls

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Park feature wall renewal program	\$25,000	\$25,000	\$27,000	\$30,000	\$107,000
Retaining walls - unscheduled works	\$132,000	\$134,000	\$136,000	\$138,000	\$540,000
Retaining walls total	\$157,000	\$159,000	\$163,000	\$168,000	\$647,000
Parks, open space and streetscapes total	\$2,774,500	\$3,121,500	\$2,816,000	\$2,710,000	\$11,422,000

Recreational, leisure and community facilities

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Sportsground reconstruction program	\$1,051,000	\$903,000	\$1,325,000	\$1,206,000	\$4,485,000
Sportsground irrigation program	\$15,000	\$266,000	\$367,000	\$185,000	\$833,000
Sportsground training lights renewal program	\$279,000	\$285,000	\$301,000	\$581,000	\$1,446,000

Appendix D
Capital Works Program

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Golf course green, tee and bunker renewal program	\$0	\$169,000	\$172,000	\$180,000	\$521,000
Minor sportsground improvements	\$197,000	\$197,000	\$197,000	\$197,000	\$788,000
Sports synthetic surface renewal program	\$31,000	\$32,000	\$109,000	\$49,000	\$221,000
Cricket practice nets renewal program	\$293,000	\$355,000	\$302,000	\$250,000	\$1,200,000
Sports goal post renewal program	\$41,000	\$14,000	\$14,000	\$0	\$69,000
Recreational, leisure and community facilities total	\$1,907,000	\$2,221,000	\$2,787,000	\$2,648,000	\$9,563,000

Roads

Road reconstructions and kerb replacements

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Road Reconstruction and kerb replacement	\$7,699,004	\$7,679,450	\$7,800,000	\$8,300,000	\$31,478,454
Disability Access	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
Road reconstructions and kerb replacements total	\$7,749,004	\$7,729,450	\$7,850,000	\$8,350,000	\$31,678,454

Road resheeting

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Resheeting	\$3,912,889	\$3,973,550	\$4,100,000	\$4,300,000	\$16,286,439
Road resheeting total	\$3,912,889	\$3,973,550	\$4,100,000	\$4,300,000	\$16,286,439

Roads to recovery funding

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
<i>Roads to recovery funding</i>	-\$593,811	-\$593,811	\$0	\$0	-\$1,187,622
Roads to recovery funding total	-\$593,811	-\$593,811	\$0	\$0	-\$1,187,622

Local Road Community Infrastructure funding

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
<i>Local Road Community Infrastructure funding</i>	-\$1,187,622	\$0	\$0	\$0	-\$1,187,622
Local Road Community Infrastructure funding	-\$1,187,622	\$0	\$0	\$0	-\$1,187,622

Traffic management

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Condition 4 safety treatments	\$165,000	\$167,000	\$170,000	\$175,000	\$677,000
Traffic treatment - lighting replacement	\$10,000	\$10,000	\$12,000	\$15,000	\$47,000
Traffic management total	\$175,000	\$177,000	\$182,000	\$190,000	\$724,000
Roads total	\$10,055,460	\$11,286,189	\$12,132,000	\$12,840,000	\$46,313,649
Infrastructure total	\$21,352,478	\$24,313,144	\$26,259,605	\$27,013,530	\$98,938,757

Plant and equipment

Computers and telecommunications

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Information technology expenditure	\$750,000	\$766,000	\$770,000	\$808,500	\$3,094,500
Audio-visual equipment replacement	\$136,400	\$140,834	\$145,000	\$147,000	\$569,234
Computers and telecommunications total	\$886,400	\$906,834	\$915,000	\$955,500	\$3,663,734

Fixtures, fittings and furniture

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Office refurbishments	\$200,000	\$200,000	\$205,000	\$205,000	\$810,000
Library and office furniture	\$75,000	\$75,000	\$78,750	\$80,000	\$308,750
Boroondara Arts - furniture & equipment	\$45,000	\$45,000	\$50,000	\$50,000	\$190,000
Town Hall Gallery Collection - Public Art	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
Office furniture renewal	\$120,000	\$120,000	\$125,000	\$130,000	\$495,000
Library shelving	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
Library IT hardware renewal	\$410,000	\$415,000	\$415,000	\$200,000	\$1,440,000
Fixtures, Fittings and Furniture total	\$920,000	\$925,000	\$943,750	\$735,000	\$3,523,750

Library books

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Library resources	\$995,000	\$1,000,000	\$1,050,000	\$1,070,000	\$4,115,000
Library books total	\$995,000	\$1,000,000	\$1,050,000	\$1,070,000	\$4,115,000

Plant, machinery and equipment

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Ashburton Pool and Recreation Centre - Replacement of backwash recovery system	\$20,000	\$0	\$0	\$0	\$20,000
Ashburton Pool and Recreation Centre - Stadium evaporative cooler	\$40,000	\$0	\$0	\$0	\$40,000
Hawthorn Aquatic Centre - Chlorine in situ replacement	\$100,000	\$0	\$0	\$0	\$100,000
Boroondara Sports Complex - Bund relining and tank replacement	\$20,000	\$0	\$0	\$0	\$20,000
Balwyn Pavilion - Balcony replacement	\$25,000	\$0	\$0	\$0	\$25,000
Ashburton Pool and Recreation Centre - Replace programme room floor	\$130,000	\$0	\$0	\$0	\$130,000

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Hawthorn Aquatic Leisure Centre - Refurbish 2 program pool filters	\$20,000	\$0	\$0	\$0	\$20,000
Sportsgrounds - replacement of existing turf wicket rollers and mowers	\$33,000	\$34,000	\$35,000	\$36,000	\$138,000
Transfer Station - miscellaneous equipment renewal	\$180,000	\$180,000	\$185,000	\$190,000	\$735,000
Bin renewal program	\$350,000	\$350,000	\$355,000	\$400,000	\$1,455,000
Leisure centres - mechanical equipment replacement	\$85,000	\$85,000	\$90,000	\$95,000	\$355,000
Leisure centres – equipment and pool plant replacement program	\$300,000	\$300,000	\$305,000	\$310,000	\$1,215,000
Plant, machinery and equipment total	\$1,303,000	\$949,000	\$970,000	\$1,031,000	\$4,253,000
Plant and equipment total	\$4,104,400	\$3,780,834	\$3,878,750	\$3,791,500	\$15,555,484

Forward commitments from 2021-22 (net)

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
Sportsground training lights renewal program	\$430,665	\$0	\$0	\$0	\$430,665
Kew Croquet Club pavilion	\$174,105	\$0	\$0	\$0	\$174,105
Oval fences renewal program	\$130,000	\$0	\$0	\$0	\$130,000
Library IT hardware renewal	\$500,000	\$0	\$0	\$0	\$500,000
Willsmere Park pavilion	\$1,117,000	\$0	\$0	\$0	\$1,117,000
Canterbury Community Precinct (Renewal)	\$2,000,000	\$0	\$0	\$0	\$2,000,000
Lewin Reserve	\$200,000	\$0	\$0	\$0	\$200,000
Fordham Avenue Kindergarten	\$850,000	\$0	\$0	\$0	\$850,000
Through Road Childcare Centre	\$206,599	\$0	\$0	\$0	\$206,599
Y Street Ashburton - Community Services building	\$8,768	\$0	\$0	\$0	\$8,768
Frog Hollow pavilion	\$155,000	\$0	\$0	\$0	\$155,000
Balwyn Pedestrian operated signals	\$400,000	\$0	\$0	\$0	\$400,000
Maranoa Gardens Groundskeeper building	\$25,000	\$0	\$0	\$0	\$25,000
Rowen Street Kindergarten	\$9,159	\$0	\$0	\$0	\$9,159

Project	Proposed Budget Expenditure 2022-23	Foreshadowed Expenditure 2023-24*	Foreshadowed Expenditure 2024-25*	Foreshadowed Expenditure 2025-26*	Proposed Total 4 year expenditure
North Balwyn Senior Citizens Centre - Marwal Avenue	\$60,000	\$0	\$0	\$0	\$60,000
Auburn South Preschool (Anderson Park)	\$60,000	\$0	\$0	\$0	\$60,000
Anderson Road Family Centre	\$42,350	\$0	\$0	\$0	\$42,350
Estrella Preschool	\$15,000	\$0	\$0	\$0	\$15,000
Lynden Park	\$90,000	\$0	\$0	\$0	\$90,000
Hartwell South Reserve	\$20,000	\$0	\$0	\$0	\$20,000
Highfield Park	\$20,000	\$0	\$0	\$0	\$20,000
Hawthorn Community House - minor works	\$40,000	\$0	\$0	\$0	\$40,000
Ashburton Community House - minor works	\$20,000	\$0	\$0	\$0	\$20,000
Total forward commitments from 2021-22	\$6,573,646	\$0	\$0	\$0	\$6,573,646
Total renewal capital works gross expenditure	\$53,595,235	\$47,869,858	\$49,738,928	\$47,182,997	\$198,387,018
Total renewal capital works grants	-\$1,816,433	-\$593,811	\$0	\$0	-\$2,410,244
Total renewal capital works program net expenditure	\$51,778,802	\$47,276,047	\$49,738,928	\$47,182,997	\$195,976,774

* Subject to Council review and funding

Capital Works - New, Upgrade and Expansion

Building Improvements

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Integrated Water Management Strategy (IWMS) Implementation - Facility Retrofit Program	\$57,900	\$59,400	\$60,900	\$62,500	\$240,700
Total Building Improvements	\$57,900	\$59,400	\$60,900	\$62,500	\$240,700

Buildings

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Camberwell Fresh Food Market Improvements	\$166,561	\$0	\$0	\$0	\$166,561
Canterbury Sportsground - Diversity and Inclusion Program	\$1,217,611	\$0	\$0	\$0	\$1,217,611
Demolition of the Ferguson Stand (Glenferrie Oval and Grace Park Masterplan implementation)	\$943,280	\$0	\$0	\$0	\$943,280
Eric Raven Reserve - Pavilion Improvement	\$100,000	\$0	\$0	\$0	\$100,000
Ferndale Park - Diversity and Inclusion Program	\$0	\$2,200,000	\$1,400,000	\$0	\$3,600,000
Maranoa Botanic Gardens Community Room and Groundkeeper Building	\$150,000	\$0	\$0	\$0	\$150,000

* Subject to Council review and funding
Note: Italics line are revenue offset

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
New Public Toilets	\$293,280	\$82,769	\$300,184	\$0	\$676,233
Riversdale Depot Masterplan	\$100,000	\$0	\$0	\$0	\$100,000
South Oval Upgrade Victoria Park, Kew	\$115,000	\$0	\$0	\$0	\$115,000
Total Buildings	\$3,085,732	\$2,282,769	\$1,700,184	\$0	\$7,068,685

Fixture, Fitting and Furniture

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Implementation of Public Safety Security Measures	\$213,330	\$0	\$0	\$0	\$213,330
Hartwell Community Resilience Wall	\$21,700	\$0	\$0	\$0	\$21,700
Total Fixture, Fitting and Furniture	\$235,030	\$0	\$0	\$0	\$235,030

* Subject to Council review and funding
Note: Italics line are revenue offset

Footpaths and Cycleways

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Bicycle Strategy Implementation	\$100,000	\$100,000	\$100,000	\$0	\$300,000
Shared Paths - Pedestrian Priority and Accessibility - Design and Construction	\$75,000	\$75,000	\$75,000	\$0	\$225,000
Safe On-Road Bike Lanes	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
South Surrey Park path and embankment protection	\$15,000	\$0	\$0	\$0	\$15,000
Total Footpaths and Cycleways	\$290,000	\$275,000	\$275,000	\$100,000	\$940,000

Major Projects

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Canterbury Community Precinct	\$856,429	\$0	\$0	\$0	\$856,429
<i>Grant for Canterbury Community Precinct</i>	<i>-\$800,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$800,000</i>
Hawthorn Library project	\$0	\$0	\$111,168	\$556,781	\$667,949
Kew Recreation Centre	\$13,819,929	\$0	\$0	\$0	\$13,819,929
Library Redevelopment Kew	\$98,513	\$655,446	\$4,722,900	\$4,722,900	\$10,199,759

* Subject to Council review and funding
Note: Italics line are revenue offset

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Tuck Stand	\$212,267	\$4,481,907	\$3,892,891	\$0	\$8,587,065
Total Major Projects	\$14,187,138	\$5,137,353	\$8,726,959	\$5,279,681	\$33,331,131

Off Street Car Parks

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Parking Sensor Design and Installation	\$200,000	\$320,000	\$175,000	\$115,000	\$810,000
Total Off Street Car Parks	\$200,000	\$320,000	\$175,000	\$115,000	\$810,000

Parks, Open Space and Streetscapes

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Climate Action Plan Implementation	\$1,000,000	\$1,000,000	\$1,000,000	\$1,100,000	\$4,100,000
Dog Off Leash Park Minor Improvement Program	\$78,801	\$66,384	\$73,640	\$81,175	\$300,000
New Open Space for Surrey Hills	\$0	\$0	\$2,000,000	\$0	\$2,000,000
Shared Path and Park Lighting	\$217,500	\$221,900	\$226,300	\$0	\$665,700

* Subject to Council review and funding
Note: Italics line are revenue offset

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Shopping Centre Improvement Plan - Design and Implementation	\$32,334	\$19,788	\$923,456	\$0	\$975,578
Solar Lighting in Parks	\$275,000	\$275,000	\$225,000	\$80,000	\$855,000
Surrey Hills Shopping Centre	\$84,374	\$235,130	\$419,207	\$0	\$738,711
Total Parks, Open Space and Streetscapes	\$1,688,009	\$1,818,202	\$4,867,603	\$1,261,175	\$9,634,989
Plant Machinery and Equipment					
Security Cameras at the Craig Centre	\$60,000	\$0	\$0	\$0	\$60,000
Total Plant Machinery and Equipment	\$60,000	\$0	\$0	\$0	\$60,000

Bridges

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Walmer Street Bridge	\$1,393,209	\$0	\$0	\$0	\$1,393,209
Total Bridges	\$1,393,209	\$0	\$0	\$0	\$1,393,209

* Subject to Council review and funding
Note: Italics line are revenue offset

Recreation, Leisure and Community Facilities

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Field Sport - Risk and Sporting Code Compliance Program	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
Fritsch Holzer Stadium and Sportsground	\$650,000	\$650,000	\$0	\$0	\$1,300,000
Neighbourhood Shopping Centre Improvements Pilot - Maling Road - Implementation	\$250,000	\$0	\$0	\$0	\$250,000
Shade Policy Implementation	\$0	\$326,384	\$133,456	\$147,450	\$607,290
Total Recreation, Leisure and Community Facilities	\$1,050,000	\$1,126,384	\$283,456	\$297,450	\$2,757, 90

Roads

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Installation of new and upgrading of existing pedestrian crossing facilities	\$115,000	\$117,500	\$119,800	\$0	\$352,300
Road Safety Strategy Implementation	\$26,114	\$26,636	\$27,169	\$0	\$79,919
Traffic Management Devices	\$172,706	\$176,160	\$179,684	\$0	\$528,550
Total Roads	\$313,820	\$320,296	\$326,653	\$0	\$960,769

* Subject to Council review and funding
Note: Italics line are revenue offset

Forward Commitments from 2021-22

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Camberwell Fresh Food Market improvements	\$192,346	\$0	\$0	\$0	\$192,346
Canterbury Sportsground	\$900,000	\$0	\$0	\$0	\$900,000
Dog Off Leash Park	\$20,000	\$0	\$0	\$0	\$20,000
Ferndale Park	\$135,000	\$0	\$0	\$0	\$135,000
Neighbourhood Shopping Centre Improvements Pilot - Maling Road	\$246,555	\$0	\$0	\$0	\$246,555
New public toilets	\$119,947	\$0	\$0	\$0	\$119,947
Payroll System Upgrade	\$175,460	\$0	\$0	\$0	\$175,460
Shopping Centre Improvement Plan - Investigation and Design	\$20,000	\$0	\$0	\$0	\$20,000
Solar lighting in parks	\$60,000	\$0	\$0	\$0	\$60,000
South Camberwell Tennis Club Accessibility Upgrade	\$4,350	\$0	\$0	\$0	\$4,350
Tuck Stand - Feasibility Study	\$60,000	\$0	\$0	\$0	\$60,000
Total Forward Commitments from 2021-22	\$1,933,658	\$0	\$0	\$0	\$1,933,658

* Subject to Council review and funding
Note: Italics line are revenue offset

Appendix D
Capital Works Program

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Total New, Upgrade and Expansion Capital Works gross expenditure	\$25,294,496	\$11,339,404	\$16,415,755	\$7,115,806	\$60,165,461
Total New, Upgrade and Expansion Capital Works unallocated expenditure	\$0	\$6,845,500	\$11,928,000	\$6,846,000	\$25,619,500
Total New, Upgrade and Expansion Capital Works program expenditure	\$25,294,496	\$18,184,904	\$28,343,755	\$13,961,806	\$85,784,961
Total New, Upgrade and Expansion Capital Works grants and contributions	\$800,000	\$0	\$0	\$0	\$800,000
Total New, Upgrade and Expansion Capital Works net expenditure	\$24,494,496	\$18,184,904	\$28,343,755	\$13,961,806	\$84,984,961
Total Capital Works Program	-	-	-	-	-
Total Renewal Capital Works Program Expenditure	\$53,595,235	\$47,869,858	\$49,738,928	\$47,182,997	\$198,387,018
Total New, Upgrade and Expansion Capital Works program expenditure	\$25,294,496	\$18,184,904	\$28,343,755	\$13,961,806	\$85,784,961
Total Capital Works Program Expenditure	\$78,889,731	\$66,054,762	\$78,082,683	\$61,144,803	\$284,171,979
Funding Statement	-	-	-	-	-
Funding from Asset Sales	\$4,720,000	\$0	\$0	\$0	\$4,720,000
Funding from grants and contributions	\$2,616,433	\$593,811	\$0	\$0	\$3,210,244
Funding from loan borrowings	\$19,700,000	\$0	\$0	\$0	\$19,700,000

Note: Italic line are revenue offset

Appendix D
Capital Works Program

Project	Budget expenditure 2022-23	Foreshadowed expenditure* 2023-24	Foreshadowed expenditure* 2024-25	Foreshadowed expenditure* 2025-26	4 year expenditure Total
Funding from Council cash	\$51,853,298	\$65,460,951	\$78,082,683	\$61,144,803	\$256,541,735
Total Funding	\$78,889,731	\$66,054,762	\$78,082,683	\$61,144,803	\$284,171,979

* Subject to Council review and funding 1

Note: Italics line are revenue offset

Major Projects - combined renewal, new, upgrade and expansion Net expenditure 2022-23 to 2025-26

Major project	Budget expenditure 2022-23 *	Foreshadowed expenditure 2023-24**	Foreshadowed expenditure 2024-25**	Foreshadowed expenditure 2025-26**	Total expenditure 2022-23 to 2025-26
Tuck Stand (Refurbish Tuck Stand making it available for sporting and community use)	\$484,535	\$8,963,813	\$7,785,781	\$0	\$17,234,130
Canterbury Community Precinct (Redevelopment of the site, incorporating a relocated kindergarten and neighbourhood centre and provision for basement parking)	\$3,712,857	\$0	\$0	\$0	\$3,712,857
<i>Canterbury Community Precinct - grant funding</i>	<i>-\$800,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$800,000</i>
Kew Recreation Centre (Fully redevelop the Kew Recreation Centre site including provision for basement parking)	\$17,274,912	\$0	\$0	\$0	\$17,274,912
<i>Kew Recreation Centre - grant funding</i>	<i>-\$35,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>-\$35,000</i>
Library Redevelopment Kew (Refurbishment of the existing Kew Library facility to create a contemporary library service)	\$164,188	\$1,092,396	\$7,871,500	\$7,871,500	\$16,999,583
Hawthorn Library Project (Refurbishment of the existing library facility to create a contemporary library service)	\$0	\$0	\$185,279	\$927,968	\$1,113,247
Grand total major projects (net)	\$20,801,492	\$10,056,209	\$15,842,560	\$8,799,468	\$55,499,729

* Proposed expenditure 2022-23 includes forward commitments from 2021-22

** Foreshadowed expenditure with anticipated project cost escalation.

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Hawthorn Arts Centre
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Kew Library
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