

## Cash Flow Statement

### For the four years ending 30 June 2026

Cash flows from operating activities	Forecast Actual 2021-22 \$'000 Inflows (Outflows)	Budget 2022-23 \$'000 Inflows (Outflows)	Projections 2023-24 \$'000 Inflows (Outflows)	Projections 2024-25 \$'000 Inflows (Outflows)	Projections 2025-26 \$'000 Inflows (Outflows)
Rates and charges	197,090	205,981	213,058	218,378	219,886
Statutory fees and fines	6,919	11,757	14,690	15,046	15,484
User charges and other fines	9,903	18,401	19,598	20,459	20,473
Grants - operating	8,145	12,618	15,565	15,788	15,722
Grants - capital	15,928	2,616	594	-	-
Contributions - monetary	5,886	5,079	5,181	5,284	5,390
Interest received	217	350	579	586	556
Trust funds and deposits taken	20,775	20,875	20,975	21,075	21,175
Other receipts	5,852	5,432	5,999	5,807	6,269
Net GST refund / payment	18,112	14,221	12,595	14,006	12,455
Employee costs	(103,131)	(103,667)	(103,464)	(102,247)	(105,401)
Materials and services	(111,334)	(101,138)	(94,882)	(98,813)	(98,904)
Short term, low value and variable lease payments	(1,035)	(596)	(608)	(620)	(633)
Trust fund and deposits repaid	(20,675)	(20,775)	(20,875)	(20,975)	(21,075)
Other payments	(7,558)	(8,002)	(7,944)	(8,103)	(8,265)
<b>Net cash provided by operating activities</b>	<b>45,094</b>	<b>63,152</b>	<b>81,062</b>	<b>85,670</b>	<b>83,132</b>

	Forecast Actual 2021-22 \$'000 Inflows (Outflows)	Budget 2022-23 \$'000 Inflows (Outflows)	Projections 2023-24 \$'000 Inflows (Outflows)	Projections 2024-25 \$'000 Inflows (Outflows)	Projections 2025-26 \$'000 Inflows (Outflows)
<b>Cash flows from investing activities</b>					
Payments for property, plant and equipment	(91,843)	(78,889)	(66,055)	(78,083)	(61,145)
Proceeds from sale of property, plant and equipment	1	4,720	-	-	-
Proceeds (payments) for investments	12,009	-	-	-	-
<b>Net cash provided by/(used in) investing activities</b>	<b>(79,833)</b>	<b>(74,169)</b>	<b>(66,055)</b>	<b>(78,083)</b>	<b>(61,145)</b>

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<b>Cash flows from financing activities</b>					
Finance costs	(1,408)	(2,859)	(2,200)	(1,958)	(1,709)
Proceeds from borrowings	70,000	19,700	-	-	-
Repayment of borrowings	(1,674)	(26,362)	(8,563)	(8,803)	(9,052)
Interest paid - lease liability	(290)	(323)	(318)	(322)	(290)
Repayment of lease liabilities	(3,116)	(3,733)	(2,645)	(2,468)	(7,015)
<b>Net cash provided by/(used in) investing activities</b>	<b>63,512</b>	<b>(13,577)</b>	<b>(13,726)</b>	<b>(13,551)</b>	<b>(18,066)</b>

<b>Cash flows from financing activities</b>	Forecast Actual 2021-22 \$'000 Inflows (Outflows)	Budget 2022-23 \$'000 Inflows (Outflows)	Projections 2023-24 \$'000 Inflows (Outflows)	Projections 2024-25 \$'000 Inflows (Outflows)	Projections 2025-26 \$'000 Inflows (Outflows)
Net increase (decrease) in cash and cash equivalents	28,773	(24,594)	1,282	(5,963)	3,921
Cash and cash equivalents at beginning of year	82,942	111,715	87,121	88,402	82,439
<b>Cash and cash equivalents at end of year</b>	<b>111,715</b>	<b>87,121</b>	<b>88,402</b>	<b>82,439</b>	<b>86,360</b>