

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organization's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Operating position

| Indicator | Measure | Notes | Forecast Actual 2020-21 | Forecast Actual 2021-22 | Forecast Actual 2022-23 | Projections 2023-24 | Projections 2024-25 | Projections 2025-26 | Trend +/o/- |
|----------------------------|---|-------|-------------------------|-------------------------|-------------------------|---------------------|---------------------|---------------------|-------------|
| Adjusted underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 1 | -9.16% | -5.96% | -0.12% | 5.64% | 7.54% | 8.18% | + |

Liquidity

| Indicator | Measure | Notes | Forecast Actual 2020-21 | Forecast Actual 2021-22 | Forecast Actual 2022-23 | Projections 2023-24 | Projections 2024-25 | Projections 2025-26 | Trend +/o/- |
|-------------------|---|-------|-------------------------|-------------------------|-------------------------|---------------------|---------------------|---------------------|-------------|
| Working capital | Current assets / current liabilities | 2 | 177.3% | 167.2% | 167.9% | 160.4% | 143.7% | 147.9% | o |
| Unrestricted cash | Unrestricted cash / current liabilities | 2 | 49.8% | 93.2% | 90.3% | 89.2% | 78.0% | 81.4% | o |

Obligations

| Indicator | Measure | Notes | Forecast Actual 2020-21 | Forecast Actual 2021-22 | Forecast Actual 2022-23 | Projections 2023-24 | Projections 2024-25 | Projections 2025-26 | Trend +/o/- |
|---------------------------------|---|-------|-------------------------|-------------------------|-------------------------|---------------------|---------------------|---------------------|-------------|
| Loans and borrowings | Interest-bearing loans and borrowings / rate revenue | 3 | 12.1% | 46.2% | 42.0% | 36.8% | 31.7% | 26.7% | + |
| Loans and borrowings repayments | Interest and principal repayments on interest bearing loans and borrowings / rate revenue | 3 | 1.5% | 1.6% | 14.5% | 5.2% | 5.1% | 4.9% | o |
| Indebtedness | Non-current liabilities / own source revenue | 4 | 17.7% | 35.4% | 37.4% | 33.3% | 29.8% | 24.9% | + |
| Asset renewal and upgrade | Asset renewal and upgrade expense / Asset depreciation | 5 | 153.2% | 162.8% | 145.4% | 126.9% | 129.0% | 116.4% | - |

Stability

| Indicator | Measure | Notes | Forecast Actual 2020-21 | Forecast Actual 2021-22 | Forecast Actual 2022-23 | Projections 2023-24 | Projections 2024-25 | Projections 2025-26 | Trend +/- |
|---------------------|---|-------|-------------------------|-------------------------|-------------------------|---------------------|---------------------|---------------------|-----------|
| Rates concentration | Rate revenue / Adjusted underlying revenue | - | 83.8% | 81.7% | 80.2% | 78.4% | 78.6% | 78.8% | o |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality | - | 0.16% | 0.16% | 0.15% | 0.15% | 0.15% | 0.15% | o |

Efficiency

| Indicator | Measure | Notes | Forecast Actual 2020-21 | Forecast Actual 2021-22 | Forecast Actual 2022-23 | Projections 2023-24 | Projections 2024-25 | Projections 2025-26 | Trend +/- |
|-------------------|---|-------|-------------------------|-------------------------|-------------------------|---------------------|---------------------|---------------------|-----------|
| Expenditure level | Total expenses / Number of property assessments | - | \$3,159 | \$3,273 | \$3,196 | \$3,140 | \$3,130 | \$3,163 | + |
| Revenue level | Total rate revenue / Number of property assessments | - | \$2,050 | \$2,115 | \$2,151 | \$2,194 | \$2,238 | \$2,282 | o |

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator